# San Luis Obispo County Community College District 



Final Budget 2018-2019

# San Luis Obispo County Community College District Vision, Mission, and Values 

## College Mission

Cuesta College is an inclusive institution that inspires a diverse student population to achieve their educational goals.

We effectively support students in their efforts to improve foundational skills, earn certificates or associate degrees, transfer to four-year institutions, and advance in the workforce.

Through innovative and challenging learning opportunities, Cuesta College enhances lives by promoting cultural, intellectual, personal, and professional growth. We prepare students to become engaged citizens in our increasingly complex communities and world.

Vision
Cuesta College is dedicated to accessible, high-quality
education for the support and enhancement of student
success, professional development, and the community we serve.

## Values

Access - Success - Excellence

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## Annual Budget Process

The budget development process begins with the development of budget assumptions. The budget assumptions are central to the budget development process and guide the allocation of resources. From February through April, budget assumptions are developed for the next Fiscal Year. The Planning and Budget Committee approves budget assumptions in May to be used to develop the budget for the next Fiscal Year.

Information from a variety of sources is considered in the development of the budget including:

- Institutional Goals and Institutional Objectives;
- Priorities identified through the Institutional Program Planning and Review process;
- Mandates from external agencies; and
- Status of long-term obligations.

During early spring, Units identify and prioritize needs for staffing, facilities, services, and equipment. These unit-level requests for resources are submitted on the Annual Program Planning Worksheet as part of the Institutional Program Planning and Review process. High-priority needs will be funded at the unit level if possible. The Annual Program Planning Worksheets are combined at the Cluster level and are once again prioritized. High-priority needs will be funded at the Cluster level if possible. Beginning with the 2017-18 budget development process, the Planning and Budget Committee approved a process where the Superintendent/President and Vice Presidents identify budget priorities of an institution-wide nature.

The Planning and Budget Committee determines the number of one-time requests that each Cluster may present during the One-time Institutional Prioritization Process. All Clusters submit their list of unfunded, prioritized needs to the Planning and Budget Committee each March. In the Fall, the Planning and Budget Committee will recommend that unencumbered funds from the previous Fiscal Year be used to fund the prioritized list, or recommend that the unencumbered funds be saved for contingencies.

The Planning and Budget Committee determines the number of requests that each Cluster may present for the Ongoing Institutional Prioritization Process. All Clusters submit their list of prioritized on-going needs to the Planning and Budget Committee each March. In order to fund these on-going requests, the Planning and Budget Committee may recommend that new funding sources be used (if available) or that the administration identify current funding sources in order to remain revenue neutral.

The Planning and Budget Committee receives a prioritized list of technology needs from the Technology Committee. The Planning and Budget Committee then determines which Technology needs will be funded from the Technology line item in the budget using the Technology Prioritization Process.

All prioritized requests will be aggregated into a final Prioritized Institutional List to indicate relative needs for One-time and Ongoing requests.

The Planning and Budget Committee establishes the number of requests that each cluster may present during its meeting in March. After that time, Cluster managers are informed about the maximum number of requests to present. They will also be given a Prioritization Form to fill out
for each request. This form will be used by the co-chairs to complete a Resource Allocation Rubric for each request. Using a 60 -point scale, this rubric weighs each request based on the following criteria:

1. The contribution this proposal will make toward the achievement of Institutional Goals and/or Institutional Objectives;
2. An outcome based on the measurement of student learning outcomes or administrative services outcomes;
3. Data in the Institutional Program Planning and Review;
4. List of recommended priorities from each Unit and Cluster; and
5. Health or safety concerns;

Once this process is complete, Cluster managers will present a narrative to the Planning and Budget Committee for subjective ranking. The Planning and Budget Committee will receive the ranking generated from the co-chairs' use of the Resource Allocation Rubric on the Subjective Ranking Form. To determine the final order, the points from the Resource Allocation Rubric will be combined with the Subjective Ranking, weighting them equally. The results of this process are presented to the Planning and Budget Committee on or before the following Planning and Budget Committee meeting. The process will be assessed annually.

# ASSUMPTIONS FOR DEVELOPING 2018-2019 BUDGET (As presented to the Planning and Budget Committee on 5/15/2018) <br> Note: Some of the estimates have changed based on the state's final budget and information provided by the Chancellor's Office 

The District's budget will:
Be balanced

Assume revenue will be based on 8,436 FTES and the effects on various funding sources
Reflect the 2018-2019 State Budget

- Recognize any increase/decrease in state funding
- Increase in Base Allocation \$0
- Deferred Maintenance \& Instructional Equipment \$211,980
- Include an escrow account for predicted budget shortfalls, i.e. property tax, RDA funding, student fees, restoration
- Recognize COLA of $2.71 \%$
- One-time discretionary funds $\$ 0$
- Recognize a deficit factor of $0.5 \%$
- Reflect any changes to the funding formula approved by the State

Incorporate the assumptions of the Five-Year Budget Projections
Carry over FY2017-2018 balances as recommended by the Planning and Budget Committee
Recognize changes in on-going, 2000, and 3000 (salaries and benefits) due to Step, Column and other movement

- Recognize change in PERS rate from $15.531 \%$ to $18.062 \%$
- Recognize change in STRS rate from $14.43 \%$ to $16.28 \%$
- Recognize change in Worker's Compensation Insurance premium from $1.04 \%$ to $0.97 \%$
- Assume an inflationary factor of $1.0 \%$ for Operational Expenses (5000)
- Budget current on-going obligations that have not been previously budgeted
- Increase required level of match by the District for categorical programs when required
- Increase the District match for categorical programs by the proportionate amount of any salary increases approved for employee groups
- Budget for long-term obligations
- Reflect any savings/costs realized through the approval of a separation incentive program
- Recognize any investment income from the PARS pension stabilization fund


## Recognize Legal, Financial and Statutory Requirements

The District will develop a budget that:

- maintains a reserve of at least a six percent ( $6 \%$ ) of unrestricted general fund expenditures;
- meets the fifty percent ( $50 \%$ ) law, i.e., at least $50 \%$ of the current expense of education is allocated to instructional salary and benefits;
- provides for staffing levels required by the Board of Governors in relation to Title 5, Chapter 4, Subchapter 3, Articles 1, 2, and 3. This statute is designed to ensure that districts are making good faith attempts to achieve the long-term goal of a seventy-five percent
(75\%) to twenty-five percent (25\%) part-time faculty ratio; Fall 2017 was $58.41 \%$ FT to $41.59 \%$ PT
- includes reasonable provisions to cover all known or projected liabilities to the District (e.g., accumulated vacation, sick leave, etc.); and
- meets all statutory and legally mandated income/expenditure requirements
$\square$ Comply with the Education Protection Account (EPA) requirements for Prop 30 funds designated for instructional salaries

Not exceed appropriations limit as calculated on the Gann Limit Worksheet

## 2018-2019 BUDGET CRITERIA

(As presented to the Planning and Budget Committee on 5/15/2018)

## The purpose of the District's budget is to provide:

- Students with a high-quality, learning-centered education
- The resources and support needed to deliver effective instruction
- The resources and support to facilitate the teaching-learning process
- The means to manage the District in an efficient and cost-effective way


## The criteria listed below will be used in developing the budget:

- Institutional Goals and Objectives
- Institutional Achievement Standards
- Priorities identified through the Institutional Program Planning and Review process
- Mandates from external agencies
- Long-term obligations
- Learning Outcomes (student, institutional, administrative)
- Guiding Principles for Budget Reductions due to Budget Shortfall
- Legal, financial or statutory requirements
- Procedural Guidelines


## 1. Institutional Goals and Objectives \& Institutional Achievement Standards

The District provides direct links between resource allocations and planning:

- The Institutional Program Planning and Review process includes the requirement that units address how they contribute to the achievement of Institutional Goals and/or Institutional Objectives and Institutional Achievement Standards.
- Requests for funding are prioritized by the Planning and Budget Committee using a rubric that gives higher scores to proposals that will contribute to the achievement of the Institutional Goals and Institutional Objectives.
- The District has established an Institutional Objectives Account. These funds are allocated based on the extent to which the funding will contribute to the achievement of an Institutional Objective.


## 2. Priorities identified through the Institutional Program Planning and Review process

The Planning and Budget Committee uses the Resource Allocation Rubric to develop a recommendation of institutional priorities. The rubric weighs each request based on what extent the request is justified by:

- The contribution the proposed item will make toward the achievement of Institutional Goals and/or Institutional Objectives
- An outcome based on the measurement of learning outcomes (student, institutional, administrative)
- Data in the Institutional Program Planning and Review
- Health or safety concerns.


## 3. Mandates from external agencies

The District will develop a budget that covers mandates for external agencies.

The District will develop a budget that covers long-term debt obligations.

## 5. Learning Outcomes (student, institutional, administrative)

6. Guiding Principles when addressing Budget Reductions due to Potential Budget Shortfalls (as adopted by Planning and Budget)

- Protect as much as possible of the core curriculum, programs and services needed to fulfill the mission for the District and California Community Colleges.
- Maintain student access and service throughout the District as much as possible.
- Reduce, combine, suspend, or eliminate services, programs, positions, or other costs farthest from students, instruction, and the support needed for student success.
- Stay flexible, plan for contingencies, and recognize that decisions at the state level may not be made in a timely manner, acknowledging that all units must work together as a college.
- Communicate civilly; gather facts, weigh options, listen, and deliberate together when difficult choice have to be made.
- Any plan would go through the governance process.


## 7. Legal, Financial and Statutory Requirements

The District will develop a budget that:

- Achieves and maintains a reserve of at least a six percent (6\%) of unrestricted general fund expenditures
- Meets the fifty percent (50\%) law, i.e., at least $50 \%$ of the current expense of education is allocated to instructional salary and benefits
- Provides for staffing levels required by the Board of Governors in relation to Title 5, Chapter 4, Subchapter 3, Articles 1, 2, and 3. This statute is designed to ensure that districts are making good faith attempts to achieve the long-term goal of a seventy-five percent ( $75 \%$ ) to twenty-five percent ( $25 \%$ ) part-time faculty ration
- Includes reasonable provisions to cover all known or projected liabilities to the District (e.g., accumulated vacation, sick leave, etc.)
- Meets all statutory and legally mandated income /expenditure requirements.


## 8. Procedural Guidelines

The District will develop a budget that:

- Is balanced
- Is based on planning that reflects both current and long-term district needs
- Makes steady progress upward correcting actual or anticipated structural budget issues (e.g. declining revenue, rising costs, lack of on-going dollars to cover ongoing expenses, etc.)
- Has had campus community involvement and consideration during preparation
- Includes all contractually negotiated costs and expenses
- Reflects the state's economy
- Includes all known and projected increases in fixed costs; identifies significant but unfunded items not included in the budget
- Highlights usual items and/or provides information on substantive changes from previous budgets
- Eliminates the structural deficit annually projecting the trends of the increases to the 3000 account on a three-year basis, minimally, and including this projection as a budget assumption in the development of each year's annual budget. The rate of increase of the 3000s and the subsequent projected costs should be budgeted into each year's annual budget accordingly
- Considers restructuring any long-term debt to minimize annual fiscal impact.


## 2018-19 FINAL STATE BUDGET

## State Budget Overview

On June 27th, Governor Brown signed SB 840, the Budget Act of 2018. The Budget Act reflects the generally positive trend in state revenues since the passage of Proposition 30 in 2012. While there are revenue gains across all major tax categories, the largest positive revision is to the $\$ 4.4$ billion increase in personal income taxes due primarily to capital gains revenues fueled by the 2017 stock market surge.

The Governor's summary cautions that capital gains have proven to be a highly volatile state budget resource over time, and that the Department of Finance anticipates relatively flat gains over the next few years. Further, the Governor notes that other uncertainties facing the state, including the full impacts of Federal tax policy, the return of market volatility, unknown effects of changes to tariffs, and increased global instability. Finally, the Governor reminds that the current economic expansion has gone on 4 years longer than an average economic recovery, and that while a recession may not necessarily be imminent, it is inevitable.

In total, state General Fund expenditures are estimated at $\$ 138.7$ billion, an increase of $\$ 12$ billion over the prior year budget. The final budget includes a fund balance of $\$ 3.1$ billion and the Rainy Day Fund has grown to $\$ 13.8$ billion. Given the uncertainty of the times ahead, the budget largely focuses new revenues on one-time expenditures for infrastructure, mental health, and homelessness.

While total General Fund revenues have increased at a strong clip, these increases have not translated to significant changes in the Proposition 98 minimum guarantee. This is due to flat K12 enrollments, modest changes to per-capita income, and the fact that most of the maintenance factor obligation accumulated in prior years have been paid down. The final budget includes $\$ 78.4$ billion in spending for the K14 Proposition 98 guarantee, an increase of $\$ 2.8$ billion over the current year.

## California Community Colleges

The 2018 Budget Act includes two major reforms for the California Community Colleges:

## 1) New Funding Formula

In January, the Governor proposed a significant change to the funding formula and provided some modifications to the proposal in the May Revision. Working with the Legislature and college constituent groups, the state arrived at an agreement that will begin phasing the formula into effect as of the 2018-19 fiscal year.

Through the 2017-18 fiscal year, community colleges were funded under what is known as the SB 361 model. Each district received a base allocation grant for each college (amounts vary depending on the number of FTES) and state-approved center within the district, but generated the majority of its general apportionment through the amount of FTES served (one rate for credit and enhanced noncredit and a lower rate for noncredit instruction). Since colleges earned additional funding primarily through increasing FTES, the SB 361 was considered a growth model.

The 2018 Budget Act and corresponding trailer legislation enacted the Student-Centered Funding Formula (SCFF). The SCFF moves colleges away from a pure growth model to one based more on
performance and student equity. Under the SCFF, approximately $60 \%$ of the system's general apportionment funding will be based on FTES, with $20 \%$ based on various success metrics (e.g., number of degree completions, transfers, success in transfer-level math and English courses, etc.) and $20 \%$ for a supplemental grant based on the number of low-income students (Pell grant recipients, Promise grant recipients, and AB 540 students). Certain FTES will be excluded from the SCFF calculation and funded the same as under the old model, including non-credit, special admits (e.g., dual enrollment), and incarcerated students. Another notable change is that funding for FTES will be calculated on a 3-year average. The formula will be phased in over three years, so FTES will represent $70 \%$ of the funding in 2018-19, $65 \%$ in 2019-20, and finally $60 \%$ in 2020-21 and thereafter. Correspondingly, the performance grants will increase from $10 \%$ to $20 \%$ over that timeframe.

To allow for a transition to the new formula, the state has provided a 3-year hold harmless provision. For the 2018-19, 2019-20, and 2020-21 fiscal years, districts will receive the greater of the funding calculated through the SCFF or their 2017-18 revenues as adjusted by COLA. As of the 2021-22 year, all districts would be funded through the SCFF.

