# San Luis Obispo County Community College District 



Final Budget 2022-2023

# San Luis Obispo County Community College District Vision, Mission, and Values 

## College Mission

Cuesta College is an inclusive institution that inspires a diverse student population to achieve their educational goals.

We effectively support students in their efforts to improve foundational skills, earn certificates or associate degrees, transfer to four-year institutions, and advance in the workforce.

Through innovative and challenging learning opportunities, Cuesta College enhances lives by promoting cultural, intellectual, personal, and professional growth. We prepare students to become engaged citizens in our increasingly complex communities and world.

## Vision

Cuesta College is dedicated to accessible, high-quality
education for the support and enhancement of student success, professional development, and the community we serve.

## Values

Access - Success - Excellence

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## Annual Budget Process

The budget development process begins with the development of budget assumptions to guide the allocation of resources. From February through April, budget assumptions are developed for the following fiscal year. The Planning and Budget Committee reviews budget assumptions in May for use in developing the budget for the next fiscal year.

Information from a variety of sources is considered in the development of the budget including:

- Institutional Goals and Institutional Objectives;
- Priorities identified through the Institutional Program Planning and Review process;
- Mandates from external agencies; and
- Status of long-term obligations.

During early spring, operational units identify and prioritize needs for staffing, facilities, services, and equipment. These unit-level requests for resources are submitted on the Annual Program Planning Worksheet as part of the Institutional Program Planning and Review process. Highpriority needs are funded at the unit level, if possible. The Annual Program Planning Worksheets are combined at the cluster level and are once again prioritized. High-priority needs are funded at the cluster level, if possible. In addition to unit-level plans, the Superintendent/President and Vice Presidents can also identify budget priorities of an institution-wide nature.

The Planning and Budget Committee determines the number of requests that each cluster may present for the Ongoing Institutional Prioritization Process. All clusters submit their list of prioritized ongoing needs to the Planning and Budget Committee each March. In order to fund these ongoing requests, the Planning and Budget Committee may recommend that new funding sources be used (if available) or that the administration identify current funding sources in order to remain revenue neutral.

Cluster managers must submit technology-related requests for review to the Technology \& Web Committee, though these requests are not treated separately from other ongoing or one-time requests in the prioritization process. Identifying technology needs is an important exercise as the state budget occasionally provides restricted funds that can be used to address hardware and software needs.

All prioritized requests will be aggregated into a final Prioritized Institutional List to indicate relative needs for one-time and ongoing requests.

Cluster requests are first scored objectively using a 75-point scale rubric which weighs each request based on the following criteria:

1. The contribution the request makes toward reducing equity gaps amongst disproportionately impacted groups as detailed in the Student Equity Plan;
2. The contribution this proposal will make toward the achievement of Institutional Goals and/or Institutional Objectives;
3. An outcome based on the measurement of student learning outcomes or administrative services outcomes;
4. Data in the Institutional Program Planning and Review;
5. Priority of the items as determined by the unit and cluster; and
6. Health or safety concerns.

Once this objective scoring is complete, cluster managers will present a narrative to the Planning and Budget Committee for subjective ranking. The Planning and Budget Committee will receive the ranking generated from the co-chairs' use of the Resource Allocation Rubric on the Subjective Ranking form. Each committee member then ranks the items in their priority order. To determine the final order, the points from the Resource Allocation Rubric will be combined with the subjective ranking, with a slightly heavier weight placed on the cluster ranking. The results of this process are presented to the Planning and Budget Committee in May. The Superintendent/President then has the option to fund items in the annual budget.

ASSUMPTIONS FOR DEVELOPING 2022-2023 BUDGET (As recommended by the Planning and Budget Committee on May 17, 2022)
Note: Some of the estimates have changed based off the state's final budget and information provided by the Chancellor's Office

The district's budget will:

## Be balanced

Reflect the estimated Student-centered Funding Formula (SCFF) funding calculation

## Reflect the 2022-2023 State Budget

- Recognize any increase/decrease in state funding
- Increase in Base Allocation and other SCFF adjustments \$6,722,215
- Deferred Maintenance \& Instructional Equipment \$8,192,207
- Technology Upgrades $\$ 525,000$ one-time and $\$ 175,000$ on-going (Estimated)
- One-time Block Grant Allocation \$4,930,625
- Include an escrow account for predicted budget shortfalls, i.e. property tax, RDA funding, student fees, restoration
- Part-Time Faculty Health Insurance Funding, awaiting guidelines and allocation
- Student Retention and Enrollment Strategies \$932,835
- Recognize a COLA of $6.56 \%$
- Recognize a deficit factor of $0.5 \%$
- Reflect any changes to the funding formula approved by the State

Incorporate the assumptions of the Five-Year Budget Projections
Carry over FY2021-2022 balances as recommended by the Planning and Budget Committee
$\square$ Recognize changes in on-going -, 2000, and 3000 (salaries and benefits) due to Step, Column and other movement

- Recognize change in PERS rate from $22.91 \%$ to $25.37 \%$
- Recognize change in STRS rate from $16.92 \%$ to $19.10 \%$
- Recognize change in Worker's Compensation Insurance premium from 1.27\% to $1.14 \%$
- Recognize State Unemployment Insurance of $0.5 \%$
- Assume an inflationary factor of $1.0 \%$ for Operational Expenses (5000)
- Budget current on-going district obligations that have not been previously budgeted
- Increase required level of match by the district for categorical programs when required
- Increase the district match for categorical programs by the proportionate amount of any salary increases approved for employee groups
- Budget for long-term obligations
- Recognize the annual payment for the separation incentive program
- Recognize any investment income from the PARS pension stabilization fund


## Recognize Legal, Financial and Statutory Requirements

The district will develop a budget that:

- maintains a reserve of at least a six percent (6\%) of unrestricted general fund expenditures;
- meets the fifty percent ( $50 \%$ ) law, i.e., at least $50 \%$ of the current expense of education is allocated to instructional salary and benefits;
- provides for staffing levels required by the Board of Governors in relation to Title 5, Chapter 4, Subchapter 3, Articles 1, 2, and 3 that maintain compliance with the Full-time Faculty Hiring Obligation Number; Fall 2021 was $57.7 \%$ FT to $42.3 \%$ PT;
- includes reasonable provisions to cover all known or projected liabilities to the district (e.g., accumulated vacation, sick leave, etc.); and
- meets all statutory and legally mandated income /expenditure requirements
$\square$ Comply with the Education Protection Account (EPA) requirements for Prop 55 funds designated for instructional salaries

Not exceed appropriations limit as calculated on the Gann Limit Worksheet

## The purpose of the district's budget is to provide:

- Students with a high-quality, learning-centered education
- The resources and support needed to deliver effective instruction
- The resources and support to facilitate the teaching-learning process
- The means to manage the district in an efficient and cost-effective way


## The criteria listed below will be used in developing the budget:

- Institutional Goals and Objectives
- Institutional Achievement Standards
- Priorities identified through the Institutional Program Planning and Review process
- Mandates from external agencies
- Long-term obligations
- Learning Outcomes (student, institutional, administrative)
- Guiding Principles for Budget Reductions due to Budget Shortfall
- Legal, financial or statutory requirements
- Procedural Guidelines


## 1. Institutional Goals and Objectives \& Institutional Achievement Standards

The district provides direct links between resource allocations and planning:

- The Institutional Program Planning and Review process includes the requirement that units address how they contribute to the achievement of Institutional Goals and/or Institutional Objectives and Institutional Achievement Standards.
- Requests for funding are prioritized by the Planning and Budget Committee using a rubric that gives higher scores to proposals that will contribute to the achievement of the Institutional Goals and Institutional Objectives.
- The district has established an Institutional Objectives Account. These funds are allocated based on the extent to which the funding will contribute to the achievement of an Institutional Objective.

2. Priorities identified through the Institutional Program Planning and Review process

The Planning and Budget Committee uses the Resource Allocation Rubric to develop a recommendation of institutional priorities. The rubric weighs each request based on what extent the request is justified by:

- The contribution the proposed item will make toward the achievement of Institutional Goals and/or Institutional Objectives
- An outcome based on the measurement of learning outcomes (student, institutional, administrative)
- Data in the Institutional Program Planning and Review
- Health or safety concerns


## 3. Mandates from external agencies

The district will develop a budget that covers mandates from external agencies.

## 4. Long-term obligations

The district will develop a budget that covers long-term debt obligations.
6. Guiding Principles when addressing Budget Reductions due to Potential Budget Shortfalls (as adopted by Planning and Budget)

- Protect as much as possible of the core curriculum, programs and services needed to fulfill the mission for the district and California Community Colleges.
- Maintain student access and service throughout the district as much as possible.
- Reduce, combine, suspend, or eliminate services, programs, positions, or other costs farthest from students, instruction, and the support needed for student success.
- Stay flexible, plan for contingencies, and recognize that decisions at the state level may not be made in a timely manner, acknowledging that all units must work together as a college.
- Communicate civilly; gather facts, weigh options, listen, and deliberate together when difficult choices have to be made.
- Any plan would go through the governance process.


## 7. Legal, Financial and Statutory Requirements

The district will develop a budget that:

- Achieves and maintains a reserve of at least six percent (6\%) of unrestricted general fund expenditures
- Meets the fifty percent (50\%) law, i.e., at least $50 \%$ of the current expense of education is allocated to instructional salary and benefits
- Provides for staffing levels required by the Board of Governors in relation to Title 5, Chapter 4, Subchapter 3, Articles 1, 2, and 3 that maintain compliance with the Full-time Faculty Hiring Obligation Number.
- Includes reasonable provisions to cover all known or projected liabilities to the district (e.g., accumulated vacation, sick leave, etc.)
- Meets all statutory and legally mandated income/expenditure requirements.


## 8. Procedural Guidelines

The district will develop a budget that:

- Is balanced
- Is based on planning that reflects both current and long-term district needs
- Makes steady progress toward correcting actual or anticipated structural budget issues (e.g. declining revenue, rising costs, lack of on-going dollars to cover ongoing expenses, etc.)
- Has had campus community involvement and consideration during preparation
- Includes all contractually negotiated costs and expenses
- Reflects the state's economy
- Includes all known and projected increases in fixed costs; identifies significant but unfunded items not included in the budget
- Highlights usual items and/or provides information on substantive changes from previous budgets
- Eliminates the structural deficit annually by projecting the trends of the increases to the 3000 account on a three-year basis, minimally, and including this projection as a budget assumption in the development of each year's annual budget. The rate of increase of the 3000 s and the subsequent projected costs should be budgeted into each year's annual budget accordingly
- Considers restructuring any long-term debt to minimize annual fiscal impact.


## State Overview

On June 30th, Governor Newsom signed the final budget for the 2022-23 fiscal year. The final budget featured revenues well in excess of what had initially been estimated in January. While some economic indicators show some signs of trouble for the country, there has been no negative effect on state revenues, so far. Indeed, high inflation has spurred higher prices and incomes which have served to increase state tax collections, so far. A strong stock market boom through the end of 2021 has also led to a spike in capital gains taxes that have propped up the state budget. This has resulted in a very good budget year for schools, as all segments of education received significant increases in general purpose funding.

The total proposed state budget is just over $\$ 308$ billion, with general fund expenditures estimated at $\$ 235$ billion. The general fund expenditures are $17 \%$ higher than what was approved in the 202122 budget. Total state reserves are estimated to be $\$ 37.2$ billion.

Aside from education, top priorities funded in the budget include $\$ 9.5$ billion in tax rebates, $\$ 47$ billion in infrastructure spending, and $\$ 19$ billion to address the impacts of extreme weather. The budget also expands access to Medi-Cal and provides additional supports to vulnerable populations in the form of utility cost assistance and enhanced CalWORKS grants.

While revenues came in strong through the 2021-22 fiscal year, both the Governor and the Legislative Analyst's Office (LAO) warn of increased economic uncertainty. Governor Newsom has emphasized concern that the percentage of personal income attributable to capital gains (9.7\%) is almost as high as it was just prior to the tech bust of 2000 and that the stock market has undergone a major correction throughout the year. Other notable concerns include: supply chain bottlenecks due to the pandemic, labor shortages, and other complications; the Russian invasion of Ukraine has constrained food and gas supplies in Europe; and the Federal Reserve has been raising interest rates sharply in an attempt to reign in the highest inflation observed in four decades.

A further problem for policymakers is the State Appropriations Limit (SAL). The SAL was approved by voters in 1979 and limits increases in state spending to population and economic growth. Half of revenues above the SAL must be returned to voters with the other half going to K14 education. The budget sidesteps the SAL by shifting resources to expenditures excludable to the limit, including tax rebates and infrastructure investments. The LAO has expressed significant concerns about the state budget's interaction with the SAL over the next few years. They estimate that every $\$ 1$ of new revenue at this point actually increases state obligations by $\$ 1.60$, creating a difficult budget crunch for the state at a point when many forecasters are fearful of a recession. The LAO has suggested that the Legislature take steps to address the situation.

## California Community Colleges

As state revenues have improved, the K14 Proposition 98 minimum guarantee has increased correspondingly. The guarantee is in Test 1 , which means it is equal to $38.3 \%$ of state general fund revenues plus the local property taxes allocated for K14 education. The 2022-23 guarantee is budgeted at $\$ 110.3$ billion, an increase of almost $18 \%$ from what was assumed in the enacted 202122 budget. The community colleges' share of the minimum guarantee amounts to $\$ 12.6$ billion. Also, revised revenue estimates for 2020-21 and 2021-22 have resulted in increased availability of one-time resources for schools. All told, the Governor's proposal increases community college ongoing funding by $\$ 1.9$ billion and provides $\$ 2.4$ billion in one-time funding.

The major changes between what was approved in the District's Tentative Budget and the Final Budget is the increase in ongoing funding in the SCFF and the reduction to one-time proposals for deferred maintenance and the one-time block grant. Uses of the block grant are also more restricted than what was proposed in the May Revision.

Highlighted ongoing items enacted in the budget include:

- A COLA of $6.56 \%$.
- $\$ 600 \mathrm{M}$ in increases to the SCFF (\$400M for rate increases and $\$ 200 \mathrm{M}$ for site-based allocations).
- A revision of the SCFF hold harmless base to each district's 2024-25 funding level (without COLA).
- A $6.56 \%$ COLA for many restricted programs (e.g., DSPS, EOPS, CalWORKs).
- $\$ 200 \mathrm{M}$ increase for the Part-Time Faculty Health Insurance Program.
- $\$ 250 \mathrm{M}$ increase for Student Success Completion Grants.
- $\$ 25 \mathrm{M}$ increase for the Student Equity and Achievement Program.
- $\$ 25 \mathrm{M}$ to modernize technology and cybersecurity.
- $\$ 25 \mathrm{M}$ increase for DSPS.
- $\$ 10 \mathrm{M}$ increase for Financial Aid administration.
- $\$ 10 \mathrm{M}$ for Equal Employment Opportunity best practices.

Highlighted one-time items include:

- $\$ 841 \mathrm{M}$ for deferred maintenance/instructional equipment, with added flexibility to fund sustainability projects.
- $\$ 650 \mathrm{M}$ for a block grant to address COVID-related issues, basic needs, etc.
- $\$ 150 \mathrm{M}$ for retention and enrollment strategies.
- $\$ 130 \mathrm{M}$ to support health care pathways for English language learners.
- $\$ 105 \mathrm{M}$ for system-wide common course numbering.
- $\$ 75 \mathrm{M}$ for technology and cybersecurity.
- $\$ 65 \mathrm{M}$ for transfer reforms.
- $\$ 25 \mathrm{M}$ for program pathways mapping technology.
- $\$ 20 \mathrm{M}$ for emergency financial assistance for AB 540 students.

While many smaller items receive attention in the budget, a major emphasis was placed on providing districts with flexibility. Deferred maintenance, a large COVD-19 block grant, and a significant increase to the SCFF beyond the COLA provide community colleges with the opportunity to make more funding decisions based on their local needs.

Aside from the expenditure items, the state is placing an emphasis on increasing completions and integration among the higher education segments. The Governor's "Road Map" sets a goal of achieving 70\% completion postsecondary degree and certificate attainment among working-age Californians by 2030. Other goals include increasing the percentage of students earning degrees and certificates for in-demand jobs by $20 \%$ as of 2026; decreasing the median units to completion in excess of 60 by $15 \%$; and improving student equity by improving completion and transfer rates
among disabled, underrepresented, and Pell students to meet the average of all students by 2026. UC and CSU are requested to increase undergraduate enrollments by 22,000 by 2026 with a significant share of those coming from community college transfers.

## Challenges Ahead

While the final state budget provides welcomed new resources for the District, we will need to remain focused on our standing in the SCFF. Higher than usual COLAs for both the 2021-22 and 2022-23 years will push the timeline for attaining Community-Supported (basic aid) status back several years. Cuesta, like most districts in the state, has seen steep declines in enrollment which could limit our funding growth once the Emergency Conditions FTES allowance and SCFF hold harmless protections end. CalSTRS and CalPERS costs rise significantly for the 2022-23 year. Community colleges remain subject to the state's revenue volatility, as we have seen repeatedly over the years.

That said, the increased funding rates for the SCFF provide the District with good opportunities to increase reserves with an eye to a potential fiscal cliff, restore operational reductions made during the pandemic, and absorb this year's increase in pension costs.

Potential areas for action in 2022-23:

- Invest additional resources into the pension trust account
- Utilize the hold harmless period to recruit and retain new students
- Plan for the refreshment of priority technology funded during the pandemic
- Recruit more international students
- Pursue additional one-time funds from the CARES Act through the Employee Retention Credit
- Generate revenue from surplus property
- Consider installing solar panels through Measure L or deferred maintenance to offset ongoing energy costs


## District Revenue and the Student-Centered Funding Formula

Apportionment is the District's primary source of General Fund revenue. Through the 2017-18 fiscal year, community colleges were funded under what was known as the SB 361 model. Each district received a base allocation grant for each college (varying amounts depending on the number of FTES) and state-approved centers within the district, but generated the majority of its general apportionment through the amount of FTES served, with differing rates for credit and noncredit instruction. Since colleges earned additional funding primarily through increasing FTES, SB 361 was considered a growth model.

