# San Luis Obispo County Community College District 



Final Budget 2019-2020

# San Luis Obispo County Community College District Vision, Mission, and Values 

## College Mission

Cuesta College is an inclusive institution that inspires a diverse student population to achieve their educational goals.

We effectively support students in their efforts to improve foundational skills, earn certificates or associate degrees, transfer to four-year institutions, and advance in the workforce.

Through innovative and challenging learning opportunities, Cuesta College enhances lives by promoting cultural, intellectual, personal, and professional growth. We prepare students to become engaged citizens in our increasingly complex communities and world.

## Vision

Cuesta College is dedicated to accessible, high-quality
education for the support and enhancement of student success, professional development, and the community we serve.

## Values

Access - Success - Excellence

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## Annual Budget Process

The budget development process begins with the development of budget assumptions, which guide the allocation of resources. From February through April, budget assumptions are developed for the next Fiscal Year. The Planning and Budget Committee approves budget assumptions in May to be used to develop the budget for the next Fiscal Year.

Information from a variety of sources is considered in the development of the budget including:

- Institutional Goals and Institutional Objectives;
- Priorities identified through the Institutional Program Planning and Review process;
- Mandates from external agencies; and
- Status of long-term obligations.

During early spring, Units identify and prioritize needs for staffing, facilities, services, and equipment. These unit-level requests for resources are submitted on the Annual Program Planning Worksheet as part of the Institutional Program Planning and Review process. High-priority needs will be funded at the unit level if possible. The Annual Program Planning Worksheets are combined at the Cluster level and are once again prioritized. High-priority needs will be funded at the Cluster level if possible. Beginning with the 2017-18 budget development process, the Planning and Budget Committee approved a process where the Superintendent/President and Vice Presidents identify budget priorities of an institution-wide nature.

The Planning and Budget Committee determines the number of one-time requests that each Cluster may present during the One-time Institutional Prioritization Process. All Clusters submit their list of unfunded, prioritized needs to the Planning and Budget Committee each March. In the Fall, the Planning and Budget Committee will recommend that unencumbered funds from the previous Fiscal Year be used to fund the prioritized list or recommend that the unencumbered funds be saved for contingencies.

The Planning and Budget Committee determines the number of requests that each Cluster may present for the Ongoing Institutional Prioritization Process. All Clusters submit their list of prioritized on-going needs to the Planning and Budget Committee each March. In order to fund these on-going requests, the Planning and Budget Committee may recommend that new funding sources be used (if available) or that the administration identify current funding sources in order to remain revenue neutral.

The Planning and Budget Committee receives a prioritized list of technology needs from the Technology Committee. The Planning and Budget Committee then determines which Technology needs will be funded from the Technology line item in the budget using the Technology Prioritization Process.

All prioritized requests will be aggregated into a final Prioritized Institutional List to indicate relative needs for One-time and Ongoing requests.

The Planning and Budget Committee establishes the number of requests that each cluster may present during its meeting in March. After that time, Cluster managers are informed about the maximum number of requests to present. They will also be given a Prioritization Form to fill out for each request. This form will be used by the co-chairs to complete a Resource Allocation Rubric
for each request. Using a 70-point scale, this rubric weighs each request based on the following criteria:

1. The contribution this proposal will make toward the achievement of Institutional Goals and/or Institutional Objectives;
2. An outcome based on the measurement of student learning outcomes or administrative services outcomes;
3. Data in the Institutional Program Planning and Review;
4. List of recommended priorities from each Unit and Cluster; and
5. Health or safety concerns;

Once this process is complete, Cluster managers will present a narrative to the Planning and Budget Committee for subjective ranking. The Planning and Budget Committee will receive the ranking generated from the co-chairs' use of the Resource Allocation Rubric on the Subjective Ranking Form. To determine the final order, the points from the Resource Allocation Rubric will be combined with the Subjective Ranking, weighting them equally. The results of this process are presented to the Planning and Budget Committee on or before the following Planning and Budget Committee meeting. The process will be assessed annually.

## Note: Some of the estimates have changed based on the state's final budget and information provided by the Chancellor's Office

The district's budget will:

Be balancedAssume revenue will be based on 8,432 FTES and the effects on various funding sources

Reflect the 2019-2020 State Budget

- Recognize any increase/decrease in state funding
- Increase in Base Allocation \$0
- Deferred Maintenance \& Instructional Equipment \$90,000
- Include an escrow account for predicted budget short/falls, i.e. property tax, RDA funding, student fees, restoration
- Recognize a COLA of $3.26 \%$ if applicable
- Recognize a deficit factor of $0.5 \%$
- Reflect any changes to the funding formula approved by the State

Incorporate the assumptions of the Five-Year Budget Projections
Carry over FY2018-2019 balances as recommended by the Planning and Budget Committee
Recognize changes in on-going -, 2000, and 3000 (salaries and benefits) due to Step, Column and other movement

- Recognize change in PERS rate from $18.062 \%$ to $19.721 \%$
- Recognize change in STRS rate from $16.28 \%$ to $17.13 \%$
- Recognize change in Worker's Compensation Insurance premium from $0.97 \%$ to $1.09 \%$
- Assume an inflationary factor of $1.0 \%$ for Operational Expenses (5000)
- Budget current on-going district obligations that have not been previously budgeted
- Increase required level of match by the district for categorical programs when required
- Increase the district match for categorical programs by the proportionate amount of any salary increases approved for employee groups
- Budget for long-term obligations
- Recognize the annual payment for the separation incentive program
- Recognize any investment income from the PARS pension stabilization fund

Recognize Legal, Financial and Statutory Requirements
The district will develop a budget that:

- maintains a reserve of at least a six percent ( $6 \%$ ) of unrestricted general fund expenditures;
- meets the fifty percent ( $50 \%$ ) law, i.e., at least $50 \%$ of the current expense of education is allocated to instructional salary and benefits;
- provides for staffing levels required by the Board of Governors in relation to Title 5, Chapter 4, Subchapter 3, Articles 1, 2, and 3 that maintain compliance with the Full-time Faculty Hiring Obligation Number; Fall 2018 was $57.5 \%$ FT to $42.5 \%$ PT
- includes reasonable provisions to cover all known or projected liabilities to the district (e.g., accumulated vacation, sick leave, etc.); and
- meets all statutory and legally mandated income /expenditure requirements

Comply with the Education Protection Account (EPA) requirements for Prop 30 funds designated for instructional salaries

Not exceed appropriations limit as calculated on the Gann Limit Worksheet

## 2019-2020 BUDGET CRITERIA

 (As recommended by the Planning and Budget Committee on 5/16/2019)
## The purpose of the district's budget is to provide:

- Students with a high-quality, learning-centered education
- The resources and support needed to deliver effective instruction
- The resources and support to facilitate the teaching-learning process
- The means to manage the district in an efficient and cost-effective way


## The criteria listed below will be used in developing the budget:

- Institutional Goals and Objectives
- Institutional Achievement Standards
- Priorities identified through the Institutional Program Planning and Review process
- Mandates from external agencies
- Long-term obligations
- Learning Outcomes (student, institutional, administrative)
- Guiding Principles for Budget Reductions due to Budget Shortfall
- Legal, financial or statutory requirements
- Procedural Guidelines


## 1. Institutional Goals and Objectives \& Institutional Achievement Standards

The district provides direct links between resource allocations and planning:

- The Institutional Program Planning and Review process includes the requirement that units address how they contribute to the achievement of Institutional Goals and/or Institutional Objectives and Institutional Achievement Standards.
- Requests for funding are prioritized by the Planning and Budget Committee using a rubric that gives higher scores to proposals that will contribute to the achievement of the Institutional Goals and Institutional Objectives.
- The district has established an Institutional Objectives Account. These funds are allocated based on the extent to which the funding will contribute to the achievement of an Institutional Objective.

2. Priorities identified through the Institutional Program Planning and Review process

The Planning and Budget Committee uses the Resource Allocation Rubric to develop a recommendation of institutional priorities. The rubric weighs each request based on what extent the request is justified by:

- The contribution the proposed item will make toward the achievement of Institutional Goals and/or Institutional Objectives
- An outcome based on the measurement of learning outcomes (student, institutional, administrative)
- Data in the Institutional Program Planning and Review
- Health or safety concerns


## 3. Mandates from external agencies

The district will develop a budget that covers mandates from external agencies.

The district will develop a budget that covers long-term debt obligations.

## 5. Learning Outcomes (student, institutional, administrative)

6. Guiding Principles when addressing Budget Reductions due to Potential Budget Shortfalls (as adopted by Planning and Budget)

- Protect as much as possible of the core curriculum, programs and services needed to fulfill the mission for the district and California Community Colleges.
- Maintain student access and service throughout the district as much as possible.
- Reduce, combine, suspend, or eliminate services, programs, positions, or other costs farthest from students, instruction, and the support needed for student success.
- Stay flexible, plan for contingencies, and recognize that decisions at the state level may not be made in a timely manner, acknowledging that all units must work together as a college.
- Communicate civilly; gather facts, weigh options, listen, and deliberate together when difficult choices have to be made.
- Any plan would go through the governance process.


## 7. Legal, Financial and Statutory Requirements

The district will develop a budget that:

- Achieves and maintains a reserve of at least six percent (6\%) of unrestricted general fund expenditures
- Meets the fifty percent (50\%) law, i.e., at least $50 \%$ of the current expense of education is allocated to instructional salary and benefits
- Provides for staffing levels required by the Board of Governors in relation to Title 5, Chapter 4, Subchapter 3, Articles 1, 2, and 3 that maintain compliance with the Full-time Faculty Hiring Obligation Number.
- Includes reasonable provisions to cover all known or projected liabilities to the district (e.g., accumulated vacation, sick leave, etc.)
- Meets all statutory and legally mandated income/expenditure requirements.


## 8. Procedural Guidelines

The district will develop a budget that:

- Is balanced
- Is based on planning that reflects both current and long-term district needs
- Makes steady progress toward correcting actual or anticipated structural budget issues (e.g. declining revenue, rising costs, lack of on-going dollars to cover ongoing expenses, etc.)
- Has had campus community involvement and consideration during preparation
- Includes all contractually negotiated costs and expenses
- Reflects the state's economy
- Includes all known and projected increases in fixed costs; identifies significant but unfunded items not included in the budget
- Highlights usual items and/or provides information on substantive changes from previous budgets
- Eliminates the structural deficit annually by projecting the trends of the increases to the 3000 account on a three-year basis, minimally, and including this projection as a budget assumption in the development of each year's annual budget. The rate of increase of the

3000s and the subsequent projected costs should be budgeted into each year's annual budget accordingly

- Considers restructuring any long-term debt to minimize annual fiscal impact.


## State Budget Overview

On June 27th, Governor Newsom signed AB 74, the Budget Act of 2019. While state revenues continue to increase at a reasonably strong rate, the Governor cautions that this trend is temporary and that the state will experience a slowdown in the coming years. Current year revenues are up primarily due to stock market driven income tax gains, while sales taxes are lower than expected. The Department of Finance notes that current revenue growth may represent an acceleration of activity based on Federal tax cuts and fears of trade and tariff wars. This bump should not be expected to continue.

The Department of Finance (DOF) has produced a long-term forecast which details the extent of the projected slowdown. US Gross Domestic Product growth is pegged at $2.9 \%$ for 2018, 2.3\% for 2019, and declining to under $2 \%$ in 2021 and beyond. DOF notes that risks to the forecast include a stock market correction, unstable federal policies, a global slowdown and/or a recession. To address this risk, the final budget continues the recent state practice of enhancing budget stability by paying down debt and long-term obligations and increasing the state's Rainy-Day accounts.

In total, state General Fund expenditures for 2019-20 are estimated at $\$ 143.8$ billion, an increase of $\$ 5.8$ billion over the prior year budget. The final budget includes a fund balance of $\$ 2.8$ billion and the Rainy-Day Fund has grown to $\$ 16.5$ billion. While the Governor does propose increasing support for low-income individuals through enhanced tax credits and health care expenditures, many of these programs are intended to be temporary.

Regarding education, the growth in Proposition 98 revenues is relatively consistent with what the State has experienced in recent years. Flat K12 enrollments and modest changes to per-capita income equate to moderate growth of the Proposition 98 minimum guarantee. The May Revision assumes $\$ 81.1$ billion in spending for the K14 education, an increase of $\$ 3$ billion over the current year.

## California Community Colleges

The major issue facing community colleges continues to be uncertainty over the Student-Centered Funding Formula (SCFF). The formula, first implemented in 2018-19, faces a crisis of funding as costs to fund the Student Success allocation have far exceeded estimates made at the time of the 2018 Budget Act. The Chancellor's Office will fund districts in 2018-19 at no less than the hold harmless level, which is equivalent to each district's 2017-18 level of revenues plus the 2018-19 COLA of $2.71 \%$. Winners in the SCFF formula, many of whom anticipated revenue increases of $15 \%$ or more, had their revenues constrained at increases of no more than $8.1 \%$ due to insufficient funding.

## Student-Centered Funding Formula Changes (SCFF)

For 2019-20, several changes have been made to the SCFF. Firstly, a fourth year of hold harmless has been added, so no district will receive less than their 2017-18 level of revenues as adjusted by annual COLAs through the 2021-22 fiscal year. Secondly, rather than increase the Student Success allocation to $20 \%$ in 2020-21 as initially planned, it will be permanently fixed at $10 \%$. At the P1 apportionment, the Chancellor's Office will recalculate rates for the SCFF at $70 \%$ for the Base
allocation, $20 \%$ for the Supplemental allocation, and $10 \%$ for the Student Success allocation. These rates will only be adjusted for COLAs in the future. Further, the Student Success allocation will be calculated based on a 3-year average of each of the measures in the allocation. Thirdly, the Student Success allocation will count only the highest of all awards earned by a student during the academic year. The district assumes a hold harmless level of funding in 2019-20 which includes a COLA of $3.26 \%$.

## Pension Relief

The final budget includes two initiatives to address pension costs:

- One-time payments of $\$ 1.6$ billion to CalSTRS and $\$ 660$ million to CalPERS from the state General Fund to reduce the K14 share of unfunded pension liabilities. This should have the impact of reducing district contribution in future years.
- The final budget also provides funds to directly mitigate district contributions to CalSTRS and CalPERS in the 2019-20 and 2020-21 fiscal years. Specifically, the state agreed to pay $\$ 356$ million in 2019-20 and $\$ 250$ million in 2020-21 to reduce CalSTRS employer contribution rates to $17.1 \%$ and $18.4 \%$, respectively. The state further agreed to pay $\$ 144$ million in 2019-20 and $\$ 100$ million in 2020-21 to reduce CalPERS employer contribution rates to $19.7 \%$ and $22.7 \%$, respectively. These payments provide relief to the district's budget, though only on a short-term basis.


## California Promise Expansion

Another major proposal approved in the final budget is the expansion of the California Promise to a second year. The state provided $\$ 43$ million to support first-time, full-time California students in their second year of attendance.

## Challenges Ahead for the District

The district will need to carefully monitor changes to the SCFF over the coming year. We continue to see a decline in our core FTES, and the contribution rates for the pension systems, especially CalPERS, are scheduled to climb through the next decade. Further, the Department of Finance and other forecasting agencies are growing increasingly concerned about the possibility of a recession.

To maintain balanced budgets, the district will need to address the following:

- Restrain expenditures and explore alternative revenues to manage the transition to the SCFF
- The decline in traditional credit FTES
- Increasing pension contribution rates
- Avoid committing one-time revenues or savings for ongoing expenditures
- Maintain prudent reserve and contingency funds
- Account for increases in technology costs and other service needs
- Comply with statutes and regulations (e.g., the $50 \%$ Law, Full-time Faculty Obligation Number)


## District Revenue and the Student-Centered Funding Formula

Apportionment is the district's primary source of General Fund revenue. Through the 2017-18 fiscal year, community colleges were funded under what was known as the SB 361 model. Each district received a base allocation grant for each college (amounts vary depending on the number of FTES) and state-approved centers within the district, but generated the majority of its general apportionment through the amount of FTES served (one rate for credit and enhanced noncredit and a lower rate for noncredit instruction). Since colleges earned additional funding primarily through increasing FTES, SB 361 was considered a growth model.