When fully implemented, the SCFF will have negative impacts on our district's funding. While summer shift is maintained in the SCFF, calculating funded FTES on a 3-year average reduces the benefit of the shift. Also, the district has proportionately fewer students that meet the supplemental grant categories than the state average, so we should expect funding decreases due to that provision. Through the 2020-21 fiscal year, staff expects the district to be funded under the hold harmless provision, allowing us three years to adjust to the full effect of the SCFF.

## 2) California Online College

The 2018 Budget Act approved the development of an entirely online college to be administered by the Board of Governors. The focus of the college would be on designing industry credentials that lead to wage gains or promotions, delivered through competency-based instruction. According to the Chancellor's Office, the target group for this instruction is working adults without a postsecondary degree who would benefit from more flexible timeframes to access instruction and other supports than may be typically provided in a standard college classroom timeframe. The budget approved $\$ 120$ million for this initiative, $\$ 20$ million of which is ongoing.

## Other Adjustments

The agreement reached between the Legislature and the Governor include the following:

## Ongoing Funds

- COLA of $2.71 \%$ - $\$ 173.1$ million
- Statewide Enrollment Growth (1\%) - $\$ 59.7$ million
- SCFF Formula Increases - $\$ 151.3$ million
- Hold Harmless - $\$ 58.7$ million
- Full-time Faculty - $\$ 50$ million (no detail yet provided on allocations)
- California Promise Program (AB 19) - $\$ 46$ million
- Student Success Completion Program - $\$ 40.7$ million

Selected One-time Funds (note that details are often not available until the Chancellor's Office develops guidelines during the year)

- Part-time Faculty Office Hours - $\$ 50$ million
- Online Education Initiative - $\$ 35$ million
- Deferred Maintenance \& Instructional Equipment - $\$ 28.5$ million
- Financial Aid Technology Systems - $\$ 13.5$ million
- Legal Services for Undocumented Students - $\$ 10$ million
- Mental Health Services - $\$ 10$ million
- Hunger-free Campus Grants - $\$ 10$ million
- Veteran Resource Centers - $\$ 2.6$ million
- Open Education Resources - $\$ 6$ million
- Reentry of Incarcerated Individuals Grant Program - $\$ 5$ million


## Policy Change

The Budget Act Consolidates the Student Equity Program, the Student Success and Support Program, and the Student Success for Basic Skills Program into one program. Funds are expected to be used in support of student equity plans.

## Challenges Ahead for the District

The district will need to plan carefully for the transition to the SCFF in the 2021-22 year. We continue to see a decline in our core FTES, and the contribution rates for the retirement systems are scheduled to climb for many years. The state has provided base increases of $\$ 552.3$ million in recent years and can claim that it has prefunded districts with sufficient funds to address retirement system increases through 2020-21 (this issue is addressed elsewhere in the document). There is no guarantee that more increases will be forthcoming.

To maintain balanced budgets, the District will need to address the following:

- Restrain expenditures and explore alternative revenues to manage the transition to the SCFF
- The decline in FTES which reduces revenues
- Increasing PERS and STRS contribution rates
- Avoid committing one-time revenues for ongoing expenditures
- Maintain prudent reserve and contingency funds
- Account for increases in technology costs and other service needs
- Comply with statutes and regulations (e.g., the 50\% Law, Full-time Faculty Obligation Number)


## District Revenue and Full-time Equivalent Students (FTES)

Apportionment is the District's primary source of General Fund revenue. As discussed above, 201819 is a transition year to the new funding formula. Under the new funding formula, apportionment is calculated using the following three allocation; Basic Allocation, Supplemental Allocation, and Student Success Allocation. The District's allocation under the new formula is less than the old formula. However, there is a three year hold harmless period where the District will receive no less under the new formula than it did under the old formula plus cost of living adjustments (COLA). The District is projecting to be in hold harmless status for the next three years and then receive less apportionment in future years. It is comprised of the District's basic allocation and funding per fulltime equivalent students (FTES). The District receives funding per FTES up to its assigned workload (cap). The rates for fiscal year 2017-18 are \$5,292 for credit FTES, $\$ 3,182$ for non-credit FTES, and $\$ 5,292$ for Career Development and College Preparation (enhanced) FTES.

State apportionment is made up of property taxes, enrollment fees, Education Protection Account (Prop 30) and general apportionment. The structure of the District's 2018-2019 general apportionment of approximately $\$ 50.4$ million will be as follows:

| $\$ 41.2$ million Property tax (primarily paid in December and April) | $81.8 \%$ |
| :--- | ---: |
| 3.6 million Enrollment fees | $7.0 \%$ |
| 5.1 million Education Protection Account (paid quarterly) | $10.2 \%$ |
| 0.5 million General Apportionment (paid per a monthly schedule) | $1.0 \%$ |
| $\mathbf{\$ 5 0 . 4}$ million | $\mathbf{1 0 0 . 0 0 \%}$ |

The Base Allocation is primarily calculated on full-time equivalent students (FTES). In 2018-19, Base Allocation comprises $70 \%$ of total apportionment. The percentage drops to $65 \%$ in 2019-20 and to $60 \%$ in 2020-21.

The chart on the next page shows the number of FTES earned each academic year.


The chart below shows the number of full-time equivalent students (FTES) as reported to the Chancellor's Office. The District is able to report FTES for credit summer courses that start in one fiscal year but end in the following fiscal year in either fiscal year. In addition, if the District declines in a fiscal year, other than the years with state mandated workload reductions, the District is funded at the prior year level for one year.

The FTES calculation under the new funding formula is calculated on a three year average. This will reduce the benefit of shifting summer FTES.

The chart shows the number of funded FTES for each year.

## Full Time Equivalent Students (FTES) Funded FTES



Each year the District sets the FTES targets for a five-year period. The Vice President of Administrative Services, Vice President of Academic Affairs, Vice President of Student Services and the Dean of Institutional Research constitute a workgroup that convenes to review, revise as needed, and recommend the five-year FTES targets. The five-year period includes the current year and four additional years in parallel with the five-year budget projections. The targets are taken to the Enrollment Management Committee and the Planning and Budget Committee for review and feedback. The Superintendent/President provides final determination of the FTES targets.

The funded FTES column reflects anticipated changes to the funding formula. The District expects to be in hold harmless through the 2020-2021 fiscal year, thus our funding will be based on our 2017-2018 level of FTES. In subsequent years, funded FTES will be calculated based on a threeyear rolling average. The District projects to lose about 260 FTES as a result of the three-year average calculation starting in 2021-22.

The chart below shows the FTES targets that were developed and approved in Spring 2018.

| FTES Targets <br> Developed Spring 2018 |  |  |  |  |  |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: | :---: |
| Year | Leading <br> Summer | Fall | Spring | Trailing <br> Summer | Total <br> FTES | Funded <br> FTES |  |
| $2017-18$ | 640 | 3737 | 3450 | 553 | 8380 | 8380 |  |
| $2018-19$ | 120 | 3737 | 3450 | 10 | 7317 | 8380 |  |
| $2019-20$ | 640 | 3774 | 3485 | 550 | 8449 | 8380 |  |
| $2020-21$ | 120 | 3774 | 3485 | 10 | 7389 | 8380 |  |
| $2021-22$ | 640 | 3812 | 3519 | 550 | 8521 | 8120 |  |
| $2022-23$ | 120 | 3812 | 3519 | 10 | 7461 | 8120 |  |

## REVENUE

The District's unrestricted general fund revenues for 2018-2019 are approximately $\$ 56.1$ million. Approximately $89.8 \%$ of the District's total revenue is directly from apportionment. The remaining $10.2 \%$ is from other sources, (such as state lottery, interest, community program revenues, etc.) many of which are also based on FTES.

The chart below depicts the District's General Fund Unrestricted Revenues for 2018-2019:


## Gifts Received from the Cuesta College Foundation

The Cuesta College Foundation provides essential financial support for the college's programs, services, scholarships, and capital campaigns.

The chart below depicts the gifts the college received from of the Cuesta College Foundation.


## EXPENDITURES

This Budget incorporates the Budget Assumptions and the District's Long-Term Obligations. In Fall 2018, the Planning and Budget Committee will make recommendations as to how to expend Lottery Funds, and any other new funding, against the District's 2018-2019 Resource Allocation Priority Lists (one-time and on-going).

The chart below depicts the District's General Fund Unrestricted Expenditures for 2018-2019:


## CalPERS and CalSTRS

Perhaps the most significant fiscal challenge the District faces over the next several years is accounting for the increased costs of CalPERS and CalSTRS contribution rates. In 2013-14, the PERS contribution rate was $11.44 \%$ and the STRS contribution rate was $8.25 \%$. By 2022-23, these rates will grow to $25.3 \%$ and $22.1 \%$, respectively, with further increase anticipated in subsequent years. From 2018-19 through 2022-23, we project increased costs of $\$ 2,548,662$ attributable to these rate increases. With modest COLAs and FTES growth projected over this time period, the District will need to budget carefully to absorb these costs.

In recent years, the state has provided a cumulative $\$ 552.3$ million in general purpose augmentations to help districts address the rising pension costs. While this amount exceeds the cost of increased obligations to date, it is far short of the ultimate cost of the rate increases when fully implemented. Note that there is no guarantee that the state will continue to fund general purpose increases, so such support should not be assumed.

In a Budget Update to the Board of Governors (Item 3.1, July of 2017), system Vice Chancellor Mario Rodriguez wrote the following:
> "As we move towards the next budget cycle, it is important to keep in mind our system has received $\$ 552$ million in base increases over the last three years to support increased operating expenses, primarily attributable to escalating employer pension rates. While the employer pension rate increases have only totaled $\$ 317$ million between 2013-14 and 2017-18, the Legislative Analyst's Office expects this to reach $\$ 902$ million through 2024-25. It is important for colleges to properly plan for how they will absorb the remaining rate increases between now and 2024-25, and to use wisely their share of the $\$ 552$ million in base increase to mitigate its impacts on their students and employees."

A challenge for the District will be to weigh commitments made in the near term against these longterm obligations. The chart below compares the impact of base funding increases against PERS and STRS contribution increases over the next few years. The District has effectively been pre-funded for increases through 2020-21.


This next chart compares the impact of PERS and STRS costs and ongoing compensation agreements to general purpose funding increases made over this time. Note that the compensation agreements net out the impact of COLAs. The chart shows the District will need to make up over $\$ 1.2$ million over the next several years, unless the state provides further general purpose increases to bridge the gap.


## CalSTRS

The 2014-2015 State budget approved annual increases to the STRS employer rates from 20142015 to 2020-2021. The rate increased by $0.63 \%$ in 2014-2015 and by $1.85 \%$ annually through the 2019-2020 fiscal year. In 2020-2021, the rate increase will be 0.97\%. After 2020-2021, statute allows for annual adjustments up to $1 \%$. The chart below shows the increased cost to the District.

| PROJECTED INCREASES IN STRS EMPLOYER CONTRIBUTIONS <br> (Assumes no increases in salaries) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 |
| 1.85\% | \$404,655 | \$404,655 | \$404,655 | \$404,655 | \$404,655 |
| 1.85\% |  | \$404,655 | \$404,655 | \$404,655 | \$404,655 |
| 0.97\% |  |  | \$185,188 | \$185,188 | \$185,188 |
| 1.00\% |  |  |  | \$190,915 | \$190,915 |
| 1.00\% |  |  |  |  | \$190,915 |
| TOTAL | \$404,655 | \$809,310 | \$994,498 | \$1,185,413 | \$1,376,328 |

## CalPERS

Each June, the California Public Employees' Retirement System (CalPERS) Board meets to review the pool actuarial study to set the employer paid rates for the following fiscal year. For fiscal year 2018-19, the employer contribution rate increased from $15.531 \%$ to $18.062 \%$. In addition, CalPERS prepared estimated increases in future employer contribution rates over a five-year phase-in period. The chart below shows the estimated percentage increases and the corresponding fiscal impact of the increases to the District.

| PROJECTED INCREASES IN PERS EMPLOYER CONTRIBUTIONS <br> (Assumes no increases in salaries) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 |
| 2.531\% | \$303,734 | \$303,734 | \$303,734 | \$303,734 | \$303,734 |
| 2.738\% |  | \$328,575 | \$328,575 | \$328,575 | \$328,575 |
| 2.7\% |  |  | \$324,015 | \$324,015 | \$324,015 |
| 1.1\% |  |  |  | \$132,006 | \$132,006 |
| 0.7\% |  |  |  |  | \$84,004 |
| TOTAL | \$303,734 | \$632,309 | \$956,324 | \$1,088,330 | \$1,172,334 |

## 2018-2019 DISTRICT RESOURCE ALLOCATION PRIORITIES

The Planning and Budget Committee completes the prioritization and forwards the list to the Superintendent/President's Cabinet. After review, Cabinet prioritizes the items to be funded based on fund availability. After consideration of input from Cabinet, the Superintendent/President makes the final funding determination. This process is described in more detail in the Annual Budget Process section.