The 2018 Budget Act and corresponding trailer legislation enacted the Student-Centered Funding Formula (SCFF). The SCFF moves colleges away from a pure growth model to include performance and student demographic metrics. Under the SCFF, only $70 \%$ of the system's general apportionment funding is based on a three-year average (current year, prior year, and the year prior to that) FTES, with $10 \%$ based on various student success metrics (e.g., number of degree completions, transfers, certificates, first year completion of transfer-level math and English courses, etc.) and $20 \%$ for a supplemental grant based on the number of disadvantaged students (Pell grant recipients, Promise Grant recipients, and AB 540 students). Certain FTES (noncredit, special admits, incarcerated) are excluded from the SCFF calculation and are funded as they were under the SB 361 model.

The state has provided a "hold harmless" period to smooth out the transition to the SCFF. Until recently, the hold harmless provision guaranteed that no district would be funded at less than its 2017-18 level of revenues as adjusted by the COLAs through the end of the 2024-25 fiscal year. As part of the 2022-23 budget process, the hold harmless provision was revised to establish the 202425 year as the long-term revenue floor. This new funding floor would not receive any COLAs, in order to move districts into the formula as quickly as possible.

Tracking, projecting, and communicating the District's funding status has become more difficult due to the SCFF and the emergency allowances enacted during the pandemic. The formula includes 29 factors, and there have been many changes since the original enactment. Further, the complexities of the SCFF have made it challenging for the state to project the revenues needed to fully fund the formula. Indeed, the state has had to deficit the formula several times in recent years. It is a challenge for districts to project multi-year revenues when the rules of the game keep changing.

The state's colleges have endured growing pains during the transition to the formula. The pandemic has added another layer of complexity, as statewide enrollment has plummeted. To address this issue, the Chancellor's Office has enacted an Emergency Conditions Allowance (ECA) to carry forward FTES reported in 2019-20 P1 through the 2021-22 year. This has kept SCFF calculations higher than they otherwise would have been. The Chancellor's Office is permitting districts to apply for the ECA for 2022-23, though the application comes with conditions. Most notably, districts will need to revise board policies to ensure that minimum reserves are no less than two months of general fund expenditures, and they must also submit an Emergency Conditions Recovery Plan to the Chancellor's Office by February 28, 2023. Cuesta College has chosen to opt in to the ECA for 2022-23, as otherwise funding would decrease by $\$ 1.3 \mathrm{M}$ in 2022-23 and an estimated $\$ 1.8 \mathrm{M}$ in 2023-24.

Due to the ECA and to the increases enacted in the budget, Cuesta's SCFF calculation is well above the hold harmless level in 2022-23. Indeed, as of 2022-23 Advance Apportionment, only 10 districts in the state remain in hold harmless. Given that our actual FTES is currently well below the ECA, we will need to proceed cautiously with ongoing budget commitments as our funding may stagnate in future years when these various protections end.

