# San Luis Obispo County Community College District



Final Budget 2018-2019

#### San Luis Obispo County Community College District Vision, Mission, and Values

#### **College Mission**

Cuesta College is an inclusive institution that inspires a diverse student population to achieve their educational goals.

We effectively support students in their efforts to improve foundational skills, earn certificates or associate degrees, transfer to four-year institutions, and advance in the workforce.

Through innovative and challenging learning opportunities, Cuesta College enhances lives by promoting cultural, intellectual, personal, and professional growth. We prepare students to become engaged citizens in our increasingly complex communities and world.

#### Vision

*Cuesta College is dedicated to accessible, high-quality education for the support and enhancement of student success, professional development, and the community we serve.* 

#### Values

Access - Success - Excellence

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# Annual Budget Process

The budget development process begins with the development of budget assumptions. The budget assumptions are central to the budget development process and guide the allocation of resources. From February through April, budget assumptions are developed for the next Fiscal Year. The Planning and Budget Committee approves budget assumptions in May to be used to develop the budget for the next Fiscal Year.

Information from a variety of sources is considered in the development of the budget including:

- Institutional Goals and Institutional Objectives;
- Priorities identified through the Institutional Program Planning and Review process;
- Mandates from external agencies; and
- Status of long-term obligations.

During early spring, Units identify and prioritize needs for staffing, facilities, services, and equipment. These unit-level requests for resources are submitted on the Annual Program Planning Worksheet as part of the Institutional Program Planning and Review process. High-priority needs will be funded at the unit level if possible. The Annual Program Planning Worksheets are combined at the Cluster level and are once again prioritized. High-priority needs will be funded at the Cluster level and are once again prioritized. High-priority needs will be funded at the Cluster level and are once again prioritized. High-priority needs will be funded at the Cluster level and are once again prioritized. High-priority needs will be funded at the Cluster level and process where the Superintendent/President and Vice Presidents identify budget priorities of an institution-wide nature.

The Planning and Budget Committee determines the number of one-time requests that each Cluster may present during the One-time Institutional Prioritization Process. All Clusters submit their list of unfunded, prioritized needs to the Planning and Budget Committee each March. In the Fall, the Planning and Budget Committee will recommend that unencumbered funds from the previous Fiscal Year be used to fund the prioritized list, or recommend that the unencumbered funds be saved for contingencies.

The Planning and Budget Committee determines the number of requests that each Cluster may present for the Ongoing Institutional Prioritization Process. All Clusters submit their list of prioritized on-going needs to the Planning and Budget Committee each March. In order to fund these on-going requests, the Planning and Budget Committee may recommend that new funding sources be used (if available) or that the administration identify current funding sources in order to remain revenue neutral.

The Planning and Budget Committee receives a prioritized list of technology needs from the Technology Committee. The Planning and Budget Committee then determines which Technology needs will be funded from the Technology line item in the budget using the Technology Prioritization Process.

All prioritized requests will be aggregated into a final Prioritized Institutional List to indicate relative needs for One-time and Ongoing requests.

The Planning and Budget Committee establishes the number of requests that each cluster may present during its meeting in March. After that time, Cluster managers are informed about the maximum number of requests to present. They will also be given a Prioritization Form to fill out



for each request. This form will be used by the co-chairs to complete a Resource Allocation Rubric for each request. Using a 60-point scale, this rubric weighs each request based on the following criteria:

- 1. The contribution this proposal will make toward the achievement of Institutional Goals and/or Institutional Objectives;
- 2. An outcome based on the measurement of student learning outcomes or administrative services outcomes;
- 3. Data in the Institutional Program Planning and Review;
- 4. List of recommended priorities from each Unit and Cluster; and
- 5. Health or safety concerns;

Once this process is complete, Cluster managers will present a narrative to the Planning and Budget Committee for subjective ranking. The Planning and Budget Committee will receive the ranking generated from the co-chairs' use of the Resource Allocation Rubric on the Subjective Ranking Form. To determine the final order, the points from the Resource Allocation Rubric will be combined with the Subjective Ranking, weighting them equally. The results of this process are presented to the Planning and Budget Committee on or before the following Planning and Budget Committee meeting. The process will be assessed annually.