The 2018 Budget Act and corresponding trailer legislation enacted the Student-Centered Funding Formula (SCFF). The SCFF moves colleges away from a pure growth model to one based more on performance and student equity. Under the SCFF, approximately $70 \%$ of the system's general apportionment funding will be based on FTES, with $10 \%$ based on various student success metrics (e.g., number of degree completions, transfers, certificates, success in transfer-level math and English courses, etc.) and $20 \%$ for a supplemental grant based on the number of disadvantaged students (Pell grant recipients, Promise grant recipients, and AB 540 students). Certain FTES (noncredit/CDCP, special admits, incarcerated) are excluded from the SCFF calculation and are funded as they were under the old model. Another notable difference from the old model is that FTES is calculated on a 3-year average. Through the 2021-22 academic year, the state guarantees a transitional "hold harmless" period, which means that no district will be funded at less than its 2017-18 level of revenues as adjusted by the COLAs over that time. The district is projecting to be in hold harmless through 2021-22.

The SCFF presents challenges for the district. Firstly, the district's proportion of populations funded in the supplemental allocation are lower than the state average, so this allocation is not favorable to the district. Secondly, calculating FTES on a 3-year average limits the benefit of summer shift. Thirdly, the long-term stability provision in the formula (after the hold harmless period ends) provides the previous year's revenue to the district unadjusted by COLA. The old stability provision provided funds based on prior-year FTES adjusted by the current year COLA, so this is a significant change. Taking the latter two points together, it makes much less sense for the district to continue the practice of aggressive summer shifting.

State apportionment is made up of property taxes, enrollment fees, Education Protection Account (Prop 30) and general apportionment. The structure of the district's 2019-2020 general apportionment of approximately $\$ 52$ million is as follows:

| \$44.6 million Property tax (primarily paid in December and April) | $85.8 \%$ |
| :--- | ---: |
| 3.8 million Enrollment fees | $7.3 \%$ |
| 3.1 million Education Protection Account (paid quarterly) | $5.9 \%$ |
| 0.5 million General Apportionment (paid per a monthly schedule) | $1.0 \%$ |
| $\mathbf{\$ 5 2 . 0}$ million | $\mathbf{1 0 0 . 0 0 \%}$ |

The chart on the next page shows the number of FTES earned each academic year.

# Full Time Equivalent Students (FTES) Actual Without Borrowing 



The chart below shows the number of full-time equivalent students (FTES) as reported to the Chancellor's Office. The district has been able to report FTES for credit summer courses that start in one fiscal year but end in the following fiscal year in the fiscal year of our choice. The old stability provisions provided that, if the district declined in a fiscal year, the district would be funded at the prior year level of FTES for one year as adjusted by the current year COLA.

The FTES calculation under the SCFF is calculated on a three-year average (current year, prior year, and the year prior to that). As noted earlier, the 3-year average reduces the benefit of shifting summer FTES as there is always at least one down year in the calculation. For the 2019-20 fiscal year, the district projects to be in hold harmless status. This means Cuesta College will be funded at least the same amount it was funded in 2017-18 as adjusted by the COLAs funded in the 2018-19 and 2019-20 years. So, while our reported FTES in 2019-20 won't change the amount of apportionment received one way or another, strong FTES will benefit the district in future years due to the 3-year average calculation.

This chart shows the number of funded FTES for recent years through 2019-20.


Each year the district sets the FTES targets for a five-year period. The Vice President of Administrative Services, Vice President of Academic Affairs, Vice President of Student Services and the Dean of Institutional Research constitute a workgroup that convenes to review, revise as needed, and recommend five-year FTES targets. The five-year period includes the current year and four additional years aligned with the five-year budget projections.

The district expects to be in hold harmless through the 2021-2022 fiscal year, thus our funding will be based on our 2017-2018 level of FTES. In subsequent years, funded FTES will be calculated based on a three-year rolling average. The district projects to lose about 260 FTES as a result of the three-year average calculation starting in 2022-2023.

The charts below show the FTES targets that were developed in Spring 2019.

| Total FTES Targets <br> Developed Spring 2019 |  |  |  |  |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: | :---: |
| Year | Leading <br> Summer | Fall | Spring | Trailing <br> Summer | Total <br> FTES |  |
| $2017-18$ | 648 | 3739 | 3409 | 631 | 8427 |  |
| $2018-19$ | 150 | 3749 | 3407 | 8 | 7314 |  |
| $2019-20$ | 750 | 3799 | 3377 | 8 | 7934 |  |
| $2020-21$ | 750 | 3839 | 3415 | 8 | 8012 |  |
| $2021-22$ | 750 | 3880 | 3454 | 8 | 8092 |  |
| $2022-23$ | 750 | 3921 | 3493 | 8 | 8172 |  |

The Student-Centered Funding Formula applies to traditional credit FTES only. Noncredit, special admits, incarcerated students, and Career Development \& College Preparation FTES are funded as they were under the old model. Therefore, projections were developed for each of those categories. The charts below show the total FTES targets for each category.

| Traditional Credit FTES Targets <br> Developed Spring 2019 |  |  |  |  |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: | :---: |
| Year | Leading <br> Summer | Fall | Spring | Trailing <br> Summer | Total <br> FTES |  |
| $2017-18$ | 501 | 3122 | 2953 | 552 | 7128 |  |
| $2018-19$ | 1 | 3069 | 2936 | 8 | 6014 |  |
| $2019-20$ | 540 | 3044 | 2861 | 8 | 6453 |  |
| $2020-21$ | 540 | 3074 | 2890 | 8 | 6512 |  |
| $2021-22$ | 540 | 3105 | 2919 | 8 | 6572 |  |
| $2022-23$ | 540 | 3136 | 2948 | 8 | 6632 |  |


| Traditional Noncredit FTES Targets <br> Developed Spring 2019 |  |  |  |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: |
| Year | Leading <br> Summer | Fall | Spring | Trailing <br> Summer | Total <br> FTES |
| $2017-18$ | 18 | 122 | 138 | 0 | 278 |
| $2018-19$ | 27 | 135 | 145 | 0 | 307 |
| $2019-20$ | 25 | 160 | 170 | 0 | 355 |
| $2020-21$ | 25 | 160 | 170 | 0 | 355 |
| $2021-22$ | 25 | 160 | 170 | 0 | 355 |
| $2022-23$ | 25 | 160 | 170 | 0 | 355 |


| Credit Special Admits FTES Targets <br> Developed Spring 2019 |  |  |  |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: |
| Year | Leading <br> Summer | Fall | Spring | Trailing <br> Summer | Total <br> FTES |
| $2017-18$ | 43 | 392 | 203 | 68 | 706 |
| $2018-19$ | 0 | 432 | 205 | 0 | 637 |
| $2019-20$ | 65 | 467 | 210 | 0 | 742 |
| $2020-21$ | 65 | 467 | 210 | 0 | 742 |
| $2021-22$ | 65 | 467 | 210 | 0 | 742 |
| $2022-23$ | 65 | 467 | 210 | 0 | 742 |


| Credit <br> Incarcerated FTES Targets <br> Developed Spring 2019 |  |  |  |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: |
| Year | Leading <br> Summer | Fall | Spring | Trailing <br> Summer | Total <br> FTES |
| $2017-18$ | 0 | 38 | 43 | 11 | 92 |
| $2018-19$ | 0 | 50 | 61 | 0 | 111 |
| $2019-20$ | 0 | 55 | 66 | 0 | 121 |
| $2020-21$ | 0 | 55 | 66 | 0 | 121 |
| $2021-22$ | 0 | 55 | 66 | 0 | 121 |
| $2022-23$ | 0 | 55 | 66 | 0 | 121 |


| Noncredit Incarcerated FTES Targets <br> Developed Spring 2019 |  |  |  |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: |
| Year | Leading <br> Summer | Fall | Spring | Trailing <br> Summer | Total <br> FTES |
| $2017-18$ | 7 | 8 | 16 | 0 | 31 |
| $2018-19$ | 0 | 5 | 6 | 0 | 11 |
| $2019-20$ | 0 | 5 | 6 | 0 | 11 |
| $2020-21$ | 0 | 5 | 5 | 0 | 10 |
| $2021-22$ | 0 | 5 | 5 | 0 | 10 |
| $2022-23$ | 0 | 5 | 5 | 0 | 10 |

## Career Development \& College Prep Noncredit FTES Targets

Developed Spring 2019

| Year | Leading <br> Summer | Fall | Spring | Trailing <br> Summer | Total <br> FTES |
| :---: | ---: | ---: | ---: | ---: | ---: |
| $2017-18$ | 79 | 57 | 56 | 0 | 192 |
| $2018-19$ | 122 | 58 | 54 | 0 | 234 |
| $2019-20$ | 120 | 68 | 64 | 0 | 252 |
| $2020-21$ | 120 | 78 | 74 | 0 | 272 |
| $2021-22$ | 120 | 88 | 84 | 0 | 292 |
| $2022-23$ | 120 | 98 | 94 | 0 | 312 |

## REVENUE

The district's unrestricted general fund revenues for 2019-2020 are estimated at $\$ 57.6$ million. Approximately $90.4 \%$ of the district's total revenue is directly from apportionment. The remaining $9.6 \%$ is from other sources, (such as state lottery, interest, community program revenues, etc.) many of which are also based on FTES.

The chart below depicts the District's General Fund Unrestricted Revenues for 2019-2020:


## Gifts Received from the Cuesta College Foundation

The Cuesta College Foundation provides essential financial support for the college's programs, services, scholarships, and capital campaigns.

The chart below depicts the gifts the college received from of the Cuesta College Foundation.


## EXPENDITURES

This budget incorporates the Budget Assumptions and the district's long-term obligations. As detailed in the chart below, $85 \%$ of the district's expenditures is committed to employee salaries and benefits.

The chart below depicts the District's General Fund Unrestricted Expenditures for 2019-2020:


## CalPERS and CalSTRS

Among the most significant fiscal challenges the district has faced in recent years is absorbing the increased costs of CalPERS and CalSTRS contribution rates. In 2013-14, the PERS contribution rate was $11.44 \%$ and the STRS contribution rate was $8.25 \%$. By 2023-24, these rates will grow to $26.1 \%$ and $19.1 \%$, respectively, with further increase anticipated in subsequent years. From 201920 through 2023-24, we project increased costs of $\$ 1,626,812$ attributable to these rate increases. With modest COLAs and FTES growth projected over this time period, the district will need to budget carefully to fund these costs.

In recent years, the state has provided a cumulative $\$ 552.3$ million in general purpose augmentations to help districts address the rising pension costs. While helpful to districts, these augmentations are insufficient to address the full cost of increased rates.

In a Budget Update to the Board of Governors (Item 3.1, July of 2017), system Vice Chancellor Mario Rodriguez wrote the following:
"As we move towards the next budget cycle, it is important to keep in mind our system has received $\$ 552$ million in base increases over the last three years to support increased operating expenses, primarily attributable to escalating employer pension rates. While the employer pension rate increases have only totaled $\$ 317$ million between 2013-14 and 2017-18, the Legislative Analyst's Office expects this to reach $\$ 902$ million through 2024-25. It is important for colleges to properly plan for how they will absorb the remaining rate increases between now and 2024-25, and to use wisely their share of the $\$ 552$ million in base increase to mitigate its impacts on their students and employees."

A challenge for the district will be to weigh commitments made in the near term against these longterm obligations. The chart below compares the impact of base funding increases against PERS and STRS contribution increases over the next few years. The district has effectively been pre-funded for increases through 2020-21.


This next chart compares the impact of PERS and STRS costs and ongoing compensation agreements to general purpose funding increases made over this time. Note that the compensation agreements net out the impact of COLAs. As the chart demonstrates, the district will need to show restraint in its expenditures to absorb expected increases in pension costs.


## CalSTRS

The 2014-15 State budget approved annual increases to the CalSTRS employer rates from 2014-15 to 2020-21. After 2020-21, statute allows for annual adjustments up to $1 \%$.

As discussed on Page 12, the district's required contribution to CalSTRS will be $17.13 \%$ in 2019-20 and 18.4\% in 2020-21.

| PROJECTED INCREASES IN STRS EMPLOYER CONTRIBUTIONS <br> (Assumes no increases in salaries) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 |
| 0.85\% | \$189,789 | \$189,789 | \$189,789 | \$189,789 | \$189,789 |
| 1.27\% |  | \$283,567 | \$283,567 | \$283,567 | \$283,567 |
| 0.70\% |  |  | \$156,297 | \$156,297 | \$156,297 |
| 0.00\% |  |  |  |  |  |
| 0.00\% |  |  |  |  |  |
| TOTAL | \$189,789 | \$473,356 | \$629,653 | \$629,653 | \$629,653 |

## CalPERS

Each June, the California Public Employees' Retirement System (CalPERS) Board meets to review the pool actuarial study to set the employer paid rates for the following fiscal year. For fiscal year 2019-20, the employer contribution rate was set to increase from $18.062 \%$ to $20.73 \%$.

As a result of the short-term relief discussed on Page 12, the district's required contribution will be $19.721 \%$ in 2019-20 and $22.7 \%$ in 2020-21. CalPERS provides estimated increases in future employer contribution rates over a five-year phase-in period. The chart below shows the estimated percentage increases and the corresponding fiscal impact of the increases to the district.

| PROJECTED INCREASES IN PERS EMPLOYER CONTRIBUTIONS <br> (Assumes no increases in salaries) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 |
| 1.66\% | \$205,881 | \$205,881 | \$205,881 | \$205,881 | \$205,881 |
| 2.98\% |  | \$369,593 | \$369,593 | \$369,593 | \$369,593 |
| 1.90\% |  |  | \$235,647 | \$235,647 | \$235,647 |
| 0.80\% |  |  |  | \$99,220 | \$99,220 |
| 0.70\% |  |  |  |  | \$86,818 |
| TOTAL | \$205,881 | \$575,474 | \$811,121 | \$910,341 | \$997,159 |

## 2019-2020 DISTRICT RESOURCE ALLOCATION PRIORITIES

The Planning and Budget Committee completes the prioritization and forwards the list to the Superintendent/President's Cabinet. After review, Cabinet prioritizes the items to be funded based on fund availability. After consideration of input from Cabinet, the Superintendent/President makes the final funding determination. This process is described in more detail in the Annual Budget Process section.