State apportionment is made up of property taxes, enrollment fees, Education Protection Account (Prop 55), and general apportionment. The structure of the District's 2022-2023 general apportionment of approximately $\$ 66.6$ million is as follows:

```
$49.5 million Property tax (primarily paid in December and April)
74.3%
$3.4 million Enrollment fees 5.1%
$12.5 million Education Protection Account (paid quarterly) 18.8%
    $1.2 million General Apportionment (paid per a monthly schedule) 1.8%
$66.6 million

This chart shows the number of FTES earned each academic year.

\section*{Full Time Equivalent Students (FTES) Actual Without Borrowing}


The FTES figures under the SCFF are calculated on a three-year average (current year, prior year, and the year prior to that). For the 2022-23 fiscal year, the District's FTES for funding purposes will be the same as what was reported at 2019-20 P1. Our actual FTES is significantly below that level. While our actual FTES reported in 2022-23 won't change the amount of apportionment received, strong growth in FTES may benefit the District in future years.

This chart shows the SCFF FTES (incorporating the emergency allowance), and our actual FTES for recent years through 2022-23.


Each year a District workgroup sets the FTES targets for a five-year period. The targets are presented for review and approval in the Enrollment Management Committee and the Planning and Budget Committee. The five-year period includes the current year and four additional years aligned with the five-year budget projections.

The charts below show the FTES targets that were developed in the spring.
\begin{tabular}{|c|r|r|r|r|r|}
\hline \multicolumn{7}{|c|}{\begin{tabular}{c} 
Total FTES Targets \\
Developed Spring 2022
\end{tabular}} \\
\hline Year & \begin{tabular}{c} 
Leading \\
Summer
\end{tabular} & Fall & Spring & \begin{tabular}{c} 
Trailing \\
Summer
\end{tabular} & \begin{tabular}{c} 
Total \\
FTES
\end{tabular} \\
\hline \(2020-21\) & 801 & 3,415 & 2,875 & 18 & 7,109 \\
\hline \(2021-22\) & 801 & 3,210 & 2,790 & 18 & 6,819 \\
\hline \(2022-23\) & 812 & 3,360 & 2,944 & 8 & 7,124 \\
\hline \(2023-24\) & 827 & 3,528 & 3,083 & 8 & 7,446 \\
\hline \(2024-25\) & 842 & 3,700 & 3,226 & 8 & 7,775 \\
\hline \(2025-26\) & 857 & 3,876 & 3,372 & 8 & 8,113 \\
\hline
\end{tabular}

The Student-Centered Funding Formula applies to traditional credit FTES only. Noncredit, special admits, incarcerated students, and Career Development \& College Preparation FTES are funded as they were under the old model. Therefore, projections were developed for each of those categories. The charts below show the total FTES targets for each category.
\begin{tabular}{|c|r|r|r|r|r|}
\hline \multicolumn{6}{|c|}{\begin{tabular}{c} 
Traditional Credit FTES Targets \\
Developed Spring 2022
\end{tabular}} \\
\hline Year & \begin{tabular}{c} 
Leading \\
Summer
\end{tabular} & Fall & Spring & \begin{tabular}{c} 
Trailing \\
Summer
\end{tabular} & \begin{tabular}{c} 
Total \\
FTES
\end{tabular} \\
\hline \(2020-21\) & 542 & 2,923 & 2,537 & 18 & 6,020 \\
\hline \(2021-22\) & 503 & 2,667 & 2,473 & 18 & 5,661 \\
\hline \(2022-23\) & 503 & 2,760 & 2,560 & 8 & 5,831 \\
\hline \(2023-24\) & 503 & 2,857 & 2,649 & 8 & 6,017 \\
\hline \(2024-25\) & 503 & 2,957 & 2,742 & 8 & 6,210 \\
\hline \(2025-26\) & 503 & 3,060 & 2,838 & 8 & 6,409 \\
\hline
\end{tabular}
\begin{tabular}{|c|r|r|r|r|r|}
\hline \multicolumn{6}{|c|}{\begin{tabular}{c} 
Traditional Noncredit FTES Targets \\
Developed Spring 2022
\end{tabular}} \\
\hline Year & \begin{tabular}{c} 
Leading \\
Summer
\end{tabular} & Fall & Spring & \begin{tabular}{c} 
Trailing \\
Summer
\end{tabular} & \begin{tabular}{c} 
Total \\
FTES
\end{tabular} \\
\hline \(2020-21\) & 10 & 25 & 27 & 0 & 62 \\
\hline \(2021-22\) & 4 & 35 & 25 & 0 & 64 \\
\hline \(2022-23\) & 10 & 60 & 74 & 0 & 144 \\
\hline \(2023-24\) & 20 & 95 & 109 & 0 & 224 \\
\hline \(2024-25\) & 30 & 130 & 144 & 0 & 304 \\
\hline \(2025-26\) & 40 & 165 & 179 & 0 & 384 \\
\hline
\end{tabular}
\begin{tabular}{|c|r|r|r|r|r|}
\hline \multicolumn{6}{|c|}{\begin{tabular}{c} 
Credit Special Admits FTES Targets \\
Developed Spring 2022
\end{tabular}} \\
\hline Year & \begin{tabular}{c} 
Leading \\
Summer
\end{tabular} & Fall & Spring & \begin{tabular}{c} 
Trailing \\
Summer
\end{tabular} & \begin{tabular}{c} 
Total \\
FTES
\end{tabular} \\
\hline \(2020-21\) & 111 & 301 & 164 & 0 & 576 \\
\hline \(2021-22\) & 95 & 397 & 166 & 0 & 658 \\
\hline \(2022-23\) & 100 & 417 & 166 & 0 & 683 \\
\hline \(2023-24\) & 105 & 438 & 166 & 0 & 708 \\
\hline \(2024-25\) & 110 & 460 & 166 & 0 & 736 \\
\hline \(2025-26\) & 115 & 483 & 166 & 0 & 764 \\
\hline
\end{tabular}
\begin{tabular}{|c|r|r|r|r|r|}
\hline \multicolumn{6}{|c|}{\begin{tabular}{c} 
Credit \\
Incarcerated FTES Targets \\
Developed Spring 2022
\end{tabular}} \\
\hline Year & \begin{tabular}{c} 
Leading \\
Summer
\end{tabular} & Fall & Spring & \begin{tabular}{c} 
Trailing \\
Summer
\end{tabular} & \begin{tabular}{c} 
Total \\
FTES
\end{tabular} \\
\hline \(2020-21\) & 34 & 122 & 100 & 0 & 256 \\
\hline \(2021-22\) & 57 & 75 & 84 & 0 & 216 \\
\hline \(2022-23\) & 57 & 77 & 92 & 0 & 226 \\
\hline \(2023-24\) & 57 & 82 & 97 & 0 & 236 \\
\hline \(2024-25\) & 57 & 87 & 102 & 0 & 246 \\
\hline \(2025-26\) & 57 & 92 & 107 & 0 & 256 \\
\hline
\end{tabular}

\section*{Career Development \& College Prep Noncredit FTES Targets Developed Spring 2022}
\begin{tabular}{|c|r|r|r|r|r|}
\hline Year & \begin{tabular}{c} 
Leading \\
Summer
\end{tabular} & Fall & \multicolumn{1}{c|}{ Spring } & \multicolumn{1}{c|}{\begin{tabular}{c} 
Trailing \\
Summer
\end{tabular}} & \multicolumn{1}{c|}{\begin{tabular}{c} 
Total \\
FTES
\end{tabular}} \\
\hline \(2020-21\) & 104 & 44 & 47 & 0 & 195 \\
\hline \(2021-22\) & 142 & 36 & 42 & 0 & 220 \\
\hline \(2022-23\) & 142 & 46 & 52 & 0 & 240 \\
\hline \(2023-24\) & 142 & 56 & 62 & 0 & 260 \\
\hline \(2024-25\) & 142 & 66 & 72 & 0 & 280 \\
\hline \(2025-26\) & 142 & 76 & 82 & 0 & 300 \\
\hline
\end{tabular}

\section*{REVENUE}

The District's unrestricted general fund revenues for 2022-2023 are estimated at \(\$ 73.9\) million. Approximately \(90.1 \%\) of the District's total revenue is directly from apportionment. The remaining \(9.9 \%\) is from other sources (e.g., state lottery, interest, community program revenues, etc.), many of which are also based on FTES.

The chart below depicts the District's unrestricted general fund revenues for 2022-2023:


\section*{Gifts Received from the Cuesta College Foundation}

The Cuesta College Foundation provides essential financial support for the college's programs, services, scholarships, and capital campaigns.

The chart below depicts the gifts the college received from of the Cuesta College Foundation.


To support students and school operations during the pandemic, the federal government provided districts with one-time funds. Three stimulus packages were approved by Congress: The Coronavirus Aid, Relief, and Economic Security Act (CARES) was approved in March of 2020, the Coronavirus Response and Relief Supplemental Appropriations Act (CRRSA) was approved in December of 2020, and finally, the American Rescue Plan Act (ARPA) was approved in March of 2021. The provisions of these funds that apply to higher education are included in the Higher Education Emergency Relief Fund (HEERF), the term to be used herein to detail the funds received by the District from these federal actions.

These funds have allowed the District to provide crucial support to students during trying circumstances and have helped to protect staff and support their efforts to maintain excellent instructional and support services. With an allowable extension, the District has until the spring of 2023 to expend the funds, unless the timelines are extended through further action.

\section*{HEERF I:}
- \(\$ 3,527,579\) - at least half of which \((\$ 1,763,790)\) must go to direct student assistance

\section*{HEERF II:}
- \(\$ 8,257,338\) - at least \(\$ 1,763,790\) must go to direct student assistance

\section*{HEERF III:}
- \(\$ 14,293,068\) - at least half of which \((\$ 7,287,651)\) must go to direct student assistance

As the District serves a significant number of disadvantaged students, we have additionally been awarded a Minority Serving Institution (MSI) Grant of \$1,487,279.

In total, the District has received just over \(\$ 27.5\) million in one-time federal resources. As noted above, much of this funding is earmarked for direct student assistance, which serves to support the basic needs for students as they struggle to continue their education during the pandemic. The other portion of funding is identified as Institutional Aid and is intended to help districts pay for costs associated with the pandemic, including instructional costs that assist remote instruction and increase social distancing in classrooms, compensation for additional staff work related to the pandemic, personal protective equipment (PPE) and/or other expenses for sanitization, strategies that support the retention of students during these extraordinary circumstances, virus mitigation strategies and incentives, backfilling of revenues lost due to the pandemic, administrative indirect expenditures, and other items.

Major items of Institutional Aid expenditure committed up to this point include training for distance education, the purchase of software, laptops and other devices supporting remote work and/or instruction, enhancement of air filtration in campus facilities, compensation for additional time worked and/or employee costs, the creation of outside instructional and gathering spaces, free meals for students for the year, a gift card incentive program to encourage vaccination, debt forgiveness, testing costs, and the backfilling of lost revenue (e.g., parking fees, leases). The District has also shifted some Institutional resources into providing additional student aid.

\section*{EXPENDITURES}

This budget incorporates the Budget Assumptions and the District's long-term obligations. As detailed in the chart below, \(84.8 \%\) of the District's expenditures is committed to employee salaries and benefits.

The chart below depicts the District's general fund unrestricted expenditures for 2022-2023:


\section*{CalPERS and CalSTRS}

Among the most significant fiscal challenges the District has faced in recent years is absorbing the increased costs of CalPERS and CalSTRS contribution rates. In 2013-14, the PERS contribution rate was \(11.44 \%\) and the STRS contribution rate was \(8.25 \%\). As of 2022-23, these rates will have grown to \(25.37 \%\) and \(19.1 \%\), respectively. The District will once again need to absorb large new costs for the 2022-23 year.

\section*{CalSTRS}

The 2014-15 state budget approved annual increases to the CalSTRS employer rates from 2014-15 through 2020-21. The 2020-21 state budget reduced the planned STRS contribution rates for 202021 and 2021-22 to help districts manage difficult fiscal times. However, the state's mitigation of the employer rate ends in the 2022-23 fiscal year. The contribution rate for 2022-23 will increase from \(16.92 \%\) to \(19.1 \%\).
\begin{tabular}{|c|c|c|c|c|c|}
\hline \multicolumn{6}{|c|}{\begin{tabular}{l}
PROJECTED INCREASES IN STRS EMPLOYER CONTRIBUTIONS \\
(Assumes no increases in salaries)
\end{tabular}} \\
\hline & 2022-23 & 2023-24 & 2024-25 & 2025-26 & 2026-27 \\
\hline 19.1\% & \$559,248 & \$559,248 & \$559,248 & \$559,248 & \$559,248 \\
\hline 19.1\% & & \$0 & \$0 & \$0 & \$0 \\
\hline 19.1\% & & & \$0 & \$0 & \$0 \\
\hline 19.1\% & & & & \$0 & \$0 \\
\hline 19.1\% & & & & & \$0 \\
\hline TOTAL & \$559,248 & \$559,248 & \$559,248 & \$559,248 & \$559,248 \\
\hline
\end{tabular}

\section*{CalPERS}

Each June, the California Public Employees' Retirement System (CalPERS) Board meets to review the pool actuarial study to set the employer rates for the following fiscal year. For fiscal year 202223 , the employer contribution rate is set to increase from \(22.91 \%\) to \(25.37 \%\).

Similar to the treatment of CalSTRS, the state reduced the employer contributions by approximately \(2 \%\) for the 2020-21 and 2021-22 fiscal years. The 2021-22 rate is \(22.91 \%\) but grows significantly to \(25.37 \%\) for the 2022-23 fiscal year. CalPERS also provides estimated changes in future employer contribution rates over a five-year phase-in period. The chart below shows the estimated percentage changes and the corresponding fiscal impact of the increases to the District. As currently scheduled, the rate will begin to slowly decrease from 2023-24 onward, though this is subject to change based on investment returns and other factors.
\begin{tabular}{|c|ccccc|}
\hline \multicolumn{6}{c|}{\begin{tabular}{c} 
PROJECTED INCREASES IN PERS EMPLOYER \\
CONTRIBUTIONS
\end{tabular}} \\
& (Assumes no increases in salaries)
\end{tabular}

\section*{2022-2023 DISTRICT RESOURCE ALLOCATION PRIORITIES}

The Planning and Budget Committee completes the prioritization and forwards the list to the Superintendent/President's Cabinet. After careful consideration, the Superintendent/President makes the final funding determination. This process is described in more detail in the Annual Budget Process section.
\begin{tabular}{|c|c|c|}
\hline \multicolumn{3}{|c|}{2022-23 Resource Allocation Scoresheet} \\
\hline Ranking & Description & Final Score \\
\hline 1 & SCIENCE/NURSING: Phlebotomy Channel Screening \$1,500 Ongoing & 0.7453 \\
\hline 2 & HAWK: Children Center Front Entrance Security Enhancement (SLO) \$50,000 One-Time & 0.6841 \\
\hline 3 & PRESIDENT: Reinstatement and Increase to Marketing Budget \$100,000 Ongoing & 0.6831 \\
\hline 4 & SS\&SP: Database/E-Textbooks \$50,000 Ongoing & 0.6827 \\
\hline 5 & AHSS: Restore CPAC Tech Coordinator to 1.0 FTE, 12 mos. \$15,000 Ongoing & 0.6633 \\
\hline 6 & MATH/ENGL: Install Solid Wall b/t Rms 6107/6108A; Soundproofing 6106/6107 \$35,000 One-Time & 0.6449 \\
\hline 7 & MATH/ENGL: Supervisor Window b/t SSC Office and Writing Center (N3134) \$15,000 One-Time & 0.6293 \\
\hline 8 & AHSS: Portable Spray Booth for Fine Arts Drawing Studio, Rm 7102 \$4,500 One-Time & 0.6250 \\
\hline 9 & SCIENCE/NURSING: Student Microscopes \$86,000 One-Time & 0.6219 \\
\hline 10 & AHSS: Print Dryers (2) for Resin \& Fiber Based Material, Rm 7180 \$7,700 One-Time & 0.6124 \\
\hline 11 & VPI: Consultant Time to Develop Indirect Cost Rate \$8,700 One-Time & 0.6126 \\
\hline 12 & PRESIDENT: Website Improvements in Web Architecture/Refresh Templates \$40,000 One-Time & 0.6023 \\
\hline 13 & SS\&SP: Library Reserve Textbooks \$20,000 Ongoing & 0.5907 \\
\hline 14 & HAWK: Budget Augmentation for Welding Supplies \$50,000 Ongoing & 0.5857 \\
\hline 15 & VPAS: Accounts Payable Accounting Technician \$56,998 Ongoing & 0.5733 \\
\hline 16 & SCIENCE/NURSING: Lab Equipment for PHYS 205A/Vernier Wireless Sensors \$10,000 One-Time & 0.5709 \\
\hline 17 & AHSS: Increase Miossi Gallery Coordinator to 1.0 FTE \$20,000 Ongoing & 0.5634 \\
\hline 18 & VPAS: Network Administrator \$ 62,268 Ongoing & 0.5684 \\
\hline 19 & MATH/ENGL: Upgrade AV Equipment in 9 Classrooms \$13,000 One-Time & 0.5589 \\
\hline 20 & VPI: Grant Coordination Clerical Support \$16,000 Ongoing & 0.5581 \\
\hline 21 & VPI: Annual Grants Management Training for Project Directors, Grant Staff \$4,000 Ongoing & 0.5571 \\
\hline 22 & MATH/ENGL: Upgrade 95 classroom desks in Rms 6107, 6108B, \& 6301 \$42,000 One-Time & 0.5561 \\
\hline 23 & AHSS: Lighting for Sculpture Studio, Rm 7107 \$10,000 One-Time & 0.5489 \\