## 2018-2019 Resource Allocation Scoresheet-On Going

| Rank <br> Order |  | Cluster Top Priorities | Amount | Subjective Score | Weighted <br> Subjective | Rubric <br> Score | Weighted Rubric | Final Weighted Score |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | Institution-Wide 1 | Contract for development of International <br> Student Recruitment Action Plan | \$ 35,000 | 26.765 | 0.335 | 50.00 | 0.417 | 0.7512 |
| 2 | VPSS 1 | Mental Health Counselor SLO/NCC | \$ 74,500 | 16.059 | 0.201 | 60.00 | 0.500 | 0.7007 |
| 3 | Dean WED 2 | FT Automotive Lab Technician | \$ 55,000 | 15.529 | 0.194 | 51.00 | 0.425 | 0.6191 |
| 4 | Academic Senate 1 | Faculty Professional Development | \$ 50,000 | 12.824 | 0.160 | 55.00 | 0.458 | 0.6186 |
| 5 | Dean WED 6 | CMC-STEP Coordinator (1.0 FTE) | \$ 50,000 | 10.412 | 0.130 | 56.00 | 0.467 | 0.5968 |
| 6 | VPSS 3 | Student Health Services - MFT Intern | \$ 20,000 | 10.588 | 0.132 | 55.00 | 0.458 | 0.5907 |
| 7 | VPAA 1 | Fund Library Journal databases at existing level | \$ 50,000 | 13.235 | 0.165 | 50.00 | 0.417 | 0.5821 |
| 8 | Academic Senate 3 | Administrative Support for the Academic Senate | \$ 2,300 | 10.118 | 0.126 | 53.00 | 0.442 | 0.5681 |
| 9 | VPAS 3 | Police Officer (NCC) | \$ 56,000 | 20.412 | 0.255 | 33.00 | 0.275 | 0.5301 |
| 10 | VPAS 1 | Chemical Hygiene Officer | \$ 50,000 | 18.941 | 0.237 | 35.00 | 0.292 | 0.5284 |
| 11 | VPAA 6 | Replace Tech Support/Instructional Lab Tech | \$ 50,000 | 8.588 | 0.107 | 50.00 | 0.417 | 0.5240 |
| 12 | Dean WED 1 | Emeritus Program Coordinator (1.0 FTE) | \$ 50,000 | 19.118 | 0.239 | 34.00 | 0.283 | 0.5223 |
| 13 | VPSS 4 | Counseling - Nursing/Allied Health Counselor | \$120,000 | 5.000 | 0.063 | 53.00 | 0.442 | 0.5042 |
| 14 | VPSS 5 | Student Life \& Leadership-FT Activities Assistant (NCC) | \$ 45,000 | 6.059 | 0.076 | 51.00 | 0.425 | 0.5007 |
| 15 | President 1 | Marketing - Advertising | \$ 50,000 | 13.706 | 0.171 | 38.00 | 0.317 | 0.4880 |
| 16 | Academic Senate 6 | Faculty Retreat Funds | \$ 20,000 | 5.529 | 0.069 | 50.00 | 0.417 | 0.4858 |
| 17 | President 2 | Director - Marketing | \$111,000 | 11.353 | 0.142 | 41.00 | 0.342 | 0.4836 |
| 18 | Dean AHSS 5 | Art: Increase 2D Tech hours from 10 hours/wk to 20 hours/wk | \$ 20,000 | 7.294 | 0.091 | 47.00 | 0.392 | 0.4828 |
| 19 | Dean Science Math 10 | ATHL: Instructional Equipment | \$ 40,000 | 10.529 | 0.132 | 42.00 | 0.350 | 0.4816 |
| 20 | VPSS 8 | Financial Aid - Assistant Director | \$ 20,000 | 9.353 | 0.117 | 42.00 | 0.350 | 0.4669 |
| 21 | Dean WED 8 | Agriculture Mechanics Lab Tech, Half-time (. 5 FTE) | \$ 25,000 | 5.765 | 0.072 | 47.00 | 0.392 | 0.4637 |
| 22 | VPAA 3 | Fund Library Reserve textbooks | \$ 15,000 | 14.529 | 0.182 | 33.00 | 0.275 | 0.4566 |
| 23 | VPSS 6 | NCC Student Health Center -Mental health services provider | \$ 65,000 | 3.824 | 0.048 | 49.00 | 0.408 | 0.4561 |
| 24 | Academic Senate 4 | CTE Liaison | \$ 15,000 | 4.059 | 0.051 | 48.00 | 0.400 | 0.4507 |
| 25 | VPAA 8 | Two Instructional Aides II (NCC): Provide lead tutorial support in Math lab-75\% FT, one lead tutorial support in Math Lab, specific to developmental math 60 FT | \$ 95,000 | 7.353 | 0.092 | 43.00 | 0.358 | 0.4502 |
| 26 | Academic Senate 8 | Academic Senate Retreat Funds | \$ 5,000 | 2.941 | 0.037 | 48.00 | 0.400 | 0.4368 |
| 27 | Dean WED 4 | District to subsidize rates for Cuesta's Children Center | \$ 25,000 | 7.176 | 0.090 | 41.00 | 0.342 | 0.4314 |
| 28 | Dean Science Math 9 | LVN/NRAD: Simulation Coordination hours to organize, schedule and maintain simulation program for LVN and NRAD students on both campuses. | \$ 42,000 | 4.647 | 0.058 | 43.00 | 0.358 | 0.4164 |
| 29 | VPAS 5 | Custodian | \$ 32,000 | 11.882 | 0.149 | 31.00 | 0.258 | 0.4069 |
| 30 | VPAS 2 | General Services Technician | \$ 50,000 | 9.059 | 0.113 | 34.00 | 0.283 | 0.3966 |

## 2018-2019 Resource Allocation Scoresheet-On Going

| Rank <br> Order |  | Cluster Top Priorities | Amount | Subjective Score | Weighted <br> Subjective | Rubric Score | Weighted <br> Rubric | Final Weighted Score |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 31 | Dean WED 5 | WED/CP Division Assist from . 75 FTE District funded to 1.0 FTE District funded | \$ 24,000 | 6.588 | 0.082 | 36.00 | 0.300 | 0.3824 |
| 32 | VPSS 9 | DSPS Academic Success Coach | \$ 60,000 | 3.235 | 0.040 | 41.00 | 0.342 | 0.3821 |
| 33 | VPSS 10 | NCC - Increase Public Safety Support at NCC | \$ 32,000 | 3.706 | 0.046 | 37.00 | 0.308 | 0.3547 |
| 34 | VPAS 7 | Auto Mechanic | \$ 47,000 | 6.529 | 0.082 | 29.00 | 0.242 | 0.3233 |
| 35 | VPAS 8 | Purchasing Technician | \$ 58,000 | 6.059 | 0.076 | 28.00 | 0.233 | 0.3091 |
| 37 | VPAS 9 | Computer Technician | \$ 56,000 | 7.529 | 0.094 | 22.00 | 0.183 | 0.2775 |
| 38 | VPAA 9 | AA Clerical/Data Entry Support | \$ 33,320 | 0.353 | 0.004 | 29.00 | 0.242 | 0.2461 |
| 39 | President 3 | Director, Major Gifts \& Planned Giving | \$111,000 | 5.588 | 0.070 | 16.00 | 0.133 | 0.2032 |
| 40 | President 10 | Part-time HR Assistant | \$ 29,162 | 2.000 | 0.025 | 21.00 | 0.175 | 0.2000 |
| 41 | President 6 | Closed captioning services for college vendor, | \$ 2,000 | 6.765 | 0.085 | 10.00 | 0.083 | 0.1679 |

2018-2019 Resource Allocation Scoresheet-One Time

| Rank <br> Order | Cluster Top Priorities |  |  | mount | Subjective Score | Weighted <br> Subjective | Rubric <br> Score | Weighted <br> Rubric | Final Weighted Score |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | Dean Math Science 1 | KINE/H/ATHL: The technology in these classrooms is antiquated with the lowest score (oldest) on the most recent Technology Lifecycle Report for Kinesiology/Lecture Rooms 1100 and 1113 | \$ | 30,000 | 27.8235 | 0.348 | 55.00 | 0.458 | 0.8061 |
| 2 | Dean AHSS 2 | ENGL: Upgrade the A/V to the campus standard for (4) classrooms: 3308, 3309, 3310, 3313, and upgrade stereo speakers to include a center channel speaker for dialogue (@ \$450 each) for 8 classrooms,Logitech PowerPoint Professional Presenter remotes (10) for our classrooms @ \$50 a piece AND (8) Windows Low-Range Instructional Computers for Classrooms (@ \$1000 each): 3308, 3309, 3310, 3313, 6106, 6107, 6108B, and 6301. <br> Social Sciences: Upgrade computers in six building 6300 classrooms to increase speed and decrease start-up time and get media projectors with brighter lamps |  | 58,100 | 23.529 | 0.294 | 54 | 0.450 | 0.7441 |
| 3 | Dean AHSS 1 | ENGL: (7) Windows Low-Range Computers and <br> (5) Apple Computers for faculty offices (@ <br> \$1000 each) <br> Fine Arts: Replace aging computers in faculty and staff offices and small student computer lab (4 PC computers and 10 iMacs) <br> Spanish: iPad Pro with protection plan. <br> Keyboard for iPad, Apple iPencil <br> Drama: Laptop and Canon image PROGRAF iPF <br> 24" Wide Format Color Printer w/out stand | \$ | 50,725 | 22.706 | 0.284 | 55 | 0.458 | 0.7422 |
| 4 | Dean AHSS 3 | ENGL: Facilities: Arrange new, purchased PCs in N3134 to provide space for writing tutoring and create a supervisor window in between N3134 and N3100 Student Success Center offices | \$ | 20,000 | 19.6471 | 0.246 | 58.00 | 0.483 | 0.7289 |
| 5 | Dean Math Science 2 | Biology: Lab Equipment includes: Blood lactate analyzers/Multiparameter Meters/PCR Machine | \$ | 13,000 | 24.9412 | 0.312 | 50.00 | 0.417 | 0.7284 |
| 6 | Academic <br> Senate 2 | Online Educational Resource (OER) faculty stipends | \$ | 2,000 | 14.7647 | 0.185 | 54.00 | 0.450 | 0.6346 |
| 7 | Dean Math Science 3 | Math: Reorient room 3301 to "front-facing" to include Replace computers in room 3301 to |  | known | 15.2353 | 0.190 | 53.00 | 0.442 | 0.6321 |
| 8 | Dean Math Scie | Math: Bring rooms 3312 and 4111 math classrooms up to campus standards AV Specs including universal switch boxes. | \$ | 12,000 | 16.5294 | 0.207 | 51.00 | 0.425 | 0.6316 |
| 9 | VPAA 2 | NCC SSC Lab computers for replacement of shelf life of over 6 years | \$ | 6,000 | 18.4706 | 0.231 | 47.00 | 0.392 | 0.6225 |
| 10 | Dean Math Scie | KINE: The KINE AD-T is now offered at the North County. Currently, there is no facility to teach the required 3-KINA courses. |  | 150,000 | 14.2353 | 0.178 | 53.00 | 0.442 | 0.6196 |
| 11 | VPSS 2 | Financial Aid - Dreamer Center | \$ | 50,000 | 11.1765 | 0.140 | 57.00 | 0.475 | 0.6147 |
| 12 | Dean Math Science 4 | LVN: High fidelity adult simulation manikin for LVN program | \$ | 55,000 | 14.7647 | 0.185 | 48.00 | 0.400 | 0.5846 |
| 13 | VPAA 4 | TV Monitors for NCC and SLO SSC |  | 15,000 | 10.5882 | 0.132 | 52.00 | 0.433 | 0.5657 |
| 14 | Dean Math Scie | NRAD: Medication dispensary machine for med practice | \$ | 8,000 | 13.4118 | 0.168 | 45.00 | 0.375 | 0.5426 |
| 15 | Dean AHSS 4 | Music, CPAC: Instrument Replacement, Mesa Boogie Guitar Amps | \$ | 13,000 | 10.8824 | 0.136 | 48.00 | 0.400 | 0.5360 |

2018-2019 Resource Allocation Scoresheet-One Time

| Rank <br> Order | Cluster Top Priorities |  | Amount | Subjective Score | Weighted <br> Subjective | Rubric Score | Weighted <br> Rubric | Final Weighted Score |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 16 | VPSS 7 | Outreach - Outreach Database | \$ 7,000 | 14.1765 | 0.177 | 43.00 | 0.358 | 0.5355 |
| 17 | VPAA 7 | ATTIC Center for faculty training, professional development | \$ 157,000 | 8.0000 | 0.100 | 50.00 | 0.417 | 0.5167 |
| 18 | Dean AHSS 7 | ENGL: Extend wall or fill in doorway between 6107 \& 6108A and other additional soundproofing in building 6100: 6106, 6107, 6103 | \$ 55,000 | 8.3529 | 0.104 | 49.00 | 0.408 | 0.5127 |
| 19 | Dean AHSS 8 | Art: 1 large printing press | \$ 13,700 | 11.4118 | 0.143 | 44.00 | 0.367 | 0.5093 |
| 20 | Dean AHSS 6 | Social Sciences: Replace vertical blinds in 6300 classroom with functional blinds that can be closed during media presentations | Unknown | 10.0588 | 0.126 | 46.00 | 0.383 | 0.5091 |
| 21 | Academic Senate 5 | ATTIC Faculty Resource Center | \$ 150,000 | 6.3529 | 0.079 | 51.00 | 0.425 | 0.5044 |
| 22 | Dean AHSS 9 | ESL: Continuing Education Center (SLO Campus); facility for all intake processes for ESL and Adult Basic Education: admissions, and assessments, orientations. | Unknown | 8.1765 | 0.102 | 47.00 | 0.392 | 0.4939 |
| 23 | VPAS 4 | Dispatch Radio Upgrade and Link | \$ 60,000 | 14.9412 | 0.187 | 32.00 | 0.267 | 0.4534 |
| 24 | VPAA 5 | Cabinet removal and replacement furniture for NCC SSC | \$ 1,000 | 9.5294 | 0.119 | 40.00 | 0.333 | 0.4525 |
| 25 | Academic Senate 7 | Technology for ATTIC | \$ 50,000 | 3.118 | 0.039 | 49 | 0.408 | 0.4473 |
| 26 | Dean AHSS 10 | ENGL: Non-instructional Equipment: Classroom computer drafting stools in (10) SLO campus classrooms, (28) computer lab chairs in 6103, and replace (60) classroom desks with the campus standard @ \$450 per desk: 6107 \& 6108B. | \$ 31,000 | 7.0000 | 0.088 | 42.00 | 0.350 | 0.4375 |
| 27 | Dean WED 3 | Automotive Technology/Auto Body Dry Storage | \$ 10,000 | 11.8824 | 0.149 | 34.00 | 0.283 | 0.4319 |
| 28 | Dean Math Scie | Math: Need a new multi-function copier for the North County Campus Math/ Science building | \$ 4,500 | 10.9412 | 0.137 | 33.00 | 0.275 | 0.4118 |
| 29 | Dean WED 7 | Storage, Upgrades, etc. for Engineering \& Tech Compound (Storage/Wi-Fi in Shops/Stadium Lighting/Trailer/Raised Beds | \$ 40,000 | 6.9412 | 0.087 | 38.00 | 0.317 | 0.4034 |
| 30 | VPAS 6 | Vehicle (AV equipment) | \$ 20,000 | 9.1765 | 0.115 | 30.00 | 0.250 | 0.3647 |
| 31 | President 7 | Classification Study | \$ 150,000 | 8.7647 | 0.110 | 24.00 | 0.200 | 0.3096 |
| 32 | VPAA 10 | Staff MAC | \$ 2,500 | 1.8235 | 0.023 | 33.00 | 0.275 | 0.2978 |
| 33 | VPAS 10 | Lexipol Electronic Policy Manual Subscription | \$ 10,000 | 5.0000 | 0.063 | 26.00 | 0.217 | 0.2792 |
| 34 | President 5 | Hardware Lifecycle-Computers ADS-8102GPEUG and W7DS 8100-ERX7 | \$ 3,500 | 14.412 | 0.180 | 0 | 0.000 | 0.1801 |
| 35 | President 4 | Office space-Bldg. 8100-Modular has reached maximum capacity for staff per office | \$ 200,000 | 4.8235 | 0.060 | 11.00 | 0.092 | 0.1520 |
| 36 | President 9 | Hardware Lifecycle - bring current technology to "within lifespan" is $\mathbf{\$ 2 2 0 0}$, total cost per year is $\$ 3,005.56$ | \$ 5,206 | 10.882 | 0.136 | 0 | 0.000 | 0.1360 |
| 37 | President 8 | Office space renovation | Unknown | 4.5294 | 0.057 | 7.00 | 0.058 | 0.1150 |

## LONG-TERM OBLIGATIONS

This Final Budget includes the following long-term obligations:

## Certificates of Participation

The District made the final payment of the 2003 Certificates of Participation (COPs) in July 2017. The District used proceeds from the General Obligation Bond Series B to pay off the 2009 Certificates of Participation (COPs) in February 2018. The District has no further long-term debt obligations at this time.