| 2019-2020 Resource Allocation Scoresheet |  |  |
| :---: | :---: | :---: |
| On-Going |  |  |
| \# | Cluster Top Ten | Score |
| 1 | CMC Faculty Lead (Annual Stipend) (Dean Cascamo; Rank 2) | 0.7004 |
| 2 | Outreach Budget (VPSS; Rank 1) | 0.6596 |
| 3 | Part-time Counselor Pool (VPSS; Rank 3) | 0.6466 |
| 4 | Increase Student Support Resolution Coordinator Position to 40 hours per week (VPSS; Rank 5) | 0.6364 |
| 6 | Student Tutors (VPAA; Rank 1) | 0.6298 |
| 8 | ECE Lab School Classified Lead Teacher/Instructional Assistant for evening Children's Center program | 0.6283 |
| 9 | Faculty Professional Development (AS; Rank 2) | 0.6281 |
| 16 | Additional Release time for Academic Senate Officers and Curriculum Chair (AS; Rank 1) | 0.6096 |
| 19 | Program Coordinator (Non-Credit Emeritus) - 75 FTE (Dean Cascamo; Rank 1) | 0.5984 |
| 21 | Administrative Support for the Academic Senate (AS; Rank 3) | 0.5935 |
| 22 | . 5 Programmer (VPAA; Rank 2) | 0.5871 |
| 23 | ECE Lab School Classified Assistant Teacher for evening Children's Center program (SLO Campus) | 0.5812 |
| 28 | Faculty Retreat funds (AS; Rank 6) | 0.5702 |
| 30 | Academic Senate Retreat funds (AS; Rank 7) | 0.5405 |
| 35 | NEOGOV - Onboarding module (President's Cluster; Rank 2) | 0.5248 |
| 38 | Custodian (VPAS; Rank 3) | 0.5133 |
| 41 | CTE Liaison (AS; Rank 4) | 0.5064 |
| 44 | AIM Software for DSPS (VPSS; Rank 8) | 0.4921 |
| 45 | Student Support Site Specialist (VPAA; Rank 4) | 0.4893 |
| 46 | Nursing/Allied Health simulation lab technician (Dean Curtis; Rank 8) | 0.4891 |
| 47 | Instructional Aides--2 Positions (VPAA; Rank 3) | 0.4877 |
| 48 | Two Peer Mentors (VPSS; Rank 9) | 0.4782 |
| 49 | Enhanced "Help Desk" Services (INTN-WIDE; Rank 1) | 0.4764 |
| 52 | Computer Technician (VPAS; Rank 5) | 0.4587 |
| 54 | Guided Pathways Initiatives Support (AS; Rank 9) | 0.4576 |
| 57 | Performing Arts: Increase CPAC Supervisor from 75\% to 100\% (Dean Medeiros-Taylor; Rank 7) | 0.4513 |
| 61 | ADA Compliance software/training for PDF development (President's Cluster; Rank 4) | 0.4243 |
| 65 | Two Financial Aid Specialists (VPSS; Rank 10) | 0.3837 |
| 69 | NEOGOV - Expand capacity - - governmentjobs.com (President's Cluster; Rank 1) | 0.3649 |
| 74 | Training/Travel - New Projects (President's Cluster; Rank 7) | 0.2619 |
| 76 | NCC Public Safety Assistant (PT-40\%) (VPAS; Rank 7) | 0.1386 |
| 77 | Increase Scheduling Tech Position to 12 months (VPAA; Rank 9) | 0.1296 |


| 2019-2020 Resource Allocation Scoresheet |  |  |
| :---: | :---: | :---: |
| \# | Cluster Top Ten | Final |
| 5 | Instrument Replacement for Performing Arts (Dean Medeiros-Taylor; Rank 2) | 0.6357 |
| 7 | Instructional Technology for LangComm, SDS, English, and Fine Arts (Dean Medeiros-Taylor; Rank 1) | 0.6290 |
| 10 | Computers for ESS Lab; Outreach (VPSS; Rank 4) | 0.6270 |
| 11 | Tech Upgrades for faculty offices for Social Sciences and English (Dean Medeiros-Taylor; Rank 3) | 0.6260 |
| 12 | Kinesiology upgrade instructional rooms for ADA compliance (Dean Curtis; Rank 6) | 0.6233 |
| 13 | Physical Science replace classroom laptops (Dean Curtis; Rank 4) | 0.6207 |
| 14 | Biology YSI Pro Sensors (Dean Curtis; Rank 3) | 0.6167 |
| 15 | Athletic instructional equipment (Dean Curtis; Rank 1) | 0.6116 |
| 17 | Mathematics reorient room 3301 to front-facing tables with laptops (Dean Curtis; Rank 2) | 0.6031 |
| 18 | Facilities Requests for LangComm and English (Dean Medeiros-Taylor; Rank 4) | 0.6001 |
| 20 | Dustless Sander/Vacuum for Auto Body lab (Dean Cascamo; Rank 5) | 0.5947 |
| 24 | ATTIC Faculty Resource Center (AS; Rank 5) | 0.5804 |
| 25 | Replacement of broken desks in Room 6101 (Film/Television) (Dean Cascamo; Rank 6) | 0.5769 |
| 26 | Physical Anthropology: Fossil models, Equipment and Supplies (Dean Medeiros-Taylor; Rank 5) | 0.5755 |
| 27 | Chrome Books - Counseling; DSPS; Financial Aid (VPSS; Rank 6) | 0.5727 |
| 29 | Facility updates to Children's Cnt (Awning/Patio Cover \& Play Structure Replacement) (Cascamo; Rank 7) | 0.5410 |
| 31 | Fine Arts: Brent Potters' Wheels (Dean Medeiros-Taylor; Rank 6) | 0.5360 |
| 32 | Instructional Tech: Lifespan replacement of instructional technology (VPAA; Rank 5) | 0.5357 |
| 33 | Workstation for Aquatics Lead in the "Pool Shack" (Community Programs) (Dean Cascamo; Rank 8) | 0.5345 |
| 34 | Online Graduation Application- Programming (VPSS; Rank 2) | 0.5255 |
| 36 | Food Truck/Mobile Kitchen Unit (Culinary/Nutrition) (Dean Cascamo; Rank 9) | 0.5210 |
| 37 | Dispatch radio upgrade/link (VPAS; Rank 2) | 0.5173 |
| 39 | OU Campus Module Online Catalog Interface (President's Cluster; Rank 5) | 0.5131 |
| 40 | EMS classroom space (Dean Curtis; Rank 5) | 0.5098 |
| 42 | Performing Arts: Voce Speakers/Vocal Jazz Speakers/Sound System (Dean Medeiros-Taylor; Rank 8) | 0.4966 |
| 43 | Electric pallet jack (VPAS; Rank 4) | 0.4943 |
| 50 | Replace Ballistic Vests (VPAS; Rank 6) | 0.4757 |
| 51 | Lifecycle replacement of non-instructional technology which is beyond lifespan (VPAS; Rank 1) | 0.4721 |
| 53 | Biology dishwasher for NC (Dean Curtis; Rank 7) | 0.4579 |
| 55 | Mathematics upgrade room 3312 to SMART AV system (Dean Curtis; Rank 9) | 0.4544 |
| 56 | Wide-area Mower (VPAS; Rank 8) | 0.4538 |
| 58 | Instructional Tech: Surface Pro Laptops (VPAA; Rank 6) | 0.4493 |
| 59 | NCC SSC Upgrade: Addition of door connecting SSC with N3114A (VPAA; Rank 8) | 0.4342 |
| 60 | NCC SSC Upgrade: Removal of wall cabinets (VPAA; Rank 7) | 0.4335 |
| 62 | Physical Science demo equipment for Science night (Dean Curtis; Rank 10) | 0.4038 |
| 63 | Database Conversion - Lead (President's Cluster; Rank 6) | 0.3984 |
| 64 | Allied Health Software Program- PyraMed (VPSS; Rank 7) | 0.3977 |
| 66 | Consultant - Website Architecture (President's Cluster; Rank 9) | 0.3749 |
| 67 | Computer Replacement (lifecycle) - Advancement/Foundation (President's Cluster; Rank 3) | 0.3748 |
| 68 | Consultant - Post Grant Process (President's Cluster; Rank 8) | 0.3695 |
| 70 | Languages and Communications: Faculty Office Furniture (Dean Medeiros-Taylor; Rank 9) | 0.3589 |
| 71 | Enhance English Learning Spaces with Art (Dean Medeiros-Taylor; Rank 10) | 0.3188 |
| 72 | Wireless Security Cameras (VPAS; Rank 9) | 0.3136 |
| 73 | Golf Cart (VPAS; Rank 10) | 0.3089 |
| 75 | Space for Academic Senate Conference Room (AS; Rank 8) | 0.2073 |

## LONG-TERM OBLIGATIONS

This Final Budget includes the following long-term obligations:

## Compensated Absences (Vacation)

This expense has been brought under control by requiring staff to stay within the vacation limit each year. The average total payout of excess vacation hours in recent years has been under $\$ 20,000$.

## OPEB (medical)

The district has a total OPEB liability of $\$ 452,667$ as measured by an actuarial study as of June 30, 2017. The liability is updated each fiscal year to reflect the annual actuarial study.

## Load Banking

Full-time faculty may bank work hours that are in addition to the faculty member's regular assignment in lieu of compensation for additional work in order to accumulate paid time off in a subsequent academic semester or semesters. No more than the equivalent of two semesters of the faculty member's regular workload may be banked and banked hours may be retained for a maximum of three years. Load banking is not carried as a general fund liability (per our auditors) and any expenses arising from the use of Load Banking are absorbed into that year's budget.

## STRS and PERS

New accounting criteria issued by the Governmental Accounting Standards Board significantly changes the reporting of public pension liabilities for community colleges. Both the STRS and PERS pension plans are underfunded. The new standard requires the district to report a liability for its proportionate share of the net pension liability. As of June 30, 2018, the district's share of the net pension liability was $\$ 65,290,614$. This liability is recorded on the district-wide consolidated financial statements and does not impact the general fund.

## PARS Supplemental Retirement Plan

The district sponsored a one-time Supplemental Retirement Plan for full-time faculty who were employed by the district as of January 10, 2018. The district will fund the supplemental benefits with five annual contributions of $\$ 220,786$ each. The final contribution is due in July 2022.

## Multi-Year Projections

The five-year district budget projections assume changes related to the new funding formula but do not otherwise assume significant changes at the state or local level. Future changes to revenues or expenditures would alter the projections and impact the net ending balance. For example, these projections do not make any assumptions about future negotiations with employee groups. Any negotiated compensation agreements will increase expenditures and reduce projected ending balances. The key assumptions over the projection period include:

- FTES of 8,432 from 2017-18 through 2021-22. Due to uncertainties with the StudentCentered Funding Formula, apportionment is held flat for 2022-23 and 2023-24.
- COLAs of $3.26 \%$ in 2019-20, $3.0 \%$ in 2020-21, and $2.8 \%$ in 2021-22. The district assumes no COLA increases after 2021-22 due to uncertainties with the Student-Centered Funding Formula.
- Annual increases of $\$ 250,000$ in salary costs for step/column/longevity increases
- Annual increase in other operating expenses of $1 \%$ (contracts, etc.)
- No assumption of one-time unrestricted funding (e.g., mandate reimbursement)

The following adjustments are made for the 2019-20 Budget to mitigate a potential deficit:

- $\$ 500,000$ in management/classified salary savings from frozen vacant positions
- $\$ 150,000$ commission from the bookstore

The district ended the 2018-19 fiscal year with an ending balance higher than the previous year. The net ending balance, including the PARS post-employment benefits trust, was $\$ 11,311,836$, which is $20.1 \%$ of General Fund expenditures (the 2017-2018 ending balance was $17.5 \%$ ). For perspective, the average net ending balance for the district's 10 comparable districts was $22.53 \%$ at the end of the 2017-18 year.

The district's projected required reserve for 2019-20, based on BP 6200 , is $\$ 3,496,963$. The projected contingency and PARS post-retirement benefits trust is $\$ 7,149,375$. It should be further noted that the bulk of the contingency can be attributed to the significant amounts of one-time unrestricted funds the district has received in recent years. From 2014-15 through 2017-18, the district has received over $\$ 5.2$ million in one-time funds, with over $\$ 3.9$ million of that coming in 2015-16. The district will need to carefully distinguish between one-time and ongoing resources when considering future commitments.


## CALIFORNIA COMMUNITY COLLEGES <br> GANN LIMIT WORKSHEET

Fiscal Year 2019-20

DISTRICT:
DATE:

| San Luis Obispo |
| :---: |
| May 15, 2019 |

2019-20 Appropriations Limit:
A. 2018-19 Appropriations Limit
B. 2019-20 Price Factor:
1.0385
C. Population factor:

1 2017-18 Second Period Actual FTES
2 2018-19 Second Period Actual FTES
3 2019-20 Population change factor

| $8,379.5900$ |
| ---: |
| $7,388.5500$ |
| 0.8817 |

(line C.2. divided by line C.1.)
D. 2018-19 Limit adjusted by inflation and population factors
\$
78,157,802
(line A multiplied by line B and line C.3.)
E. Adjustments to increase limit:

1 Transfers in of financial responsibility
2 Temporary voter approved increases
3 Total adjustments - increase

F. Adjustments to decrease limit:

1 Transfers out of financial responsibility
2 Temporary voter approved increases
3 Total adjustments - decrease
G. 2019-20 Appropriations Limit


| $\$$ | $78,157,802$ |
| :--- | ---: |

2019-20 Appropriations Subject to Limit:
A. State Aid ${ }^{1}$
B. State Subventions ${ }^{2}$
C. Local Property taxes
D. Estimated excess Debt Service taxes
E. Estimated Parcel taxes, Square Foot taxes, etc.
F. Interest on proceeds of taxes
G. Less: Costs for Unreimbursed Mandates ${ }^{3}$
H. 2019-20 Appropriations Subject to Limit

| \$ | 5,035,394 |
| :---: | :---: |
|  | 238,432 |
|  | 41,246,771 |
|  |  |
|  | 10,000 |
|  | 98,927 |
| \$ | 46,431,670 |

${ }^{1}$ General Apportionment, Apprenticeship Allowance, Prop 55 Education Protection Account tax revenue
${ }^{2}$ Home Owners Property Tax Relief, Timber Yield Tax, etc...
${ }^{3}$ Local Appropriations for Unreimbursed State, Court, and Federal Mandates