\hline 24 & SCIENCE/NURSING: Autoclave NCC \$20,000 One-Time & 0.5463 \\
\hline 25 & VPAS: Online Expense Reimbursement Software \$25,000 Ongoing & 0.5116 \\
\hline 26 & PRESIDENT: Replacement Cart \$15,000 One-Time & 0.5061 \\
\hline 27 & AHSS: New Carpet, AV and Stage Lighting, Rm 7160 \$ 35,000 One-Time & 0.5044 \\
\hline 28 & AHSS: New Furniture for 2D Design Studio, Rm 7106 \$12,000 One-Time & 0.5026 \\
\hline 29 & AHSS: Replace CPAC Media Server and Projectors \$110,000 One-Time & 0.4954 \\
\hline 30 & VPAS: Parking Services Automated Permit Program \$25,000 Ongoing & 0.4920 \\
\hline 31 & MATH/ENGL: StatCrunch Licenses, Other Resources, Library Database to NYTimes \$37,000 Ongoing & 0.4831 \\
\hline 32 & VPAS: Electric Utility Carts (4 Facilities/1 Public Safety) \$95,000 One-Time & 0.4810 \\
\hline 33 & VPI: Tableau Online Training \$7,000 One-Time & 0.4810 \\
\hline 34 & SCIENCE/NURSING: Full-Time Simulation Lab Technician \$60,000 Ongoing & 0.4766 \\
\hline 35 & HAWK: Outdoor Fitness Classroom (NCC) \$25,000 One-Time & 0.4417 \\
\hline 36 & SS\&SP: Non-Instructional Technology Annual Budget \$20,000 Ongoing & 0.4383 \\
\hline 37 & SCIENCE/NURSING: Portable Power Sources for Demos, 3 Jackery E2000 \$7,500 One-Time & 0.4157 \\
\hline 38 & AS: DEI Speaker for Campus Talk \$25,000 One-Time & 0.3984 \\
\hline 39 & HAWK: Outdoor Fitness Classroom (SLO) \$ 25,000 One-Time & 0.3647 \\
\hline
\end{tabular}

\section*{2022-23 Resource Allocation Scoresheet}
\begin{tabular}{|c|l|c|}
\hline Ranking & Description & \begin{tabular}{c} 
Final \\
Score
\end{tabular} \\
\hline 40 & AS: Faculty Attend ASCCC Plenary, Curriculum Inst, Area Meetings, etc. \$10,000 Ongoing & 0.3471 \\
\hline 41 & HAWK: Rolling Gate for Rear Entrance of Plant Science Facility \$2,500 One-Time & 0.3344 \\
\hline 42 & AS: Academic Senate Retreat \$20,000 One-Time & 0.3053 \\
\hline 43 & SCIENCE/NURSING: New Seating in Forum SLO 2401 \$50,000 One-Time & 0.2843 \\
\hline 44 & AS: Faculty Professional Development \$75,000 Ongoing & 0.2833 \\
\hline 45 & AS: Additional Sabbatical Leaves \$80,000 Ongoing & 0.2263 \\
\hline 46 & AS: Creation of an ATTIC Faculty Resource Center \$250,000 One-Time & 0.2216 \\
\hline 47 & AHSS: Install Podium Switches in Bldg 6300 Classrooms \$Unknown One-time & 0.2133 \\
\hline
\end{tabular}

\section*{LONG-TERM OBLIGATIONS}

This Final Budget includes the following long-term obligations:

\section*{Compensated Absences (Vacation)}

This expense has been brought under control by requiring staff to stay within the vacation limit each year. The average total payout of excess vacation hours in recent years has been under \(\$ 20,000\).

\section*{OPEB (Medical)}

The District has a total OPEB liability of \(\$ 2,060,104\) as measured by an actuarial study as of June 30, 2021. The liability is updated each fiscal year to reflect the annual actuarial study.

\section*{Load Banking}

Full-time faculty may bank work hours that are in addition to the faculty member's regular assignment in lieu of compensation for additional work in order to accumulate paid time off in a subsequent academic semester or semesters. No more than the equivalent of two semesters of the faculty member's regular workload may be banked and banked hours may be retained for a maximum of three years. Load banking is not carried as a general fund liability (per our auditors) and any expenses arising from the use of Load Banking are absorbed into that year's budget.

\section*{CalSTRS and CalPERS}

New accounting criteria issued by the Governmental Accounting Standards Board significantly changes the reporting of public pension liabilities for community colleges. Both the CalSTRS and CalPERS pension plans are underfunded. The new standard requires the District to report a liability for its proportionate share of the net pension liability. As of June 30, 2021, the District's share of the net pension liability was \(\$ 73,412,754\). This liability is recorded on the consolidated financial statements and does not impact the general fund.

\section*{PARS Supplemental Retirement Plan}

The District sponsored a one-time Supplemental Retirement Plan for full-time faculty who were employed as of January 10, 2018. The District will fund the supplemental benefits with five annual contributions of \(\$ 220,786\) each. The final contribution is due in July 2022.

\section*{Multi-Year Projections}

The five-year budget projections assume changes related to the District's apportionment funding, but do not otherwise assume significant changes at the state or local level. Future changes to revenues or expenditures would alter the projections and impact the net ending balance. For example, these projections do not make any assumptions about future negotiations with employee groups. Any negotiated compensation agreements will increase expenditures and reduce projected ending balances. Assumptions are based on the 2022 Budget Act and subsequent allocation estimates from the Chancellor's Office. Some key assumptions over the projection period include:
- 2022-23 SCFF revenues as provided in the Advance Apportionment
- Annual property tax increases of \(3.5 \%\)
- \(6.56 \%\) COLA in 2022-23 (see below for outyear assumptions)
- Salary savings of \(\$ 1\) million
- Restoring certain expenditures due to the return of in-person instruction (e.g., supplies, increased travel)
- A placeholder of \(\$ 500,000\) for inflationary costs
- Annual increases of \(\$ 250,000\) in salary costs for step/column/longevity increases
- Annual increase in other operating expenses of \(1 \%\) (contracts, etc.)

The District's projected required reserve for 2022-23, based on BP 6200 , is \(\$ 4,164,366\). The projected contingency is \(\$ 19,478,096\) and the PARS post-retirement benefits trust is \(\$ 6,551,603\). Total reserve and contingencies equal \(34.5 \%\) of expenditures. Total reserves, contingencies, and the PARS post-retirement benefits trust totals \(43.9 \%\) of expenditures. Much of the contingency accumulated over time can be attributed to the significant amounts of one-time unrestricted funds the District has received in prior years plus expenditure savings realized during the 2020-21 and 2021-22 fiscal years. The District is planning cautiously given the uncertainties surrounding the pandemic, uncertain enrollment, the state's budget volatility, and frequent adjustments to the SCFF calculation.

Presented are two different multi-year scenarios. One scenario shows 0\% COLAs beyond 2022-23. This helps to isolate the impact that meeting our FTES targets has on the formula. The \(2^{\text {nd }}\) scenario includes the COLAs estimated by the Department of Finance as of May 2022. Note that these COLAs are higher than historical norms, so they would have a large impact on our funding. It should be noted that the reliability of long-term COLA projections is low.

\title{
MULTI-YEAR BUDGET PROJECTIONS UNRESTRICTED GENERAL FUND \\ 6.56\% COLA 2022-23, 0\% 2023-24 thru 2026-27 SCFF HOLD HARMLESS EXTENDS THROUGH 2024-25 ASSUMES PROPERTY TAX GROWTH OF 3.5\% in 2023-24 thru 2026-27
}



DISTRICT:
DATE:
SAN LUIS OBISPO
June 3, 2022
I. Appropriations Limit:
A. Appropriations Limit 46,882,651
B. Price Factor:

\subsection*{1.0755}
C. Population factor:
\begin{tabular}{llr}
\(1 \mathbf{2 0 2 0 - 2 1}\) & Second Period Actual FTES & \(7,124.3200\) \\
\cline { 3 - 3 } \(\mathbf{2 ~ 2 0 2 1 - 2 2 ~}\) & Second Period Actual FTES & \(6,944.9600\) \\
\cline { 3 - 3 } & Population Change Factor & 0.9748 \\
& &
\end{tabular}
( C.2. divided by C.1.)
D. Limit adjusted by inflation and population factors
(line A multiplied by line B and line C.3.)
E. Adjustments to increase limit:

1 Transfers in of financial responsibility
2 Temporary voter approved increases

3 Total adjustments - increase
F. Adjustments to decrease limit:

1 Transfers out of financial responsibility
2 Temporary voter approved increases
3 Total adjustments - decrease
G. Appropriations Limit
\begin{tabular}{lr}
\hline\(\$\) & \(49,151,649\) \\
\hline \hline & \\
\(\$\) & \(3,686,604\) \\
\hline & 234,397 \\
\hline & \(46,489,376\) \\
\hline & \\
\hline & \\
\hline & \\
\hline & \\
\hline & \\
\hline\(\$\) & 10,000 \\
\hline
\end{tabular}
I. Appropriations Subject to Limit
A. State Aid \({ }^{1}\)
B. State Subventions \({ }^{2}\)
C. Local Property taxes
D. Estimated excess Debt Service taxes
E. Estimated Parcel taxes, Square Foot taxes, etc.
F. Interest on proceeds of taxes
G. Less: Costs for Unreimbursed Mandates \({ }^{3}\)
H. Appropriations Subject to Limit
\(\$\)
49,151,649
-

\section*{GENERAL FUND BUDGET}
\begin{tabular}{|c|c|c|c|c|c|c|c|}
\hline \multicolumn{2}{|l|}{\begin{tabular}{l}
Cuesta College \\
Final Budget - Revenue General Fund Summary
\end{tabular}} & & \begin{tabular}{l}
\[
22-23
\] \\
GeneralFund Unrestric ted Revenue
\end{tabular} & & \begin{tabular}{l}
22-23 \\
Generalfund Restric ted Revenue
\end{tabular} & & \begin{tabular}{l}
\[
22-23
\] \\
Final \\
Budget \\
Revenue
\end{tabular} \\
\hline \multicolumn{2}{|l|}{Beginning Balance} & \$ & 19,169,624 & \$ & 1,998,343 & \$ & 21,167,967 \\
\hline 8110 & Forest Reserve & \$ & 3,500 & \$ & - & \$ & 3,500 \\
\hline 8120 & Higher Education Act & & - & & 103,244 & & 103,244 \\
\hline 8140 & TANF & & - & & 65,299 & & 65,299 \\
\hline 8150 & Financial Aid Admin is tration & & - & & - & & - \\
\hline 8155 & Financ ia 1Aid-Prior Year & & - & & - & & - \\
\hline 8160 & Veterans Education & & 1,200 & & - & & 1,200 \\
\hline 8170 & VTEA & & - & & 338,033 & & 338,033 \\
\hline 8190 & OtherFederalRevenues & & - & & 4,855,923 & & 4,855,923 \\
\hline & & & & & & & \\
\hline \multicolumn{2}{|l|}{8100 TOTAL FEDERAL REVENUE} & \$ & 4,700 & \$ & 5,362,499 & \$ & 5,367,199 \\
\hline & & & & & & & \\
\hline 8611 & General Apportionment & \$ & 1,183,666 & \$ & - & \$ & 1,183,666 \\
\hline 8612 & Prior YearState Apportionment & & - & & - & & \\
\hline 8613 & OtherGeneral Apportionment & & 1,454,000 & & - & & 1,454,000 \\
\hline 8621 & Extended Opportunity Programs and Services (EOPS) & & - & & 526,294 & & 526,294 \\
\hline 8622 & Disabled Student Services and Programs (DSPS) & & - & & 1,112,891 & & 1,112,891 \\
\hline 8623 & Other GeneralCate goric al Apportionment & & - & & 9,788,675 & & 9,788,675 \\
\hline 8626 & CaIWORKs & & - & & 333,679 & & 333,679 \\
\hline 8627 & Te le communic ations (TTIP) & & - & & - & & \\
\hline 8630 & EPA & & 12,479,868 & & - & & 12,479,868 \\
\hline 8650 & Reimbursable Categoric alPrograms & & - & & - & & \\
\hline 8652 & Scheduled Maintenance and SpecialRepairs & & - & & - & & \\
\hline 8653 & Instructional Improve ment Grant & & - & & - & & \\
\hline 8659 & Other Reimbursable Categoric alPrograms & & - & & 6,128,418 & & 6,128,418 \\
\hline 8672 & Home Owner's Property Tax Re lief & & - & & - & & - \\
\hline 8681 & State Lottery Proceeds & & 1,403,860 & & 607,513 & & 2,011,373 \\
\hline 8682 & State Mandated Costs & & 264,414 & & - & & 264,414 \\
\hline 8690 & OtherS tate Revenues & & 2,175,911 & & 808,613 & & 2,984,524 \\
\hline & & & & & & & \\
\hline \multicolumn{2}{|l|}{8600 TOTAL S TATE REVENUE} & \$ & 18,961,719 & \$ & 19,306,083 & \$ & 38,267,802 \\
\hline & & & & & & & \\
\hline 8811 & Property Tax & \$ & 49,503,962 & \$ & - & \$ & 49,503,962 \\
\hline 8812 & Tax Allocation, Supple mentalRoll & & - & & - & & - \\
\hline 8813 & Tax Allocation, Unsecured Roll & & - & & - & & \\
\hline 8816 & Prior Years Taxes & & - & & - & & \\
\hline 8817 & Education Revenue Augmentation Fund (ERAF) & & - & & - & & - \\
\hline 8819 & RDA Residual & & - & & - & & \\
\hline 8820 & Contributions, Gifts, Grants & & - & & 247,619 & & 247,619 \\
\hline 8830 & Contracted Services & & - & & - & & - \\
\hline 8831 & Contract InstructionalServices & & 39,113 & & - & & 39,113 \\
\hline 8832 & Other Contracted Services & & - & & 758,366 & & 758,366 \\
\hline 8840 & Sales and Commissions & & 150,000 & & - & & 150,000 \\
\hline 8850 & Rentaland Leases (Facility Use) & & 46,440 & & 12,960 & & 59,400 \\
\hline 8860 & Interest, Investment Income & & 100,000 & & 292,477 & & 392,477 \\
\hline 8872 & Community Services Classes & & 448,293 & & - & & 448,293 \\
\hline 8874 & Enrollment Fees & & 3,424,717 & & - & & 3,424,717 \\
\hline 8875 & Fie ld Trips & & - & & 10,000 & & 10,000 \\
\hline 8876 & Health Services & & - & & 400,000 & & 400,000 \\
\hline 8877 & InstructionalMaterials Fees & & - & & - & & - \\
\hline 8879 & Student Records & & 40,000 & & - & & 40,000 \\
\hline 8880 & Nonresident Tuition & & 1,000,000 & & - & & 1,000,000 \\
\hline 8881 & Parking Services & & 10,000 & & 600,000 & & 610,000 \\
\hline 8885 & OtherStudent Fees and Charges & & 25,000 & & - & & 25,000 \\
\hline 8890 & OtherLocalRevenues & & 125,000 & & 117,555 & & 242,555 \\
\hline 8891 & Cash Over/Under & & - & & - & & - \\
\hline 8893 & Outla wed Warrants & & - & & - & & - \\
\hline 8894 & Bad Debt Recovery - District Enrollment Fees & & - & & - & & - \\
\hline \multirow[t]{2}{*}{8895} & Bad Debt Recovery - Other & & - & & - & & - \\
\hline & & & & & & & \\
\hline \multicolumn{2}{|l|}{8800 TOTAL LOCAL REVENUE} & \$ & 54,912,525 & \$ & 2,438,977 & \$ & 57,351,502 \\
\hline & & & & & & & \\
\hline 8910 & Proceeds From GenlFixed Asset & \$ & - & \$ & - & \$ & - \\
\hline 8912 & Sale of Equipment and Supplies & & - & & - & & - \\
\hline 8970 & FiscalAgent Pass Through & & - & & - & & - \\
\hline 8972 & Proceeds From CapitalLeases & & - & & - & & - \\
\hline 8981 & Interfund Transfers-In & & - & & - & & - \\
\hline 8982 & Intrafund Transfers-In & & - & & - & & - \\
\hline & & & & & & & \\
\hline \multicolumn{2}{|l|}{8900 TOTAL OTHER REVENUE} & \$ & - & \$ & - & \$ & - \\
\hline & & & & & & & \\
\hline \multicolumn{2}{|l|}{TOTAL REVENUE} & \$ & 73,878,944 & \$ & 27,107,559 & \$ & 100,986,503 \\
\hline & & & & & & & \\
\hline \multicolumn{2}{|l|}{TOTAL REVENUE AND BEGINNING BALANCE} & \$ & 93,048,568 & \$ & 29,105,902 & \$ & 122,154,470 \\
\hline
\end{tabular}

COLLEGE
\begin{tabular}{|c|c|c|c|c|c|c|c|}
\hline \multicolumn{2}{|l|}{\begin{tabular}{l}
Cuesta College \\
Final Budget - Expenditures \\
General Fund Summary
\end{tabular}} & & \begin{tabular}{l}
22-23 \\
General Fund Unrestric ted Expenditures
\end{tabular} & & \begin{tabular}{l}
22-23 \\
General Fund \\
Restricted Expenditures
\end{tabular} & & 22-23
Final
Budget
Expenditures \\
\hline 1100 & InstructionalS a laries, Contract/Regular & \$ & 12,017,608 & \$ & 78,239 & \$ & 12,095,847 \\
\hline 1200 & Non-InstructionalS alarie s, Contract/Regular & & 5,989,895 & & 1,270,189 & & 7,260,084 \\
\hline 1300 & InstructionalS a laries, Other & & 10,844,366 & & - & & 10,844,366 \\
\hline 1400 & Non-InstructionalS a laries, Other & & 582,394 & & 276,071 & & 858,465 \\
\hline & & & & & & & \\
\hline \multicolumn{2}{|l|}{1000 TOTAL ACADEMIC S ALARIES} & \$ & 29,434,263 & \$ & 1,624,499 & \$ & 31,058,762 \\
\hline & & & & & & & \\
\hline 2100 & Non-InstructionalRegularStatus & \$ & 11,124,290 & \$ & 4,006,168 & \$ & 15,130,458 \\
\hline 2200 & Instructional Aides - RegularStatus & & 1,168,863 & & 370,865 & & 1,539,728 \\
\hline 2300 & Hourly/S tudent Non-Instructional & & 285,617 & & 858,341 & & 1,143,958 \\
\hline 2400 & Hourly/S tudent Instructional & & 310,448 & & 195,765 & & 506,213 \\
\hline & & & & & & & \\
\hline \multicolumn{2}{|l|}{2000 TOTAL CLAS S IFIED S ALARIES} & \$ & 12,889,2 18 & \$ & 5,431,139 & \$ & 18,320,357 \\
\hline & & & & & & & \\
\hline 3100 & S tate Teachers Retire ment S ystem (S TRS ) & \$ & 7,075,747 & \$ & 383,027 & \$ & 7,458,774 \\
\hline 3200 & Public Employees Retire mentS ystem (PERS) & & 3,650,793 & & 1,180,448 & & 4,831,241 \\