#### ASSUMPTIONS FOR DEVELOPING 2018-2019 BUDGET (As presented to the Planning and Budget Committee on 5/15/2018) Note: Some of the estimates have changed based on the state's final budget and information provided by the Chancellor's Office

The District's budget will:

- $\square$  Be balanced
- □ Assume revenue will be based on 8,436 FTES and the effects on various funding sources
- □ Reflect the 2018-2019 State Budget
  - Recognize any increase/decrease in state funding
    - Increase in Base Allocation \$0
    - o Deferred Maintenance & Instructional Equipment \$211,980
  - Include an escrow account for predicted budget shortfalls, i.e. property tax, RDA funding, student fees, restoration
  - Recognize COLA of 2.71%
  - One-time discretionary funds \$0
  - Recognize a deficit factor of 0.5%
  - Reflect any changes to the funding formula approved by the State

□ Incorporate the assumptions of the Five-Year Budget Projections

□ Carry over FY2017-2018 balances as recommended by the Planning and Budget Committee

 $\Box$  Recognize changes in on-going, 2000, and 3000 (salaries and benefits) due to Step, Column and other movement

- Recognize change in PERS rate from 15.531% to 18.062%
- Recognize change in STRS rate from 14.43% to 16.28%
- Recognize change in Worker's Compensation Insurance premium from 1.04% to 0.97%
- Assume an inflationary factor of 1.0% for Operational Expenses (5000)
- Budget current on-going obligations that have not been previously budgeted
- Increase required level of match by the District for categorical programs when required
- Increase the District match for categorical programs by the proportionate amount of any salary increases approved for employee groups
- Budget for long-term obligations
- Reflect any savings/costs realized through the approval of a separation incentive program
- Recognize any investment income from the PARS pension stabilization fund

#### □ <u>Recognize Legal</u>, Financial and Statutory Requirements

The District will develop a budget that:

- maintains a reserve of at least a six percent (6%) of unrestricted general fund expenditures;
- meets the fifty percent (50%) law, i.e., at least 50% of the current expense of education is allocated to instructional salary and benefits;
- provides for staffing levels required by the Board of Governors in relation to Title 5, Chapter 4, Subchapter 3, Articles 1, 2, and 3. This statute is designed to ensure that districts are making good faith attempts to achieve the long-term goal of a seventy-five percent



(75%) to twenty-five percent (25%) part-time faculty ratio; Fall 2017 was 58.41% FT to 41.59% PT

- includes reasonable provisions to cover all known or projected liabilities to the District (e.g., accumulated vacation, sick leave, etc.); and
- meets all statutory and legally mandated income/expenditure requirements

□ Comply with the Education Protection Account (EPA) requirements for Prop 30 funds designated for instructional salaries

□ Not exceed appropriations limit as calculated on the Gann Limit Worksheet



#### 2018-2019 BUDGET CRITERIA

#### (As presented to the Planning and Budget Committee on 5/15/2018)

#### The purpose of the District's budget is to provide:

- Students with a high-quality, learning-centered education
- The resources and support needed to deliver effective instruction
- The resources and support to facilitate the teaching-learning process
- The means to manage the District in an efficient and cost-effective way

#### The criteria listed below will be used in developing the budget:

- Institutional Goals and Objectives
- Institutional Achievement Standards
- Priorities identified through the Institutional Program Planning and Review process
- Mandates from external agencies
- Long-term obligations
- Learning Outcomes (student, institutional, administrative)
- Guiding Principles for Budget Reductions due to Budget Shortfall
- Legal, financial or statutory requirements
- Procedural Guidelines

#### 1. Institutional Goals and Objectives & Institutional Achievement Standards

The District provides direct links between resource allocations and planning:

- The Institutional Program Planning and Review process includes the requirement that units address how they contribute to the achievement of Institutional Goals and/or Institutional Objectives and Institutional Achievement Standards.
- Requests for funding are prioritized by the Planning and Budget Committee using a rubric that gives higher scores to proposals that will contribute to the achievement of the Institutional Goals and Institutional Objectives.
- The District has established an Institutional Objectives Account. These funds are allocated based on the extent to which the funding will contribute to the achievement of an Institutional Objective.