## GENERAL FUND BUDGET

| Cuesta College <br> FinalBudget-Revenue <br> General Fund Summary |  |  | 19-20 <br> GeneralFund Unrestric ted Revenue |  | 19-20 <br> GeneralFund <br> Restricted <br> Revenue |  | $19-20$ <br> Final <br> Budget <br> Revenue |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance |  | \$ | 8,056,448 | \$ | 1,168,258 | \$ | 9,224,706 |
| 8110 | Forest Reserve | \$ | 3,500 | \$ | - | \$ | 3,500 |
| 8120 | Higher Education Act |  | - |  | 103,244 |  | 103,244 |
| 8140 | TANF |  | - |  | 52,656 |  | 52,656 |
| 8150 | Fina ncial Aid Administration |  | - |  | - |  | - |
| 8155 | Financial Aid-Prior Year |  | - |  | - |  | - |
| 8160 | Veterans Education |  | 1,200 |  | - |  | 1,200 |
| 8170 | VTEA |  | - |  | 320,970 |  | 320,970 |
| 8190 | OtherFederalRevenues |  | - |  | 1,559,806 |  | 1,559,806 |
|  |  |  |  |  | - |  |  |
| 8100 TOTAL FEDERAL REVENUE |  | \$ | 4,700 | \$ | 2,036,676 | \$ | 2,041,376 |
|  |  |  |  |  |  |  |  |
| 8611 | GeneralApportionment | \$ | 498,116 | \$ | - | \$ | 498,116 |
| 8612 | Prior YearS tate Apportionment |  | - |  | - |  | - |
| 8613 | Other General Apportionment |  | 662,696 |  | - |  | 662,696 |
| 8621 | Extended Opportunity Programs and Services (EOPS) |  | - |  | 463,831 |  | 463,831 |
| 8622 | Disabled Student Services and Programs (DSPS) |  | - |  | 769,623 |  | 769,623 |
| 8623 | Other GeneralCate goric al Apportion ment |  | - |  | 4,041,613 |  | 4,041,613 |
| 8627 | Te le communications (TTP) |  | - |  | - |  |  |
| 8630 | EPA |  | 3,078,687 |  | - |  | 3,078,687 |
| 8650 | Reimbursable Cate goric alPrograms |  | - |  | - |  |  |
| 8652 | Scheduled Maintenance and SpecialRepairs |  | - |  | - |  |  |
| 8653 | Instruc tional lmprove ment Grant |  | - |  | - |  | - |
| 8659 | Other Reimburs able Cate goric al Programs |  | - |  | 5,826,153 |  | 5,826,153 |
| 8672 | Home Owner's Property Tax Re lief |  | - |  | - - |  | - |
| 8681 | S tate Lottery Proceeds |  | 1,158,975 |  | 452,355 |  | 1,611,330 |
| 8682 | State Mandated Costs |  | 222,433 |  | - |  | 222,433 |
| 8690 | OtherState Revenues |  | 1,440,977 |  | 453,240 |  | 1,894,217 |
|  |  |  |  |  |  |  |  |
| 8600 TOTAL S TATE REVENUE |  | \$ | 7,061,884 | \$ | 12,006,815 | \$ | 19,068,699 |
|  |  |  |  |  |  |  |  |
| 8811 | Property Tax | \$ | 44,655,833 | \$ | - | \$ | 44,655,833 |
| 8812 | Tax Allocation, Supple mental Roll |  | - |  | - |  |  |
| 8813 | Tax Allocation, Unsecured Roll |  | - |  | - |  | - |
| 8816 | Prior Years Taxes |  | - |  | - |  | - |
| 8817 | Education Revenue Augmentation Fund (ERAF) |  | - |  | - |  |  |
| 8819 | RDA Residual |  | - |  | - |  | - |
| 8820 | Contributions, Gifts, Grants |  | - |  | 295,118 |  | 295,118 |
| 8830 | Contracted Services |  | - |  | - |  | - |
| 8831 | Contract InstructionalServices |  | 56,709 |  | 7,500 |  | 64,209 |
| 8832 | Other Contracted Services |  | - |  | 579,078 |  | 579,078 |
| 8840 | Sales and Commissions |  | 150,000 |  | - |  | 150,000 |
| 8850 | Rentaland Leases (Facility Use) |  | 152,000 |  | 12,960 |  | 164,960 |
| 8860 | Interest, Investment lincome |  | 50,000 |  | - |  | 50,000 |
| 8872 | Community Services Classes |  | 436,141 |  | - |  | 436,141 |
| 8874 | Enrollment Fees |  | 3,809,949 |  | - |  | 3,809,949 |
| 8875 | Fie ld Trips |  | - |  | 10,000 |  | 10,000 |
| 8876 | Health Services |  | - |  | 332,467 |  | 332,467 |
| 8877 | InstructionalMate rials Fees |  | - |  | - |  | - |
| 8879 | Student Records |  | 40,000 |  | - |  | 40,000 |
| 8880 | Nonresident Tuition |  | 1,000,000 |  | - |  | 1,000,000 |
| 8881 | Parking Services |  | 40,000 |  | 622,000 |  | 662,000 |
| 8885 | OtherStudent Fees and Charges |  | 35,000 |  | - |  | 35,000 |
| 8890 | Other Local Re venues |  | 125,000 |  | 511,110 |  | 636,110 |
| 8891 | Cash Over/Under |  | - |  | - |  | - |
| 8893 | Outlawed Warrants |  | - |  | - |  | - |
| 8894 | Bad Debt Recovery - District Enrollment Fees |  | - |  | - |  | - |
| 8895 | Bad Debt Recovery- Other |  | - |  | - |  | - |
|  |  |  |  |  |  |  |  |
| 8800 TOTAL LOCAL REVENUE |  | \$ | 50,550,632 | \$ | 2,370,233 | \$ | 52,920,865 |
|  |  |  |  |  |  |  |  |
| 8910 | Proceeds From GenlFixed Asset | \$ | - | \$ | - | \$ | - |
| 8912 | Sale of Equipment and Supplies |  | - |  | - |  | - |
| 8970 | FiscalAgent Pass Through |  | - |  | - |  | - |
| 8972 | Proceeds From CapitalLeases |  | - |  | - |  | - |
| 8981 | Interfund Transfers-In |  | - |  | - |  | - |
| 8982 | Intrafund Transfers-In |  | - |  | - |  | - |
|  |  |  |  |  |  |  |  |
| 8900 TOTAL OTHER REVENUE |  |  | - | \$ | - | \$ | - |
|  |  |  |  |  |  |  |  |
| TOTAL REVENUE |  | \$ | 57,617,216 | \$ | 16,413,724 | \$ | 74,030,940 |
|  |  |  |  |  |  |  |  |
| TOTAL REVENUE AND BEGINNING BALANCE |  | \$ | 65,673,664 | \$ | 17,581,982 | \$ | 83,255,646 |

CUESTA
COLLEGE

| Cuesta College <br> Final Budget - Expenditures General Fund Summary |  |  | $\begin{gathered} 19-20 \\ \text { GeneralFund } \\ \text { Unrestricted } \\ \text { Expenditures } \end{gathered}$ |  | 19-20 General Fund Restricted Expenditures |  | 19-20 Final Budget Expenditures |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1100 | InstructionalS a laries, Contract/Regular | \$ | 10,733,074 | \$ | 67,555 | \$ | 10,800,629 |
| 1200 | Non-InstructionalS a laries, Contract/Regular |  | 5,263,583 |  | 939,420 |  | 6,203,003 |
| 1300 | InstructionalS a laries, Other |  | 8,246,744 |  | - |  | 8,246,744 |
| 1400 | Non-InstructionalS a laries, Other |  | 465,949 |  | 286,283 |  | 752,232 |
| 1000 TOTAL ACADEMIC S ALARIES |  | \$ | 24,709,350 | \$ | 1,293,258 | \$ | 26,002,608 |
| 2100 | Non-Instructional RegularStatus | \$ | 10,634,795 | \$ | 4,002,768 | \$ | 14,637,563 |
| 2200 | Instructional Aides - RegularStatus |  | 970,398 |  | 329,757 |  | 1,300,155 |
| 2300 | Hourly/S tudent Non-Instructional |  | 285,617 |  | 766,823 |  | 1,052,440 |
| 2400 | Hourly/S tudent Instructional |  | 310,448 |  | 186,765 |  | 497,2 13 |
|  |  |  |  |  |  |  |  |
| 2000 TOTAL CLAS S IFIED S ALARIES |  | \$ | 12,201,258 | \$ | 5,286,113 | \$ | 17,487,371 |
| 3100 | S tate Teachers Retire ment System (STRS) | \$ | 4,763,314 | \$ | 220,468 | \$ | 4,983,782 |
| 3200 | Public Employees Retire ment S ystem (PERS) |  | 2,496,932 |  | 843,472 |  | 3,340,404 |
| 3300 | Old Age, Survivors \& Dis a bility Insurance |  | 1,479,483 |  | 406,308 |  | 1,885,791 |
| 3400 | Health \& We lfare Fringe Package |  | 3,2 10,378 |  | 610,892 |  | 3,821,270 |
| 3500 | S tate Unemployment Insurance |  | 58,714 |  | 2,975 |  | 61,689 |
| 3600 | Workers Compensation Insurance |  | 399,760 |  | 73,663 |  | 473,423 |
| 3900 | Retiree Benefits |  | 230,786 |  | - |  | 230,786 |
|  |  |  |  |  |  |  |  |
| 3000 | 0 TOTAL S TAFF B ENEFITS | \$ | 12,639,367 | \$ | 2,157,778 | \$ | 14,797,145 |
|  |  |  |  |  |  |  |  |
| 4200 | Books, Magazines \& Periodic als | \$ | 10,925 | \$ | 25,700 | \$ | 36,625 |
| 4300 | Software Under \$200 or < 1 Year |  | 4,993 |  | 1,000 |  | 5,993 |
| 4400 | InstructionalS upplies and Materials |  | - |  | 775,520 |  | 775,520 |
| 4700 | Non-InstructionalSupplies and Materials |  | 597,154 |  | 653,222 |  | 1,250,376 |
|  |  |  |  |  |  |  |  |
| 4000 TOTAL S UPP LIES |  | \$ | 613,072 | \$ | 1,455,442 | \$ | 2,068,514 |
|  |  |  |  |  |  |  |  |
| 5100 | Personneland Consultant Services | \$ | 1,837,361 | \$ | 759,689 | \$ | 2,597,050 |
| 5200 | Utilities and House keeping |  | 2,006,344 |  | 27,000 |  | 2,033,344 |
| 5300 | Legal, Ele ction and Audit Expenses |  | 444,636 |  | - |  | 444,636 |
| 5400 | Insurance |  | 330,596 |  | - |  | 330,596 |
| 5500 | Dues and Me mberships |  | 61,306 |  | 24,000 |  | 85,306 |
| 5600 | Traveland Conference Expense |  | 528,126 |  | 976,721 |  | 1,504,847 |
| 5700 | Rents and Leases |  | 189,061 |  | 4,500 |  | 193,561 |
| 5800 | Repairs and Maintenance |  | 1,224,956 |  | 14,302 |  | 1,239,258 |
| 5900 | OtherServices and Expenses |  | 907,610 |  | 1,665,429 |  | 2,573,039 |
|  |  |  |  |  |  |  |  |
| 5000 TOTAL OTHER OPERATING EXP ENS ES |  | \$ | 7,529,996 | \$ | 3,471,641 | \$ | 11,001,637 |
|  |  |  |  |  |  |  |  |
| TOTAL 1000-5000 |  | \$ | 57,693,043 | \$ | 13,664,232 | \$ | 71,357,275 |
|  |  |  |  |  |  |  |  |
| 6100 | Sites and Site Improve ment | \$ | 500 | \$ | - | \$ | 500 |
| 6200 | Buildings |  | - |  | - |  | - |
| 6300 | Books |  | 41,804 |  | 5,000 |  | 46,804 |
| 6400 | Equipment |  | 147,011 |  | 3,254,617 |  | 3,401,628 |
|  |  |  |  |  |  |  |  |
|  | 0 TOTAL CAPITAL EXP ENS ES | \$ | 189,315 | \$ | 3,259,617 | \$ | 3,448,932 |
|  |  |  |  |  |  |  |  |
| 1000-6000 TOTAL EXP ENDITURES |  | \$ | 57,882,358 | \$ | 16,923,849 | \$ | 74,806,207 |
|  |  |  |  |  |  |  |  |
| 7100 | Debt Retire ment (Long Term Debt) | \$ | 25,356 | \$ | - | \$ | 25,356 |
| 7200 | Intrafund Transfers - Out |  | - |  | - |  | - |
| 7300 | Interfund Transfers - Out |  | 375,000 |  | - |  | 375,000 |
| 7400 | OtherTransfers |  | - |  | - |  | - |
| 7500 | Student Financial Aid |  | - |  | 111,842 |  | 111,842 |
| 7600 | OtherPayments to Students |  | - |  | 546,291 |  | 546,291 |
| 7700 | Contingencies/Escrow Ac counts |  | - |  | - |  | - |
| 7800 | Unappropriated Funds |  | - |  | - |  | - |
| 7900 | Reserve for Contingencies |  | 3,893,987 |  | - |  | 3,893,987 |
|  |  |  |  |  |  |  |  |
| 7000 TOTAL OTHER OUTGO |  | \$ | 4,294,343 | \$ | 658,133 | \$ | 4,952,476 |
|  |  |  |  |  |  |  |  |
| TOTAL EXP ENDITURES |  | \$ | 62,176,701 | \$ | 17,581,982 | \$ | 79,758,683 |
|  |  |  |  |  |  |  |  |
| TOTAL EXPECTED ENDING BALANCE |  | \$ | 3,496,963 | \$ | - | \$ | 3,496,963 |
|  |  |  |  |  |  |  |  |
| TOTAL EXPENDITURES AND ENDING BALANCE |  | \$ | 65,673,664 | \$ | 17,581,982 | \$ | 83,255,646 |


| Cuesta College <br> Final Budget - Revenue <br> General Fund Combined |  |  | 17-18 <br> Actual <br> Revenue |  | 18-19 <br> Unaudited <br> Revenues |  | 19-20 <br> Tentative <br> Budget |  | $19-20$ <br> Final <br> Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance |  |  | 10,861,612 | \$ | 7,695,347 | \$ | 8,497,515 | \$ | 9,224,706 |
| 8110 | Forest Reserve | \$ | 5,888 | \$ | 6,007 | \$ | 3,500 | \$ | 3,500 |
| 8120 | HigherEducation Act |  | 88,291 |  | 143,738 |  | 103,244 |  | 103,244 |
| 8140 | TANF |  | 52,053 |  | 52,913 |  | 52,004 |  | 52,656 |
| 8150 | Financial Aid |  | 12,070 |  | 11,790 |  | - |  | - |
| 8155 | Financial Aid-Prior Year |  | 1,350 |  | 1,100 |  | - |  | - |
| 8160 | Veterans Education |  | 1,274 |  | 2,370 |  | 1,200 |  | 1,200 |
| 8170 | VTEA |  | 339,739 |  | 333,572 |  | 320,970 |  | 320,970 |
| $8190$ | OtherFederalRevenues |  | 341,353 |  | 1,2 16,556 |  | 1,030,936 |  | 1,559,806 |
|  |  |  |  |  |  |  |  |  |  |
| 8100 TOTAL FEDERAL REVENUE |  | \$ | 842,018 | \$ | 1,768,046 | \$ | 1,511,854 | \$ | 2,041,376 |
|  |  |  |  |  |  |  |  |  |  |
| 8611 | GeneralApportionment | \$ | 74,230 | \$ | 4,110,293 | \$ | 1,758,982 | \$ | 498,116 |
| 8612 | Prior YearS tate Apportionment |  | $(176,142)$ |  | 410,743 |  | - |  | - |
| 8613 | Other General Apportionment |  | 333,333 |  | 842,737 |  | 704,325 |  | 662,696 |
| 8621 | Extended Opportunity Programs and Services (EOPS |  | 430,668 |  | 490,089 |  | 441,000 |  | 463,831 |
| 8622 | Disabled Student Services and Programs (DSPS) |  | 733,779 |  | 748,860 |  | 705,000 |  | 769,623 |
| 8623 | OtherGeneralCate goric al Apportion ment |  | 4,125,412 |  | 3,395,769 |  | 3,813,429 |  | 4,041,613 |
| 8627 | Tele communications (TTIP) |  | - |  | - |  | - |  | - |
| 8630 | EPA |  | 5,728,082 |  | 312,107 |  | 2,836,959 |  | 3,078,687 |
| 8650 | Reimbursable Cate goric alPrograms |  | - |  | - |  | - |  | - |
| 8652 | Scheduled Maintenance and SpecialRepairs |  | - |  | - |  | - |  |  |
| 8653 | Instructional Improve ment Grant |  | - |  | - |  | - |  | - |
| 8659 | Other Reimbursable Cate goric alPrograms |  | 4,2 14,471 |  | 3,197,532 |  | 4,387,429 |  | 5,826,153 |
| 8672 | Home Owner's Property Tax Re lief |  | 234,388 |  | 238,432 |  | - |  | - |
| 8681 | State Lottery Proceeds |  | 1,346,175 |  | 2,314,324 |  | 1,568,094 |  | 1,611,330 |
| 8682 | State Mandated Costs |  | 411,095 |  | 244,768 |  | 230,832 |  | 222,433 |
| 8690 | OtherState Revenues |  | 1,798,308 |  | 1,678,722 |  | 1,744,395 |  | 1,894,217 |
|  |  |  |  |  |  |  |  |  |  |
| 8600 TOTAL S TATE REVENUE |  | \$ | 19,253,799 | \$ | 17,984,376 | \$ | 18,190,445 | \$ | 19,068,699 |
|  |  |  |  |  |  |  |  |  |  |
| 8811 | Property Tax | \$ | 35,566,732 | \$ | 37,393,169 | \$ | 43,732,052 | \$ | 44,655,833 |
| 8812 | Tax Allocation, Supple menta Roll |  | 806,626 |  | 975,324 |  | - |  | - |
| 8813 | Tax Allocation, Unsecured Roll |  | 778,260 |  | 850,763 |  | - |  | - |
| 8816 | Prior Years Taxes |  | $(38,674)$ |  | $(90,477)$ |  | - |  | - |
| 8817 | Education Revenue Augmentation Fund (ERAF) |  | 1,977,486 |  | 2,059,254 |  | - |  | - |
| 8819 | RDA Residual |  | 485,510 |  | 397,452 |  | - |  | - |
| 8820 | Contributions, Gifts, Grants |  | 2,249,135 |  | 1,506,525 |  | 286,369 |  | 295,118 |
| 8830 | Contracted Services |  | - |  | - |  | - |  | - |
| 8831 | Contract InstructionalServices |  | 21,556 |  | 110,724 |  | 64,209 |  | 64,209 |
| 8832 | Other Contracted Services |  | 498,218 |  | 591,854 |  | 579,078 |  | 579,078 |
| 8840 | Sales and Commissions |  | 1,753 |  | 2,595 |  | 150,000 |  | 150,000 |
| 8850 | Rentaland Leases (Facility Use) |  | 191,266 |  | 164,431 |  | 164,960 |  | 164,960 |
| 8860 | Interest, Investment Income |  | 105,524 |  | 136,799 |  | 50,000 |  | 50,000 |
| 8872 | Community Services Classes |  | 553,108 |  | 552,882 |  | 395,000 |  | 436,141 |
| 8874 | Enrollment Fees |  | 3,544,036 |  | 3,802,544 |  | 3,714,592 |  | 3,809,949 |
| 8875 | Fie ld Trips |  | 15,278 |  | 22,639 |  | 10,000 |  | 10,000 |
| 8876 | He alth Services |  | 302,009 |  | 295,662 |  | 332,467 |  | 332,467 |
| 8877 | InstructionalMate ria ls Fees |  | 91,647 |  | 118,403 |  | - |  | - |
| 8879 | Student Records |  | 43,567 |  | 45,680 |  | 40,000 |  | 40,000 |
| 8880 | Nonresident Tuition |  | 815,183 |  | 1,095,847 |  | 1,000,000 |  | 1,000,000 |
| 8881 | Parking Services |  | 577,736 |  | 525,508 |  | 662,000 |  | 662,000 |
| 8885 | OtherS tudent Fees and Charges |  | 44,151 |  | 44,437 |  | 35,000 |  | 35,000 |
| 8890 | Other Local Revenues |  | 592,515 |  | 1,075,523 |  | 598,149 |  | 636,110 |
| 8891 | Cash Over/Under |  | 153 |  | 40 |  | - |  | - |
| 8893 | Outla wed Warrants |  | - |  | - |  | - |  | - |
| 8894 | Bad Debt Recovery - District Enrollment Fees |  | 946 |  | 448 |  | - |  | - |
| 8895 | Bad Debt Recovery - Other |  | 267 |  | 524 |  | - |  | - |
|  |  |  |  |  |  |  |  |  |  |
| 8800 TOTAL LOCAL REVENUE |  | \$ | 49,223,988 | \$ | 51,678,550 | \$ | 51,813,876 | \$ | 52,920,865 |