\hline 3300 & Old Age, Survivors \& Dis a bility Insurance & & 1,631,440 & & 419,973 & & 2,051,413 \\
\hline 3400 & He alth \& We lfare Fringe Package & & 3,404,482 & & 692,460 & & 4,096,942 \\
\hline 3500 & State Unemployment Insurance & & 19,712 & & 32,286 & & 51,998 \\
\hline 3600 & Workers Compensation Insurance & & 500,527 & & 85,860 & & 586,387 \\
\hline 3900 & Retiree Benefits & & 220,786 & & - & & 220,786 \\
\hline & & & & & & & \\
\hline \multicolumn{2}{|l|}{3000 TOTAL S TAFF B ENEFITS} & \$ & 16,503,487 & \$ & 2,794,054 & \$ & 19,297,541 \\
\hline & & & & & & & \\
\hline 4200 & Books, Magazines \& Periodic als & \$ & 10,925 & \$ & 25,000 & \$ & 35,925 \\
\hline 4300 & Software Under \$200 or < 1 Year & & 4,993 & & 1,000 & & 5,993 \\
\hline 4400 & InstructionalS upplies and Mate rials & & & & 958,302 & & 958,302 \\
\hline 4700 & Non-InstructionalSupplies and Materials & & 839,098 & & 1,663,592 & & 2,502,690 \\
\hline & & & & & & & \\
\hline \multicolumn{2}{|l|}{4000 TOTAL S UPPLIES} & \$ & 855,016 & \$ & 2,647,894 & \$ & 3,502,910 \\
\hline & & & & & & & \\
\hline 5100 & Personneland Consultant Services & \$ & 2,814,172 & \$ & 1,180,436 & \$ & 3,994,608 \\
\hline 5200 & Utilities and House keeping & & 2,006,344 & & 15,117 & & 2,021,461 \\
\hline 5300 & Legal, Election and Audit Expenses & & 444,636 & & - & & 444,636 \\
\hline 5400 & Insurance & & 469,768 & & - & & 469,768 \\
\hline 5500 & Dues and Me mberships & & 61,806 & & 20,000 & & 81,806 \\
\hline 5600 & Traveland Conference Expense & & 407,866 & & 764,040 & & 1,171,906 \\
\hline 5700 & Rents and Leases & & 141,394 & & - & & 141,394 \\
\hline 5800 & Repairs and Mainte nance & & 1,254,776 & & 171,808 & & 1,426,584 \\
\hline 5900 & OtherServices and Expenses & & 1,645,620 & & 3,141,822 & & 4,787,442 \\
\hline & & & & & & & \\
\hline \multicolumn{2}{|l|}{5000 TOTAL OTHER OP ERATING EXP ENS ES} & \$ & 9,246,382 & \$ & 5,293,223 & \$ & 14,539,605 \\
\hline & & & & & & & \\
\hline \multicolumn{2}{|l|}{TOTAL 1000-5000} & \$ & 68,928,366 & \$ & 17,790,809 & \$ & 86,719,175 \\
\hline & & & & & & & \\
\hline 6100 & S ites and Site Improve ment & \$ & - & \$ & - & \$ & - \\
\hline 6200 & Buildings & & - & & - & & - \\
\hline 6300 & Books & & 56,804 & & 41,500 & & 98,304 \\
\hline 6400 & Equipment & & 220,936 & & 10,528,179 & & 10,749,115 \\
\hline & & & & & & & \\
\hline \multicolumn{2}{|l|}{6000 TOTAL CAPITAL EXP ENS ES} & \$ & 277,740 & \$ & 10,569,679 & \$ & 10,847,419 \\
\hline & & & & & & & \\
\hline \multicolumn{2}{|l|}{1000-6000 TOTAL EXP ENDITURES} & \$ & 69,206,106 & \$ & 28,360,488 & \$ & 97,566,594 \\
\hline & & & & & & & \\
\hline 7100 & Debt Retire ment (Long Term Debt) & \$ & - & \$ & - & \$ & - \\
\hline 7200 & Intrafund Transfers - Out & & - & & - & & - \\
\hline 7300 & Interfund Transfers - Out & & 200,000 & & - & & 200,000 \\
\hline 7400 & OtherTransfers & & - & & - & & - \\
\hline 7500 & Student Financial Aid & & - & & 391,059 & & 391,059 \\
\hline 7600 & OtherPayments to Students & & - & & 354,355 & & 354,355 \\
\hline 7700 & Contingencies/Escrow Accounts & & - & & - & & - \\
\hline 7800 & Unappropriated Funds & & - & & - & & - \\
\hline 7900 & Reserve for Contingencies & & 19,478,096 & & - & & 19,478,096 \\
\hline & & & & & & & \\
\hline \multicolumn{2}{|l|}{7000 TOTAL OTHER OUTGO} & \$ & 19,678,096 & \$ & 745,414 & \$ & 20,423,510 \\
\hline & & & & & & & \\
\hline \multicolumn{2}{|l|}{TOTAL EXP ENDITURES} & \$ & 88,884,202 & \$ & 29,105,902 & \$ & 117,990,104 \\
\hline & & & & & & & \\
\hline \multicolumn{2}{|l|}{TOTAL EXP ECTED ENDING BALANCE} & \$ & 4,164,366 & \$ & - & \$ & 4,164,366 \\
\hline \multicolumn{2}{|l|}{\multirow[t]{2}{*}{TOTAL EXP ENDITURES AND ENDING B BLANCE}} & & & & & & \\
\hline & & \$ & 93,048,568 & \$ & 29,105,902 & \$ & 122,154,470 \\
\hline
\end{tabular}

\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|}
\hline \multicolumn{2}{|l|}{\begin{tabular}{l}
Cuesta College \\
Final Budget - Expenditures \\
General Fund Combined
\end{tabular}} & & 20-21
Actual
Expenditures & & \[
\begin{gathered}
21-22 \\
\text { Unaudited } \\
\text { Expenditures } \\
\hline
\end{gathered}
\] & & \begin{tabular}{l}
22-23 \\
Tentative \\
Budget
\end{tabular} & &  \\
\hline 1100 & InstructionalS ala ries, Contract/Regular & \$ & 10,529,335 & \$ & 10,618,749 & \$ & 12,203,690 & \$ & 12,095,847 \\
\hline 1200 & Non-InstructionalS a laries, Contract/Regular & & 6,134,536 & & 6,657,108 & & 7,260,084 & & 7,260,084 \\
\hline 1300 & InstructionalS a la ries, Other & & 8,547,508 & & 8,315,729 & & 10,844,366 & & 10,844,366 \\
\hline 1400 & Non-InstructionalS a laries, Other & & 1,332,599 & & 1,284,553 & & 858,465 & & 858,465 \\
\hline & & & & & & & & & \\
\hline \multirow[t]{2}{*}{1000} & 0 TOTAL ACADEMIC S ALARIES & \$ & 26,543,978 & \$ & 26,876,139 & \$ & 31,166,605 & \$ & 31,058,762 \\
\hline & & & & & & & & & \\
\hline 2100 & Non-InstructionalRegularStatus & \$ & 13,682,869 & \$ & 13,854,696 & \$ & 15,630,458 & \$ & 15,130,458 \\
\hline 2200 & InstructionalAides - RegularS tatus & & 1,221,882 & & 1,385,273 & & 1,539,728 & & 1,539,728 \\
\hline 2300 & Hourly/S tudent Non- Instructional & & 803,972 & & 1,074,145 & & 1,143,958 & & 1,143,958 \\
\hline \multirow[t]{2}{*}{2400} & Hourly/S tudent Instructional & & 273,461 & & 242,936 & & 506,213 & & 506,213 \\
\hline & & & & & & & & & \\
\hline \multirow[t]{2}{*}{200} & 0 TOTAL CLAS S IFIED S ALARIES & \$ & 15,982,184 & \$ & 16,557,050 & \$ & 18,820,357 & \$ & 18,320,357 \\
\hline & & & & & & & & & \\
\hline 3100 & State Teachers Retire ment S ystem (S TRS) & \$ & 5,312,453 & \$ & 5,822,041 & \$ & 7,458,774 & \$ & 7,458,774 \\
\hline 3200 & Public Employees Retirement S ystem (PERS) & & 3,272,526 & & 3,666,323 & & 4,831,241 & & 4,831,241 \\
\hline 3300 & Old Age, Survivors \& Dis a bility Insurance & & 1,790,832 & & 1,822,804 & & 2,051,413 & & 2,051,413 \\
\hline 3400 & He alth \& Welfare Fringe Package & & 3,545,601 & & 3,548,704 & & 4,096,942 & & 4,096,942 \\
\hline 3500 & State Unemployment Insurance & & 21,090 & & 290,282 & & 51,998 & & 51,998 \\
\hline 3600 & Workers Compensation Insurance & & 543,842 & & 533,827 & & 586,387 & & 586,387 \\
\hline \multirow[t]{2}{*}{3900} & Retiree Benefits & & 399,241 & & 235,787 & & 220,786 & & 220,786 \\
\hline & & & & & & & & & \\
\hline \multirow[t]{2}{*}{3000} & 0 TOTAL S TAFF B ENEFITS & \$ & 14,885,585 & \$ & 15,919,768 & \$ & 19,297,541 & \$ & 19,297,541 \\
\hline & & & & & & & & & \\
\hline 4200 & Books, Magazines \& Periodic als & \$ & 244,552 & \$ & 202,223 & \$ & 35,925 & \$ & 35,925 \\
\hline 4300 & Software Under \$200 or < 1 Year & & 14,832 & & 2,490 & & 5,993 & & 5,993 \\
\hline 4400 & InstructionalS upplies and Materials & & 416,272 & & 488,507 & & 958,302 & & 958,302 \\
\hline \multirow[t]{2}{*}{4700} & Non-Instructiona 1Supplies and Materials & & 730,672 & & 576,721 & & 2,500,090 & & 2,502,690 \\
\hline & & & & & & & & & \\
\hline \multicolumn{2}{|l|}{4000 TOTAL S UPP LIES} & \$ & 1,406,328 & \$ & 1,269,941 & \$ & 3,500,310 & \$ & 3,502,910 \\
\hline & & & & & & & & & \\
\hline 5100 & Personneland ConsultantServices & \$ & 2,896,445 & \$ & 3,315,503 & \$ & 3,686,508 & \$ & 3,994,608 \\
\hline 5200 & Utilities and House keeping & & 1,722,840 & & 2,154,2 10 & & 2,021,461 & & 2,02 1,461 \\
\hline 5300 & Legal, Election and Audit Expenses & & 272,712 & & 302,270 & & 444,636 & & 444,636 \\
\hline 5400 & Insurance & & 384,644 & & 444,502 & & 469,768 & & 469,768 \\
\hline 5500 & Dues and Memberships & & 82,378 & & 94,652 & & 81,306 & & 81,806 \\
\hline 5600 & Traveland Conference Expense & & 252,675 & & 592,393 & & 1,116,906 & & 1,171,906 \\
\hline 5700 & Rents and Leases & & 99,469 & & 303,889 & & 141,394 & & 141,394 \\
\hline 5800 & Repairs and Maintenance & & 1,378,419 & & 1,554,636 & & 1,426,584 & & 1,426,584 \\
\hline \multirow[t]{2}{*}{5900} & OtherServices and Expenses & & 1,855,343 & & 1,710,546 & & 2,557,801 & & 4,787,442 \\
\hline & & & & & & & & & \\
\hline \multirow[t]{2}{*}{5000} & 0 TOTAL OTHER OP ERATING EXP ENS ES & \$ & 8,944,925 & \$ & 10,472,601 & \$ & 11,946,364 & \$ & 14,539,605 \\
\hline & & & & & & & & & \\
\hline \multicolumn{2}{|l|}{TOTAL 1000-5000} & \$ & 67,763,000 & \$ & 71,095,499 & \$ & 84,731,177 & \$ & 86,719,175 \\
\hline & & & & & & & & & \\
\hline 6100 & Sites and Site Improvement & \$ & 3,070 & \$ & 275,679 & \$ & - & \$ & - \\
\hline 6200 & Buildings & & 84,300 & & 1,062,721 & & - & & - \\
\hline 6300 & Books & & 80,171 & & 51,969 & & 83,304 & & 98,304 \\
\hline \multirow[t]{2}{*}{6400} & Equipment & & 2,085,311 & & 3,389,126 & & 10,649,115 & & 10,749,115 \\
\hline & & & & & & & & & \\
\hline \multicolumn{2}{|l|}{6000 TOTAL CAPITAL EXP ENS ES} & \$ & 2,252,852 & \$ & 4,779,495 & \$ & 10,732,419 & \$ & 10,847,419 \\
\hline & & & & & & & & & \\
\hline \multicolumn{2}{|l|}{1000-6000 TOTAL EXP ENDITURES} & \$ & 70,015,852 & \$ & 75,874,994 & \$ & 95,463,596 & \$ & 97,566,594 \\
\hline & & & & & & & & & \\
\hline 7100 & Debt Retire ment (Long Term Debt) & \$ & 25,791 & \$ & 33,091 & \$ & - & \$ & - \\
\hline 7200 & Intrafund Transfers - Out & & , & & - & & - & & - \\
\hline 7300 & Interfund Transfers - Out & & 200,727 & & 3,200,000 & & 200,000 & & 200,000 \\
\hline 7400 & OtherTransfers & & - & & - & & - & & - \\
\hline 7500 & Student Financial Aid & & 897,181 & & 2,036,265 & & 391,059 & & 391,059 \\
\hline 7600 & OtherPayments to Students & & 105,865 & & 3,287,807 & & 354,355 & & 354,355 \\
\hline 7700 & Contingencies/Escrow Accounts & & - & & - & & - & & - \\
\hline 7800 & Unappropriated Funds & & - & & - & & - - & & - \\
\hline \multirow[t]{2}{*}{7900} & Reserve for Contingencies & & - & & - & & 11,880,856 & & 19,478,096 \\
\hline & & & & & & & & & \\
\hline \multicolumn{2}{|l|}{7000 TOTAL OTHER OUTGO} & \$ & 1,229,564 & \$ & 8,557,163 & \$ & 12,826,270 & \$ & 20,423,510 \\
\hline & & & & & & & & & \\
\hline \multicolumn{2}{|l|}{TOTAL EXP ENDITURES} & \$ & 71,245,416 & \$ & 84,432,157 & \$ & 108,289,866 & \$ & 117,990,104 \\
\hline & & & & & & & & & \\
\hline \multicolumn{2}{|l|}{TOTAL EXP ECTED ENDING BALANCE} & \$ & 15,981,366 & \$ & 21,167,967 & \$ & 4,123,866 & \$ & 4,164,366 \\
\hline \multicolumn{2}{|l|}{\multirow[b]{2}{*}{TOTAL EXP ENDITURES AND ENDING BALANCE}} & & & & & & & & \\
\hline & & \$ & 87,226,782 & \$ & 105,600,124 & \$ & 112,413,732 & \$ & 122,154,470 \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|}
\hline \begin{tabular}{l}
Cues \\
Final \\
Gene
\end{tabular} & \begin{tabular}{l}
ta College \\
Budget - Revenue \\
ral Fund Unrestricted
\end{tabular} & & \begin{tabular}{l}
20-21 \\
Actual \\
Revenue
\end{tabular} & & \begin{tabular}{l}
21-22 \\
Unaudited \\
Revenue
\end{tabular} & & \begin{tabular}{l}
\[
22.23
\] \\
Tentative Budget
\end{tabular} & & \begin{tabular}{l}
\[
22.23
\] \\
Final \\
Budget
\end{tabular} \\
\hline Begin & nning Balance & \$ & 8,660,205 & \$ & 14,652,247 & \$ & 15,532,954 & \$ & 19,169,624 \\
\hline 8110 & Forest Reserve & \$ & 5,852 & \$ & 6,193 & \$ & 3,500 & \$ & 3,500 \\
\hline 8120 & HigherEducation Act & & & & - & & - & & \\
\hline 8140 & TANF & & - & & - & & - & & - \\
\hline 8150 & Financial Aid & & & & - & & - & & - \\
\hline 8155 & Financial Aid-Prior Year & & - & & - & & - & & - \\
\hline 8160 & Veterans Education & & 2,096 & & 1,712 & & 1,200 & & 1,200 \\
\hline 8170 & VTEA & & - & & - & & - & & - \\
\hline 8190 & OtherFederalRevenues & & - & & - & & - & & - \\
\hline & & & & & & & & & \\
\hline 8100 & 0 TOTAL FEDERAL REVENUE & \$ & 7,948 & \$ & 7.905 & \$ & 4,700 & \$ & 4,700 \\
\hline & & & & & & & & & \\
\hline 8611 & GeneralApportionment & \$ & 514,355 & \$ & 540,433 & \$ & 8,476,522 & \$ & 1,183,666 \\
\hline 8612 & Prior YearS tate Apportionment & & 73,424 & & 117,607 & & - & & - \\
\hline 8613 & Other General Apportionment & & 706,181 & & 1,754,954 & & 1,316,467 & & 1,454,000 \\
\hline 8621 & Extended Opportunity Programs and Services (EOPS) & & - & & - & & - & & - \\
\hline 8622 & Disabled Student Services and Programs (DSPS) & & - & & - & & - & & - \\
\hline 8623 & OtherGeneralCate goric alApportionment & & - & & - & & - & & - \\
\hline 8626 & CalWORKs & & - & & - & & - & & - \\
\hline 8627 & Te le communications (TTPP) & & - & & - & & - & & - \\
\hline 8630 & EPA & & 1,887,740 & & 5,137,796 & & 2,337,112 & & 12,479,868 \\
\hline 8650 & Reimbursable Cate goric alPrograms & & - & & - & & - & & - \\
\hline 8652 & Scheduled Maintenance and SpecialRepairs & & - & & - & & - & & - \\
\hline 8653 & Instructional Improve ment Grant & & - & & - & & - & & - \\
\hline 8659 & Other Reimbursable Cate goric alPrograms & & & & - & & - & & \\
\hline 8672 & Home Owner's Property Tax Re lief & & 239,180 & & 234,348 & & - & & - \\
\hline 8681 & State Lottery Proceeds & & 1,443,636 & & 1,437,754 & & 1,088,289 & & 1,403,860 \\
\hline 8682 & State Mandated Costs & & 236,837 & & 238,425 & & 264,414 & & 264,414 \\
\hline 8690 & OtherState Revenues & & 2,169,254 & & 2,152,952 & & 2,175,911 & & 2,175,911 \\
\hline & & & & & & & & & \\
\hline 8600 & 0 TOTAL STATE REVENUE & \$ & 7,270,607 & \$ & 11,614,269 & \$ & 15,658,715 & \$ & 18,961,719 \\
\hline & & & & & & & & & \\
\hline 8811 & Property Tax & \$ & 40,883,713 & \$ & 42,161,077 & \$ & 48,117,917 & \$ & 49,503,962 \\
\hline 8812 & Tax Allocation, Supple mentalRoll & & 765,333 & & 999,141 & & - & & - \\
\hline 8813 & Tax Allocation, Unsecured Roll & & 1,475,874 & & 1,409,936 & & - & & - \\
\hline 8816 & Prior Years Taxes & & \((35,133)\) & & \((79,988)\) & & - & & - \\
\hline 8817 & Education Revenue Augmentation Fund (ERAF) & & 2,105,066 & & 2,083,839 & & - & & - \\
\hline 8819 & RDA Residual & & 466,430 & & 526,126 & & - & & - \\
\hline 8820 & Contributions, Gifts, Grants & & 2,500 & & - & & - & & - \\
\hline 8830 & Contracted Services & & - & & - & & - & & - \\
\hline 8831 & Contract InstructionalServices & & 19,945 & & 41,164 & & 39,113 & & 39,113 \\
\hline 8832 & Other Contracted Services & & 91 & & - & & - & & - \\
\hline 8840 & Sales and Commissions & & 195,406 & & 211,952 & & 150,000 & & 150,000 \\
\hline 8850 & Rentaland Leases (Facility Use) & & 204,933 & & 168,725 & & 46,440 & & 46,440 \\
\hline 8860 & Interest, Investment Income & & 93,098 & & 106,838 & & 100,000 & & 100,000 \\
\hline 8872 & Community Services Classes & & 1,403,884 & & 1,325,112 & & 448,293 & & 448,293 \\
\hline 8874 & Enrollment Fees & & 3,543,926 & & 3,457,699 & & 3,437,690 & & 3,424,717 \\
\hline 8875 & Fie ld Trips & & - & & - & & - & & - \\
\hline 8876 & He alth Se rvices & & - & & - & & - & & - \\
\hline 8877 & Instructional Materials Fees & & 57,263 & & 80,561 & & - & & - \\
\hline 8879 & Student Records & & 64,312 & & 47,122 & & 40,000 & & 40,000 \\
\hline 8880 & Nonresident Tuition & & 933,124 & & 940,237 & & 1,000,000 & & 1,000,000 \\
\hline 8881 & Parking Services & & 336 & & 10,492 & & 10,000 & & 10,000 \\
\hline 8885 & OtherStudent Fees and Charges & & 106,239 & & 30,529 & & 25,000 & & 25,000 \\
\hline 8890 & Other Local Revenues & & 298,035 & & 274,275 & & 125,000 & & 125,000 \\
\hline 8891 & Cash Over/Under & & 1,517 & & (409) & & - & & - \\
\hline 8892 & Change in Fair Value of Investments & & 26,920 & & \((792,809)\) & & - & & - \\
\hline 8893 & Outla wed Warrants & & - & & - & & - & & - \\
\hline 8894 & Bad Debt Recovery - District Enrollment Fees & & 87 & & 9 & & - & & - \\
\hline 8895 & Bad DebtRecovery- Other & & 146 & & 92,677 & & - & & - \\
\hline & & & & & & & & & \\
\hline 8800 & 0 TOTAL LOCAL REVENUE & \$ & 52,613,045 & \$ & 53,094,305 & \$ & 53,539,453 & \$ & 54,912,525 \\
\hline & & & & & & & & & \\
\hline 8910 & Proceeds From GenlFixe d Asset & \$ & - & \$ & - & \$ & - & \$ & - \\