## Compensated Absences (Vacation)

This expense has been brought under control by requiring staff to stay within the vacation limit each year. The average total payout of excess vacation hours in recent years has been under $\$ 20,000$.

## OPEB (medical)

The most recent actuarial study was conducted as of February 1, 2016 and concluded the Annual Required Contributions (ARC) is $\$ 64,915$. An actuarial study is currently underway and will be incorporated into the fiscal year 2017-2018 annual financial statements.

## Load Banking

Load Banking is not carried as a general fund liability (per our auditors) and any expenses arising from the use of Load Banking are absorbed into that year's budget.

## STRS and PERS

New accounting criteria issued by the Governmental Accounting Standards Board significantly changes the reporting of public pension liabilities for community colleges. Both the STRS and PERS pension plans are underfunded. The new standard requires the District to report a liability for its proportionate share of the net pension liability. As of June 30, 2017, the District's share of the net pension liability was $\$ 56,300,749$. This liability is recorded on the District-wide consolidated financial statements and does not impact the general fund.

## Multi-Year Projections

The five-year District budget projections assume changes related to the new funding formula but do not otherwise assume significant changes at the state or local level. Future changes to revenues or expenditures would alter the projections and impact the net ending balance. For example, these projections do not make any assumptions about future negotiations with employee groups. Any negotiated compensation agreements will increase expenditures and reduce projected ending balances. The key assumptions over the projection period include:

- FTES of 8,436 from 2017-18 through 2018-19; 8,449 from 2019-20 through 2020-21 and 8,521 from 2021-22 through 2022-23
- COLA of $2.71 \%$ in 2018-19 and $1.5 \%$ from 2019-20 through 2022-23
- Annual increases of $\$ 200,000$ in salary costs for step/column/longevity increases
- Annual increase in other operating expenses of $1 \%$ (contracts, etc.)
- No assumption of one-time unrestricted funding (e.g., mandate reimbursement)

The following adjustments are made for the 2018-19 Budget to mitigate a potential deficit:

- $\$ 599,835$ in net faculty salary savings from the PARS Early Retirement Program
- $\$ 500,000$ in management/classified salary savings from frozen vacant positions
- $\$ 86,000$ annual transfer from the Bookstore

The District ended the 2017-18 fiscal year with an ending balance lower than the previous year. The net ending balance, including the PARS post-employment benefits trust, was $\$ 9,587,119$, which is $17.5 \%$ of General Fund expenditures (the 2016-2017 ending balance was $18.9 \%$ ). The decrease is primarily due to one-time and retroactive negotiated salary increases. For perspective, the average net ending balance for the District's 14 comparable districts was $23.4 \%$ at the end of the 2015-16 year.

The District's projected required reserve for 2018-19, based on the recently revised BP 6200, is $\$ 3,281,609$. The projected contingency and PARS post-retirement benefits trust is $\$ 8,050,043$. Note that the revision to BP 6200 reduces the required reserve and shifts more of the ending balance into the contingency.

It should be further noted that the bulk of the contingency can be attributed to the significant amounts of one-time unrestricted funds the District has received in recent years. From 2014-15 through 2017-18, the District has received over $\$ 5.2$ million in one-time funds, with over $\$ 3.9$ million of that coming in 2015-16. The District will need to carefully distinguish between one-time and ongoing resources when considering future commitments.

## MULTI-YEAR BUDGET PROJECTIONS UNRESTRICTED GENERAL FUND <br> 2.71\% COLA 2018-19 <br> 1.5\% COLA thru 2021-22 <br> 8436 FTES 2017-18 through 2018-19 <br> 8449 FTES 2019-20 through 2020-21, 8521 FTES 2021-22 through 2022-23



DISTRICT NAME: San Luis Obispo County Community College District DATE: June 8, 2018

## I. 2018-19 APPROPRIATIONS LIMIT:

A. 2017-18 Appropriations Limit
\$71,659,185
B. 2018-19 Price Factor: 1.0367
C. Population factor:

1. 2015-16 Second Period Actual FTES 8,300.06
2. 2016-17 Second Period Actual FTES 7,292.81
3. 2017-18 Population change factor $\underline{0.8786}$ (line C.2. divided by line C.1.)
D. 2016-17 Limit adjusted by inflation and population factors
\$65,270,383
(line A multiplied by line B and line C.3.)
E. Adjustments to increase limit:
4. Transfers in of financial responsibility $\qquad$
5. Temporary voter approved increases
6. Total adjustments - increase

## Sub-Total


$\qquad$
$\square$
$\qquad$
\$65,270,383
II. 2018-19 APPROPRIATIONS SUBJECT TO LIMIT:
A. State Aid (General Apportionment, Apprenticeship
Allowance and Prop. 30 Education Protection Account Tax revenue) ..... \$ 5,404,248
B. State Subventions (Home Owners Property Tax Relief, Timber Yield tax, etc.) 234,388
C. Local Property taxes 38,830,574
D. Estimated excess Debt Service taxes $\qquad$
E. Estimated Parcel taxes, Square Foot taxes, etc.
F. Interest on proceeds of taxes 10,000
G. Local appropriations from taxes for unreimbursed State, court, and federal mandates
$\leq \quad 91,159>$
H. 2017-18 Appropriations Subject to Limit
\$44,388,051

## GENERAL FUND BUDGET





| Cuesta College <br> Final Budget-Expenditures <br> General Fund Combined |  |  | $\begin{gathered} 16-17 \\ \text { Actual } \\ \text { Expenditures } \\ \hline \end{gathered}$ |  | 17-18 <br> Unaudited Expenditures |  | 18-19 <br> Tentative Budget |  | 18-19 Final <br> Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1100 | InstructionalS ala ries, Contract/Regular | \$ | 10,138,542 | \$ | 10,377,124 | \$ | 9,869,359 | \$ | 9,828,732 |
| 1200 | Non-InstructionalS alaries, Contract/Regular |  | 5,587,387 |  | 5,726,391 |  | 6,083,280 |  | 5,953,018 |
| 1300 | Instruc tionalS a la ries, Other |  | 7,434,754 |  | 7,744,965 |  | 7,415,190 |  | 7,394,190 |
| 1400 | Non-InstructionalS a laries, Other |  | 786,220 |  | 1,136,339 |  | 277,868 |  | 393,561 |
| 1000 TOTAL ACADEMIC S ALARIES |  | \$ | 23,946,903 | \$ | 24,984,819 | \$ | 23,645,697 | \$ | 23,569,501 |
| 2100 | Non-InstructionalRegularStatus | \$ | 12,804,717 | \$ | 13,591,629 | \$ | 14,416,666 | \$ | 14,301,300 |
| 2200 | Instructional Aides - RegularStatus |  | 777,438 |  | 916,593 |  | 1,070,452 |  | 1,070,452 |
| 2300 | Hourly/S tudent Non-Instructional |  | 1,676,404 |  | 1,580,747 |  | 1,377,824 |  | 1,066,902 |
| 2400 | Hourly/S tudent Instructional |  | 410,073 |  | 401,618 |  | 252,361 |  | 387,048 |
|  |  |  |  |  |  |  |  |  |  |
| 2000 TOTAL CLAS S IFIED S ALARIES |  | \$ | 15,668,632 | \$ | 16,490,587 | \$ | 17,117,303 | \$ | 16,825,702 |
|  |  |  |  |  |  |  |  |  |  |
| 3100 | State Teachers Retire ment S ystem (STRS) | \$ | 3,823,099 | \$ | 4,754,429 | \$ | 4,801,883 | \$ | 5,253,377 |
| 3200 | Public Employees Retire ment System (PERS) |  | 1,969,589 |  | 2,415,825 |  | 2,922,280 |  | 2,805,744 |
| 3300 | Old Age, Survivors \& Dis a bility Insurance |  | 1,581,532 |  | 1,715,609 |  | 1,868,338 |  | 1,771,693 |
| 3400 | He alth \& We lfare Fringe Package |  | 3,149,966 |  | 3,540,365 |  | 3,790,400 |  | 3,678,659 |
| 3500 | State Unemployment Insurance |  | 53,162 |  | 54,687 |  | 60,688 |  | 60,161 |
| 3600 | Workers Compensation Insurance |  | 370,888 |  | 422,300 |  | 431,144 |  | 420,800 |
| 3900 | Retire e Benefits |  | 7,463 |  | 7,002 |  | 230,786 |  | 230,786 |
|  |  |  |  |  |  |  |  |  |  |
| 3000 TOTAL S TAFF B ENEFITS |  | \$ | 10,955,699 | \$ | 12,910,2 17 | \$ | 14,105,519 | \$ | 14,22 1,220 |
|  |  |  |  |  |  |  |  |  |  |
| 4200 | Books, Magazines \& Periodic als | \$ | 69,898 | \$ | 92,491 | \$ | 109,927 | \$ | 113,435 |
| 4300 | Software Under \$200 or < 1 Year |  | 1,245 |  | 6,885 |  | 5,993 |  | 5,993 |
| 4400 | InstructionalS upplies a nd Materials |  | 542,676 |  | 556,268 |  | 816,966 |  | 652,357 |
| 4700 | Non-InstructionalS upplies and Materials |  | 791,176 |  | 881,429 |  | 997,774 |  | 1,2 18,888 |
|  |  |  |  |  |  |  |  |  |  |
| 4000 TOTAL S UP PLIES |  | \$ | 1,404,995 | \$ | 1,537,073 | \$ | 1,930,660 | \$ | 1,990,673 |
|  |  |  |  |  |  |  |  |  |  |
| 5100 | Personneland Consultant Services | \$ | 3,056,374 | \$ | 3,331,989 | \$ | 2,159,549 | \$ | 2,612,615 |
| 5200 | Utilities and House keeping |  | 1,723,507 |  | 1,904,241 |  | 2,039,594 |  | 2,033,344 |
| 5300 | Legal, Election and Audit Expenses |  | 344,719 |  | 422,633 |  | 370,466 |  | 443,075 |
| 5400 | Insurance |  | 260,399 |  | 227,403 |  | 365,785 |  | 330,596 |
| 5500 | Dues and Me mberships |  | 70,354 |  | 86,775 |  | 62,421 |  | 71,383 |
| 5600 | Traveland Conference Expense |  | 1,020,542 |  | 1,072,016 |  | 1,132,932 |  | 1,209,984 |
| 5700 | Rents and Leases |  | 184,892 |  | 235,144 |  | 123,034 |  | 106,711 |
| 5800 | Repairs and Mainte nance |  | 1,386,691 |  | 1,304,231 |  | 1,250,962 |  | 1,264,254 |
| 5900 | OtherServices and Expenses |  | 904,008 |  | 891,458 |  | 1,736,258 |  | 2,735,274 |
|  |  |  |  |  |  |  |  |  |  |
| 5000 TOTAL OTHER OPERATING EXP ENS ES |  | \$ | 8,951,486 | \$ | 9,475,890 | \$ | 9,241,001 | \$ | 10,807,236 |
|  |  |  |  |  |  |  |  |  |  |
| TOTAL 1000-5000 |  | \$ | 60,927,715 | \$ | 65,398,586 | \$ | 66,040,180 | \$ | 67,414,332 |
|  |  |  |  |  |  |  |  |  |  |
| 6100 | Sites and S ite Improve ment | \$ | 4,305 | \$ | 116,998 | \$ | 20,500 | \$ | 500 |
| 6200 | Buildings |  | 451,562 |  | 1,282,717 |  | 475,410 |  | - |
| 6300 | Books |  | 145,945 |  | 138,611 |  | 41,804 |  | 46,804 |
| 6400 | Equipment |  | 1,682,503 |  | 1,945,049 |  | 2,344,631 |  | 2,879,037 |
|  |  |  |  |  |  |  |  |  |  |
| 6000 TOTAL CAPITAL EXP ENS ES |  | \$ | 2,284,315 | \$ | 3,483,375 | \$ | 2,882,345 | \$ | 2,926,341 |
|  |  |  |  |  |  |  |  |  |  |
| 1000-6000 TOTAL EXP ENDITURES |  | \$ | 63,212,030 | \$ | 68,881,961 | \$ | 68,922,525 | \$ | 70,340,673 |
|  |  |  |  |  |  |  |  |  |  |
| 7100 | Debt Retire ment (Long Term Debt) | \$ | 71,944 | \$ | 71,944 | \$ | 71,510 | \$ | 33,048 |
| 7200 | Intrafund Transfers - Out |  | - |  | 674,547 |  | - |  | - |
| 7300 | Interfund Transfers - Out |  | 756,361 |  | 3,375,100 |  | 455,000 |  | 375,000 |
| 7400 | OtherTransfers |  | 1,043,074 |  | 952,701 |  | - |  | - |
| 7500 | Student Fin ancial 1 Aid |  | 55,808 |  | 64,574 |  | 90,370 |  | 162,432 |
| 7600 | OtherPayments to Students |  | 170,590 |  | 195,031 |  | 198,929 |  | 307,341 |
| 7700 | Contingencies/Esc row Ac counts |  | - |  | - |  | - |  | - |
| 7800 | Unappropriated Funds |  | - |  | - |  | - |  | - |
| 7900 | Reserve for Contingencies |  | - |  | - |  | 5,588,504 |  | 4,662,825 |
|  |  |  |  |  |  |  |  |  |  |
| 7000 TOTAL OTHER OUTGO |  | \$ | 2,097,777 | \$ | 5,333,897 | \$ | 6,404,313 | \$ | 5,540,646 |
|  |  |  |  |  |  |  |  |  |  |
| TOTAL EXPENDITURES |  | \$ | 65,309,807 | \$ | 74,215,858 | \$ | 75,326,838 | \$ | 75,881,319 |
|  |  |  |  |  |  |  |  |  |  |
| TOTAL EXP ECTED ENDING BALANCE |  | \$ | 10,861,612 | \$ | 7,695,347 | \$ | 3,248,492 | \$ | 3,281,609 |
|  |  |  |  |  |  |  |  |  |  |
| TOTAL EXP ENDITURES AND ENDING B ALANCE |  | \$ | 76,171,419 | \$ | $81,911,205$ | \$ | 78,575,330 | \$ | 79,162,927 |