| Cuesta College <br> Final Budget - Expenditures <br> General Fund Combined |  |  | $\begin{gathered} \text { 17-18 } \\ \text { Actual } \\ \text { Expenditure s } \\ \hline \end{gathered}$ |  | $\begin{gathered} 18-19 \\ \text { Unaudited } \\ \text { Expenditures } \end{gathered}$ |  | 19-20 <br> Tentative <br> Budget |  | $19-20$ <br> Final <br> Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1100 | InstructionalS a laries, Contract/Regular | \$ | 10,377,124 | \$ | 10,328,280 | \$ | 10,809,589 | \$ | 10,800,629 |
| 1200 | Non-InstructionalS a laries, Contract/Regular |  | 5,726,391 |  | 6,069,206 |  | 6,174,265 |  | 6,203,003 |
| 1300 | InstructionalS a laries, Other |  | 7,744,965 |  | 8,055,809 |  | 8,230,744 |  | 8,246,744 |
| 1400 | Non-InstructionalS a laries, Other |  | 1,136,340 |  | 1,250,273 |  | 592,910 |  | 752,232 |
|  |  |  |  |  |  |  |  |  |  |
| 1000 TOTAL ACADEMIC S ALARIES |  | \$ | 24,984,820 | \$ | 25,703,568 | \$ | 25,807,508 | \$ | 26,002,608 |
|  |  |  |  |  |  |  |  |  |  |
| 2100 | Non-Instructiona1RegularStatus | \$ | 13,591,629 | \$ | 13,755,897 | \$ | 14,699,704 | \$ | 14,637,563 |
| 2200 | Instructional Aides - Regular Status |  | 916,593 |  | 932,895 |  | 1,300,155 |  | 1,300,155 |
| 2300 | Hourly/S tudent Non-Instructional |  | 1,580,747 |  | 1,684,004 |  | 951,625 |  | 1,052,440 |
| 2400 | Hourly/S tudent Instructional |  | 401,617 |  | 474,310 |  | 487,213 |  | 497,213 |
|  |  |  |  |  |  |  |  |  |  |
| 2000 TOTAL CLAS S IFIED S ALARIES |  | \$ | 16,490,586 | \$ | 16,847,106 | \$ | 17,438,697 | \$ | 17,487,371 |
|  |  |  |  |  |  |  |  |  |  |
| 3100 | S tate Te achers Retire ment S ystem (STRS) | \$ | 4,754,429 | \$ | 4,752,046 | \$ | 5,137,391 | \$ | 4,983,782 |
| 3200 | Public Employees Retire ment S ystem (PERS) |  | 2,415,825 |  | 2,854,053 |  | 3,424,229 |  | 3,340,404 |
| 3300 | Old Age, S urvivors \& Dis a bility Insurance |  | 1,715,609 |  | 1,758,409 |  | 1,886,283 |  | 1,885,791 |
| 3400 | He alth \& We lfa re Fringe Package |  | 3,540,365 |  | 3,583,923 |  | 3,888,025 |  | 3,82 1,270 |
| 3500 | State Unemployment Insurance |  | 54,687 |  | 48,673 |  | 61,707 |  | 61,689 |
| 3600 | Workers Compensation Insurance |  | 422,299 |  | 402,738 |  | 544,828 |  | 473,423 |
| 3900 | Retire Benefits |  | 7,001 |  | 279,225 |  | 230,786 |  | 230,786 |
|  |  |  |  |  |  |  |  |  |  |
| 3000 TOTAL S TAFF B ENEFITS |  | \$ | 12,910,215 | \$ | 13,679,067 | \$ | 15,173,249 | \$ | 14,797,145 |
|  |  |  |  |  |  |  |  |  |  |
| 4200 | Books, Magazines \& Periodic als | \$ | 92,491 | \$ | 171,283 | \$ | 14,625 | \$ | 36,625 |
| 4300 | Software Under \$200 or < 1 Year |  | 6,885 |  | 688 |  | 5,993 |  | 5,993 |
| 4400 | InstructionalS upplies and Materials |  | 556,268 |  | 509,098 |  | 717,644 |  | 775,520 |
| 4700 | Non-InstructionalS upplies and Materials |  | 881,429 |  | 711,651 |  | 1,107,539 |  | 1,250,376 |
|  |  |  |  |  |  |  |  |  |  |
| 4000 TOTAL S UPPLIES |  | \$ | 1,537,073 | \$ | 1,392,720 | \$ | 1,845,801 | \$ | 2,068,514 |
|  |  |  |  |  |  |  |  |  |  |
| 5100 | Personneland Consultant Services | \$ | 3,331,989 | \$ | 3,194,759 | \$ | 2,398,741 | \$ | 2,597,050 |
| 5200 | Utilities and House keeping |  | 1,904,241 |  | 1,869,564 |  | 2,028,344 |  | 2,033,344 |
| 5300 | Legal, Election and Audit Expenses |  | 422,633 |  | 330,708 |  | 345,466 |  | 444,636 |
| 5400 | Insurance |  | 227,403 |  | 314,504 |  | 330,596 |  | 330,596 |
| 5500 | Dues and Memberships |  | 86,775 |  | 85,572 |  | 71,340 |  | 85,306 |
| 5600 | Traveland Conference Expense |  | 1,072,016 |  | 1,162,351 |  | 1,135,973 |  | 1,504,847 |
| 5700 | Rents and Leases |  | 235,144 |  | 185,379 |  | 196,711 |  | 193,561 |
| 5800 | Repairs and Mainte nance |  | 1,304,231 |  | 1,374,768 |  | 1,217,365 |  | 1,239,258 |
| 5900 | OtherServices and Expenses |  | 891,459 |  | 1,234,486 |  | 2,039,011 |  | 2,573,039 |
|  |  |  |  |  |  |  |  |  |  |
| 5000 TOTAL OTHER OPERATING EXP ENS ES |  | \$ | 9,475,891 | \$ | 9,752,091 | \$ | 9,763,547 | \$ | 11,001,637 |
|  |  |  |  |  |  |  |  |  |  |
| TOTAL 1000-5000 |  | \$ | 65,398,585 | \$ | 67,374,552 | \$ | 70,028,802 | \$ | 71,357,275 |
|  |  |  |  |  |  |  |  |  |  |
| 6100 | Sites and S ite Improve ment | \$ | 116,998 | \$ | 64,765 | \$ | 500 | \$ | 500 |
| 6200 | Buildings |  | 1,282,717 |  | 16,356 |  | - |  | - |
| 6300 | Books |  | 138,611 |  | 82,107 |  | 46,804 |  | 46,804 |
| 6400 | Equipment |  | 1,945,049 |  | 1,501,701 |  | 2,432,588 |  | 3,401,628 |
|  |  |  |  |  |  |  |  |  |  |
| 6000 TOTAL CAP ITAL EXP ENS ES |  | \$ | 3,483,375 | \$ | 1,664,929 | \$ | 2,479,892 | \$ | 3,448,932 |
|  |  |  |  |  |  |  |  |  |  |
| 1000-6000 TOTAL EXP ENDITURES |  | \$ | 68,881,960 | \$ | 69,039,481 | \$ | 72,508,694 | \$ | 74,806,207 |
|  |  |  |  |  |  |  |  |  |  |
| 7100 | Debt Retire ment (Long Term Debt) | \$ | 71,945 | \$ | 33,483 | \$ | 25,356 | \$ | 25,356 |
| 7200 | Intra fund Transfers - Out |  | 674,547 |  | - |  | - |  | - |
| 7300 | Interfund Transfers - Out |  | 3,375,100 |  | 654,109 |  | 375,000 |  | 375,000 |
| 7400 | OtherTransfers |  | 952,701 |  | - |  | - |  | - |
| 7500 | Student Financia 1Aid |  | 64,574 |  | 124,153 |  | 98,573 |  | 111,842 |
| 7600 | OtherPayments to Students |  | 195,031 |  | 191,271 |  | 126,171 |  | 546,291 |
| 7700 | Contingencies/Escrow Ac counts |  | - |  | - |  | - |  | - |
| 7800 | Unappropriated Funds |  | - |  | - |  | - |  | - - |
| 7900 | Reserve for Contingencies |  | - |  | - |  | 3,374,889 |  | 3,893,987 |
|  |  |  |  |  |  |  |  |  |  |
| 7000 TOTAL OTHER OUTGO |  | \$ | 5,333,898 | \$ | 1,003,016 | \$ | 3,999,989 | \$ | 4,952,476 |
|  |  |  |  |  |  |  |  |  |  |
| TOTAL EXPENDITURES |  | \$ | 74,215,858 | \$ | 70,042,497 | \$ | 76,508,683 | \$ | 79,758,683 |
|  |  |  |  |  |  |  |  |  |  |
| TOTAL EXP ECTED ENDING BALANCE |  | \$ | 7,695,347 | \$ | 9,224,706 | \$ | 3,505,007 | \$ | 3,496,963 |
|  |  |  |  |  |  |  |  |  |  |
| TOTAL EXPENDITURES AND ENDING BALANCE |  | \$ | 81,911,2 05 | \$ | 79,267,203 | \$ | 80,013,690 | \$ | 83,255,646 |