2. Priorities identified through the Institutional Program Planning and Review process The Planning and Budget Committee uses the Resource Allocation Rubric to develop a recommendation of institutional priorities. The rubric weighs each request based on what extent the request is justified by:

- The contribution the proposed item will make toward the achievement of Institutional Goals and/or Institutional Objectives
- An outcome based on the measurement of learning outcomes (student, institutional, administrative)
- Data in the Institutional Program Planning and Review
- Health or safety concerns.

#### 3. Mandates from external agencies

The District will develop a budget that covers mandates for external agencies.



#### 4. Long-term obligations

The District will develop a budget that covers long-term debt obligations.

#### 5. Learning Outcomes (student, institutional, administrative)

# 6. Guiding Principles when addressing Budget Reductions due to Potential Budget Shortfalls (as adopted by Planning and Budget)

- Protect as much as possible of the core curriculum, programs and services needed to fulfill the mission for the District and California Community Colleges.
- Maintain student access and service throughout the District as much as possible.
- Reduce, combine, suspend, or eliminate services, programs, positions, or other costs farthest from students, instruction, and the support needed for student success.
- Stay flexible, plan for contingencies, and recognize that decisions at the state level may not be made in a timely manner, acknowledging that all units must work together as a college.
- Communicate civilly; gather facts, weigh options, listen, and deliberate together when difficult choice have to be made.
- Any plan would go through the governance process.

#### 7. Legal, Financial and Statutory Requirements

The District will develop a budget that:

- Achieves and maintains a reserve of at least a six percent (6%) of unrestricted general fund expenditures
- Meets the fifty percent (50%) law, i.e., at least 50% of the current expense of education is allocated to instructional salary and benefits
- Provides for staffing levels required by the Board of Governors in relation to Title 5, Chapter 4, Subchapter 3, Articles 1, 2, and 3. This statute is designed to ensure that districts are making good faith attempts to achieve the long-term goal of a seventy-five percent (75%) to twenty-five percent (25%) part-time faculty ration
- Includes reasonable provisions to cover all known or projected liabilities to the District (e.g., accumulated vacation, sick leave, etc.)
- Meets all statutory and legally mandated income /expenditure requirements.

#### 8. Procedural Guidelines

The District will develop a budget that:

- Is balanced
- Is based on planning that reflects both current and long-term district needs
- Makes steady progress upward correcting actual or anticipated structural budget issues (e.g. declining revenue, rising costs, lack of on-going dollars to cover ongoing expenses, etc.)
- Has had campus community involvement and consideration during preparation
- Includes all contractually negotiated costs and expenses
- Reflects the state's economy
- Includes all known and projected increases in fixed costs; identifies significant but unfunded items not included in the budget
- Highlights usual items and/or provides information on substantive changes from previous budgets



- Eliminates the structural deficit annually projecting the trends of the increases to the 3000 account on a three-year basis, minimally, and including this projection as a budget assumption in the development of each year's annual budget. The rate of increase of the 3000s and the subsequent projected costs should be budgeted into each year's annual budget accordingly
- Considers restructuring any long-term debt to minimize annual fiscal impact.



#### 2018-19 FINAL STATE BUDGET

#### **State Budget Overview**

On June 27th, Governor Brown signed SB 840, the Budget Act of 2018. The Budget Act reflects the generally positive trend in state revenues since the passage of Proposition 30 in 2012. While there are revenue gains across all major tax categories, the largest positive revision is to the \$4.4 billion increase in personal income taxes due primarily to capital gains revenues fueled by the 2017 stock market surge.

The Governor's summary cautions that capital gains have proven to be a highly volatile state budget resource over time, and that the Department of Finance anticipates relatively flat gains over the next few years. Further, the Governor notes that other uncertainties facing the state, including the full impacts of Federal tax policy, the return of market volatility, unknown effects of changes to tariffs, and increased global instability. Finally, the Governor reminds that the current economic expansion has gone on 4 years longer than an average economic recovery, and that while a recession may not necessarily be imminent, it is inevitable.