\hline 8912 & Sale of Equipment and Supplies & & 55,039 & & 36,075 & & - & & - \\
\hline 8970 & Fiscal Agent Pass Through & & - & & - & & - & & - \\
\hline 8972 & Proceeds From CapitalLeases & & - & & - & & - & & - \\
\hline 8981 & Interfund Transfers-In & & - & & 50,416 & & - & & - \\
\hline 8982 & Intrafund Transfers-In & & - & & - & & - & & - \\
\hline & & & & & & & & & \\
\hline 8900 & 0 TOTAL OTHER REVENUE & \$ & 55,039 & \$ & 86,491 & , & - & \$ & - \\
\hline & & & & & & & & & \\
\hline TOTA & AL REVENUE & \$ & 59,946,639 & \$ & 64,802,970 & \$ & 69,202,868 & \$ & 73,878,944 \\
\hline & & & & & & & & & \\
\hline TOTA & AL REVENUE AND BEGINNING BALANCE & \$ & 68,606,844 & \$ & 79,455,217 & \$ & 84,735,822 & \$ & 93,048,568 \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|}
\hline \multicolumn{2}{|l|}{\begin{tabular}{l}
Cuesta College \\
Final Budget - Expenditures \\
General Fund Unrestric ted
\end{tabular}} & & \[
\begin{gathered}
20-21 \\
\text { Actual } \\
\text { Expenditures }
\end{gathered}
\] & & \begin{tabular}{l}
\[
21-22
\] \\
Unaudited Expenditures
\end{tabular} & & \begin{tabular}{l}
22-23 \\
Tentative \\
Budget
\end{tabular} & & 22-23
Final
Budget \\
\hline 1100 & InstructionalS a la ries, Contract/Regular & \$ & 10,142,893 & \$ & 10,520,367 & \$ & 12,125,451 & \$ & 12,017,608 \\
\hline 1200 & Non-InstructionalS a laries, Contract/Regular & & 5,077,278 & & 5,564,601 & & 5,989,895 & & 5,989,895 \\
\hline 1300 & InstructionalS a la ries, Other & & 7,780,926 & & 8,249,333 & & 10,844,366 & & 10,844,366 \\
\hline 1400 & Non-InstructionalS a laries, Other & & 489,199 & & 512,461 & & 582,394 & & 582,394 \\
\hline \multicolumn{2}{|l|}{1000 TOTAL ACADEMIC S ALARIES} & \$ & 23,490,296 & \$ & 24,846,762 & \$ & 29,542,106 & \$ & 29,434,263 \\
\hline 2100 & Non-InstructionalRegularStatus & \$ & 9,826,060 & \$ & 10,2 10,865 & \$ & 11,624,290 & \$ & 11,124,290 \\
\hline 2200 & InstructionalAides - Regular Status & & 917,119 & & 1,014,752 & & 1,168,863 & & 1,168,863 \\
\hline 2300 & Hourly/S tudent Non- Instructional & & 326,431 & & 484,710 & & 285,617 & & 285,617 \\
\hline 2400 & Hourly/S tudent Instructional & & 124,625 & & 121,334 & & 310,448 & & 310,448 \\
\hline \multicolumn{2}{|l|}{2000 TOTAL CLAS S IFIED S ALARIES} & \$ & 11,194,235 & \$ & 11,831,661 & \$ & 13,389,218 & \$ & 12,889,218 \\
\hline 3100 & State Teachers Retire ment S ystem (STRS) & \$ & 4,846,869 & \$ & 5,328,129 & \$ & 7,075,747 & \$ & 7,075,747 \\
\hline 3200 & Public Employees Retire ment S ystem (PERS) & & 2,467,2 18 & & 2,834,452 & & 3,650,793 & & 3,650,793 \\
\hline 3300 & Old Age, Survivors \& Dis a bility Insurance & & 1,397,154 & & 1,462,716 & & 1,631,440 & & 1,631,440 \\
\hline 3400 & He alth \& We lfare Fringe Package & & 2,949,126 & & 3,011,186 & & 3,404,482 & & 3,404,482 \\
\hline 3500 & State Unemployment Insurance & & 17,495 & & 25,704 & & 19,712 & & 19,712 \\
\hline 3600 & Workers Compensation Insurance & & 448,437 & & 452,094 & & 500,527 & & 500,527 \\
\hline 3900 & Retiree Benefits & & 399,241 & & 235,787 & & 220,786 & & 220,786 \\
\hline \multicolumn{2}{|l|}{3000 TOTAL S TAFF BENEFITS} & \$ & 12,525,540 & \$ & 13,350,068 & \$ & 16,503,487 & \$ & 16,503,487 \\
\hline 4200 & Books, Magazines \& Periodic als & \$ & 83,765 & \$ & 4,353 & \$ & 10,925 & \$ & 10,925 \\
\hline 4300 & Software Under \$200 or < 1 Year & & 490 & & 934 & & 4,993 & & 4,993 \\
\hline 4400 & InstructionalSupplies and Materials & & 64,688 & & 120,978 & & - & & - \\
\hline 4700 & Non-InstructionalSupplies and Materials & & 534,845 & & 350,672 & & 836,498 & & 839,098 \\
\hline \multicolumn{2}{|l|}{4000 TOTAL S UP PLIES} & \$ & 683,788 & \$ & 476,937 & \$ & 852,416 & \$ & 855,016 \\
\hline 5100 & Personneland Consultant Services & \$ & 1,890,410 & \$ & 1,996,826 & \$ & 2,506,072 & \$ & 2,814,172 \\
\hline 5200 & Utilities a nd House keeping & & 1,717,398 & & 2,144,247 & & 2,006,344 & & 2,006,344 \\
\hline 5300 & Legal, Ele ction and Audit Expenses & & 261,122 & & 294,770 & & 444,636 & & 444,636 \\
\hline 5400 & Insurance & & 384,644 & & 444,460 & & 469,768 & & 469,768 \\
\hline 5500 & Dues and Memberships & & 70,419 & & 84,235 & & 61,306 & & 61,806 \\
\hline 5600 & Traveland Conference Expense & & 203,952 & & 386,272 & & 352,866 & & 407,866 \\
\hline 5700 & Rents and Leases & & 94,250 & & 125,097 & & 141,394 & & 141,394 \\
\hline 5800 & Repairs and Maintenance & & 1,020,871 & & 958,482 & & 1,254,776 & & 1,254,776 \\
\hline 5900 & OtherServices and Expenses & & 34,920 & & \((80,169)\) & & 843,971 & & 1,645,620 \\
\hline & & & & & & & & & \\
\hline \multicolumn{2}{|l|}{5000 TOTAL OTHER OPERATING EXPENS ES} & \$ & 5,677,986 & \$ & 6,354,220 & \$ & 8,081,133 & \$ & 9,246,382 \\
\hline & & & & & & & & & \\
\hline \multicolumn{2}{|l|}{TOTAL 1000-5000} & \$ & 53,571,845 & \$ & 56,859,648 & \$ & 68,368,360 & \$ & 68,928,366 \\
\hline & & & & & & & & & \\
\hline 6100 & Sites and Site Improvement & \$ & - & \$ & - & \$ & - & \$ & - \\
\hline 6200 & Buildings & & - & & - & & - & & - \\
\hline 6300 & Books & & 27,991 & & 32,184 & & 41,804 & & 56,804 \\
\hline 6400 & Equipment & & 128,243 & & 167,970 & & 120,936 & & 220,936 \\
\hline & & & & & & & & & \\
\hline \multicolumn{2}{|l|}{6000 TOTAL CAPITAL EXP ENS ES} & \$ & 156,234 & \$ & 200,154 & \$ & 162,740 & \$ & 277,740 \\
\hline & & & & & & & & & \\
\hline \multicolumn{2}{|l|}{1000-6000 TOTAL EXP ENDITURES} & \$ & 53,728,079 & \$ & 57,059,802 & \$ & 68,531,100 & \$ & 69,206,106 \\
\hline & & & & & & & & & \\
\hline 7100 & Debt Retire ment (Long Term Debt) & \$ & 25,791 & \$ & 25,791 & \$ & - & \$ & - \\
\hline 7200 & Intrafund Transfers - Out & & - & & - & & - & & - \\
\hline 7300 & Interfund Transfers - Out & & 200,727 & & 3,200,000 & & 200,000 & & 200,000 \\
\hline 7400 & OtherTransfer & & - & & - & & - & & - \\
\hline 7500 & Student Financial Aid & & - & & - & & - & & - \\
\hline 7600 & OtherPayments to Students & & - & & - & & - & & - \\
\hline 7700 & Contingencies/Escrow Ac counts & & - & & - & & - & & - \\
\hline 7800 & Unappropriated Funds & & - & & - & & - - & & - - \\
\hline 7900 & Reserve for Contingencies & & - & & - & & 11,880,856 & & 19,478,096 \\
\hline & & & & & & & & & \\
\hline \multicolumn{2}{|l|}{7000 TOTAL OTHER OUTGO} & \$ & 226,518 & \$ & 3,225,791 & \$ & 12,080,856 & \$ & 19,678,096 \\
\hline & & & & & & & & & \\
\hline \multicolumn{2}{|l|}{TOTAL EXP ENDITURES} & \$ & 53,954,597 & \$ & 60,285,593 & \$ & 80,611,956 & \$ & 88,884,202 \\
\hline & & & & & & & & & \\
\hline \multicolumn{2}{|l|}{TOTAL EXP ECTED ENDING BALANCE} & \$ & 14,652,247 & \$ & 19,169,624 & \$ & 4,123,866 & \$ & 4,164,366 \\
\hline & & & & & & & & & \\
\hline \multicolumn{2}{|l|}{TOTAL EXPENDITURES AND ENDING B ALANCE} & \$ & 68,606,844 & \$ & 79,455,217 & \$ & 84,735,822 & \$ & 93,048,568 \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|}
\hline \multicolumn{3}{|l|}{\begin{tabular}{l}
Cuesta College \\
Final Budget - Revenue \\
General Fund Restricted
\end{tabular}} & \begin{tabular}{l}
20-21 \\
Actual \\
Revenue
\end{tabular} & & \begin{tabular}{l}
\[
21-22
\] \\
Unaudited Revenue
\end{tabular} & & \begin{tabular}{l}
\[
22.23
\] \\
Tentative Budget
\end{tabular} & &  \\
\hline \multicolumn{3}{|l|}{Beginning Balance \$} & 1,041,853 & \$ & 1,313,896 & \$ & 570,351 & \$ & 1,998,343 \\
\hline 8110 & Forest Reserve & \$ & - & \$ & - & \$ & - & \$ & - \\
\hline 8120 & HigherEducation Act & & 50,608 & & 68,371 & & 103,244 & & 103,244 \\
\hline 8140 & TANF & & 65,299 & & 52,877 & & 65,299 & & 65,299 \\
\hline 8150 & FinancialAid & & 504,918 & & 1,763,790 & & - & & - \\
\hline 8155 & Financial Aid-Prior Year & & 11,920 & & 10,245 & & - & & - \\
\hline 8160 & Veterans Education & & - & & - & & - & & - \\
\hline 8170 & VTEA & & 338,033 & & 362,441 & & 338,033 & & 338,033 \\
\hline 8190 & OtherFederalRevenues & & 5,336,381 & & 10,067,507 & & 4,855,923 & & 4,855,923 \\
\hline & & & & & & & & & \\
\hline \multicolumn{2}{|l|}{8100 TOTAL FEDERAL REVENUE} & \$ & 6,307,159 & \$ & 12,325,231 & \$ & 5,362,499 & \$ & 5,362,499 \\
\hline & & & & & & & & & \\
\hline 8611 & GeneralApportionment & \$ & - & \$ & - & \$ & - & \$ & - \\
\hline 8612 & Prior YearS tate Apportionment & & & & - & & - & & - \\
\hline 8613 & OtherGeneral Apportionment & & - & & - & & - & & - \\
\hline 8621 & Extended Opportunity Programs and Services (EOPS & & 509,058 & & 493,129 & & 526,294 & & 526,294 \\
\hline 8622 & Disabled Student Services and Programs (DSPS) & & 658,578 & & 735,563 & & 1,112,891 & & 1,112,891 \\
\hline 8623 & Other GeneralCate goric al Apportionment & & 4,715,003 & & 5,591,355 & & 9,788,675 & & 9,788,675 \\
\hline 8626 & CalWORKs & & - & & 270,976 & & 333,679 & & 333,679 \\
\hline 8627 & Te le communications (TTIP) & & - & & - & & - & & - \\
\hline 8630 & EPA & & - & & - & & - & & - \\
\hline 8650 & Reimbursable Cate goric alPrograms & & - & & - & & - & & - \\
\hline 8652 & Scheduled Maintenance and SpecialRepairs & & - & & - & & - & & - \\
\hline 8653 & Instructional Improve ment Grant & & - & & - & & - & & \(-\) \\
\hline 8659 & OtherReimbursable Categoric alPrograms & & 1,585,396 & & 1,723,052 & & 6,128,418 & & 6,128,418 \\
\hline 8672 & Home Owner's Property Tax Re lief & & - & & - & & - & & - \\
\hline 8681 & State Lottery Proceeds & & 579,615 & & 665,913 & & 607,513 & & 607,513 \\
\hline 8682 & State Mandated Costs & & - & & - & & - & & - \\
\hline 8690 & OtherState Revenues & & 331,882 & & 515,259 & & 808,613 & & 808,613 \\
\hline & & & & & & & & & \\
\hline \multicolumn{2}{|l|}{8600 TOTAL STATE REVENUE} & \$ & 8,379,532 & \$ & 9,995,247 & \$ & 19,306,083 & \$ & 19,306,083 \\
\hline & & & & & & & & & \\
\hline 8811 & Property Tax & \$ & - & \$ & - & \$ & - & \$ & - \\
\hline 8812 & Tax Allocation, Supple menta Roll & & - & & - & & - & & - \\
\hline 8813 & Tax Allocation, Unsecured Roll & & - & & - & & - & & - \\
\hline 8816 & Prior Years Taxes & & - & & - & & - & & - \\
\hline 8817 & Education Revenue Augmentation Fund (ERAF) & & - & & - & & - & & - \\
\hline 8819 & RDA Residual & & - & & - & & - & & - \\
\hline 8820 & Contributions, Gifts, Grants & & 872,857 & & 722,430 & & 247,619 & & 247,619 \\
\hline 8830 & Contracted Services & & - & & - & & - & & - \\
\hline 8831 & Contract InstructionalServices & & - & & - & & - & & - \\
\hline 8832 & Other Contracted Services & & 728,046 & & 614,383 & & 758,366 & & 758,366 \\
\hline 8840 & Sales and Commissions & & - & & - & & - & & - \\
\hline 8850 & Rentaland Leases (Facility Use) & & 13,920 & & 26,620 & & 12,960 & & 12,960 \\
\hline 8860 & Interest, Investment Income & & - & & - & & 292,477 & & 292,477 \\
\hline 8872 & Community Services Classes & & - & & - & & - & & - \\
\hline 8874 & Enrollment Fees & & - & & - & & - & & - \\
\hline 8875 & Fie ld Trips & & - & & 14,958 & & 10,000 & & 10,000 \\
\hline 8876 & Health Services & & 394,130 & & 355,184 & & 400,000 & & 400,000 \\
\hline 8877 & InstructionalMate ria ls Fees & & - & & - & & - & & - \\
\hline 8879 & Student Records & & - & & - & & - & & - \\
\hline 8880 & Nonresident Tuition & & - & & - & & - & & - \\
\hline 8881 & Parking Services & & 537,067 & & 537,067 & & 600,000 & & 600,000 \\
\hline 8885 & OtherS tudent Fees and Charges & & - & & - & & - & & - \\
\hline 8890 & Other Local Revenues & & 345,374 & & 239,891 & & 117,555 & & 117,555 \\
\hline 8891 & Cash Over/Under & & - & & - & & - & & - \\
\hline 8893 & Outla wed Warrants & & - & & - & & - & & - \\
\hline 8894 & Bad De bt Recovery - District Enrollment Fees & & - & & - & & - & & - \\
\hline 8895 & Bad Debt Recovery - Other & & - & & - & & - & & - \\
\hline & & & & & & & & & \\
\hline \multicolumn{2}{|l|}{8800 TOTAL LOCAL REVENUE} & \$ & 2,891,394 & \$ & 2,510,533 & \$ & 2,438,977 & \$ & 2,438,977 \\
\hline & & & & & & & & & \\
\hline 8910 & Proceeds From GenlFixed Asset & \$ & - & \$ & - & \$ & - & \$ & - \\
\hline 8912 & Sale of Equipment and Supplies & & - & & - & & - & & - \\
\hline 8970 & FiscalAgent Pass Through & & - & & - & & - & & - \\
\hline 8972 & Proceeds From CapitalLeases & & - & & - & & - & & - \\
\hline 8981 & Interfund Transfers-In & & - & & - & & - & & - \\
\hline 8982 & Intrafund Transfers-In & & - & & - & & - & & - \\
\hline & & & & & & & & & \\
\hline \multicolumn{3}{|l|}{8900 TOTAL OTHER REVENUE \$} & - & \$ & - & \$ & - & \$ & - \\
\hline & & & & & & & & & \\
\hline \multicolumn{2}{|l|}{TOTAL REVENUE} & \$ & 17,578,085 & \$ & 24,831,011 & \$ & 27,107,559 & \$ & 27,107,559 \\
\hline & & & & & & & & & \\
\hline \multicolumn{3}{|l|}{TOTAL REVENUE AND BEGINNING BALANCE \$} & 18,619,938 & \$ & 26,144,907 & \$ & 27,677,910 & \$ & 29,105,902 \\
\hline
\end{tabular}


\section*{OTHER FUND BUDGETS}

\section*{DEBT SERVICE FUNDS}

Debt Service Funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest. Debt Service Funds should be used if current financial resources are being accumulated for principal and interest payments on general long-term liabilities that will mature in future years.

The District has the following Debt Service Fund:
GO Bond Interest and Redemption Fund

\section*{GO Bond Interest and Redemption Fund}

The District passed a \(\$ 275\) million General Obligation bond in November 2014. Debt payments will be made from this fund. The San Luis Obispo Tax Assessor will collect \(\$ 19.25\) per \(\$ 100,000\) of assessed value from property owners. The revenue collected will be deposited into this fund and annual debt payments will be made from this fund.
\begin{tabular}{lrrrrrrr} 
& \begin{tabular}{c} 
APPROVED \\
BUDGET \\
\(2021-22\)
\end{tabular} & \begin{tabular}{c} 
ADJUSTED \\
BUDGET \\
\(2021-22\)
\end{tabular} & \begin{tabular}{c} 
ACTUAL \\
UNAUDITED
\end{tabular} & \begin{tabular}{c} 
FINAL \\
BUDGET \\
\(2021-22\)
\end{tabular} & \(2022-23\)
\end{tabular}

\section*{SPECIAL REVENUE FUNDS}

Special Revenue Funds account for the proceeds of special revenue sources whose expenditures are legally restricted. Special Revenue Funds encompass activities not directly related to the educational program of the college, but provide a service to students (such as the Children's Center). Such activities may provide non-classroom or laboratory experience for students and incidentally create goods or services that may be sold. In the process of creating the incidental goods or services, expenditures are incurred in addition to those necessary solely for the educational benefits of students. These expenditures are charged against revenue received as a direct result of the operations. Other instructional expenses are accounted for as part of the General Fund.

The District has the following Special Revenue Funds:

\section*{Children's Center Funds}

\section*{CHILDREN'S CENTER FUND}

The District maintains a licensed Children's Center on both the San Luis Obispo and North County sites. The San Luis Obispo Children's Center has two preschool classrooms and one toddler classroom. The North County Children's Center has one preschool classroom and one toddler classroom. The centers are used as a laboratory by students studying Early Childhood Education. The Children's Center provides childcare services for Cuesta College students to allow them to pursue their educational goals. The Children's Center is self-funded and does not require General Fund assistance.
\begin{tabular}{|c|c|c|c|c|c|c|c|c|}
\hline & \multicolumn{2}{|r|}{\[
\begin{gathered}
\text { APPROVED } \\
\text { BUDGET } \\
2021-22
\end{gathered}
\]} & \multicolumn{2}{|r|}{\[
\begin{gathered}
\text { ADJUSTED } \\
\text { BUDGET } \\
\text { 2021-22 }
\end{gathered}
\]} & \multicolumn{2}{|r|}{\[
\begin{aligned}