| Cues <br> Final <br> Gene | ta College <br> Budget - Expenditures ral Fund Unrestricted |  | 17-18 <br> Actual <br> Expenditure s |  | 18-19 <br> Unaudited <br> Expenditures |  | 19-20 <br> Tentative <br> Budget |  | $19-20$ <br> Final <br> Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1100 | InstructionalS a laries, Contract/Regular | \$ | 10,3 10,028 | \$ | 10,15 1,418 | \$ | 10,742,034 | \$ | 10,733,074 |
| 1200 | Non-InstructionalS alaries, Contract/Regular |  | 4,959,656 |  | 5,121,565 |  | 5,263,583 |  | 5,263,583 |
| 1300 | Instruc tionalS a la ries, Other |  | 7,715,072 |  | 8,035,885 |  | 8,230,744 |  | 8,246,744 |
| 1400 | Non-InstructionalS a laries, Other |  | 563,362 |  | 543,787 |  | 481,949 |  | 465,949 |
|  |  |  |  |  |  |  |  |  |  |
| 1000 TOTAL ACADEMIC S ALARIES |  | \$ | 23,548,118 | \$ | 23,852,655 | \$ | 24,718,310 | \$ | 24,709,350 |
|  |  |  |  |  |  |  |  |  |  |
| 2100 | Non-InstructionalRegularStatus | \$ | 10,2 16,816 | \$ | 10,253,682 | \$ | 10,681,661 | \$ | 10,634,795 |
| 2200 | Instructional Aides - Regular Status |  | 730,436 |  | 711,930 |  | 970,398 |  | 970,398 |
| 2300 | Hourly/S tudent Non-Instructional |  | 608,217 |  | 691,978 |  | 275,616 |  | 285,617 |
| 2400 | Hourly/S tudent Instructional |  | 207,853 |  | 288,725 |  | 310,448 |  | 310,448 |
|  |  |  |  |  |  |  |  |  |  |
| 2000 TOTAL CLAS S IFIED S ALARIES |  | \$ | 11,763,322 | \$ | 11,946,315 | \$ | 12,238,123 | \$ | 12,201,258 |
|  |  |  |  |  |  |  |  |  |  |
| 3100 | State Te achers Retire ment S ystem (STRS) | \$ | 4,419,299 | \$ | 4,342,127 | \$ | 4,929,461 | \$ | 4,763,314 |
| 3200 | Public Employees Retire ment S ystem (PERS) |  | 1,883,671 |  | 2,195,808 |  | 2,589,089 |  | 2,496,932 |
| 3300 | Old Age, Survivors \& Dis a bility Insurance |  | 1,379,897 |  | 1,399,729 |  | 1,484,683 |  | 1,479,483 |
| 3400 | He alth \& We lfare Fringe Package |  | 3,045,025 |  | 3,005,473 |  | 3,271,558 |  | 3,2 10,378 |
| 3500 | State Unemployment Insurance |  | 51,894 |  | 45,584 |  | 58,790 |  | 58,714 |
| 3600 | Workers Compensation Insurance |  | 360,938 |  | 340,640 |  | 401,420 |  | 399,760 |
| 3900 | Retire Benefits |  | 7,001 |  | 279,225 |  | 230,786 |  | 230,786 |
|  |  |  |  |  |  |  |  |  |  |
| 3000 TOTAL S TAFF BENEFITS |  | \$ | 11,147,725 | \$ | 11,608,586 | \$ | 12,965,787 | \$ | 12,639,367 |
|  |  |  |  |  |  |  |  |  |  |
| 4200 | Books, Magazines \& Periodic als | \$ | 10,195 | \$ | 4,770 | \$ | 10,925 | \$ | 10,925 |
| 4300 | Software Under \$200 or < 1 Year |  | 215 |  | 448 |  | 4,993 |  | 4,993 |
| 4400 | InstructionalSupplies and Mate rials |  | 160,178 |  | 125,979 |  | - |  | - |
| 4700 | Non-InstructionalS upplies and Materia ls |  | 479,400 |  | 405,203 |  | 591,895 |  | 597,154 |
|  |  |  |  |  |  |  |  |  |  |
| 4000 TOTAL S UPPLIES |  | \$ | 649,988 | \$ | 536,400 | \$ | 607,813 | \$ | 613,072 |
|  |  |  |  |  |  |  |  |  |  |
| 5100 | Personneland Consultant Services | \$ | 1,835,371 | \$ | 1,726,323 | \$ | 1,838,338 | \$ | 1,837,361 |
| 5200 | Utilities and House kee ping |  | 1,874,978 |  | 1,847,699 |  | 2,006,344 |  | 2,006,344 |
| 5300 | Legal, Ele ction and Audit Expenses |  | 422,633 |  | 330,708 |  | 345,466 |  | 444,636 |
| 5400 | Insurance |  | 227,403 |  | 314,504 |  | 330,596 |  | 330,596 |
| 5500 | Dues and Memberships |  | 74,163 |  | 77,814 |  | 60,940 |  | 61,306 |
| 5600 | Traveland Conference Expense |  | 569,748 |  | 604,905 |  | 516,061 |  | 528,126 |
| 5700 | Rents and Leases |  | 157,025 |  | 163,745 |  | 189,211 |  | 189,061 |
| 5800 | Repairs and Maintenance |  | 1,241,375 |  | 1,2 10,742 |  | 1,201,418 |  | 1,224,956 |
| 5900 | OtherServices and Expenses |  | 431,190 |  | 817,690 |  | 811,208 |  | 907,610 |
|  |  |  |  |  |  |  |  |  |  |
| 5000 TOTAL OTHER OPERATING EXP ENS ES |  | \$ | 6,833,886 | \$ | 7,094,130 | \$ | 7,299,582 | \$ | 7,529,996 |
|  |  |  |  |  |  |  |  |  |  |
| TOTAL 1000-5000 |  | \$ | 53,943,039 | \$ | 55,038,086 | \$ | 57,829,615 | \$ | 57,693,043 |
|  |  |  |  |  |  |  |  |  |  |
| 6100 | Sites and Site Improvement | \$ | - - | \$ | 4,452 | \$ | 500 | \$ | 500 |
| 6200 | Buildings |  | - |  | 3,790 |  | - |  | - |
| 6300 | Books |  | 76,523 |  | - |  | 41,804 |  | 41,804 |
| 6400 | Equipment |  | 457,371 |  | 376,254 |  | 144,511 |  | 147,011 |
|  |  |  |  |  |  |  |  |  |  |
| 6000 TOTAL CAPITAL EXP ENS ES |  | \$ | 533,894 | \$ | 384,496 | \$ | 186,815 | \$ | 189,315 |
|  |  |  |  |  |  |  |  |  |  |
| 1000-6000 TOTAL EXP ENDITURES |  | \$ | 54,476,933 | \$ | 55,422,582 | \$ | 58,016,430 | \$ | 57,882,358 |
|  |  |  |  |  |  |  |  |  |  |
| 7100 | Debt Retire ment (Long Term Debt) | \$ | 71,945 | \$ | 33,483 | \$ | 25,356 | \$ | 25,356 |
| 7200 | Intrafund Transfers - Out |  | - |  | - |  | - |  | - |
| 7300 | Interfund Transfers - Out |  | 3,375,000 |  | 654,109 |  | 375,000 |  | 375,000 |
| 7400 | OtherTransfer |  | - |  | - |  | - |  | - |
| 7500 | Student Fin ancial 1 Aid |  | - |  | - |  | - |  | - |
| 7600 | OtherPayments to Students |  | 480 |  | 4,250 |  | - |  | - |
| 7700 | Contingencies/Escrow Ac counts |  | - |  | - |  | - |  | - |
| 7800 | Unappropriated Funds |  | - |  | - |  | - |  | - |
| 7900 | Reserve for Contingencies |  | - |  | - |  | 3,374,889 |  | 3,893,987 |
|  |  |  |  |  |  |  |  |  |  |
| 700 | 0 TOTAL OTHER OUTGO | \$ | 3,447,425 | \$ | 691,842 | \$ | 3,775,245 | \$ | 4,294,343 |
|  |  |  |  |  |  |  |  |  |  |
| TOTAL EXP ENDITURES |  | \$ | 57,924,358 | \$ | 56,114,424 | \$ | 61,791,675 | \$ | 62,176,701 |
|  |  |  |  |  |  |  |  |  |  |
| TOTAL EXPECTED ENDING BALANCE |  | \$ | 6,547,820 | \$ | 8,056,448 | \$ | 3,505,007 | \$ | 3,496,963 |
| TOTAL EXPENDITURES AND ENDING BALANCE |  |  |  |  |  |  |  |  |  |
|  |  | \$ | 64,472,178 | \$ | 64,170,872 | \$ | 65,296,682 | \$ | 65,673,664 |




## OTHER FUND BUDGETS

## DEBT SERVICE FUNDS

Debt Service Funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest. Debt Service Funds should be used if current financial resources are being accumulated for principal and interest payments on general long-term liabilities that will mature in future years. The district made the final payment of the 2003 Certificates of Participation (COPs) in July 2017. The district used proceeds from the General Obligation Bond Series B to pay off the 2009 Certificates of Participation (COPs) in February 2018.

The district has the following Debt Service Funds:
GO Bond Interest and Redemption Fund
COPs Repayment Fund

## GO Bond Interest and Redemption Fund

The district passed a $\$ 275$ million General Obligation bond in November 2014. Debt payments will be made from this fund. The San Luis Obispo Tax Assessor will collect $\$ 19.25$ per $\$ 100,000$ of assessed value from property owners. The revenue collected will be deposited into this fund and annual debt payments will be made from this fund.

|  |  | APPROVED <br> BUDGET <br> 2018-19 |  | ADJUSTED <br> BUDGET <br> 2018-19 |  | ACTUAL UNAUDITED 2018-19 |  | FINAL BUDGET 2019-20 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 21,624,485 | \$ | 21,624,485 | \$ | 21,624,485 | \$ | 23,021,354 |
| Income |  |  |  |  |  |  |  |  |
| 8672 Homeowners' Property Tax Refief | \$ | 60,000 | \$ | 66,379 | \$ | 66,379 | \$ | 60,000 |
| 8811 Tax Allocation, Secured Roll |  | 11,000,000 |  | 12,270,963 |  | 12,270,963 |  | 12,000,000 |
| 8812 Tax Allocation, Supplemental Roll |  | 200,000 |  | 285,527 |  | 285,527 |  | 250,000 |
| 8813 Tax Allocation, Unsecured Roll |  | 250,000 |  | 259,225 |  | 259,225 |  | 250,000 |
| 8816 Prior Year Taxes |  | 0 |  | $(30,524)$ |  | $(30,524)$ |  | 0 |
| 8860 Interest |  | 150,000 |  | 355,797 |  | 355,797 |  | 300,000 |
| 8890 Other Local Revenues |  | 0 |  | 0 |  | 0 |  | 0 |
| 8981 Interfund Transfers-In |  | 0 |  | 0 |  | 0 |  |  |
| TOTAL INCOME | \$ | 11,660,000 | \$ | 13,207,367 | \$ | 13,207,367 | \$ | 12,860,000 |
| TOTAL INCOME \& BEGINNING BALANCE | \$ | 33,284,485 | \$ | 34,831,852 | \$ | 34,831,852 | \$ | 35,881,354 |
| Expenditures |  |  |  |  |  |  |  |  |
| 5340 Debt Administration | \$ | 0 | \$ | 0 | \$ | 0 | \$ | 0 |
| 7130 Debt Retirement |  | 6,325,000 |  | 6,325,000 |  | 6,325,000 |  | 7,490,000 |
| 7140 Debt Interest \& Other Serv Chg |  | 5,483,957 |  | 5,485,498 |  | 5,485,498 |  | 5,201,371 |
| 7150 Capital Lease Payments |  | 0 |  |  |  | 0 |  | 0 |
| 7300 Interfund Transfers - Out |  | 0 |  |  |  | 0 |  | 0 |
| TOTAL EXPENDITURES | \$ | 11,808,957 | \$ | 11,810,498 | \$ | 11,810,498 | \$ | 12,691,371 |
| ENDING BALANCE, JUNE 30 | \$ | 21,475,528 | \$ | 23,021,354 | \$ | 23,021,354 | \$ | 23,189,983 |

TOTAL EXPENDITURES \& ENDING BALANCE | $\$$ | $33,284,485 ~ \$ ~$ | $34,831,852$ | $\$ 34,831,852$ | $\$ 35,881,354$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |

## COPs Repayment Fund

In July 2003, the San Luis Obispo County Community College District Financing Corporation issued $\$ 3,325,000$ of Certificates of Participation (COPs) with interest rates ranging from 1.10 percent to 3.80 percent. The final payment was made in July 2017.

In November 2009, the San Luis Obispo County Community College District Financing Corporation issued $\$ 7,315,000$ of Certificates of Participation (COPs) Series B Notes with interest rates ranging from 3.00 percent to 5.875 percent. The district used proceeds from the General Obligation Bond Series B to pay off the COPs in February 2018.

The remaining balance in this fund was transferred to the General Fund in 2018-19.


## SPECIAL REVENUE FUNDS

Special Revenue Funds account for the proceeds of special revenue sources whose expenditures are legally restricted. Special Revenue Funds encompass activities not directly related to the educational program of the college, but that provide a service to students (such as the Children's Center). Such activities may provide non-classroom or laboratory experience for students and incidentally create goods or services that may be sold. In the process of creating the incidental goods or services, expenditures are incurred in addition to those necessary solely for the educational benefits of students. These expenditures are charged against revenue received as a direct result of the operations. Other instructional expenses are accounted for as part of the General Fund.

The district has the following Special Revenue Funds:

## Children's Center Funds

## CHILDREN'S CENTER FUND

The district maintains a licensed Children's Center on both the San Luis Obispo and North County sites. The San Luis Obispo Children's Center has two preschool classrooms and one toddler classroom. The North County Children's Center has one preschool classroom and one toddler classroom. The centers are used as a laboratory by students studying Early Childhood Education. The Children's Center provides childcare services for Cuesta College students to allow them to pursue their educational goals. The Children's Center is self-funded and does not require General Fund assistance.

|  | APPROVED <br> BUDGET <br> 2018-19 |  | ADJUSTED <br> BUDGET <br> 2018-19 |  | ACTUAL UNAUDITED 2018-19 |  | FINAL BUDGET 2019-20 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 126,067 | \$ | 126,067 | \$ | 126,067 | \$ | 161,426 |
| Income |  |  |  |  |  |  |  |  |
| 8820 Contributions, Gifts, Grants | \$ | 0 | \$ | 0 | \$ | 0 | \$ | 0 |
| 8850 Rents and Leases |  | 0 |  | 0 |  | 0 |  | 0 |
| 8860 Interest |  | 1,500 |  | 3,437 |  | 3,437 |  | 3,000 |
| 8871 Child Development Services |  | 375,000 |  | 397,695 |  | 397,695 |  | 395,000 |
| 8890 Other Local Income |  | 50,000 |  | 50,400 |  | 50,400 |  | 50,000 |
| 8981 Interfund Transfers-In |  | 0 |  | 0 |  |  |  | 0 |
| TOTAL INCOME | \$ | 426,500 | \$ | 451,532 | \$ | 451,532 | \$ | 448,000 |
| TOTAL INCOME \& BEGINNING BALANCE | \$ | 552,567 | \$ | 577,599 | \$ | 577,599 | \$ | 609,426 |
| Expenditures |  |  |  |  |  |  |  |  |
| 2000 Classified Salaries | \$ | 294,627 | \$ | 313,072 | \$ | 294,234 | \$ | 316,558 |
| 3000 Benefits |  | 121,051 |  | 126,633 |  | 116,548 |  | 142,224 |
| 4000 Supplies and Materials |  | 5,000 |  | 5,379 |  | 3,416 |  | 10,000 |
| 5000 Other Operating Expenses |  | 5,822 |  | 6,448 |  | 1,975 |  | 6,500 |
| 6000 Capital Outlay |  | 0 |  |  |  | 0 |  | 0 |
| 7000 Other Student Aid |  | 0 |  |  |  | 0 |  | 0 |
| TOTAL EXPENDITURES | \$ | 426,500 | \$ | 451,532 | \$ | 416,173 | \$ | 475,282 |
| ENDING BALANCE, JUNE 30 |  | 126,067 |  | 126,067 |  | 161,426 |  | 134,144 |
| TOTAL EXPENDITURES \& ENDING BAL | \$ | 552,567 | \$ | 577,599 | \$ | 577,599 | \$ | 609,426 |

## CAPTIAL PROJECTS FUNDS

Capital Projects Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities and other capital projects (other than those financed by proprietary and fiduciary funds). Resources accumulated for future acquisitions or construction of capital projects are recorded in this fund.

The district has the following Capital Projects Funds:

## Capital Projects Fund

## 2014 General Obligation Bond Project Fund

## CAPITAL PROJECTS FUND

The Capital Projects Fund is used to account for the accumulation and expenditure of monies for the acquisition or construction of significant capital outlay items and Scheduled Maintenance projects that are not funded by State grants or construction bonds. The district transfers $\$ 375,000$ annually from the General Fund to fund non-reimbursable capital projects.

|  | $\begin{gathered} \text { APPROVED } \\ \text { BUDGET } \\ 2018-19 \end{gathered}$ |  |  | $\begin{gathered} \text { ADJUSTED } \\ \text { BUDGET } \\ 2018-19 \end{gathered}$ | $\begin{aligned} & \text { ACTUAL } \\ & \text { UNAUDITED } \\ & 2018-19 \end{aligned}$ |  | $\begin{gathered} \text { FINAL } \\ \text { BUDGET } \\ 2019-20 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 990,770 | \$ | 990,770 | \$ | 990,770 | \$ | 454,878 |
| Income |  |  |  |  |  |  |  |  |
| 8652 Scheduled Maint \& Special Repair | \$ | 105,990 | \$ | 105,990 | \$ | 105,990 | \$ | 45,000 |
| 8690 Other State Revenues |  | 0 |  | 0 |  | 0 |  | 0 |
| 8820 Contributions, Gifts, Grants |  | 0 |  | 0 |  | 0 |  | 0 |
| 8860 Interest |  | 15,000 |  | 7,904 |  | 7,904 |  | 5,000 |
| 8890 Other Local Revenues |  | 75,000 |  | 110,488 |  | 110,488 |  | 50,000 |
| 8981 Interfund Transfer-In |  | 375,000 |  | 375,000 |  | 375,000 |  | 375,000 |
| TOTAL INCOME | \$ | 570,990 | \$ | 599,382 | \$ | 599,382 | \$ | 475,000 |
| TOTAL INCOME \& BEGINNING BALANCE | \$ | 1,561,760 | \$ | 1,590,152 | \$ | 1,590,152 | \$ | 929,878 |
| Expenditures |  |  |  |  |  |  |  |  |
| 4000 Supplies and Materials | \$ | 0 | \$ | 0 | \$ | 0 | \$ | 0 |
| 5000 Other Operating Expenses |  | 1,061,760 |  | 679,988 |  | 741,833 |  | 429,878 |
| 6000 Capital Outlay |  | 0 |  | 410,164 |  | 393,441 |  | 0 |
| 7000 Other Outgo |  | 0 |  | 0 |  | 0 |  | 0 |
| TOTAL EXPENDITURES | \$ | 1,061,760 | \$ | 1,090,152 | \$ | 1,135,274 | \$ | 429,878 |
| ENDING BALANCE, JUNE 30 | \$ | 500,000 | \$ | 500,000 | \$ | 454,878 | \$ | 500,000 |
| TOTAL EXPENDITURES \& ENDING BALANCE | \$ | 1,561,760 | \$ | 1,590,152 | \$ | 1,590,152 | \$ | 929,878 |