| Cuesta College <br> Final Budget - Expenditures <br> General Fund Unrestricted |  |  | $\begin{gathered} 16-17 \\ \text { Actual } \\ \text { Expenditures } \\ \hline \end{gathered}$ |  | 17-18 <br> Unaudited Expenditures |  | 18-19 <br> Tentative <br> Budget |  | 18-19 <br> Final <br> Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1100 | InstructionalS a la ries, Contract/Regular | \$ | 10,081,629 | \$ | 10,3 10,028 | \$ | 9,825,612 | \$ | 9,784,986 |
| 1200 | Non-InstructionalS a la ries, Contract/Regular |  | 4,783,329 |  | 4,959,656 |  | 5,135,046 |  | 5,005,461 |
| 1300 | InstructionalS a laries, Other |  | 7,416,472 |  | 7,715,072 |  | 7,394,190 |  | 7,394,190 |
| 1400 | Non-InstructionalS a laries, Other |  | 360,364 |  | 563,362 |  | 181,949 |  | 181,949 |
|  |  |  |  |  |  |  |  |  |  |
| 1000 TOTAL ACADEMIC S ALARIES |  | \$ | 22,641,794 | \$ | 23,548,118 | \$ | 22,536,797 | \$ | 22,366,586 |
|  |  |  |  |  |  |  |  |  |  |
| 2100 | Non-InstructionalRegularStatus | \$ | 9,643,365 | \$ | 10,2 16,816 | \$ | 10,270,715 | \$ | 10,270,715 |
| 2200 | Instructional Aides - RegularStatus |  | 653,153 |  | 730,436 |  | 782,996 |  | 782,996 |
| 2300 | Hourly/S tudent Non-Instructional |  | 619,303 |  | 608,218 |  | 222,734 |  | 223,116 |
| 2400 | Hourly/S tudent Instructional |  | 182,926 |  | 207,853 |  | 160,448 |  | 160,448 |
|  |  |  |  |  |  |  |  |  |  |
| 2000 TOTAL CLAS S IFIED S ALARIES |  | \$ | 11,098,747 | \$ | 11,763,323 | \$ | 11,436,893 | \$ | 11,437,275 |
|  |  |  |  |  |  |  |  |  |  |
| 3100 | State Teachers Retire ment S ystem (S TRS ) | \$ | 3,556,063 | \$ | 4,419,299 | \$ | 4,600,276 | \$ | 5,068,667 |
| 3200 | Public Employees Retire ment S ystem (PERS) |  | 1,529,702 |  | 1,883,671 |  | 2,186,964 |  | 2,096,664 |
| 3300 | Old Age, Survivors \& Dis a bility Insurance |  | 1,263,653 |  | 1,379,897 |  | 1,409,695 |  | 1,368,236 |
| 3400 | He alth \& We lfare Fringe Package |  | 2,735,002 |  | 3,045,025 |  | 3,265,869 |  | 3,122,477 |
| 3500 | State Unemployment Insurance |  | 50,466 |  | 51,894 |  | 57,343 |  | 57,007 |
| 3600 | Workers Compensation Insurance |  | 317,085 |  | 360,938 |  | 358,298 |  | 351,684 |
| 3900 | Retire Benefits |  | 7,463 |  | 7,002 |  | 230,786 |  | 230,786 |
|  |  |  |  |  |  |  |  |  |  |
| 3000 TOTAL S TAFF B ENEFITS |  | \$ | 9,459,434 | \$ | 11,147,726 | \$ | 12,109,231 | \$ | 12,295,521 |
|  |  |  |  |  |  |  |  |  |  |
| 4200 | Books, Magazines \& Periodic als | \$ | 4,241 | \$ | 10,195 | \$ | 11,285 | \$ | 10,925 |
| 4300 | Software Under $\$ 200$ or $<1$ Year |  | 947 |  | 215 |  | 4,993 |  | 4,993 |
| 4400 | InstructionalS upplies and Materials |  | 115,461 |  | 160,178 |  | 18,548 |  | 20,548 |
| 4700 | Non-InstructionalS upplies and Materials |  | 485,210 |  | 479,400 |  | 602,030 |  | 590,461 |
|  |  |  |  |  |  |  |  |  |  |
| 4000 TOTAL S UPP LIES |  | \$ | 605,859 | \$ | 649,988 | \$ | 636,856 | \$ | 626,927 |
|  |  |  |  |  |  |  |  |  |  |
| 5100 | Personneland Consultant Services | \$ | 1,804,188 | \$ | 1,835,371 | \$ | 1,798,488 | \$ | 1,834,338 |
| 5200 | Utilities and House keeping |  | 1,712,514 |  | 1,874,978 |  | 2,006,344 |  | 2,006,344 |
| 5300 | Legal, Election and Audit Expenses |  | 344,719 |  | 422,633 |  | 370,466 |  | 443,075 |
| 5400 | Insurance |  | 260,399 |  | 227,403 |  | 365,785 |  | 330,596 |
| 5500 | Dues and Memberships |  | 68,698 |  | 74,163 |  | 60,421 |  | 60,940 |
| 5600 | Traveland Conference Expense |  | 537,848 |  | 569,748 |  | 461,101 |  | 476,770 |
| 5700 | Rents and Leases |  | 133,285 |  | 157,025 |  | 101,114 |  | 99,211 |
| 5800 | Repairs and Mainte nance |  | 1,344,507 |  | 1,241,375 |  | 1,241,692 |  | 1,241,418 |
| 5900 | OtherServices and Expenses |  | 487,810 |  | 431,189 |  | 483,013 |  | 827,112 |
|  |  |  |  |  |  |  |  |  |  |
| 5000 TOTAL OTHER OPERATING EXP ENS ES |  | \$ | 6,693,968 | \$ | 6,833,885 | \$ | 6,888,424 | \$ | 7,319,804 |
|  |  |  |  |  |  |  |  |  |  |
| TOTAL 1000-5000 |  | \$ | 50,499,802 | \$ | 53,943,040 | \$ | 53,608,201 | \$ | 54,046,113 |
|  |  |  |  |  |  |  |  |  |  |
| 6100 | Sites and Site Improve ment | \$ | - | \$ | - | \$ | 500 | \$ | 500 |
| 6200 | Buildings |  | - |  | - |  | - |  | - |
| 6300 | Books |  | 100,464 |  | 76,523 |  | 41,804 |  | 41,804 |
| 6400 | Equipment |  | 583,638 |  | 457,371 |  | 44,511 |  | 197,011 |
|  |  |  |  |  |  |  |  |  |  |
| 6000 TOTAL CAPITAL EXP ENS ES |  | \$ | 684,102 | \$ | 533,894 | \$ | 86,815 | \$ | 239,315 |
|  |  |  |  |  |  |  |  |  |  |
| 1000-6000 TOTAL EXP ENDITURES |  | \$ | 51,183,904 | \$ | 54,476,934 | \$ | 53,695,016 | \$ | 54,285,428 |
|  |  |  |  |  |  |  |  |  |  |
| 7100 | Debt Retire ment (Long Term Debt) | \$ | 71,944 | \$ | 71,944 | \$ | 71,510 | \$ | 33,048 |
| 7200 | Intrafund Transfers - Out |  | - |  | - |  | - |  | - |
| 7300 | Interfund Transfers - Out |  | 676,361 |  | 3,375,000 |  | 375,000 |  | 375,000 |
| 7400 | OtherTransfer |  | - |  | - |  | - |  | - |
| 7500 | Student Fin ancial Aid |  | - |  | - |  | - |  | - |
| 7600 | OtherPayments to Students |  | - |  | 480 |  | - |  | - |
| 7700 | Contingencies/Escrow Ac counts |  | - |  | - |  | - |  | - |
| 7800 | Unappropriated Funds |  | - |  | - |  | - |  | - |
| 7900 | Reserve for Contingencies |  | - |  | - |  | 7,259,322 |  | 4,662,825 |
|  |  |  |  |  |  |  |  |  |  |
| 700 | 0 TOTAL OTHER OUTGO | \$ | 748,305 | \$ | 3,447,424 | \$ | 7,705,832 | \$ | 5,070,873 |
|  |  |  |  |  |  |  |  |  |  |
| TOTAL EXPENDITURES |  | \$ | 51,932,209 | \$ | 57,924,358 | \$ | 61,400,848 | \$ | 59,356,301 |
|  |  |  |  |  |  |  |  |  |  |
| TOTAL EXP ECTED ENDING BALANCE |  | \$ | 9,808,568 | \$ | 6,547,820 | \$ | 3,248,492 | \$ | 3,281,609 |
| TOTAL EXP ENDITURES AND ENDING BALANCE |  |  |  |  |  |  |  |  |  |
|  |  | \$ | 61,740,777 | \$ | 64,472,178 | \$ | 64,649,340 | \$ | 62,637,909 |



| Cuesta College <br> Final Budget - Expenditures <br> General Fund Restricted |  |  | $\begin{gathered} 16-17 \\ \text { Actual } \\ \text { Expenditures } \\ \hline \end{gathered}$ |  | 17-18 <br> Unaudited Expenditures |  | 18-19 <br> Tentative Budget |  | 18-19 Final <br> Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1100 | InstructionalS a laries, Contract/Regular | \$ | 56,913 | \$ | 67,096 | \$ | 43,747 | \$ | 43,746 |
| 1200 | Non-InstructionalS alaries, Contract/Regular |  | 804,058 |  | 766,735 |  | 948,234 |  | 947,557 |
| 1300 | InstructionalS a laries, Other |  | 18,282 |  | 29,893 |  | 21,000 |  | - |
| 1400 | Non-InstructionalS a laries, Other |  | 425,856 |  | 572,977 |  | 95,919 |  | 211,612 |
| 1000 TOTAL ACADEMIC S ALARIES |  | \$ | 1,305,109 | \$ | 1,436,701 | \$ | 1,108,900 | \$ | 1,202,915 |
|  |  |  |  |  |  |  |  |  |  |
| 2100 | Non-InstructionalRegularS tatus | \$ | 3,161,352 | \$ | 3,374,813 | \$ | 4,145,951 | \$ | 4,030,585 |
| 2200 | Instructional Aides - RegularStatus |  | 124,285 |  | 186,157 |  | 287,456 |  | 287,456 |
| 2300 | Hourly/S tudent Non-Instructional |  | 1,057,101 |  | 972,529 |  | 1,155,090 |  | 843,786 |
| 2400 | Hourly/S tudent Instructional |  | 227,147 |  | 193,765 |  | 91,913 |  | 226,600 |
|  |  |  |  |  |  |  |  |  |  |
| 2000 TOTAL CLAS S IFIED S ALARIES |  | \$ | 4,569,885 | \$ | 4,727,264 | \$ | 5,680,410 | \$ | 5,388,427 |
|  |  |  |  |  |  |  |  |  |  |
| 3100 | State Teachers Retire ment S ystem (STRS) | \$ | 267,036 | \$ | 335,130 | \$ | 201,607 | \$ | 184,710 |
| 3200 | Public Employees Retire ment S ystem (PERS) |  | 439,887 |  | 532,154 |  | 735,316 |  | 709,080 |
| 3300 | Old Age, Survivors \& Dis a bility Insurance |  | 317,879 |  | 335,712 |  | 458,643 |  | 403,457 |
| 3400 | He alth \& We lfare Fringe Package |  | 414,964 |  | 495,340 |  | 524,531 |  | 556,182 |
| 3500 | S tate Unemployment Insurance |  | 2,696 |  | 2,793 |  | 3,345 |  | 3,154 |
| 3600 | Workers Compensation Insurance |  | 53,803 |  | 61,362 |  | 72,846 |  | 69,116 |
| 3900 | Retire e Benefits |  | - |  | - |  | - |  | - |
|  |  |  |  |  |  |  |  |  |  |
| 3000 TOTAL S TAFF BENEFITS |  | \$ | 1,496,265 | \$ | 1,762,491 | \$ | 1,996,288 | \$ | 1,925,699 |
|  |  |  |  |  |  |  |  |  |  |
| 4200 | Books, Magazines \& Periodic als | \$ | 65,657 | \$ | 82,296 | \$ | 98,642 | \$ | 102,510 |
| 4300 | Software Under $\$ 200$ or $<1 \mathrm{Year}$ |  | 298 |  | 6,670 |  | 1,000 |  | 1,000 |
| 4400 | InstructionalS upplies and Mate rials |  | 427,215 |  | 396,090 |  | 798,418 |  | 631,809 |
| 4700 | Non-InstructionalS upplies and Materials |  | 305,966 |  | 402,029 |  | 395,744 |  | 628,427 |
|  |  |  |  |  |  |  |  |  |  |
| 4000 TOTAL S UPP LIES |  | \$ | 799,136 | \$ | 887,085 | \$ | 1,293,804 | \$ | 1,363,746 |
|  |  |  |  |  |  |  |  |  |  |
| 5100 | Personneland Consultant Services | \$ | 1,252,186 | \$ | 1,496,618 | \$ | 361,061 | \$ | 778,277 |
| 5200 | Utilities and House keeping |  | 10,993 |  | 29,263 |  | 33,250 |  | 27,000 |
| 5300 | Legal, Election and Audit Expenses |  | - |  | - |  | - |  | - |
| 5400 | Insurance |  | - |  | - |  | - |  | - |
| 5500 | Dues and Memberships |  | 1,656 |  | 12,612 |  | 2,000 |  | 10,443 |
| 5600 | Traveland Conference Expense |  | 482,694 |  | 502,268 |  | 671,831 |  | 733,214 |
| 5700 | Rents and Leases |  | 51,607 |  | 78,119 |  | 21,920 |  | 7,500 |
| 5800 | Repairs and Maintenance |  | 42,184 |  | 62,856 |  | 9,270 |  | 22,836 |
| 5900 | OtherServices and Expenses |  | 416,198 |  | 460,269 |  | 1,253,245 |  | 1,908,162 |
|  |  |  |  |  |  |  |  |  |  |
| 5000 TOTAL OTHER OPERATING EXPENS ES |  | \$ | 2,257,518 | \$ | 2,642,005 | \$ | 2,352,577 | \$ | 3,487,432 |
|  |  |  |  |  |  |  |  |  |  |
| TOTAL 1000-5000 |  | \$ | 10,427,913 | \$ | 11,455,546 | \$ | 12,431,979 | \$ | 13,368,219 |
|  |  |  |  |  |  |  |  |  |  |
| 6100 | Sites and S ite Improve ment | \$ | 4,305 | \$ | 116,998 | \$ | 20,000 | \$ | - |
| 6200 | Buildings |  | 451,562 |  | 1,282,717 |  | 475,410 |  | - |
| 6300 | Books |  | 45,481 |  | 62,088 |  | - |  | 5,000 |
| 6400 | Equipment |  | 1,098,865 |  | 1,487,678 |  | 2,300,120 |  | 2,682,026 |
|  |  |  |  |  |  |  |  |  |  |
| 6000 TOTAL CAPITAL EXP ENS ES |  | \$ | 1,600,213 | \$ | 2,949,481 | \$ | 2,795,530 | \$ | 2,687,026 |
|  |  |  |  |  |  |  |  |  |  |
| 1000-6000 TOTAL EXP ENDITURES |  | \$ | 12,028,126 | \$ | 14,405,027 | \$ | 15,227,509 | \$ | 16,055,245 |
|  |  |  |  |  |  |  |  |  |  |
| 7100 | Debt Retire ment (Long Term Debt) | \$ | - | \$ | - | \$ | - | \$ | - |
| 7200 | Intrafund Transfers - Out |  | - |  | 674,547 |  | - |  | - |
| 7300 | Interfund Transfers - Out |  | 80,000 |  | 100 |  | 80,000 |  | - |
| 7400 | OtherTransfers |  | 1,043,074 |  | 952,701 |  | - |  | - |
| 7500 | Student Fina ncial Aid |  | 55,808 |  | 64,574 |  | 90,370 |  | 162,432 |
| 7600 | OtherPayments to Students |  | 170,590 |  | 194,551 |  | 198,929 |  | 307,341 |
| 7700 | Contingencies/Escrow Ac counts |  | - |  | - |  | - |  | - |
| 7800 | Unappropriated Funds |  | - |  | - |  | - |  | - |
| 7900 | Reserve for Contingencies |  | - |  | - |  | - |  | - |
|  |  |  |  |  |  |  |  |  |  |
| 7000 TOTAL OTHER OUTGO |  | \$ | 1,349,472 | \$ | 1,886,473 | \$ | 369,299 | \$ | 469,773 |
|  |  |  |  |  |  |  |  |  |  |
| TOTAL EXP ENDITURES |  | \$ | 13,377,598 | \$ | 16,291,500 | \$ | 15,596,808 | \$ | 16,525,018 |
|  |  |  |  |  |  |  |  |  |  |
| TOTAL EXP ECTED ENDING BALANCE |  | \$ | 1,053,044 | \$ | 1,147,527 | \$ | - | \$ | - |
| TOTAL EXPENDITURES AND ENDING BALANCE \$ |  |  |  |  |  |  |  |  |  |
|  |  |  | 14,430,642 | \$ | 17,439,027 | \$ | 15,596,808 | \$ | 16,525,018 |

## OTHER FUND BUDGETS

## DEBT SERVICE FUNDS

Debt Service Funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest. Debt Service Funds should be used if current financial resources are being accumulated for principal and interest payments on general long-term liabilities that will mature in future years. The District made the final payment of the 2003 Certificates of Participation (COPs) in July 2017. The District used proceeds from the General Obligation Bond Series B to pay off the 2009 Certificates of Participation (COPs) in February 2018.