In total, state General Fund expenditures are estimated at \$138.7 billion, an increase of \$12 billion over the prior year budget. The final budget includes a fund balance of \$3.1 billion and the Rainy Day Fund has grown to \$13.8 billion. Given the uncertainty of the times ahead, the budget largely focuses new revenues on one-time expenditures for infrastructure, mental health, and homelessness.

While total General Fund revenues have increased at a strong clip, these increases have not translated to significant changes in the Proposition 98 minimum guarantee. This is due to flat K12 enrollments, modest changes to per-capita income, and the fact that most of the maintenance factor obligation accumulated in prior years have been paid down. The final budget includes \$78.4 billion in spending for the K14 Proposition 98 guarantee, an increase of \$2.8 billion over the current year.

#### **California Community Colleges**

The 2018 Budget Act includes two major reforms for the California Community Colleges:

#### 1) <u>New Funding Formula</u>

In January, the Governor proposed a significant change to the funding formula and provided some modifications to the proposal in the May Revision. Working with the Legislature and college constituent groups, the state arrived at an agreement that will begin phasing the formula into effect as of the 2018-19 fiscal year.

Through the 2017-18 fiscal year, community colleges were funded under what is known as the SB 361 model. Each district received a base allocation grant for each college (amounts vary depending on the number of FTES) and state-approved center within the district, but generated the majority of its general apportionment through the amount of FTES served (one rate for credit and enhanced noncredit and a lower rate for noncredit instruction). Since colleges earned additional funding primarily through increasing FTES, the SB 361 was considered a growth model.

The 2018 Budget Act and corresponding trailer legislation enacted the Student-Centered Funding Formula (SCFF). The SCFF moves colleges away from a pure growth model to one based more on



performance and student equity. Under the SCFF, approximately 60% of the system's general apportionment funding will be based on FTES, with 20% based on various success metrics (e.g., number of degree completions, transfers, success in transfer-level math and English courses, etc.) and 20% for a supplemental grant based on the number of low-income students (Pell grant recipients, Promise grant recipients, and AB 540 students). Certain FTES will be excluded from the SCFF calculation and funded the same as under the old model, including non-credit, special admits (e.g., dual enrollment), and incarcerated students. Another notable change is that funding for FTES will be calculated on a 3-year average. The formula will be phased in over three years, so FTES will represent 70% of the funding in 2018-19, 65% in 2019-20, and finally 60% in 2020-21 and thereafter. Correspondingly, the performance grants will increase from 10% to 20% over that timeframe.

To allow for a transition to the new formula, the state has provided a 3-year hold harmless provision. For the 2018-19, 2019-20, and 2020-21 fiscal years, districts will receive the greater of the funding calculated through the SCFF or their 2017-18 revenues as adjusted by COLA. As of the 2021-22 year, all districts would be funded through the SCFF.

When fully implemented, the SCFF will have negative impacts on our district's funding. While summer shift is maintained in the SCFF, calculating funded FTES on a 3-year average reduces the benefit of the shift. Also, the district has proportionately fewer students that meet the supplemental grant categories than the state average, so we should expect funding decreases due to that provision. Through the 2020-21 fiscal year, staff expects the district to be funded under the hold harmless provision, allowing us three years to adjust to the full effect of the SCFF.

#### 2) <u>California Online College</u>

The 2018 Budget Act approved the development of an entirely online college to be administered by the Board of Governors. The focus of the college would be on designing industry credentials that lead to wage gains or promotions, delivered through competency-based instruction. According to the Chancellor's Office, the target group for this instruction is working adults without a postsecondary degree who would benefit from more flexible timeframes to access instruction and other supports than may be typically provided in a standard college classroom timeframe. The budget approved \$120 million for this initiative, \$20 million of which is ongoing.