The district passed a $\$ 275$ million General Obligation bond in November 2014. The bonds will be issued in four separate series over a twelve-year period. The first series of bonds ( $\$ 75$ million) was issued in March 2015. The second series of bonds ( $\$ 73$ million) was issued in February 2018. The proceeds from these issuances have been deposited into this fund.

|  |  | $\begin{gathered} \text { APPROVED } \\ \text { BUDGET } \\ 2018-19 \end{gathered}$ | $\begin{gathered} \text { ADJUSTED } \\ \text { BUDGET } \\ 2018-19 \end{gathered}$ | $\begin{aligned} & \text { ACTUAL } \\ & \text { UNAUDITED } \\ & 2018-19 \end{aligned}$ | $\begin{gathered} \text { FINAL } \\ \text { BUDGET } \\ 2019-20 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 69,388,948 \$ | 69,388,948 \$ | 69,388,948 \$ | 47,567,270 |
| Income |  |  |  |  |  |
| 8860 Interest | \$ | 500,000 \$ | 1,227,748 \$ | 1,227,748 \$ | 750,000 |
| 8890 Other Local Revenues |  | 0 | 0 | 0 | 0 |
| 8941 Sale of Bonds |  | 0 | 0 | 0 | 0 |
| TOTAL INCOME | \$ | 500,000 \$ | 1,227,748 \$ | 1,227,748 \$ | 750,000 |
| TOTAL INCOME \& BEGINNING BALANCE | \$ | 69,888,948 \$ | 70,616,696 \$ | 70,616,696 \$ | 48,317,270 |
| Expenditures |  |  |  |  |  |
| 2000 Classified Salaries | \$ | 155,269 \$ | 155,269 \$ | 147,953 \$ | 162,451 |
| 3000 Benefits |  | 57,861 | 57,861 | 53,821 | 64,332 |
| 4000 Supplies and Materials |  | 100,000 | 42,635 | 42,635 | 100,000 |
| 5000 Other Operating Expense \& Svc |  | 2,000,000 | 4,746,717 | 4,746,717 | 2,000,000 |
| 6000 Capital Outlay |  | 25,000,000 | 25,039,442 | 18,058,300 | 25,000,000 |
| 7000 Interfund Transfers - Out |  | 0 | 0 | 0 | 0 |
| TOTAL EXPENDITURES | \$ | 27,313,130 \$ | 30,041,924 \$ | 23,049,426 \$ | 27,326,783 |
| ENDING BALANCE, JUNE 30 | \$ | 42,575,818 \$ | 40,574,772 \$ | 47,567,270 \$ | 20,990,487 |
| TOTAL EXPENDITURES \& ENDING BALAN | \$ | 69,888,948 \$ | 70,616,696 \$ | 70,616,696 \$ | 48,317,270 |

## ENTERPRISE FUNDS

Enterprise Funds are used to account for an operation when it is the intent of the governing board to operate as a business and to account for its total operating costs (direct and indirect, including depreciation). Such costs are financed or recovered primarily through user charges. Enterprise Funds may also be used when the periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

The district has the following Enterprise Funds:
Bookstore Fund

## BOOKSTORE FUND

The Cuesta College Bookstore was an auxiliary organization that operated as an enterprise fund of the district. It was a self-supporting unit that accounts for all assets and liabilities in procuring revenue and conforms to generally accepted accounting principles (GAAP) and auditing standards. The Bookstore was managed by a director and was under the direction of the Vice President of Administrative Services. It was governed by Board policy and its annual budget was approved by the Board of Trustees. The Bookstore operated two stores, one on the San Luis Obispo campus and one on the North County Campus.

The district contracted with Barnes \& Noble to provide bookstore services as of April 2019. This fund was closed at the end of 2018-19.

|  | APPROVED <br> BUDGET <br> 2018-19 |  | ACTUAL UNAUDITED 2018-19 |  | FINAL <br> BUDGET <br> 2019-20 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Revenues |  |  |  |  |  |  |
| Sales | \$ | 1,994,700 | \$ | 1,597,016 | \$ | 0 |
| TOTAL OPERATING REVENUES | \$ | 1,994,700 | \$ | 1,597,016 | \$ | 0 |
| Operating Expenses |  |  |  |  |  |  |
| Classified Salaries | \$ | 428,885 | \$ | 371,874 | \$ | 0 |
| Employee Benefits |  | 113,165 |  | 99,273 |  | 0 |
| Books and Supplies |  | 1,445,012 |  | 1,238,527 |  | 0 |
| Services and Other Operating Expenditures |  | 90,634 |  | 235,390 |  | 0 |
| Depreciation |  | 0 |  | 3,882 |  | 0 |
| Capital Outlay |  | 18,284 |  | $(20,800)$ |  | 0 |
| TOTAL OPERATING EXPENSES | \$ | 2,095,980 | \$ | 1,928,146 | \$ | 0 |
| OPERATING INCOME (LOSS) | \$ | $(101,280)$ | \$ | $(331,130)$ |  | 0 |
| Nonoperating Revenues (Expenses) |  |  |  |  |  |  |
| Interest Income | \$ | 600 | \$ | 70 | \$ | 0 |
| Miscellaneous Revenues |  | 151,000 |  | 306,338 |  | 0 |
| Miscellaneous Expenses |  | $(48,000)$ |  | $(10,917)$ |  | 0 |
| Capital Outlay |  |  |  |  |  |  |
| Operating Transfers In |  |  |  |  |  |  |
| Operating Transfers Out |  | $(86,000)$ |  | 0 |  | 0 |
| TOTAL NONOPERATING REVENUES (EXPENSES) | \$ | 17,600 | \$ | 295,491 | \$ | 0 |
| NET PROFIT (LOSS) | \$ | $(83,680)$ |  | $(35,639)$ |  | 0 |
| RETAINED EARNINGS, BEGINNING OF YEAR | \$ | 35,639 | \$ | 35,639 | \$ | 0 |
| RETAINED EARNINGS, END OF YEAR | \$ | $(48,041)$ | \$ | 0 | \$ | 0 |

## INTERNAL SERVICE FUNDS

Internal Service Funds are used to account for the financing of goods or services provided by one department or organizational unit to other units on a cost-reimbursement. While the use of Internal Service Funds is not required under GAAP, they may be useful to identify and manage costs associated with particular services (e.g., self-insurance programs, duplicating and printing services, data processing, purchasing, motor pools, and central stores) and allocating such costs to user departments. By using the full accrual basis of accounting and flow of economic resources measurement focus, they can measure and recover the full cost, including depreciation of fixed assets, of providing goods and services.

The district has the following Internal Service Funds:

## Property and Liability Self Insurance Fund

## Dental Self Insurance Fund

Vision Self Insurance Fund

## PROPERTY AND LIABILITY FUND

The district is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The district contracts with the Bay Area Community College District Joint Powers Authority for property and liability insurance coverage. There is a district cost of a $\$ 10,000$ deductible per claim. Settlement claims have not exceeded this commercial coverage in any of the past three years.

|  | APPROVED <br> BUDGET <br> 2018-19 |  |  | ADJUSTED BUDGET 2018-19 | ACTUAL UNAUDITED 2018-19 |  | FINALBUDGET$2019-20$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 50,000 | \$ | 50,000 | \$ | 50,000 | \$ | 50,000 |
| Income |  |  |  |  |  |  |  |  |
| 8860 Interest | \$ | 500 | \$ | 1,047 | \$ | 1,047 | \$ | 1,000 |
| 8878 Insurance |  | 0 |  | 0 |  | 0 |  | 0 |
| 8981 Interfund Transfer-In |  | 0 |  | 977 |  | 977 |  | 0 |
| TOTAL INCOME | \$ | 500 | \$ | 2,024 | \$ | 2,024 | \$ | 1,000 |
| TOTAL INCOME \& BEGINNING BALANCE | \$ | 50,500 | \$ | 52,024 | \$ | 52,024 | \$ | 51,000 |
| Expenditures |  |  |  |  |  |  |  |  |
| 4000 Supplies and Materials | \$ | 0 | \$ | 0 | \$ | 0 | \$ | 0 |
| 5000 Other Operating Expenses |  | 6,000 |  | 6,000 |  | 2,024 |  | 6,000 |
| 6000 Capital Outlay |  | 6,000 |  | 7,524 |  | 0 |  | 6,000 |
| TOTAL EXPENDITURES | \$ | 12,000 | \$ | 13,524 | \$ | 2,024 | \$ | 12,000 |
| ENDING BALANCE, JUNE 30 | \$ | 38,500 | \$ | 38,500 | \$ | 50,000 | \$ | 39,000 |
| TOTAL EXPENDITURES \& ENDING BALAN |  | 50,500 | \$ | 52,024 | \$ | 52,024 | \$ | 51,000 |

## DENTAL SELF-INSURANCE FUND

The district's dental benefits are contracted with the California Schools Dental Coalition, a Joint Powers Authority (JPA). Employee dental deductions are deposited into this fund. The JPA charges the district an estimated monthly amount for claims. The JPA processes the dental claims and future monthly charges are adjusted based on claim history.

|  | APPROVED BUDGET 2018-19 |  | $\begin{gathered} \text { ADJUSTED } \\ \text { BUDGET } \\ 2018-19 \end{gathered}$ |  | ACTUALUNAUDITED$2018-19$ |  | $\begin{gathered} \text { FINAL } \\ \text { BUDGET } \\ 2019-20 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 77,138 | \$ | 77,138 | \$ | 77,138 | \$ | 100,947 |
| Income |  |  |  |  |  |  |  |  |
| 8830 Contracted Services | \$ | 425,000 | \$ | 509,723 | \$ | 509,723 | \$ | 425,000 |
| 8860 Interest |  | 25 |  | 14 |  | 14 |  | 25 |
| 8890 Other Local Income |  | 0 |  | 0 |  | 0 |  | 0 |
| TOTAL INCOME | \$ | 425,025 | \$ | 509,737 | \$ | 509,737 | \$ | 425,025 |
| TOTAL INCOME \& BEGINNING BALANCE | \$ | 502,163 | \$ | 586,875 | \$ | 586,875 | \$ | 525,972 |
| Expenditures |  |  |  |  |  |  |  |  |
| 5000 Other Operating Expenses | \$ | 450,000 | \$ | 485,928 | \$ | 485,928 | \$ | 450,000 |
| TOTAL EXPENDITURES | \$ | 450,000 | \$ | 485,928 | \$ | 485,928 | \$ | 450,000 |
| ENDING BALANCE, JUNE 30 | \$ | 52,163 | \$ | 100,947 | \$ | 100,947 | \$ | 75,972 |
| TOTAL EXPENDITURES \& ENDING BALAN |  | 502,163 | \$ | 586,875 | \$ | 586,875 | \$ | 525,972 |

## VISION SELF-INSURANCE FUND

The district's vision benefits are contracted with the California Schools Vision Coalition, a Joint Powers Authority (JPA). Employee vision deductions are deposited into this fund. The JPA charges the district an estimated monthly amount for claims. The JPA processes the vision claims and future monthly charges are adjusted based on claim history.

|  | $\begin{gathered} \text { APPROVED } \\ \text { BUDGET } \\ 2018-19 \end{gathered}$ |  | ADJUSTEDBUDGET$2018-19$ |  | ACTUAL UNAUDITED 2018-19 |  | $\begin{gathered} \text { FINAL } \\ \text { BUDGET } \\ 2019-20 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 18,304 | \$ | 18,304 | \$ | 18,304 | \$ | 19,248 |
| Income |  |  |  |  |  |  |  |  |
| 8830 Contracted Services | \$ | 85,000 | \$ | 72,370 | \$ | 72,370 | \$ | 65,000 |
| 8860 Interest |  | 10 |  | 5 |  | 5 |  | 10 |
| 8890 Other Local Income |  | 0 |  | 0 |  | 0 |  | 0 |
| TOTAL INCOME | \$ | 85,010 | \$ | 72,375 | \$ | 72,375 | \$ | 65,010 |
| TOTAL INCOME \& BEGINNING BALANCE | \$ | 103,314 | \$ | 90,679 | \$ | 90,679 | \$ | 84,258 |
| Expenditures |  |  |  |  |  |  |  |  |
| 5000 Other Operating Expenses | \$ | 65,000 | \$ | 71,431 | \$ | 71,431 | \$ | 65,000 |
| TOTAL EXPENDITURES | \$ | 65,000 | \$ | 71,431 | \$ | 71,431 | \$ | 65,000 |
| ENDING BALANCE, JUNE 30 | \$ | 38,314 | \$ | 19,248 | \$ | 19,248 | \$ | 19,258 |
| TOTAL EXPENDITURES \& ENDING BALAN |  | 103,314 | \$ | 90,679 | \$ | 90,679 | \$ | 84,258 |

## TRUST FUNDS

Trust funds are used to account for assets held on behalf of another party in which the district has some discretionary authority for decision making or responsibility for approving expenditures.

Trust funds are appropriate when one or more of the following conditions are present:

- There is an agreement granting the district discretionary authority.
- There are contractual or regulatory conditions restricting the use of the funds or requiring the district to exercise a management role or report the results of operations in its financial statements.
- There is a compelling reason to measure operations (revenues, expenditures/expenses, and fund balance) and report the results in the district's financial statements. Examples of compelling reasons may include the materiality of the revenues and expenditures/expenses, or the usefulness of the information to the readers of the financial statements.

The district has the following Trust Funds:

# Associated Students of Cuesta College Trust Fund 

Student Representation Fee Trust Fund
Student Center Fee Trust Fund
Student Financial Aid Trust Fund
Scholarship and Loan Trust Fund
PARS Post-Employment Benefits Trust Fund
Co-Curricular Trust Fund

## ASSOCIATED STUDENTS OF CUESTA COLLEGE TRUST FUND

The Associated Students of Cuesta College (ASCC) operates as an Associated Students Trust Fund of the District, as provided in Section 7665 of the Education Code. The program is managed by the Coordinator of Student Development and Activities and the Vice President of Student Services. ASCC has its own constitution and bylaws. Student funds are managed in accordance with district procedures. Student representatives decide how funds are to be used for the benefit of the students of Cuesta College.