The District has the following Debt Service Funds:
GO Bond Interest and Redemption Fund
COPs Repayment Fund

## GO Bond Interest and Redemption Fund

The District passed a $\$ 275$ million General Obligation bond in November 2014. Debt payments will be made from this fund. The San Luis Obispo Tax Assessor will collect $\$ 19.25$ per $\$ 100,000$ of assessed value from property owners. The revenue collected will be deposited into this fund and annual debt payments will be made from this fund.
$\left.\begin{array}{lrrrrrr} & \begin{array}{c}\text { APPROVED } \\ \text { BUDGET }\end{array} & \begin{array}{c}\text { ADJUSTED } \\ \text { BUDGET }\end{array} & \begin{array}{c}\text { ACTUAL } \\ \text { UNAUDITED }\end{array} & \begin{array}{c}\text { FINAL } \\ \text { BUDGET }\end{array} \\ & & 2017-18 & 2017-18 & 2017-18 & 2018-19\end{array}\right)$

TOTAL EXPENDITURES \& ENDING BALANCE \$ $23,631,134 \$ 32,397,410 \$ 32,397,410 \$ 33,284,485$

## COPs Repayment Fund

In July 2003, the San Luis Obispo County Community College District Financing Corporation issued $\$ 3,325,000$ of Certificates of Participation (COPs) with interest rates ranging from 1.10 percent to 3.80 percent. The final payment was made in July 2017.

In November 2009, the San Luis Obispo County Community College District Financing Corporation issued $\$ 7,315,000$ of Certificates of Participation (COPs) Series B Notes with interest rates ranging from 3.00 percent to 5.875 percent. The District used proceeds from the General Obligation Bond Series B to pay off the COPs in February 2018.

The remaining balance in this fund will be transferred to the General Fund in 2018-19.

|  |  | APPROVED <br> BUDGET <br> 2017-18 |  | ADJUSTED <br> BUDGET <br> 2017-18 |  | ACTUAL UNAUDITED 2017-18 |  | $\begin{gathered} \text { FINAL } \\ \text { BUDGET } \\ 2018-19 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 1,612,830 | \$ | 1,612,830 | \$ | 1,612,830 | \$ | 121,391 |
| Income |  |  |  |  |  |  |  |  |
| 8860 Interest | \$ | 2,500 | \$ | 3,448 | \$ | 3,448 | \$ | 50 |
| 8981 Interfund Transfers-In |  | 6,465,000 |  | 6,035,788 |  | 6,035,788 |  | 0 |
| TOTAL INCOME | \$ | 6,467,500 | \$ | 6,039,236 | \$ | 6,039,236 | \$ | 50 |
| TOTAL INCOME \& BEGINNING BALANCE | \$ | 8,080,330 | \$ | 7,652,066 | \$ | 7,652,066 | \$ | 121,441 |
| Expenditures |  |  |  |  |  |  |  |  |
| 5340 Debt Administration | \$ | 5,775 | \$ |  | \$ | 0 | \$ | 0 |
| 7130 Debt Retirement |  | 7,220,000 |  | 7,220,000 |  | 7,220,000 |  | 0 |
| 7140 Debt Interest \& Other Serv Chg |  | 569,484 |  | 310,675 |  | 310,675 |  | 0 |
| 7150 Capital Lease Payments |  | 0 |  | 0 |  | 0 |  | 0 |
| 7300 Interfund Transfers - Out |  | 0 |  | 0 |  | 0 |  | 121,441 |
| TOTAL EXPENDITURES | \$ | 7,795,259 | \$ | 7,530,675 | \$ | 7,530,675 | \$ | 121,441 |
| ENDING BALANCE, JUNE 30 | \$ | 285,071 | \$ | 121,391 | \$ | 121,391 | \$ | 0 |

TOTAL EXPENDITURES \& ENDING BALANCE | $\$ 121,441$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |

## SPECIAL REVENUE FUNDS

Special Revenue Funds account for the proceeds of special revenue sources whose expenditures are legally restricted. Special Revenue Funds encompass activities not directly related to the educational program of the college, but that provide a service to students (such as the Children's Center). Such activities may provide non-classroom or laboratory experience for students and incidentally create goods or services that may be sold. In the process of creating the incidental goods or services, expenditures are incurred in addition to those necessary solely for the educational benefits of students. These expenditures are charged against revenue received as a direct result of the operations. Other instructional expenses are accounted for as part of the General Fund.

The District has the following Special Revenue Funds:

## Children's Center Funds

## CHILDREN'S CENTER FUND

The District maintains a licensed Children's Center on both the San Luis Obispo and North County sites. The San Luis Obispo Children's Center has two preschool classrooms and one toddler classroom. The North County Children's Center has one preschool classroom and one toddler classroom. The centers are used as a laboratory by students studying Early Childhood Education. The Children's Center provides childcare services for Cuesta College students to allow them to pursue their educational goals. The Children's Center is self-funded and does not require General Fund assistance.

|  | APPROVED BUDGET 2017-18 |  | ADJUSTED <br> BUDGET <br> 2017-18 |  | ACTUAL UNAUDITED 2017-18 |  | FINALBUDGET2018-19 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 100,754 | \$ | 100,754 | \$ | 100,754 | \$ | 126,067 |
| Income |  |  |  |  |  |  |  |  |
| 8690 Other State Revenue | \$ | 0 | \$ | 1,225 | \$ | 1,225 | \$ | 0 |
| 8820 Contributions, Gifts, Grants |  | 0 |  | 239 |  | 239 |  | 0 |
| 8860 Interest |  | 250 |  | 1,415 |  | 1,415 |  | 1,500 |
| 8871 Child Development Services |  | 400,000 |  | 389,810 |  | 359,284 |  | 375,000 |
| 8890 Other Local Income |  | 45,000 |  | 52,800 |  | 52,800 |  | 50,000 |
| 8981 Interfund Transfers-In |  | 0 |  | 0 |  |  |  | 0 |
| TOTAL INCOME | \$ | 445,250 | \$ | 445,489 | \$ | 414,963 | \$ | 426,500 |
| TOTAL INCOME \& BEGINNING BALANCE | \$ | 546,004 | \$ | 546,243 | \$ | 515,717 | \$ | 552,567 |
| Expenditures |  |  |  |  |  |  |  |  |
| 2000 Classified Salaries | \$ | 290,000 | \$ | 291,888 | \$ | 281,299 | \$ | 294,627 |
| 3000 Benefits |  | 90,000 |  | 102,733 |  | 102,733 |  | 121,051 |
| 4000 Supplies and Materials |  | 10,000 |  | 4,281 |  | 4,281 |  | 5,000 |
| 5000 Other Operating Expenses |  | 10,000 |  | 1,212 |  | 1,212 |  | 5,822 |
| 6000 Capital Outlay |  | 0 |  | 0 |  | 0 |  | 0 |
| 7000 Other Student Aid |  | 0 |  | 125 |  | 125 |  | 0 |
| TOTAL EXPENDITURES | \$ | 400,000 | \$ | 400,239 | \$ | 389,650 | \$ | 426,500 |
| ENDING BALANCE, JUNE 30 | \$ | 146,004 | \$ | 146,004 | \$ | 126,067 | \$ | 126,067 |
| TOTAL EXPENDITURES \& ENDING BAL | \$ | 546,004 | \$ | 546,243 | \$ | 515,717 | \$ | 552,567 |

## CAPTIAL PROJECTS FUNDS

Capital Projects Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities and other capital projects (other than those financed by proprietary and fiduciary funds). Resources accumulated for future acquisitions or construction of capital projects are recorded in this fund.

The District has the following Capital Projects Funds:

## Capital Projects Fund

## 2014 General Obligation Bond Project Fund

## CAPITAL PROJECTS FUND

The Capital Projects Fund is used to account for the accumulation and expenditure of monies for the acquisition or construction of significant capital outlay items and Scheduled Maintenance projects that are not funded by State grants or construction bonds. The District transfers $\$ 375,000$ annually from the General Fund to fund non-reimbursable capital projects.

|  |  | $\begin{gathered} \text { APPROVED } \\ \text { BUDGET } \\ 2017-18 \end{gathered}$ |  | $\begin{gathered} \text { ADJUSTED } \\ \text { BUDGET } \\ 2017-18 \end{gathered}$ |  | $\begin{aligned} & \text { ACTUAL } \\ & \text { UNAUDITED } \\ & 2017-18 \end{aligned}$ |  | FINAL <br> BUDGET <br> 2018-19 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 1,281,056 | \$ | 1,281,056 | \$ | 1,281,056 | \$ | 990,770 |
| Income |  |  |  |  |  |  |  |  |
| 8652 Scheduled Maint \& Special Repair | \$ | 246,966 | \$ | 224,474 | \$ | 224,474 | \$ | 105,990 |
| 8690 Other State Revenues |  | 200,000 |  | 250,388 |  | 250,388 |  | 0 |
| 8820 Contributions, Gifts, Grants |  | 0 |  | 0 |  | 0 |  | 0 |
| 8860 Interest |  | 5,000 |  | 16,632 |  | 16,632 |  | 15,000 |
| 8890 Other Local Revenues |  | 50,000 |  | 94,942 |  | 94,942 |  | 75,000 |
| 8981 Interfund Transfer-In |  | 375,000 |  | 375,000 |  | 375,000 |  | 375,000 |
| 8982 Intrafund Transfer-In |  | 0 |  | 235,645 |  | 235,645 |  | 0 |
| TOTAL INCOME | \$ | 876,966 | \$ | 1,197,081 | \$ | 1,197,081 | \$ | 570,990 |
| TOTAL INCOME \& BEGINNING BALANCE | \$ | 2,158,022 | \$ | 2,478,137 | \$ | 2,478,137 | \$ | 1,561,760 |
| Expenditures |  |  |  |  |  |  |  |  |
| 4000 Supplies and Materials | \$ | 0 | \$ | 1,535 | \$ | 1,535 | \$ | 0 |
| 5000 Other Operating Expenses |  | 1,658,022 |  | 896,786 |  | 896,786 |  | 1,061,760 |
| 6000 Capital Outlay |  | 0 |  | 844,171 |  | 353,401 |  | 0 |
| 7000 Other Outgo |  | 0 |  | 235,645 |  | 235,645 |  | 0 |
| TOTAL EXPENDITURES | \$ | 1,658,022 | \$ | 1,978,137 | \$ | 1,487,367 | \$ | 1,061,760 |
| ENDING BALANCE, JUNE 30 | \$ | 500,000 | \$ | 500,000 | \$ | 990,770 | \$ | 500,000 |
| TOTAL EXPENDITURES \& ENDING BALANCE | \$ | 2,158,022 | \$ | 2,478,137 | \$ | 2,478,137 | \$ | 1,561,760 |

The District passed a $\$ 275$ million General Obligation bond in November 2014. The bonds will be issued in four separate series over a twelve-year period. The first series of bonds ( $\$ 75$ million) was issued in March 2015. The second series of bonds ( $\$ 73$ million) was issued in February 2018. The proceeds from these issuances have been deposited into this fund.

|  |  | $\begin{gathered} \text { APPROVED } \\ \text { BUDGET } \\ 2017-18 \end{gathered}$ | $\begin{gathered} \text { ADJUSTED } \\ \text { BUDGET } \\ 2017-18 \end{gathered}$ | ACTUAL UNAUDITED $2017-18$ | $\begin{gathered} \text { FINAL } \\ \text { BUDGET } \\ \text { 2018-19 } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 24,319,664 \$ | 24,319,664 \$ | 24,319,664 \$ | 69,388,948 |
| Income |  |  |  |  |  |
| 8860 Interest | \$ | 150,000 \$ | 618,346 \$ | 618,346 \$ | 500,000 |
| 8890 Other Local Revenues |  | 0 | 0 | 0 | 0 |
| 8941 Sale of Bonds |  | 72,000,000 | 72,803,091 | 72,803,091 | 0 |
| 8981 Interfund Transfers-In |  | 0 | 4,404 | 4,404 | 0 |
| TOTAL INCOME | \$ | 72,150,000 \$ | 73,425,841 \$ | 73,425,841 \$ | 500,000 |
| TOTAL INCOME \& BEGINNING BALANCE | \$ | 96,469,664 \$ | 97,745,505 \$ | 97,745,505 \$ | 69,888,948 |
| Expenditures |  |  |  |  |  |
| 2000 Classified Salaries | \$ | 130,000 \$ | 144,740 \$ | 144,740 \$ | 155,269 |
| 3000 Benefits |  | 42,000 | 47,204 | 47,204 | 57,861 |
| 4000 Supplies and Materials |  | 50,000 | 107,399 | 107,399 | 100,000 |
| 5000 Other Operating Expense \& Svc |  | 2,000,000 | 3,191,843 | 3,191,843 | 2,000,000 |
| 6000 Capital Outlay |  | 30,000,000 | 39,386,216 | 18,829,583 | 25,000,000 |
| 7000 Interfund Transfers - Out |  | 6,465,000 | 6,035,788 | 6,035,788 | 0 |
| TOTAL EXPENDITURES | \$ | 38,687,000 \$ | 48,913,190 \$ | 28,356,557 \$ | 27,313,130 |
| ENDING BALANCE, JUNE 30 | \$ | 57,782,664 \$ | 48,832,315 \$ | 69,388,948 \$ | 42,575,818 |

TOTAL EXPENDITURES \& ENDING BALANCE \$
$96,469,664 \$ \quad 97,745,505 \$ \quad 97,745,505 \$ 69,888,948$