& \text { ACTUAL } \\
& \text { UNAUDITED } \\
& 2021-22
\end{aligned}
\]} & \multicolumn{2}{|r|}{FINAL BUDGET 2022-23} \\
\hline Beginning Balance & \$ & 175,666 & \$ & 175,666 & \$ & 175,666 & \$ & 109,084 \\
\hline \multicolumn{9}{|l|}{Income} \\
\hline 8820 Contributions, Gifts, Grants & \$ & 0 & \$ & 0 & \$ & 0 & \$ & 0 \\
\hline 8850 Rents and Leases & & 0 & & 0 & & 0 & & 0 \\
\hline 8860 Interest & & 1,000 & & 489 & & 489 & & 1,000 \\
\hline 8871 Child Development Services & & 383,262 & & 495,681 & & 495,681 & & 500,000 \\
\hline 8890 Other Local Income & & 50,000 & & 50,400 & & 50,400 & & 50,000 \\
\hline 8981 Interfund Transfers-In & & 0 & & 0 & & & & 0 \\
\hline TOTAL INCOME & \$ & 434,262 & \$ & 546,570 & \$ & 546,570 & \$ & 551,000 \\
\hline TOTAL INCOME \& BEGINNING BALANCE & \$ & 609,928 & \$ & 722,236 & \$ & 722,236 & \$ & 660,084 \\
\hline \multicolumn{9}{|l|}{Expenditures} \\
\hline 2000 Classified Salaries & \$ & 339,773 & \$ & 422,442 & \$ & 422,442 & \$ & 345,000 \\
\hline 3000 Benefits & & 160,067 & & 184,345 & & 184,345 & & 170,000 \\
\hline 4000 Supplies and Materials & & 5,000 & & 4,462 & & 4,462 & & 5,000 \\
\hline 5000 Other Operating Expenses & & 2,000 & & 7,899 & & 1,903 & & 2,000 \\
\hline 6000 Capital Outlay & & 0 & & 0 & & 0 & & 0 \\
\hline 7000 Other Student Aid & & 0 & & 0 & & 0 & & 0 \\
\hline TOTAL EXPENDITURES & \$ & 506,840 & \$ & 619,148 & \$ & 613,152 & \$ & 522,000 \\
\hline ENDING BALANCE, JUNE 30 & & 103,088 & & 103,088 & & 109,084 & & 138,084 \\
\hline TOTAL EXPENDITURES \& ENDING BAL & \$ & 609,928 & \$ & 722,236 & \$ & 722,236 & \$ & 660,084 \\
\hline
\end{tabular}

\section*{CAPTIAL PROJECTS FUNDS}

Capital Projects Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities and other capital projects (other than those financed by proprietary and fiduciary funds). Resources accumulated for future acquisitions or construction of capital projects are recorded in this fund.

The District has the following Capital Projects Funds:

\section*{Capital Projects Fund}

\section*{2014 General Obligation Bond Project Fund}

\section*{CAPITAL PROJECTS FUND}

The Capital Projects Fund is used to account for the accumulation and expenditure of monies for the acquisition or construction of significant capital outlay items and Scheduled Maintenance projects that are not funded by State grants or construction bonds. The budget includes a transfer of \(\$ 200,000\) from the General Fund to fund non-reimbursable capital projects.
\begin{tabular}{|c|c|c|c|c|c|c|c|c|}
\hline & & \[
\begin{gathered}
\text { APPROVED } \\
\text { BUDGET } \\
2021-22
\end{gathered}
\] & & \begin{tabular}{l}
ADJUSTED \\
BUDGET \\
2021-22
\end{tabular} & & \[
\begin{aligned}
& \text { ACTUAL } \\
& \text { UNAUDITED } \\
& \text { 2021-22 }
\end{aligned}
\] & & FINAL BUDGET 2022-23 \\
\hline Beginning Balance & \$ & 1,199,394 & \$ & 1,199,394 & \$ & 1,199,394 & \$ & 4,252,929 \\
\hline \multicolumn{9}{|l|}{Income} \\
\hline 8652 Scheduled Maint \& Special Repair & \$ & 1,974,000 & \$ & 3,640,952 & \$ & 3,640,952 & \$ & 7,892,207 \\
\hline 8690 Other State Revenues & & 0 & & 0 & & 0 & & 0 \\
\hline 8820 Contributions, Gifts, Grants & & 0 & & 0 & & 0 & & 0 \\
\hline 8860 Interest & & 5,000 & & 10,275 & & 10,275 & & 15,000 \\
\hline 8890 Other Local Revenues & & 50,000 & & 143,336 & & 143,336 & & 50,000 \\
\hline 8892 Change in Fair Value of Investments & & 50,000 & & \((123,149)\) & & \((123,149)\) & & 0 \\
\hline 8981 Interfund Transfer-In & & 200,000 & & 200,000 & & 200,000 & & 200,000 \\
\hline TOTAL INCOME & \$ & 2,279,000 & \$ & 3,871,414 & \$ & 3,871,414 & \$ & 8,157,207 \\
\hline TOTAL INCOME \& BEGINNING BALANCE & \$ & 3,478,394 & \$ & 5,070,808 & \$ & 5,070,808 & \$ & 12,410,136 \\
\hline \multicolumn{9}{|l|}{Expenditures} \\
\hline 4000 Supplies and Materials & \$ & 0 & \$ & 5,030 & \$ & 5,030 & \$ & 0 \\
\hline 5000 Other Operating Expenses & & 2,978,394 & & 4,176,305 & & 423,376 & & 10,710,136 \\
\hline 6000 Capital Outlay & & 0 & & 389,473 & & 389,473 & & 0 \\
\hline 7000 Other Outgo & & 0 & & 0 & & 0 & & 0 \\
\hline TOTAL EXPENDITURES & \$ & 2,978,394 & \$ & 4,570,808 & \$ & 817,879 & \$ & 10,710,136 \\
\hline ENDING BALANCE, JUNE 30 & \$ & 500,000 & \$ & 500,000 & \$ & 4,252,929 & \$ & 1,700,000 \\
\hline TOTAL EXPENDITURES \& ENDING BALANCE & \$ & 3,478,394 & \$ & 5,070,808 & \$ & 5,070,808 & \$ & 12,410,136 \\
\hline
\end{tabular}

The District passed a \(\$ 275\) million general obligation bond in November 2014. The bonds will be issued in four separate series and expended over a twelve-year period. The first series of bonds (\$75 million) was issued in March 2015. The second series of bonds ( \(\$ 73\) million) was issued in February 2018. The third series of bonds ( \(\$ 70\) million) was issued in February 2021. The proceeds from these issuances have been deposited into this fund. The District plans to issue the fourth series of bonds of \(\$ 57\) million in early 2024.
\begin{tabular}{|c|c|c|c|c|c|}
\hline & & APPROVED BUDGET 2021-22 & \[
\begin{gathered}
\text { ADJUSTED } \\
\text { BUDGET } \\
\text { 2021-22 }
\end{gathered}
\] & ACTUAL
UNAUDITED
\(2021-22\) & FINAL BUDGET 2022-23 \\
\hline Beginning Balance & \$ & 77,795,416 \$ & 77,795,416 \$ & 77,795,416 \$ & 66,273,530 \\
\hline \multicolumn{6}{|l|}{Income} \\
\hline 8860 Interest & \$ & 1,000,000 \$ & 420,335 \$ & 420,335 \$ & 350,000 \\
\hline 8892 Change in Fair Value of Investments & & 0 & \((2,039,592)\) & \((2,039,592)\) & \\
\hline 8941 Sale of Bonds & & 0 & & 0 & 0 \\
\hline 8981 Interfund Transfers-In & & 0 & 0 & 0 & 0 \\
\hline TOTAL INCOME & \$ & 1,000,000 \$ & \((1,619,257)\) \$ & \((1,619,257)\) \$ & 350,000 \\
\hline TOTAL INCOME \& BEGINNING BALANCE & \$ & 78,795,416 \$ & 76,176,159 \$ & 76,176,159 \$ & 66,623,530 \\
\hline \multicolumn{6}{|l|}{Expenditures} \\
\hline 2000 Classified Salaries & \$ & 162,451 \$ & 162,632 \$ & 135,322 \$ & 162,451 \\
\hline 3000 Benefits & & 64,332 & 64,331 & 57,022 & 64,332 \\
\hline 4000 Supplies and Materials & & 100,000 & 100,000 & 14,130 & 25,000 \\
\hline 5000 Other Operating Expense \& Svc & & 2,000,000 & 2,950,312 & 2,804,306 & 3,000,000 \\
\hline 6000 Capital Outlay & & 25,000,000 & 21,430,251 & 6,891,849 & 25,000,000 \\
\hline 7000 Interfund Transfers - Out & & 0 & 0 & 0 & 0 \\
\hline TOTAL EXPENDITURES & \$ & 27,326,783 \$ & 24,707,526 \$ & 9,902,629 \$ & 28,251,783 \\
\hline ENDING BALANCE, JUNE 30 & \$ & 51,468,633 \$ & 51,468,633 \$ & 66,273,530 \$ & 38,371,747 \\
\hline TOTAL EXPENDITURES \& ENDING BALANCE & \$ & 78,795,416 \$ & 76,176,159 \$ & 76,176,159 \$ & 66,623,530 \\
\hline
\end{tabular}

\section*{INTERNAL SERVICE FUNDS}

Internal Service Funds are used to account for the financing of goods or services provided by one department or organizational unit to other units on a cost-reimbursement. While the use of Internal Service Funds is not required under GAAP, they may be useful to identify and manage costs associated with particular services (e.g., self-insurance programs, duplicating and printing services, data processing, purchasing, motor pools, and central stores) and allocating such costs to user departments. By using the full accrual basis of accounting and flow of economic resources measurement focus, they can measure and recover the full cost, including depreciation of fixed assets, of providing goods and services.

The District has the following Internal Service Funds:

\section*{Property and Liability Self Insurance Fund}

\section*{Dental Self Insurance Fund}

\author{
Vision Self Insurance Fund
}

\section*{PROPERTY AND LIABILITY FUND}

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets, errors and omissions, injuries to employees, and natural disasters. The District contracts with the Bay Area Community College District Joint Powers Authority for property and liability insurance coverage. There is a cost of a \(\$ 10,000\) deductible per claim. Settlement claims have not exceeded this commercial coverage in any of the past three years.
\begin{tabular}{|c|c|c|c|c|c|c|c|c|}
\hline & \multicolumn{2}{|r|}{\[
\begin{gathered}
\text { APPROVED } \\
\text { BUDGET } \\
2021-22
\end{gathered}
\]} & \multicolumn{2}{|r|}{\[
\begin{gathered}
\text { ADJUSTED } \\
\text { BUDGET } \\
2021-22
\end{gathered}
\]} & \multicolumn{2}{|r|}{\[
\begin{aligned}
& \text { ACTUAL } \\
& \text { UNAUDITED } \\
& 2021-22
\end{aligned}
\]} & \multicolumn{2}{|r|}{\begin{tabular}{l}
FINAL \\
BUDGET \\
2022-23
\end{tabular}} \\
\hline Beginning Balance & \$ & 50,000 & \$ & 50,000 & \$ & 50,000 & \$ & 50,000 \\
\hline \multicolumn{9}{|l|}{Income} \\
\hline 8860 Interest & \$ & 1,000 & \$ & 263 & \$ & 263 & \$ & 250 \\
\hline 8878 Insurance & & 0 & & 0 & & 0 & & 0 \\
\hline 8981 Interfund Transfer-In & & 0 & & 0 & & 0 & & 0 \\
\hline TOTAL INCOME & \$ & 1,000 & \$ & 263 & \$ & 263 & \$ & 250 \\
\hline TOTAL INCOME \& BEGINNING BALANCE & \$ & 51,000 & \$ & 50,263 & \$ & 50,263 & \$ & 50,250 \\
\hline \multicolumn{9}{|l|}{Expenditures} \\
\hline 4000 Supplies and Materials & \$ & 0 & \$ & 0 & \$ & 0 & \$ & 0 \\
\hline 5000 Other Operating Expenses & & 6,000 & & 6,000 & & 0 & & 6,000 \\
\hline 6000 Capital Outlay & & 6,000 & & 5,000 & & 0 & & 6,000 \\
\hline 7000 Other Outgo & & 0 & & 263 & & 263 & & 0 \\
\hline TOTAL EXPENDITURES & \$ & 12,000 & \$ & 11,263 & \$ & 263 & \$ & 12,000 \\
\hline ENDING BALANCE, JUNE 30 & \$ & 39,000 & \$ & 39,000 & \$ & 50,000 & \$ & 38,250 \\
\hline TOTAL EXPENDITURES \& ENDING BALAN & & 51,000 & \$ & 50,263 & \$ & 50,263 & \$ & 50,250 \\
\hline
\end{tabular}

\section*{DENTAL SELF-INSURANCE FUND}

The District's dental benefits are contracted with the California Schools Dental Coalition, a Joint Powers Authority (JPA). Employee dental insurance deductions are deposited into this fund. The JPA charges an estimated monthly amount for claims. The JPA processes the dental claims and future monthly charges are adjusted based on claim history.
\begin{tabular}{|c|c|c|c|c|c|c|c|c|}
\hline & & \[
\begin{gathered}
\text { APPROVED } \\
\text { BUDGET } \\
2021-22
\end{gathered}
\] & & \[
\begin{gathered}
\text { ADJUSTED } \\
\text { BUDGET } \\
2021-22
\end{gathered}
\] & & \[
\begin{aligned}
& \text { ACTUAL } \\
& \text { UNAUDITED } \\
& \text { 2021-22 }
\end{aligned}
\] & & FINAL BUDGET 2022-23 \\
\hline Beginning Balance & \$ & 360,513 & \$ & 360,513 & \$ & 360,513 & \$ & 430,281 \\
\hline \multicolumn{9}{|l|}{Income} \\
\hline 8830 Contracted Services & \$ & 425,000 & \$ & 525,206 & \$ & 525,206 & \$ & 500,000 \\
\hline 8860 Interest & & 25 & & 32 & & 32 & & 25 \\
\hline 8890 Other Local Income & & 0 & & 0 & & 0 & & 0 \\
\hline TOTAL INCOME & \$ & 425,025 & \$ & 525,238 & \$ & 525,238 & \$ & 500,025 \\
\hline TOTAL INCOME \& BEGINNING BALANCE & \$ & 785,538 & \$ & 885,751 & \$ & 885,751 & \$ & 930,306 \\
\hline \multicolumn{9}{|l|}{Expenditures} \\
\hline 5000 Other Operating Expenses & \$ & 450,000 & \$ & 550,213 & \$ & 455,470 & \$ & 450,000 \\
\hline TOTAL EXPENDITURES & \$ & 450,000 & \$ & 550,213 & \$ & 455,470 & \$ & 450,000 \\
\hline ENDING BALANCE, JUNE 30 & \$ & 335,538 & \$ & 335,538 & \$ & 430,281 & \$ & 480,306 \\
\hline TOTAL EXPENDITURES \& ENDING BALAN & & 785,538 & \$ & 885,751 & \$ & 885,751 & \$ & 930,306 \\
\hline
\end{tabular}

The District's vision benefits are contracted with the California Schools Vision Coalition, a Joint Powers Authority (JPA). Employee vision insurance deductions are deposited into this fund. The JPA charges an estimated monthly amount for claims. The JPA processes the vision claims and future monthly charges are adjusted based on claim history.
\begin{tabular}{|c|c|c|c|c|c|c|c|c|}
\hline & \multicolumn{2}{|r|}{\[
\begin{gathered}
\text { APPROVED } \\
\text { BUDGET } \\
2021-22
\end{gathered}
\]} & \multicolumn{2}{|r|}{\[
\begin{gathered}
\text { ADJUSTED } \\
\text { BUDGET } \\
\text { 2021-22 }
\end{gathered}
\]} & \multicolumn{2}{|r|}{\[
\begin{aligned}
& \text { ACTUAL } \\
& \text { UNAUDITED } \\
& \text { 2021-22 }
\end{aligned}
\]} & \multicolumn{2}{|r|}{FINAL BUDGET 2022-23} \\
\hline Beginning Balance & \$ & 50,558 & \$ & 50,558 & \$ & 50,558 & \$ & 63,937 \\
\hline \multicolumn{9}{|l|}{Income} \\
\hline 8830 Contracted Services & \$ & 65,000 & \$ & 76,905 & \$ & 76,905 & \$ & 65,000 \\
\hline 8860 Interest & & 10 & & 7 & & 7 & & 10 \\
\hline 8890 Other Local Income & & 0 & & 0 & & 0 & & 0 \\
\hline TOTAL INCOME & \$ & 65,010 & \$ & 76,912 & \$ & 76,912 & \$ & 65,010 \\
\hline TOTAL INCOME \& BEGINNING BALANCE & \$ & 115,568 & \$ & 127,470 & \$ & 127,470 & \$ & 128,947 \\
\hline \multicolumn{9}{|l|}{Expenditures} \\
\hline 5000 Other Operating Expenses & \$ & 65,000 & \$ & 76,902 & \$ & 63,533 & \$ & 65,000 \\
\hline TOTAL EXPENDITURES & \$ & 65,000 & \$ & 76,902 & \$ & 63,533 & \$ & 65,000 \\
\hline ENDING BALANCE, JUNE 30 & \$ & 50,568 & \$ & 50,568 & \$ & 63,937 & \$ & 63,947 \\
\hline TOTAL EXPENDITURES \& ENDING BALAN & & 115,568 & \$ & 127,470 & \$ & 127,470 & \$ & 128,947 \\
\hline
\end{tabular}

Trust funds are used to account for assets held on behalf of another party in which the District has some discretionary authority for decision making or responsibility for approving expenditures.

Trust funds are appropriate when one or more of the following conditions are present:
- There is an agreement granting the District discretionary authority.
- There are contractual or regulatory conditions restricting the use of the funds or requiring the District to exercise a management role or report the results of operations in its financial statements.
- There is a compelling reason to measure operations (revenues, expenditures/expenses, and fund balance) and report the results in the District's financial statements. Examples of compelling reasons may include the materiality of the revenues and expenditures/expenses, or the usefulness of the information to the readers of the financial statements.

The District has the following Trust Funds:

\section*{Associated Students of Cuesta College Trust Fund}

Student Representation Fee Trust Fund
Student Center Fee Trust Fund
Student Financial Aid Trust Fund
Scholarship and Loan Trust Fund
PARS Post-Employment Benefits Trust Fund
Co-Curricular Trust Fund

\section*{ASSOCIATED STUDENTS OF CUESTA COLLEGE TRUST FUND}

The Associated Students of Cuesta College (ASCC) operates as an Associated Students Trust Fund of the District, as provided in Section 7665 of the Education Code. The program is managed by the Coordinator of Student Development and Activities and the Vice President of Student Services. ASCC has its own constitution and bylaws. Student funds are managed in accordance with District procedures. Student representatives decide how funds are to be used for the benefit of the students of Cuesta College.

The Associated Students of Cuesta College generate funds through an association fee of \(\$ 10\) per student, per semester. Additional funds are raised through cafeteria commissions, interest income, and other fundraising activities. The ASCC budget serves as support for campus programs: athletics, performing and fine arts, child care, tutorial, transportation, job placement services, the student newspaper, book loans, and grants.
\begin{tabular}{|c|c|c|c|c|c|c|c|c|}
\hline & \multicolumn{2}{|r|}{\[
\begin{gathered}
\text { APPROVED } \\
\text { BUDGET } \\
2021-22
\end{gathered}
\]} & \multicolumn{2}{|r|}{\[
\begin{gathered}
\text { ADJUSTED } \\
\text { BUDGET } \\
\text { 2021-22 }
\end{gathered}
\]} & \multicolumn{2}{|r|}{\[
\begin{aligned}
& \text { ACTUAL } \\
& \text { UNAUDITED } \\
& 2021-22
\end{aligned}