The Associated Students of Cuesta College generate funds through an association fee of $\$ 10$ per student, per semester. Additional funds are raised through cafeteria commissions, interest income, and other fundraising activities. The ASCC budget serves as support for campus programs: athletics, performing and fine arts, child care, tutorial, transportation, job placement services, the student newspaper, book loans, and grants.

|  | $\begin{gathered} \text { APPROVED } \\ \text { BUDGET } \\ 2018-19 \end{gathered}$ |  |  | $\begin{gathered} \text { ADJUSTED } \\ \text { BUDGET } \\ 2018-19 \end{gathered}$ | ACTUAL UNAUDITED 2018-19 |  | FINAL <br> BUDGET <br> 2019-20 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 211,109 \$ | \$ | 211,109 | \$ | 211,109 | \$ | 216,268 |
| Income |  |  |  |  |  |  |  |  |
| 8840 Sales and Commissions | \$ | 15,000 \$ |  | 15,000 | \$ | 23,229 | \$ | 25,200 |
| 8860 Interest |  | 1,000 \$ |  | 1,000 |  | 6,275 |  | 1,500 |
| 8886 ASCC Fees |  | 75,000 |  | 75,000 |  | 76,522 |  | 76,000 |
| 8890 Other Local Revenue |  | 0 |  | 0 |  | 5 |  | 0 |
| TOTAL INCOME | \$ | 91,000 \$ |  | 91,000 | \$ | 106,031 | \$ | 102,700 |
| TOTAL INCOME \& BEGINNING BALANCE | \$ | 302,109 \$ |  | 302,109 | \$ | 317,140 | \$ | 318,968 |
| Expenditures |  |  |  |  |  |  |  |  |
| 2000 Classified Salaries | \$ | 37,000 \$ |  | 37,000 | \$ | 21,515 | \$ | 47,000 |
| 3000 Benefits |  | 1,000 |  | 1,000 |  | 1,284 |  | 1,000 |
| 4000 Supplies and Materials |  | 20,890 |  | 20,890 |  | 8,917 |  | 35,700 |
| 5000 Other Operating Expenses |  | 78,235 |  | 78,235 |  | 51,594 |  | 56,725 |
| 6000 Capital Outlay |  | 0 |  | 11,001 |  | 1,620 |  | 0 |
| 7000 Other Outgo |  | 0 |  | 23,851 |  | 15,942 |  | 0 |
| TOTAL EXPENDITURES | \$ | 137,125 \$ |  | 171,977 | \$ | 100,872 | \$ | 140,425 |
|  |  |  | \$ |  | \$ |  | \$ |  |
| ENDING BALANCE, JUNE 30 | \$ | 164,984 \$ |  | 130,132 | \$ | 216,268 | \$ | 178,543 |
| TOTAL EXPENDITURES \& ENDING BALANCE | \$ | 302,109 \$ |  | 302,109 | \$ | 317,140 | \$ | 318,968 |

## STUDENT REPRESENTATION TRUST FUND

A vote of the students authorized the collection of a mandatory \$1 Student Representation Fee from every credit student each term. Uses of the funds include advocacy training, meeting with other student leaders and elected officials, and necessary supplies to support students in their advocacy and lobbying efforts.

|  | APPROVED BUDGET 2018-19 |  | ADJUSTED <br> BUDGET <br> 2018-19 |  | ACTUAL UNAUDITED 2018-19 |  | FINAL BUDGET 2019-20 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 53,197 | \$ | 53,197 | \$ | 53,197 | \$ | 48,242 |
| Income |  |  |  |  |  |  |  |  |
| 8860 Interest | \$ | 500 | \$ | 1,375 | \$ | 1,375 | \$ | 800 |
| 8884 Student Rep Fee |  | 16,500 |  | 16,794 |  | 16,794 |  | 16,500 |
| TOTAL INCOME | \$ | 17,000 | \$ | 18,169 | \$ | 18,169 | \$ | 17,300 |
| TOTAL INCOME \& BEGINNING BALANCE | \$ | 70,197 | \$ | 71,366 | \$ | 71,366 | \$ | 65,542 |
| Expenditures |  |  |  |  |  |  |  |  |
| 4000 Supplies and Materials | \$ | 2,000 | \$ | 2,681 | \$ | 2,681 | \$ | 2,000 |
| 5000 Other Operating Expenses |  | 49,000 |  | 49,488 |  | 20,443 |  | 49,350 |
| 7000 Other Outgo |  | 0 |  | 0 |  | 0 |  | 0 |
| TOTAL EXPENDITURES | \$ | 51,000 | \$ | 52,169 | \$ | 23,124 | \$ | 51,350 |
| ENDING BALANCE, JUNE 30 | \$ | 19,197 | \$ | 19,197 | \$ | 48,242 | \$ | 14,192 |
| TOTAL EXPENDITURES \& ENDING BALANCE | \$ | 70,197 | \$ | 71,366 | \$ | 71,366 | \$ | 65,542 |

## STUDENT CENTER FEE TRUST FUND

Students voted in 1990 to authorize the collection of a Student Center Fee to build a student center. The fee is $\$ 1$ per unit up to $\$ 10$ maximum per year. Initially the fees were used to make payments on the debt issued to construct the student center. As of 2017, the debt has been fully repaid and fees collected will now be used for repairs and improvements to the building.

|  | APPROVED <br> BUDGET <br> 2018-19 |  | ADJUSTED <br> BUDGET <br> 2018-19 |  | ACTUAL UNAUDITED 2018-19 |  | $\begin{gathered} \text { FINAL } \\ \text { BUDGET } \\ 2019-20 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 64,814 | \$ | 64,814 | \$ | 64,814 | \$ | 51,010 |
| Income |  |  |  |  |  |  |  |  |
| 8860 Interest | \$ | 500 | \$ | 1,887 | \$ | 1,887 | \$ | 500 |
| 8883 Student Center Fee |  | 68,000 |  | 64,063 |  | 64,063 |  | 65,000 |
| TOTAL INCOME | \$ | 68,500 | \$ | 65,950 | \$ | 65,950 | \$ | 65,500 |
| TOTAL INCOME \& BEGINNING BALANCE | \$ | 133,314 | \$ | 130,764 | \$ | 130,764 | \$ | 116,510 |
| Expenditures |  |  |  |  |  |  |  |  |
| 4000 Supplies and Materials | \$ | 0 | \$ | 5,815 | \$ | 5,815 | \$ | 0 |
| 5000 Other Operating Expenses |  | 0 |  | 7,098 |  | 7,098 |  | 0 |
| 6000 Capital Outlay |  | 50,000 |  | 66,841 |  | 66,841 |  | 75,000 |
| 7000 Other Outgo |  | 0 |  | 0 |  | 0 |  | 0 |
| TOTAL EXPENDITURES | \$ | 50,000 | \$ | 79,754 | \$ | 79,754 | \$ | 75,000 |
| ENDING BALANCE, JUNE 30 | \$ | 83,314 | \$ | 51,010 | \$ | 51,010 | \$ | 41,510 |
| TOTAL EXPENDITURES \& ENDING BALANCE | \$ | 133,314 | \$ | 130,764 | \$ | 130,764 | \$ | 116,510 |

## STUDENT FINANCIAL AID TRUST FUND

The Student Financial Aid Trust Fund is used to account for the deposit and direct payment of government-funded student financial aid.

|  |  | $\begin{gathered} \text { APPROVED } \\ \text { BUDGET } \\ 2018-19 \end{gathered}$ |  | ADJUSTED <br> BUDGET 2018-19 |  | ACTUAL UNAUDITED 2018-19 |  | FINAL BUDGET 2019-20 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 0 | \$ | 0 | \$ | 0 | \$ | 0 |
| Income |  |  |  |  |  |  |  |  |
| 8150 Student Financial Aid | \$ | 12,000,000 | \$ | 11,955,745 | \$ | 11,955,745 | \$ | 12,000,000 |
| 8623 Other Gen Categorical Apportionmen |  | 1,200,000 |  | 1,044,332 |  | 1,044,332 |  | 1,000,000 |
| 8659 Other Reimb Categorical Program |  | 1,000,000 |  | 695,537 |  | 695,537 |  | 700,000 |
| 8860 Interest |  | 0 |  | 0 |  | 0 |  | 0 |
| TOTAL INCOME | \$ | 14,200,000 | \$ | 13,695,614 | \$ | 13,695,614 | \$ | 13,700,000 |
| TOTAL INCOME \& BEGINNING BALANCE | \$ | 14,200,000 | \$ | 13,695,614 | \$ | 13,695,614 | \$ | 13,700,000 |
| Expenditures |  |  |  |  |  |  |  |  |
| 7300 Interfund Transfers-Out | \$ | 0 | \$ | 0 | \$ | 0 | \$ | 0 |
| 7510 Student Financial Aid |  | 14,200,000 |  | 13,695,614 |  | 13,695,614 |  | 13,700,000 |
| TOTAL EXPENDITURES | \$ | 14,200,000 | \$ | 13,695,614 | \$ | 13,695,614 | \$ | 13,700,000 |
| ENDING BALANCE, JUNE 30 | \$ | 0 | \$ | 0 | \$ | 0 | \$ | 0 |

TOTAL EXPENDITURES \& ENDING BALANCE \$ 14,200,000 \$ 13,695,614 \$ 13,695,614 \$ 13,700,000

## SCHOLARSHIP AND LOAN TRUST FUND

The Scholarship and Loan Trust Fund is used to account for gifts, donations, bequests, and other devices which are to be used for scholarships or for grants in aid and loans to students. Scholarship accounts are set up with the Cuesta College Foundation, awarded through Financial Aid, and processed to students through this Fund. Educational loans are also passed through this fund to students.


## PARS Post-Employment Benefits Trust Fund

The PARS Post-Employment Benefits Trust Fund is used to account for funds set aside in an irrevocable trust for offsetting the impacts of the rising PERS and STRS employer benefits costs. In December 2017, the Board of Trustees approved a resolution authorizing participation in the trust. The district made an initial investment of $\$ 3$ million into the Vanguard Conservative Fund. The district has the option of making additional investments as funds become available.

|  |  | $\begin{gathered} \text { APPROVED } \\ \text { BUDGET } \\ 2018-19 \end{gathered}$ |  | $\begin{gathered} \text { ADJUSTED } \\ \text { BUDGET } \\ 2018-19 \end{gathered}$ |  | $\begin{aligned} & \text { ACTUAL } \\ & \text { UNAUDITED } \\ & \text { 2018-19 } \end{aligned}$ |  | $\begin{gathered} \text { FINAL } \\ \text { BUDGET } \\ 2019-20 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 3,039,299 | \$ | 3,039,299 | \$ | 3,039,299 | \$ | 3,255,388 |
| Income |  |  |  |  |  |  |  |  |
| 8860 Inteterst | \$ | 120,000 | \$ | 223,790 | \$ | 223,790 | \$ | 120,000 |
| 8981 Interfund Transfers In |  | 0 |  | 0 |  | 0 |  | 0 |
| TOTAL INCOME | \$ | 120,000 | \$ | 223,790 | \$ | 223,790 | \$ | 120,000 |
| TOTAL INCOME \& BEGINNING BALANCE | \$ | 3,159,299 | \$ | 3,263,089 | \$ | 3,263,089 | \$ | 3,375,388 |
| Expenditures |  |  |  |  |  |  |  |  |
| 5190 Contract Services |  | 0 |  | 7,701 |  | 7,701 |  | 5,000 |
| TOTAL EXPENDITURES | \$ | 0 | \$ | 7,701 | \$ | 7,701 | \$ | 5,000 |
| ENDING BALANCE, JUNE 30 | \$ | 3,159,299 | \$ | 3,255,388 | \$ | 3,255,388 | \$ | 3,370,388 |
| TOTAL EXPENDITURES \& ENDING BALAN |  | 3,159,299 | \$ | 3,263,089 | \$ | 3,263,089 | \$ | 3,375,388 |

## CO-CURRICULAR TRUST FUND

The Co-Curricular Trust Fund is used to account for activities and events that are an extension of classroom instruction or related college programs.

|  | APPROVED <br> BUDGET <br> 2018-19 |  | ADJUSTED <br> BUDGET <br> 2018-19 |  | ACTUAL UNAUDITED 2018-19 |  | $\begin{gathered} \text { FINAL } \\ \text { BUDGET } \\ 2019-20 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 272,198 | \$ | 272,198 | \$ | 272,198 | \$ | 299,945 |
| Income |  |  |  |  |  |  |  |  |
| 8800 Local Revenue | \$ | 400,000 | \$ | 344,382 | \$ | 344,382 | \$ | 400,000 |
| 8900 Intrafund Transfers In |  | 0 |  | 35,390 |  | 35,390 |  | 0 |
| TOTAL INCOME | \$ | 400,000 | \$ | 379,772 | \$ | 379,772 | \$ | 400,000 |
| TOTAL INCOME \& BEGINNING BALANCE | \$ | 672,198 | \$ | 651,970 | \$ | 651,970 | \$ | 699,945 |
| Expenditures |  |  |  |  |  |  |  |  |
| 1000 Certificated Salaries | \$ | 0 | \$ | 1,807 | \$ | 1,807 | \$ | 0 |
| 2000 Classified Salaries |  | 0 |  | 26,771 |  | 26,771 |  | 0 |
| 3000 Benefits |  | 0 |  | 2,535 |  | 2,535 |  | 0 |
| 4000 Supplies and Materials |  | 0 |  | 64,574 |  | 64,574 |  | 0 |
| 5000 Other Operating Expenses |  | 400,000 |  | 205,898 |  | 205,898 |  | 400,000 |
| 6000 Capital Outlay |  | 0 |  | 3,889 |  | 3,889 |  | 0 |
| 7000 Other Outgo |  | 0 |  | 74,298 |  | 46,551 |  | 0 |
| TOTAL EXPENDITURES | \$ | 400,000 | \$ | 379,772 | \$ | 352,025 | \$ | 400,000 |
| ENDING BALANCE, JUNE 30 | \$ | 272,198 | \$ | 272,198 | \$ | 299,945 | \$ | 299,945 |
| TOTAL EXPENDITURES \& ENDING BALAN |  | 672,198 | \$ | 651,970 | \$ | 651,970 | \$ | 699,945 |

## AGENCY FUNDS

Agency funds differ from trust funds in the degree of discretion that may be exercised. In agency funds, the agreement or instrument allows the district or college little or no discretion. As a result, agency funds are purely custodial in nature (i.e., assets equal liabilities; no fund equity exists). Agency funds are appropriate when all of the following conditions are present:

- There is an agreement granting the district little or no discretionary authority.
- There are no contractual or regulatory conditions restricting the use of the funds or requiring the district to exercise a management role or report the results of operations in its financial statements.
- There is no compelling reason to measure operations (revenues, expenditures/expenses, and fund balance) and report the results in the district's financial statements. Examples of compelling reasons may include the materiality of the revenues and expenditures/expenses, or the usefulness of the information to the readers of the financial statements.

The district has the following Agency Funds:
Student Clubs Agency Fund

## STUDENT CLUBS AGENCY FUND

The Student Clubs Trust fund is used to account for student clubs. Student Clubs are approved by the Associated Students of Cuesta College and have a faculty advisor.

|  |  | APPROVED BUDGET 2018-19 |  | ADJUSTED BUDGET 2018-19 |  | ACTUAL UNAUDITED 2018-19 |  | FINAL BUDGET 2019-20 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 19,692 | \$ | 19,692 | \$ | 19,692 | \$ | 21,313 |
| Income |  |  |  |  |  |  |  |  |
| 8800 Local Revenue | \$ | 10,000 | \$ | 7,066 | \$ | 7,066 | \$ | 10,000 |
| 8900 Interfund Transfers - In |  | 0 |  | 143 |  | 143 |  |  |
| TOTAL INCOME | \$ | 10,000 | \$ | 7,209 | \$ | 7,209 | \$ | 10,000 |
| TOTAL INCOME \& BEGINNING BALANCE | \$ | 29,692 | \$ | 26,901 | \$ | 26,901 | \$ | 31,313 |
| Expenditures |  |  |  |  |  |  |  |  |
| 2000 Classified Salaries | \$ | 0 | \$ | 0 | \$ | 0 | \$ | 0 |
| 3000 Benefits |  | 0 |  | 0 |  | 0 |  | 0 |
| 4000 Supplies and Materials |  | 0 |  | 2,098 |  | 2,098 |  | 0 |
| 5000 Other Operating Expenses |  | 10,000 |  | 5,111 |  | 3,490 |  | 10,000 |
| 6000 Capital Outlay |  | 0 |  | 0 |  | 0 |  | 0 |
| TOTAL EXPENDITURES | \$ | 10,000 | \$ | 7,209 | \$ | 5,588 | \$ | 10,000 |
|  |  |  | \$ |  | \$ |  | \$ |  |
| ENDING BALANCE, JUNE 30 | \$ | 19,692 | \$ | 19,692 | \$ | 21,313 | \$ | 21,313 |
| TOTAL EXPENDITURES \& ENDING BALAN |  | 29,692 | \$ | 26,901 | \$ | 26,901 | \$ | 31,313 |