## ENTERPRISE FUNDS

Enterprise Funds are used to account for an operation when it is the intent of the governing board to operate as a business and to account for its total operating costs (direct and indirect, including depreciation). Such costs are financed or recovered primarily through user charges. Enterprise Funds may also be used when the periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

The District has the following Enterprise Funds:
Bookstore Fund

## BOOKSTORE FUND

The Cuesta College Bookstore is an auxiliary organization that operates as an enterprise fund of the District. It is a self-supporting unit that accounts for all assets and liabilities in procuring revenue and conforms to generally accepted accounting principles (GAAP) and auditing standards. The Bookstore is managed by a director and is under the direction of the Vice President of Administrative Services. It is governed by Board policy and its annual budget is approved by the Board of Trustees. The Bookstore operates two stores, one on the San Luis Obispo campus and one on the North County Campus.

|  |  | PPROVED <br> BUDGET <br> 2017-18 |  | $\begin{aligned} & \text { ACTUAL } \\ & \text { UNAUDITED } \\ & 2017-18 \end{aligned}$ |  | FINAL BUDGET $2018-19$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Revenues |  |  |  |  |  |  |
| Sales | \$ | 2,216,275 | \$ | 1,943,794 | \$ | 1,994,700 |
| TOTAL OPERATING REVENUES | \$ | 2,216,275 | \$ | 1,943,794 | \$ | 1,994,700 |
| Operating Expenses |  |  |  |  |  |  |
| Classified Salaries | \$ | 491,450 | \$ | 478,236 | \$ | 428,885 |
| Employee Benefits |  | 163,250 |  | 164,177 |  | 113,165 |
| Books and Supplies |  | 1,485,113 |  | 1,435,289 |  | 1,445,012 |
| Services and Other Operating Expenditures |  | 84,600 |  | 105,421 |  | 90,634 |
| Depreciation |  | 725 |  | 0 |  | 0 |
| Capital Outlay |  | 2,000 |  | 292 |  | 18,284 |
| TOTAL OPERATING EXPENSES | \$ | 2,227,138 | \$ | 2,183,415 | \$ | 2,095,980 |
| OPERATING INCOME (LOSS) | \$ | $(10,863)$ | \$ | $(239,621)$ |  | $(101,280)$ |
| Nonoperating Revenues (Expenses) |  |  |  |  |  |  |
| Interest Income | \$ | 1,000 | \$ | 2,784 | \$ | 600 |
| Miscellaneous Revenues |  | 161,200 |  | 89,518 |  | 151,000 |
| Miscellaneous Expenses |  | $(52,992)$ |  | $(14,697)$ |  | $(48,000)$ |
| Capital Outlay |  |  |  |  |  |  |
| Operating Transfers In |  |  |  |  |  |  |
| Operating Transfers Out |  | $(86,000)$ |  | $(86,000)$ |  | $(86,000)$ |
| TOTAL NONOPERATING REVENUES (EXPENSES) | \$ | 23,208 | \$ | $(8,395)$ | \$ | 17,600 |
| NET PROFIT (LOSS) | \$ | 12,345 |  | $(248,016)$ |  | $(83,680)$ |
| RETAINED EARNINGS, BEGINNING OF YEAR | \$ | 283,655 | \$ | 283,655 | \$ | 35,639 |
| RETAINED EARNINGS, END OF YEAR | \$ | 296,000 | \$ | 35,639 | \$ | $(48,041)$ |

## INTERNAL SERVICE FUNDS

Internal Service Funds are used to account for the financing of goods or services provided by one department or organizational unit to other units on a cost-reimbursement. While the use of Internal Service Funds is not required under GAAP, they may be useful to identify and manage costs associated with particular services (e.g., self-insurance programs, duplicating and printing services, data processing, purchasing, motor pools, and central stores) and allocating such costs to user departments. By using the full accrual basis of accounting and flow of economic resources measurement focus, they can measure and recover the full cost, including depreciation of fixed assets, of providing goods and services.

The District has the following Internal Service Funds:

## Property and Liability Self Insurance Fund

## Dental Self Insurance Fund

Vision Self Insurance Fund

## PROPERTY AND LIABILITY FUND

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The District contracts with the Bay Area Community College District Joint Powers Authority for property and liability insurance coverage. There is a District cost of a $\$ 10,000$ deductible per claim. Settlement claims have not exceeded this commercial coverage in any of the past three years.

|  | APPROVED <br> BUDGET <br> 2017-18 |  | ADJUSTED <br> BUDGET <br> 2017-18 |  | ACTUAL UNAUDITED 2017-18 |  | FINAL BUDGET 2018-19 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 50,000 | \$ | 50,000 | \$ | 50,000 | \$ | 50,000 |
| Income |  |  |  |  |  |  |  |  |
| 8860 Interest | \$ | 300 | \$ | 723 | \$ | 723 | \$ | 500 |
| 8878 Insurance |  | 0 |  | 0 |  | 0 |  | 0 |
| 8981 Interfund Transfer-In |  | 0 |  | 0 |  | 0 |  | 0 |
| TOTAL INCOME | \$ | 300 | \$ | 723 | \$ | 723 | \$ | 500 |
| TOTAL INCOME \& BEGINNING BALANCE | \$ | 50,300 | \$ | 50,723 | \$ | 50,723 | \$ | 50,500 |
| Expenditures |  |  |  |  |  |  |  |  |
| 4000 Supplies and Materials | \$ | 0 | \$ | 0 | \$ | 0 | \$ | 0 |
| 5000 Other Operating Expenses |  | 6,000 |  | 6,000 |  | 0 |  | 6,000 |
| 6000 Capital Outlay |  | 6,000 |  | 5,700 |  | 0 |  |  |
| 7000 Other Outgo |  | 0 |  | 723 |  | 723 |  | 6,000 |
| TOTAL EXPENDITURES | \$ | 12,000 | \$ | 12,423 | \$ | 723 | \$ | 12,000 |
| ENDING BALANCE, JUNE 30 | \$ | 38,300 | \$ | 38,300 | \$ | 50,000 | \$ | 38,500 |
| TOTAL EXPENDITURES \& ENDING BALAN |  | 50,300 | \$ | 50,723 | \$ | 50,723 | \$ | 50,500 |

## DENTAL SELF-INSURANCE FUND

The District's dental benefits are contracted with the California Schools Dental Coalition, a Joint Powers Authority (JPA). Employee dental deductions are deposited into this fund. The JPA charges the District an estimated monthly amount for claims. The JPA processes the dental claims and future monthly charges are adjusted based on claim history.

|  | $\begin{gathered} \text { APPROVED } \\ \text { BUDGET } \\ 2017-18 \end{gathered}$ |  | $\begin{gathered} \text { ADJUSTED } \\ \text { BUDGET } \\ 2017-18 \end{gathered}$ |  | ACTUALUNAUDITED$2017-18$ |  | FINAL BUDGET 2018-19 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 217,156 | \$ | 217,156 | \$ | 217,156 | \$ | 77,138 |
| Income |  |  |  |  |  |  |  |  |
| 8830 Contracted Services | \$ | 425,000 | \$ | 425,000 | \$ | 386,549 | \$ | 425,000 |
| 8860 Interest |  | 25 |  | 25 |  | 4 |  | 25 |
| 8890 Other Local Income |  | 0 |  | 0 |  | 0 |  | 0 |
| TOTAL INCOME | \$ | 425,025 | \$ | 425,025 | \$ | 386,553 | \$ | 425,025 |
| TOTAL INCOME \& BEGINNING BALANCE | \$ | 642,181 | \$ | 642,181 | \$ | 603,709 | \$ | 502,163 |
| Expenditures |  |  |  |  |  |  |  |  |
| 5000 Other Operating Expenses | \$ | 450,000 | \$ | 450,000 | \$ | 526,571 | \$ | 450,000 |
| TOTAL EXPENDITURES | \$ | 450,000 | \$ | 450,000 | \$ | 526,571 | \$ | 450,000 |
| ENDING BALANCE, JUNE 30 | \$ | 192,181 | \$ | 192,181 | \$ | 77,138 | \$ | 52,163 |



The District's vision benefits are contracted with the California Schools Vision Coalition, a Joint Powers Authority (JPA). Employee vision deductions are deposited into this fund. The JPA charges the District an estimated monthly amount for claims. The JPA processes the vision claims and future monthly charges are adjusted based on claim history.

|  | APPROVED <br> BUDGET <br> 2017-18 |  |  | ADJUSTED <br> BUDGET <br> 2017-18 |  | ACTUAL UNAUDITED 2017-18 |  | FINAL BUDGET 2018-19 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 0 | \$ | 0 | \$ | 0 | \$ | 18,304 |
| Income |  |  |  |  |  |  |  |  |
| 8830 Contracted Services | \$ | 0 | \$ | 85,000 | \$ | 84,083 | \$ | 85,000 |
| 8860 Interest |  | 0 |  | 10 |  | 3 |  | 10 |
| 8890 Other Local Income |  | 0 |  | 0 |  | 0 |  | 0 |
| TOTAL INCOME | \$ | 0 | \$ | 85,010 | \$ | 84,086 | \$ | 85,010 |
| TOTAL INCOME \& BEGINNING BALANCE | \$ | 0 | \$ | 85,010 | \$ | 84,086 | \$ | 103,314 |
| Expenditures |  |  |  |  |  |  |  |  |
| 5000 Other Operating Expenses | \$ | 0 | \$ | 85,010 | \$ | 65,782 | \$ | 65,000 |
| TOTAL EXPENDITURES | \$ | 0 | \$ | 85,010 | \$ | 65,782 | \$ | 65,000 |
| ENDING BALANCE, JUNE 30 | \$ | 0 | \$ | 0 | \$ | 18,304 | \$ | 38,314 |
| TOTAL EXPENDITURES \& ENDING BALAN |  | 0 | \$ | 85,010 | \$ | 84,086 | \$ | 103,314 |

## TRUST FUNDS

Trust funds are used to account for assets held on behalf of another party in which the District has some discretionary authority for decision making or responsibility for approving expenditures.

Trust funds are appropriate when one or more of the following conditions are present:

- There is an agreement granting the District discretionary authority.
- There are contractual or regulatory conditions restricting the use of the funds or requiring the District to exercise a management role or report the results of operations in its financial statements.
- There is a compelling reason to measure operations (revenues, expenditures/expenses, and fund balance) and report the results in the District's financial statements. Examples of compelling reasons may include the materiality of the revenues and expenditures/expenses, or the usefulness of the information to the readers of the financial statements.

The District has the following Trust Funds:
Associated Students of Cuesta College Trust Fund
Student Representation Fee Trust Fund
Student Center Fee Trust Fund

Student Financial Aid Trust Fund
Scholarship and Loan Trust Fund
PARS Post-Employment Benefits Trust Fund
Co-Curricular Trust Fund

## ASSOCIATED STUDENTS OF CUESTA COLLEGE TRUST FUND

The Associated Students of Cuesta College (ASCC) operates as an Associated Students Trust Fund of the District, as provided in Section 7665 of the Education Code. The program is managed by the Coordinator of Student Development and Activities and the Vice President of Student Services. ASCC has its own constitution and bylaws. Student funds are managed in accordance with District procedures. Student representatives decide how funds are to be used for the benefit of the students of Cuesta College.

The Associated Students of Cuesta College generate funds through an association fee of $\$ 10$ per student, per semester. Additional funds are raised through cafeteria commissions, interest income, and other fundraising activities. The ASCC budget serves as support for campus programs: athletics, performing and fine arts, child care, tutorial, transportation, job placement services, the student newspaper, book loans, and grants.

|  | $\begin{gathered} \text { APPROVED } \\ \text { BUDGET } \\ 2017-18 \end{gathered}$ |  | ADJUSTED BUDGET 2017-18 |  | ACTUAL UNAUDITED 2017-18 |  | FINAL BUDGET 2018-19 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 217,864 \$ | \$ | 217,864 | \$ | 217,864 | \$ | 211,109 |
| Income |  |  |  |  |  |  |  |  |
| 8840 Sales and Commissions | \$ | 15,000 \$ |  | 15,000 | \$ | 18,877 | \$ | 15,000 |
| 8860 Interest |  | 800 \$ | \$ | 800 |  | 3,530 |  | 1,000 |
| 8886 ASCC Fees |  | 78,000 |  | 78,000 |  | 74,400 |  | 75,000 |
| 8890 Other Local Revenue |  | 100 |  | 100 |  | 0 |  | 0 |
| TOTAL INCOME | \$ | 93,900 \$ |  | 93,900 | \$ | 96,807 | \$ | 91,000 |
| TOTAL INCOME \& BEGINNING BALANCE | \$ | 311,764\$ |  | 311,764 | \$ | 314,671 | \$ | 302,109 |
| Expenditures |  |  |  |  |  |  |  |  |
| 2000 Classified Salaries | \$ | 50,000 \$ | \$ | 50,000 | \$ | 12,158 | \$ | 37,000 |
| 3000 Benefits |  | 2,000 |  | 2,000 |  | 157 |  | 1,000 |
| 4000 Supplies and Materials |  | 23,050 |  | 23,050 |  | 8,450 |  | 20,890 |
| 5000 Other Operating Expenses |  | 60,450 |  | 60,450 |  | 47,945 |  | 78,235 |
| 6000 Capital Outlay |  | 4,000 |  | 0 |  | 11,001 |  | 0 |
| 7000 Other Outgo |  | 0 |  | 0 |  | 23,851 |  | 0 |
| TOTAL EXPENDITURES | \$ | 139,500 \$ |  | 135,500 | \$ | 103,562 | \$ | 137,125 |
| ENDING BALANCE, JUNE 30 | \$ | 172,264 \$ |  | 176,264 | \$ | 211,109 | \$ | 164,984 |
| TOTAL EXPENDITURES \& ENDING BALANCE | \$ | 311,764 \$ |  | 311,764 | \$ | 314,671 | \$ | 302,109 |

## STUDENT REPRESENTATION TRUST FUND

A vote of the students authorized the collection of a mandatory \$1 Student Representation Fee from every credit student each term. Uses of the funds include advocacy training, meeting with other student leaders and elected officials, and necessary supplies to support students in their advocacy and lobbying efforts.