\]} & & FINAL BUDGET 2022-23 \\
\hline Beginning Balance & \$ & 284,656 & \$ & 284,656 & \$ & 284,656 & \$ & 329,235 \\
\hline \multicolumn{9}{|l|}{Income} \\
\hline 8840 Sales and Commissions & \$ & 0 & & 20,424 & \$ & 20,424 & \$ & 20,000 \\
\hline 8860 Interest & & 2,500 \$ & & 1,850 & & 1,850 & & 1,000 \\
\hline 8886 ASCC Fees & & 45,000 & & 67,809 & & 67,809 & & 60,000 \\
\hline 8890 Other Local Revenue & & 0 & & 0 & & 0 & & 0 \\
\hline TOTAL INCOME & \$ & 47,500 \$ & & 90,083 & \$ & 90,083 & & 81,000 \\
\hline TOTAL INCOME \& BEGINNING BALANCE & \$ & 332,156 \$ & & 374,739 & \$ & 374,739 & \$ & 410,235 \\
\hline \multicolumn{9}{|l|}{Expenditures} \\
\hline 2000 Classified Salaries & \$ & 24,000 \$ & & 24,000 & \$ & 16,894 & \$ & 38,000 \\
\hline 3000 Benefits & & 1,000 & & 1,000 & & 215 & & 2,000 \\
\hline 4000 Supplies and Materials & & 35,000 & & 35,000 & & 12,456 & & 29,250 \\
\hline 5000 Other Operating Expenses & & 22,000 & & 12,375 & & 6,314 & & 68,125 \\
\hline 6000 Capital Outlay & & 0 & & 0 & & 0 & & 0 \\
\hline 7000 Other Outgo & & 0 & & 9,625 & & 9,625 & & 0 \\
\hline TOTAL EXPENDITURES & \$ & 82,000 & \$ & 82,000 & \$ & 45,504 & \$ & 137,375 \\
\hline & & & \$ & & \$ & & \$ & \\
\hline ENDING BALANCE, JUNE 30 & \$ & 250,156 \$ & & 292,739 & \$ & 329,235 & \$ & 272,860 \\
\hline TOTAL EXPENDITURES \& ENDING BALANCE & \$ & 332,156 \$ & & 374,739 & \$ & 374,739 & \$ & 410,235 \\
\hline
\end{tabular}

\section*{STUDENT REPRESENTATION TRUST FUND}

A vote of the students authorized the collection of a mandatory \$2 Student Representation Fee from every credit student each term. Uses of the funds include advocacy training, meeting with other student leaders and elected officials, and necessary supplies to support students in their advocacy and lobbying efforts.
\begin{tabular}{|c|c|c|c|c|c|c|c|c|}
\hline & \multicolumn{2}{|r|}{\[
\begin{gathered}
\text { APPROVED } \\
\text { BUDGET } \\
2021-22
\end{gathered}
\]} & \multicolumn{2}{|r|}{\[
\begin{gathered}
\text { ADJUSTED } \\
\text { BUDGET } \\
2021-22
\end{gathered}
\]} & \multicolumn{2}{|r|}{\[
\begin{aligned}
& \text { ACTUAL } \\
& \text { UNAUDITED } \\
& 2021-22
\end{aligned}
\]} & \multicolumn{2}{|r|}{\[
\begin{gathered}
\text { FINAL } \\
\text { BUDGET } \\
2022-23
\end{gathered}
\]} \\
\hline Beginning Balance & \$ & 78,142 & \$ & 78,142 & \$ & 78,142 & \$ & 85,459 \\
\hline \multicolumn{9}{|l|}{Income} \\
\hline 8860 Interest & \$ & 800 & \$ & 448 & \$ & 448 & \$ & 200 \\
\hline 8884 Student Rep Fee & & 33,000 & & 28,494 & & 28,494 & & 28,000 \\
\hline TOTAL INCOME & \$ & 33,800 & \$ & 28,942 & \$ & 28,942 & \$ & 28,200 \\
\hline TOTAL INCOME \& BEGINNING BALANCE & \$ & 111,942 & \$ & 107,084 & \$ & 107,084 & \$ & 113,659 \\
\hline \multicolumn{9}{|l|}{Expenditures} \\
\hline 4000 Supplies and Materials & \$ & 2,000 & \$ & 2,000 & \$ & 0 & \$ & 2,000 \\
\hline 5000 Other Operating Expenses & & 60,800 & & 55,942 & & 21,625 & & 65,000 \\
\hline 7000 Other Outgo & & 0 & & 0 & & 0 & & 0 \\
\hline TOTAL EXPENDITURES & \$ & 62,800 & \$ & 57,942 & \$ & 21,625 & \$ & 67,000 \\
\hline ENDING BALANCE, JUNE 30 & \$ & 49,142 & \$ & 49,142 & \$ & 85,459 & \$ & 46,659 \\
\hline TOTAL EXPENDITURES \& ENDING BALANCE & \$ & 111,942 & \$ & 107,084 & \$ & 107,084 & \$ & 113,659 \\
\hline
\end{tabular}

\section*{STUDENT CENTER FEE TRUST FUND}

Students voted in 1990 to authorize the collection of a Student Center Fee to build a student center. The fee is \(\$ 1\) per unit up to \(\$ 10\) maximum per year. Initially, the fees were used to make payments on the debt issued to construct the student center. As of 2017, the debt has been fully repaid and fees collected will now be used for repairs and improvements to the building.
\begin{tabular}{|c|c|c|c|c|c|c|c|c|}
\hline & \multicolumn{2}{|r|}{\[
\begin{gathered}
\text { APPROVED } \\
\text { BUDGET } \\
2021-22
\end{gathered}
\]} & \multicolumn{2}{|r|}{\[
\begin{gathered}
\text { ADJUSTED } \\
\text { BUDGET } \\
2021-22
\end{gathered}
\]} & \multicolumn{2}{|r|}{\[
\begin{aligned}
& \text { ACTUAL } \\
& \text { UNAUDITED } \\
& \text { 2021-22 }
\end{aligned}
\]} & \multicolumn{2}{|r|}{FINAL BUDGET 2022-23} \\
\hline Beginning Balance & \$ & 122,651 & \$ & 122,651 & \$ & 122,651 & \$ & 155,107 \\
\hline \multicolumn{9}{|l|}{Income} \\
\hline 8860 Interest & \$ & 500 & \$ & 786 & \$ & 786 & \$ & 500 \\
\hline 8883 Student Center Fee & & 30,000 & & 31,854 & & 31,854 & & 45,000 \\
\hline TOTAL INCOME & \$ & 30,500 & \$ & 32,640 & \$ & 32,640 & \$ & 45,500 \\
\hline TOTAL INCOME \& BEGINNING BALANCE & \$ & 153,151 & \$ & 155,291 & \$ & 155,291 & \$ & 200,607 \\
\hline \multicolumn{9}{|l|}{Expenditures} \\
\hline 4000 Supplies and Materials & \$ & 0 & \$ & 184 & \$ & 184 & \$ & 0 \\
\hline 5000 Other Operating Expenses & & 0 & & 0 & & 0 & & 0 \\
\hline 6000 Capital Outlay & & 50,000 & & 51,956 & & 0 & & 100,000 \\
\hline 7000 Other Outgo & & 0 & & 0 & & 0 & & 0 \\
\hline TOTAL EXPENDITURES & \$ & 50,000 & \$ & 52,140 & \$ & 184 & \$ & 100,000 \\
\hline ENDING BALANCE, JUNE 30 & \$ & 103,151 & \$ & 103,151 & \$ & 155,107 & \$ & 100,607 \\
\hline TOTAL EXPENDITURES \& ENDING BALAN & \$ & 153,151 & \$ & 155,291 & \$ & 155,291 & \$ & 200,607 \\
\hline
\end{tabular}

\section*{STUDENT FINANCIAL AID TRUST FUND}

The Student Financial Aid Trust Fund is used to account for the deposit and direct payment of government-funded student financial aid.
\begin{tabular}{|c|c|c|c|c|c|c|c|c|}
\hline & & \[
\begin{aligned}
& \text { APPROVED } \\
& \text { BUDGET } \\
& 2021-22
\end{aligned}
\] & & \[
\begin{gathered}
\text { ADJUSTED } \\
\text { BUDGET } \\
2021-22
\end{gathered}
\] & & \[
\begin{aligned}
& \text { ACTUAL } \\
& \text { UNAUDITED } \\
& \text { 2021-22 }
\end{aligned}
\] & & FINAL BUDGET 2022-23 \\
\hline Beginning Balance & \$ & 0 & \$ & 15,223 & \$ & 15,223 & \$ & 0 \\
\hline \multicolumn{9}{|l|}{Income} \\
\hline 8150 Student Financial Aid & \$ & 20,000,000 & \$ & 15,898,142 & \$ & 15,898,142 & \$ & 12,000,000 \\
\hline 8155 Student Financial Aid - Prior Year & & 0 & & 78,005 & & 78,005 & & 0 \\
\hline 8190 Other Federal Revenues & & 0 & & 453,793 & & 453,793 & & 0 \\
\hline 8623 Other Gen Categorical Apportionmen & & 1,000,000 & & 1,618,997 & & 1,618,997 & & 1,000,000 \\
\hline 8659 Other Reimb Categorical Program & & 700,000 & & 1,582,650 & & 1,582,650 & & 700,000 \\
\hline 8690 Other State Revenues & & 0 & & 0 & & 0 & & 0 \\
\hline TOTAL INCOME & \$ & 21,700,000 & \$ & 19,631,587 & \$ & 19,631,587 & \$ & 13,700,000 \\
\hline TOTAL INCOME \& BEGINNING BALANCE & \$ & 21,700,000 & \$ & 19,646,810 & \$ & 19,646,810 & \$ & 13,700,000 \\
\hline \multicolumn{9}{|l|}{Expenditures} \\
\hline 1000 Certificated Salaries & \$ & 0 & \$ & 0 & \$ & 0 & \$ & 0 \\
\hline 3000 Staff Benefits & & 0 & & 0 & & 0 & & 0 \\
\hline 4000 Supplies \& Materials & & 0 & & 0 & & 0 & & 0 \\
\hline 5000 Other Operating Expenses & & 50,000 & & 338 & & 338 & & 50,000 \\
\hline 6000 Equipment & & 0 & & 0 & & 0 & & 0 \\
\hline 7000 Student Financial Aid & & 21,650,000 & & 19,646,472 & & 19,646,472 & & 13,650,000 \\
\hline TOTAL EXPENDITURES & \$ & 21,700,000 & \$ & 19,646,810 & \$ & 19,646,810 & \$ & 13,700,000 \\
\hline ENDING BALANCE, JUNE 30 & \$ & 0 & \$ & 0 & \$ & 0 & \$ & 0 \\
\hline
\end{tabular}

TOTAL EXPENDITURES \& ENDING BALANCE \$ 21,700,000 \$ 19,646,810 \$ 19,646,810 \$ 13,700,000

\section*{SCHOLARSHIP AND LOAN TRUST FUND}

The Scholarship and Loan Trust Fund is used to account for gifts, donations, bequests, and other devices which are to be used for scholarships or for grants in aid and loans to students. Scholarship accounts are set up with the Cuesta College Foundation, awarded through Financial Aid, and processed to students through this fund. Educational loans are also passed through this fund to students.
\begin{tabular}{|c|c|c|c|c|c|c|c|c|}
\hline & & \[
\begin{gathered}
\text { APPROVED } \\
\text { BUDGET } \\
2021-22
\end{gathered}
\] & & \[
\begin{gathered}
\text { ADJUSTED } \\
\text { BUDGET } \\
2021-22
\end{gathered}
\] & & \[
\begin{aligned}
& \text { ACTUAL } \\
& \text { UNAUDITED } \\
& 2021-22
\end{aligned}
\] & & FINAL
BUDGET
\(2022-23\) \\
\hline Beginning Balance & \$ & 0 & \$ & 0 & \$ & 0 & \$ & 0 \\
\hline \multicolumn{9}{|l|}{Income} \\
\hline 8820 Contributions, gifts, grants & & 600,000 & & 590,924 & & 590,924 & & 600,000 \\
\hline 8860 Interest & & 0 & & 0 & & 0 & & 0 \\
\hline TOTAL INCOME & \$ & 600,000 & \$ & 590,924 & \$ & 590,924 & \$ & 600,000 \\
\hline TOTAL INCOME \& BEGINNING BALANCE & \$ & 600,000 & \$ & 590,924 & \$ & 590,924 & \$ & 600,000 \\
\hline \multicolumn{9}{|l|}{Expenditures} \\
\hline 7300 Interfund Transfers-Out & \$ & 0 & \$ & 0 & \$ & 0 & \$ & 0 \\
\hline 7530 Student Scholarships & & 600,000 & & 590,924 & & 590,924 & & 600,000 \\
\hline TOTAL EXPENDITURES & \$ & 600,000 & \$ & 590,924 & \$ & 590,924 & \$ & 600,000 \\
\hline ENDING BALANCE, JUNE 30 & \$ & 0 & \$ & 0 & \$ & 0 & \$ & 0 \\
\hline TOTAL EXPENDITURES \& ENDING BALAN & & 600,000 & \$ & 590,924 & \$ & 590,924 & \$ & 600,000 \\
\hline
\end{tabular}

\section*{PARS Post-Employment Benefits Trust Fund}

The PARS Post-Employment Benefits Trust Fund is used to account for funds set aside in an irrevocable trust for offsetting the impacts of the rising PERS and STRS employer benefits costs. In December 2017, the Board of Trustees approved a resolution authorizing participation in the trust. The District made an initial investment of \(\$ 3\) million into the Vanguard Conservative Fund. The District has the option of making additional investments as funds become available.
\begin{tabular}{|c|c|c|c|c|c|c|c|c|}
\hline & & \[
\begin{gathered}
\text { APPROVED } \\
\text { BUDGET } \\
2021-22
\end{gathered}
\] & & \[
\begin{gathered}
\text { ADJUSTED } \\
\text { BUDGET } \\
2021-22
\end{gathered}
\] & & \[
\begin{aligned}
& \text { ACTUAL } \\
& \text { UNAUDITED } \\
& \text { 2021-22 }
\end{aligned}
\] & & \[
\begin{gathered}
\text { FINAL } \\
\text { BUDGET } \\
2022-23
\end{gathered}
\] \\
\hline Beginning Balance & \$ & 3,996,056 & \$ & 3,996,056 & \$ & 3,996,056 & \$ & 6,314,041 \\
\hline \multicolumn{9}{|l|}{Income} \\
\hline 8860 Inteterst & \$ & 157,185 & \$ & 0 & \$ & 0 & \$ & 252,562 \\
\hline 8981 Interfund Transfers In & & 0 & & 3,000,000 & & 3,000,000 & & 0 \\
\hline TOTAL INCOME & \$ & 157,185 & \$ & 3,000,000 & \$ & 3,000,000 & \$ & 252,562 \\
\hline TOTAL INCOME \& BEGINNING BALANCE & \$ & 4,153,241 & \$ & 6,996,056 & \$ & 6,996,056 & \$ & 6,566,603 \\
\hline \multicolumn{9}{|l|}{Expenditures} \\
\hline 5190 Contract Services & \$ & 5,000 & & 13,371 & & 13,371 & & 15,000 \\
\hline 7000 Other Outgo & & 0 & & 668,644 & & 668,644 & & 0 \\
\hline TOTAL EXPENDITURES & \$ & 5,000 & \$ & 682,015 & \$ & 682,015 & \$ & 15,000 \\
\hline ENDING BALANCE, JUNE 30 & \$ & 4,148,241 & \$ & 6,314,041 & \$ & 6,314,041 & \$ & 6,551,603 \\
\hline TOTAL EXPENDITURES \& ENDING BALAN & & 4,153,241 & \$ & 6,996,056 & \$ & 6,996,056 & \$ & 6,566,603 \\
\hline
\end{tabular}

\section*{CO-CURRICULAR TRUST FUND}

The Co-Curricular Trust Fund is used to account for activities and events that are an extension of classroom instruction or related college programs.
\begin{tabular}{|c|c|c|c|c|c|c|c|c|}
\hline & \multicolumn{2}{|r|}{\begin{tabular}{l}
APPROVED \\
BUDGET 2021-22
\end{tabular}} & & ADJUSTED BUDGET 2021-22 & & \[
\begin{aligned}
& \text { ACTUAL } \\
& \text { UNAUDITED } \\
& \text { 2021-22 }
\end{aligned}
\] & & FINAL BUDGET 2022-23 \\
\hline Beginning Balance & \$ & 305,566 & \$ & 305,566 & \$ & 305,566 & \$ & 354,313 \\
\hline \multicolumn{9}{|l|}{Income} \\
\hline 8800 Local Revenue & \$ & 200,000 & \$ & 307,619 & \$ & 307,619 & \$ & 300,000 \\
\hline 8900 Intrafund Transfers In & & 0 & & 10,000 & & 10,000 & & 0 \\
\hline TOTAL INCOME & \$ & 200,000 & \$ & 317,619 & \$ & 317,619 & \$ & 300,000 \\
\hline TOTAL INCOME \& BEGINNING BALANCE & \$ & 505,566 & \$ & 623,185 & \$ & 623,185 & \$ & 654,313 \\
\hline \multicolumn{9}{|l|}{Expenditures} \\
\hline 1000 Certificated Salaries & \$ & 0 & \$ & 3,389 & \$ & 3,389 & \$ & 0 \\
\hline 2000 Classified Salaries & & 0 & & 3,111 & & 3,111 & & 0 \\
\hline 3000 Benefits & & 0 & & 823 & & 823 & & 0 \\
\hline 4000 Supplies and Materials & & 0 & & 58,182 & & 58,182 & & 0 \\
\hline 5000 Other Operating Expenses & & 200,000 & & 187,671 & & 138,924 & & 300,000 \\
\hline 6000 Capital Outlay & & 0 & & 3,289 & & 3,289 & & 0 \\
\hline 7000 Other Outgo & & 0 & & 61,154 & & 61,154 & & 0 \\
\hline TOTAL EXPENDITURES & \$ & 200,000 & \$ & 317,619 & \$ & 268,872 & \$ & 300,000 \\
\hline ENDING BALANCE, JUNE 30 & \$ & 305,566 & \$ & 305,566 & \$ & 354,313 & \$ & 354,313 \\
\hline TOTAL EXPENDITURES \& ENDING BALAN & & 505,566 & \$ & 623,185 & \$ & 623,185 & \$ & 654,313 \\
\hline
\end{tabular}

\section*{AGENCY FUNDS}

Agency funds differ from trust funds in the degree of discretion that may be exercised. In agency funds, the agreement or instrument allows the district or college little or no discretion. As a result, agency funds are purely custodial in nature (i.e., assets equal liabilities; no fund equity exists). Agency funds are appropriate when all of the following conditions are present:
- There is an agreement granting the district little or no discretionary authority.
- There are no contractual or regulatory conditions restricting the use of the funds or requiring the District to exercise a management role or report the results of operations in its financial statements.
- There is no compelling reason to measure operations (revenues, expenditures/expenses, and fund balance) and report the results in the District's financial statements. Examples of compelling reasons may include the materiality of the revenues and expenditures/expenses, or the usefulness of the information to the readers of the financial statements.

The District has the following Agency Funds:

\section*{Student Clubs Agency Fund}

\section*{STUDENT CLUBS AGENCY FUND}

The Student Clubs Agency Fund is used to account for student clubs. Student clubs are approved by the Associated Students of Cuesta College and have a faculty advisor.
\begin{tabular}{|c|c|c|c|c|c|c|c|c|}
\hline & \multicolumn{2}{|r|}{APPROVED BUDGET 2021-22} & \multicolumn{2}{|r|}{\[
\begin{gathered}
\text { ADJUSTED } \\
\text { BUDGET } \\
2021-22
\end{gathered}
\]} & \multicolumn{2}{|r|}{ACTUAL UNAUDITED 2021-22} & \multicolumn{2}{|r|}{FINAL BUDGET 2022-23} \\
\hline Beginning Balance & \$ & 27,486 & \$ & 27,486 & \$ & 27,486 & \$ & 27,573 \\
\hline \multicolumn{9}{|l|}{Income} \\
\hline 8800 Local Revenue & \$ & 10,000 & \$ & 2,652 & \$ & 2,652 & \$ & 10,000 \\
\hline 8900 Interfund Transfers - In & & 0 & & 0 & & 0 & & 0 \\
\hline TOTAL INCOME & \$ & 10,000 & \$ & 2,652 & \$ & 2,652 & \$ & 10,000 \\
\hline TOTAL INCOME \& BEGINNING BALANCE & \$ & 37,486 & \$ & 30,138 & \$ & 30,138 & \$ & 37,573 \\
\hline \multicolumn{9}{|l|}{Expenditures} \\
\hline 2000 Classified Salaries & \$ & 0 & \$ & 0 & \$ & 0 & \$ & 0 \\
\hline 3000 Benefits & & 0 & & 0 & & 0 & & 0 \\
\hline 4000 Supplies and Materials & & 0 & & 1,651 & & 1,651 & & 0 \\
\hline 5000 Other Operating Expenses & & 10,000 & & 1,001 & & 914 & & 10,000 \\
\hline 6000 Capital Outlay & & 0 & & 0 & & 0 & & 0 \\
\hline \multirow[t]{2}{*}{TOTAL EXPENDITURES} & \$ & 10,000 & \$ & 2,652 & \$ & 2,565 & \$ & 10,000 \\
\hline & & & & & \$ & & \$ & \\
\hline ENDING BALANCE, JUNE 30 & \$ & 27,486 & \$ & 27,486 & \$ & 27,573 & \$ & 27,573 \\
\hline TOTAL EXPENDITURES \& ENDING BALAN & & 37,486 & \$ & 30,138 & \$ & 30,138 & \$ & 37,573 \\
\hline
\end{tabular}```