|  | APPROVED BUDGET 2017-18 |  | ADJUSTED <br> BUDGET 2017-18 |  | $\begin{aligned} & \text { ACTUAL } \\ & \text { UNAUDITED } \\ & 2017-18 \end{aligned}$ |  | $\begin{gathered} \text { FINAL } \\ \text { BUDGET } \\ 2018-19 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 60,649 | \$ | 60,649 | \$ | 60,649 | \$ | 53,197 |
| Income |  |  |  |  |  |  |  |  |
| 8860 Interest | \$ | 300 | \$ | 300 | \$ | 926 | \$ | 500 |
| 8884 Student Rep Fee |  | 16,500 |  | 16,500 |  | 16,507 |  | 16,500 |
| TOTAL INCOME | \$ | 16,800 | \$ | 16,800 | \$ | 17,433 | \$ | 17,000 |
| TOTAL INCOME \& BEGINNING BALANCE | \$ | 77,449 | \$ | 77,449 | \$ | 78,082 | \$ | 70,197 |
| Expenditures |  |  |  |  |  |  |  |  |
| 4000 Supplies and Materials | \$ | 3,000 | \$ | 3,000 | \$ | 888 | \$ | 2,000 |
| 5000 Other Operating Expenses |  | 41,500 |  | 41,500 |  | 18,827 |  | 49,000 |
| 6000 Capital Outlay |  | 0 |  | 0 |  | 5,170 |  | 0 |
| TOTAL EXPENDITURES | \$ | 44,500 | \$ | 44,500 | \$ | 24,885 | \$ | 51,000 |
| ENDING BALANCE, JUNE 30 | \$ | 32,949 | \$ | 32,949 | \$ | 53,197 | \$ | 19,197 |
| TOTAL EXPENDITURES \& ENDING BALANCE | \$ | 77,449 | \$ | 77,449 | \$ | 78,082 | \$ | 70,197 |

## STUDENT CENTER FEE TRUST FUND

Students voted in 1990 to authorize the collection of a Student Center Fee to build a student center. The fee is $\$ 1$ per unit up to $\$ 10$ maximum per year. Initially the fees were used to make payments on the debt issued to construct the student center. As of 2017, the debt has been fully repaid and fees collected will now be used for repairs and improvements to the building.

|  |  | $\begin{gathered} \text { APPROVED } \\ \text { BUDGET } \\ 2017-18 \end{gathered}$ |  | $\begin{gathered} \text { ADJUSTED } \\ \text { BUDGET } \\ 2017-18 \end{gathered}$ |  | $\begin{aligned} & \text { ACTUAL } \\ & \text { UNAUDITED } \\ & 2017-18 \end{aligned}$ |  | FINAL BUDGET 2018-19 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 0 | \$ | 0 | \$ | 0 | \$ | 64,814 |
| Income |  |  |  |  |  |  |  |  |
| 8860 Interest | \$ | 500 | \$ | 883 | \$ | 883 | \$ | 500 |
| 8883 Student Center Fee |  | 68,000 |  | 63,931 |  | 63,931 |  | 65,000 |
| TOTAL INCOME | \$ | 68,500 | \$ | 64,814 | \$ | 64,814 | \$ | 65,500 |
| TOTAL INCOME \& BEGINNING BALANCE | \$ | 68,500 | \$ | 64,814 | \$ | 64,814 | \$ | 130,314 |
| Expenditures |  |  |  |  |  |  |  |  |
| 4000 Supplies and Materials | \$ | 0 | \$ | 0 | \$ | 0 | \$ | 0 |
| 5000 Other Operating Expenses |  | 0 |  | 0 |  | 0 |  | 0 |
| 6000 Capital Outlay |  | 50,000 |  | 46,314 |  | 0 |  | 50,000 |
| 7000 Other Outgo |  | 0 |  | 0 |  | 0 |  | 0 |
| TOTAL EXPENDITURES | \$ | 50,000 | \$ | 46,314 | \$ | 0 | \$ | 50,000 |
| ENDING BALANCE, JUNE 30 | \$ | 18,500 | \$ | 18,500 | \$ | 64,814 | \$ | 80,314 |
| TOTAL EXPENDITURES \& ENDING BALAN |  | 68,500 | \$ | 64,814 | \$ | 64,814 | \$ | 130,314 |

## STUDENT FINANCIAL AID TRUST FUND

The Student Financial Aid Trust Fund is used to account for the deposit and direct payment of government-funded student financial aid.

|  |  | APPROVED <br> BUDGET <br> 2017-18 |  | ADJUSTED BUDGET 2017-18 |  | ACTUAL UNAUDITED 2017-18 |  | FINAL BUDGET 2018-19 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 0 | \$ | 0 | \$ | 0 | \$ | 0 |
| Income |  |  |  |  |  |  |  |  |
| 8150 Student Financial Aid | \$ | 10,000,000 | \$ | 12,387,012 | \$ | 12,387,012 | \$ | 12,000,000 |
| 8623 Other Gen Categorical Apportionmen |  | 0 |  | 34,043 |  | 34,043 |  | 1,200,000 |
| 8659 Other Reimb Categorical Program |  | 500,000 |  | 1,305,084 |  | 1,305,084 |  | 1,000,000 |
| 8860 Interest |  | 0 |  | 0 |  | 0 |  | 0 |
| TOTAL INCOME | \$ | 10,500,000 | \$ | 13,726,139 | \$ | 13,726,139 | \$ | 14,200,000 |
| TOTAL INCOME \& BEGINNING BALANCE | \$ | 10,500,000 | \$ | 13,726,139 | \$ | 13,726,139 | \$ | 14,200,000 |
| Expenditures |  |  |  |  |  |  |  |  |
| 7300 Interfund Transfers-Out | \$ | 0 | \$ | 0 | \$ | 0 | \$ | 0 |
| 7510 Student Financial Aid |  | 10,500,000 |  | 13,726,139 |  | 13,726,139 |  | 14,200,000 |
| TOTAL EXPENDITURES | \$ | 10,500,000 | \$ | 13,726,139 | \$ | 13,726,139 | \$ | 14,200,000 |
| ENDING BALANCE, JUNE 30 | \$ | 0 | \$ | 0 | \$ | 0 | \$ | 0 |

TOTAL EXPENDITURES \& ENDING BALANCE \$ 10,500,000 \$ 13,726,139 \$ 13,726,139 \$ 14,200,000

## SCHOLARSHIP AND LOAN TRUST FUND

The Scholarship and Loan Trust Fund is used to account for gifts, donations, bequests, and other devices which are to be used for scholarships or for grants in aid and loans to students. Scholarship accounts are set up with the Cuesta College Foundation, awarded through Financial Aid, and processed to students through this Fund. Educational loans are also passed through this fund to students.

|  | $\begin{gathered} \text { APPROVED } \\ \text { BUDGET } \\ 2017-18 \end{gathered}$ |  | $\begin{gathered} \text { ADJUSTED } \\ \text { BUDGET } \\ 2017-18 \end{gathered}$ |  | $\begin{aligned} & \text { ACTUAL } \\ & \text { UNAUDITED } \\ & 2017-18 \end{aligned}$ |  |  | $\begin{gathered} \text { FINAL } \\ \text { BUDGET } \\ 2018-19 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 0 | \$ | 0 | \$ | 0 | \$ | 0 |
| Income |  |  |  |  |  |  |  |  |
| 8820 Contributions, gifts, grants | \$ | 500,000 | \$ | 562,954 | \$ | 562,954 | \$ | 500,000 |
| 8860 Interest |  | 0 |  | 0 |  | 0 |  | 0 |
| TOTAL INCOME | \$ | 500,000 | \$ | 562,954 | \$ | 562,954 | \$ | 500,000 |
| TOTAL INCOME \& BEGINNING BALANCE | \$ | 500,000 | \$ | 562,954 | \$ | 562,954 | \$ | 500,000 |
| Expenditures |  |  |  |  |  |  |  |  |
| 7300 Interfund Transfers-Out | \$ | 0 | \$ | 0 | \$ | 0 | \$ | 0 |
| 7530 Student Scholarships |  | 500,000 |  | 562,954 |  | 562,954 |  | 500,000 |
| TOTAL EXPENDITURES | \$ | 500,000 | \$ | 562,954 | \$ | 562,954 | \$ | 500,000 |
| ENDING BALANCE, JUNE 30 | \$ | 0 | \$ | 0 | \$ | 0 | \$ | 0 |
| TOTAL EXPENDITURES \& ENDING BALAN |  | 500,000 | \$ | 562,954 | \$ | 562,954 | \$ | 500,000 |

## PARS Post-Employment Benefits Trust Fund

The PARS Post-Employment Benefits Trust Fund is used to account for funds set aside in an irrevocable trust for offsetting the impacts of the rising PERS and STRS employer benefits costs. In December 2017, the Board of Trustees approved a resolution authorizing participation in the trust. The District made an initial investment of $\$ 3$ million into the Vanguard Conservative Fund. The District has the option of making additional investments as funds become available.

|  |  | $\begin{gathered} \text { APPROVED } \\ \text { BUDGET } \\ 2017-18 \end{gathered}$ |  | $\begin{gathered} \text { ADJUSTED } \\ \text { BUDGET } \\ 2017-18 \end{gathered}$ |  | $\begin{aligned} & \text { ACTUAL } \\ & \text { UNAUDITED } \\ & 2017-18 \end{aligned}$ |  | $\begin{gathered} \text { FINAL } \\ \text { BUDGET } \\ 2018-19 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 0 | \$ | 0 | \$ | 0 | \$ | 3,039,299 |
| Income |  |  |  |  |  |  |  |  |
| 8860 Interest | \$ | 0 | \$ | 39,299 | \$ | 39,299 | \$ | 120,000 |
| 8981 Interfund Transfers-In |  | 0 |  | 3,000,000 |  | 3,000,000 |  | 0 |
| TOTAL INCOME | \$ | 0 | \$ | 3,039,299 | \$ | 3,039,299 | \$ | 120,000 |
| TOTAL INCOME \& BEGINNING BALANCE | \$ | 0 | \$ | 3,039,299 | \$ | 3,039,299 | \$ | 3,159,299 |
| Expenditures |  |  |  |  |  |  |  |  |
| 7300 Interfund Transfers-Out | \$ | 0 | \$ | 0 | \$ | 0 | \$ | 0 |
| TOTAL EXPENDITURES | \$ | 0 | \$ | 0 | \$ | 0 | \$ | 0 |
| ENDING BALANCE, JUNE 30 | \$ | 0 | \$ | 3,039,299 | \$ | 3,039,299 | \$ | 3,159,299 |
| TOTAL EXPENDITURES \& ENDING BALAN |  | 0 | \$ | 3,039,299 | \$ | 3,039,299 | \$ | 3,159,299 |

## CO-CURRICULAR TRUST FUND

The Co-Curricular Trust Fund is used to account for activities and events that are an extension of classroom instruction or related college programs.

|  | $\begin{aligned} & \text { APPROVED } \\ & \text { BUDGET } \\ & 2017-18 \end{aligned}$ |  | ADJUSTED BUDGET 2017-18 |  | ACTUAL UNAUDITED 2017-18 |  | $\begin{gathered} \text { FINAL } \\ \text { BUDGET } \\ 2018-19 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 231,940 | \$ | 231,940 | \$ | 231,940 | \$ | 272,198 |
| Income |  |  |  |  |  |  |  |  |
| 8800 Local Revenue | \$ | 400,000 | \$ | 382,304 | \$ | 382,304 | \$ | 400,000 |
| 8900 Intrafund Transfers In |  | 0 |  | 70,070 |  | 70,070 |  | 0 |
| TOTAL INCOME | \$ | 400,000 | \$ | 452,374 | \$ | 452,374 | \$ | 400,000 |
| TOTAL INCOME \& BEGINNING BALANCE | \$ | 631,940 | \$ | 684,314 | \$ | 684,314 | \$ | 672,198 |
| Expenditures |  |  |  |  |  |  |  |  |
| 2000 Classified Salaries | \$ | 0 | \$ | 24,624 | \$ | 24,624 | \$ | 0 |
| 3000 Benefits |  | 0 |  | 1,798 |  | 1,798 |  | 0 |
| 4000 Supplies and Materials |  | 0 |  | 73,438 |  | 73,438 |  | 0 |
| 5000 Other Operating Expenses |  | 400,000 |  | 289,089 |  | 248,831 |  | 400,000 |
| 6000 Capital Outlay |  | 0 |  | 3,255 |  | 3,255 |  | 0 |
| 7000 Other Outgo |  | 0 |  | 60,170 |  | 60,170 |  | 0 |
| TOTAL EXPENDITURES | \$ | 400,000 | \$ | 452,374 | \$ | 412,116 | \$ | 400,000 |
| ENDING BALANCE, JUNE 30 | \$ | 231,940 | \$ | 231,940 | \$ | 272,198 | \$ | 272,198 |
| TOTAL EXPENDITURES \& ENDING BALAN |  | 631,940 | \$ | 684,314 | \$ | 684,314 | \$ | 672,198 |

## AGENCY FUNDS

Agency funds differ from trust funds in the degree of discretion that may be exercised. In agency funds, the agreement or instrument allows the District or college little or no discretion. As a result, agency funds are purely custodial in nature (i.e., assets equal liabilities; no fund equity exists). Agency funds are appropriate when all of the following conditions are present:

- There is an agreement granting the District little or no discretionary authority.
- There are no contractual or regulatory conditions restricting the use of the funds or requiring the District to exercise a management role or report the results of operations in its financial statements.
- There is no compelling reason to measure operations (revenues, expenditures/expenses, and fund balance) and report the results in the District's financial statements. Examples of compelling reasons may include the materiality of the revenues and expenditures/expenses, or the usefulness of the information to the readers of the financial statements.

The District has the following Agency Funds:

## Student Clubs Agency Fund

## STUDENT CLUBS AGENCY FUND

The Student Clubs Trust fund is used to account for student clubs. Student Clubs are approved by the Associated Students of Cuesta College and have a faculty advisor.

|  | APPROVED BUDGET 2017-18 |  | ADJUSTED BUDGET 2017-18 |  | ACTUAL UNAUDITED 2017-18 |  | FINAL BUDGET 2018-19 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 18,760 | \$ | 18,760 | \$ | 18,760 | \$ | 19,692 |
| Income |  |  |  |  |  |  |  |  |
| 8800 Local Revenue | \$ | 10,000 | \$ | 8,619 | \$ | 8,619 | \$ | 10,000 |
| 8900 Interfund Transfers-In |  | 0 |  | 551 |  | 551 |  | 0 |
| TOTAL INCOME | \$ | 10,000 | \$ | 9,170 | \$ | 9,170 | \$ | 10,000 |
| TOTAL INCOME \& BEGINNING BALANCE | \$ | 28,760 | \$ | 27,930 | \$ | 27,930 | \$ | 29,692 |
| Expenditures |  |  |  |  |  |  |  |  |
| 2000 Classified Salaries | \$ | 0 | \$ | 0 | \$ | 0 | \$ | 0 |
| 3000 Benefits |  | 0 |  | 0 |  | 0 |  | 0 |
| 4000 Supplies and Materials |  | 0 |  | 2,361 |  | 2,361 |  | 0 |
| 5000 Other Operating Expenses |  | 10,000 |  | 6,809 |  | 5,877 |  | 10,000 |
| 6000 Capital Outlay |  | 0 |  | 0 |  | 0 |  | 0 |
| TOTAL EXPENDITURES | \$ | 10,000 | \$ | 9,170 | \$ | 8,238 | \$ | 10,000 |
| ENDING BALANCE, JUNE 30 | \$ | 18,760 | \$ | 18,760 | \$ | 19,692 | \$ | 19,692 |
| TOTAL EXPENDITURES \& ENDING BALAN |  | 28,760 | \$ | 27,930 | \$ | 27,930 | \$ | 29,692 |