#### **Other Adjustments**

The agreement reached between the Legislature and the Governor include the following:

#### Ongoing Funds

- COLA of 2.71% \$173.1 million
- Statewide Enrollment Growth (1%) \$59.7 million
- SCFF Formula Increases \$151.3 million
- Hold Harmless \$58.7 million
- Full-time Faculty \$50 million (no detail yet provided on allocations)
- California Promise Program (AB 19) \$46 million
- Student Success Completion Program \$40.7 million



<u>Selected One-time Funds</u> (note that details are often not available until the Chancellor's Office develops guidelines during the year)

- Part-time Faculty Office Hours \$50 million
- Online Education Initiative \$35 million
- Deferred Maintenance & Instructional Equipment \$28.5 million
- Financial Aid Technology Systems \$13.5 million
- Legal Services for Undocumented Students \$10 million
- Mental Health Services \$10 million
- Hunger-free Campus Grants \$10 million
- Veteran Resource Centers \$2.6 million
- Open Education Resources \$6 million
- Reentry of Incarcerated Individuals Grant Program \$5 million

#### Policy Change

The Budget Act Consolidates the Student Equity Program, the Student Success and Support Program, and the Student Success for Basic Skills Program into one program. Funds are expected to be used in support of student equity plans.

#### **Challenges Ahead for the District**

The district will need to plan carefully for the transition to the SCFF in the 2021-22 year. We continue to see a decline in our core FTES, and the contribution rates for the retirement systems are scheduled to climb for many years. The state has provided base increases of \$552.3 million in recent years and can claim that it has prefunded districts with sufficient funds to address retirement system increases through 2020-21 (this issue is addressed elsewhere in the document). There is no guarantee that more increases will be forthcoming.

To maintain balanced budgets, the District will need to address the following:

- Restrain expenditures and explore alternative revenues to manage the transition to the SCFF
- The decline in FTES which reduces revenues
- Increasing PERS and STRS contribution rates
- Avoid committing one-time revenues for ongoing expenditures
- Maintain prudent reserve and contingency funds
- Account for increases in technology costs and other service needs
- Comply with statutes and regulations (e.g., the 50% Law, Full-time Faculty Obligation Number)



#### **District Revenue and Full-time Equivalent Students (FTES)**

Apportionment is the District's primary source of General Fund revenue. As discussed above, 2018-19 is a transition year to the new funding formula. Under the new funding formula, apportionment is calculated using the following three allocation; Basic Allocation, Supplemental Allocation, and Student Success Allocation. The District's allocation under the new formula is less than the old formula. However, there is a three year hold harmless period where the District will receive no less under the new formula than it did under the old formula plus cost of living adjustments (COLA). The District is projecting to be in hold harmless status for the next three years and then receive less apportionment in future years. It is comprised of the District's basic allocation and funding per fulltime equivalent students (FTES). The District receives funding per FTES up to its assigned workload (cap). The rates for fiscal year 2017-18 are \$5,292 for credit FTES, \$3,182 for non-credit FTES, and \$5,292 for Career Development and College Preparation (enhanced) FTES.

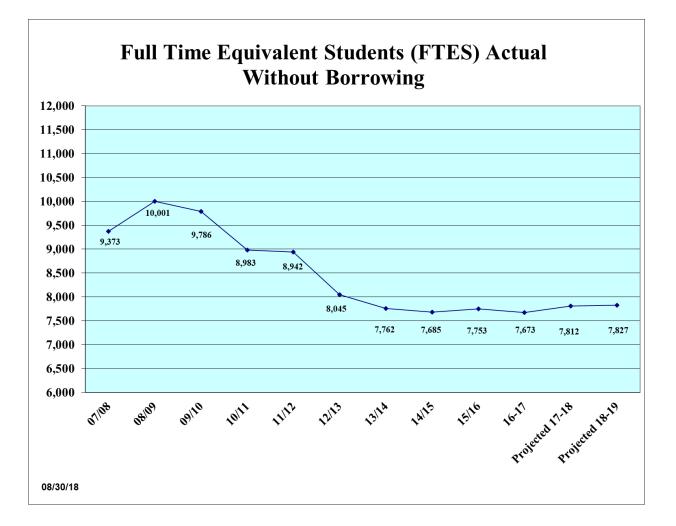
State apportionment is made up of property taxes, enrollment fees, Education Protection Account (Prop 30) and general apportionment. The structure of the District's 2018-2019 general apportionment of approximately \$50.4 million will be as follows:

\$41.2 million Property tax (primarily paid in December and April)	81.8%
3.6 million Enrollment fees	7.0%
5.1 million Education Protection Account (paid quarterly)	10.2%
0.5 million General Apportionment (paid per a monthly schedule)	1.0%
\$50.4 million	100.00%

The Base Allocation is primarily calculated on full-time equivalent students (FTES). In 2018-19, Base Allocation comprises 70% of total apportionment. The percentage drops to 65% in 2019-20 and to 60% in 2020-21.

The chart on the next page shows the number of FTES earned each academic year.



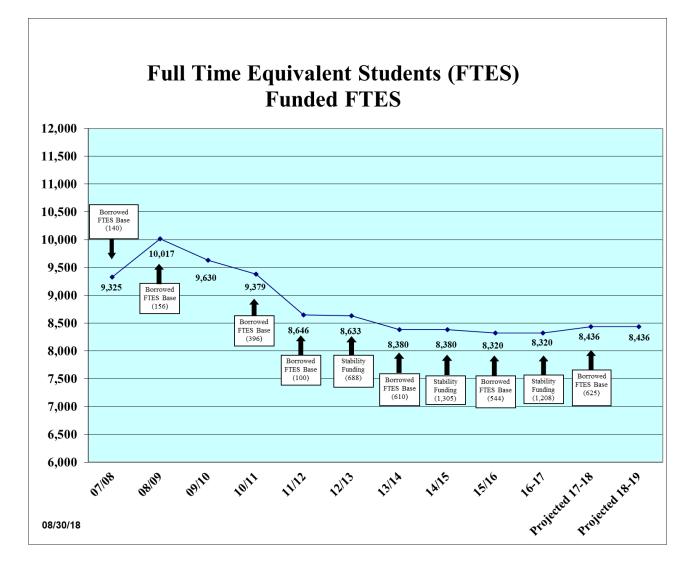




The chart below shows the number of full-time equivalent students (FTES) as reported to the Chancellor's Office. The District is able to report FTES for credit summer courses that start in one fiscal year but end in the following fiscal year in either fiscal year. In addition, if the District declines in a fiscal year, other than the years with state mandated workload reductions, the District is funded at the prior year level for one year.

The FTES calculation under the new funding formula is calculated on a three year average. This will reduce the benefit of shifting summer FTES.

The chart shows the number of funded FTES for each year.





Each year the District sets the FTES targets for a five-year period. The Vice President of Administrative Services, Vice President of Academic Affairs, Vice President of Student Services and the Dean of Institutional Research constitute a workgroup that convenes to review, revise as needed, and recommend the five-year FTES targets. The five-year period includes the current year and four additional years in parallel with the five-year budget projections. The targets are taken to the Enrollment Management Committee and the Planning and Budget Committee for review and feedback. The Superintendent/President provides final determination of the FTES targets.

The funded FTES column reflects anticipated changes to the funding formula. The District expects to be in hold harmless through the 2020-2021 fiscal year, thus our funding will be based on our 2017-2018 level of FTES. In subsequent years, funded FTES will be calculated based on a three-year rolling average. The District projects to lose about 260 FTES as a result of the three-year average calculation starting in 2021-22.

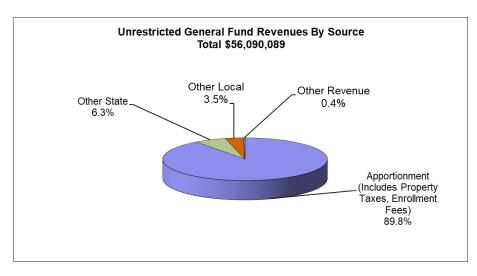
The chart below shows the FTES targets that were developed and approved in Spring 2018.

FTES Targets Developed Spring 2018										
	Leading					Funded				
Year	Summer	Fall	Spring	Summer	FTES	FTES				
2017-18	640	3737	3450	553	8380	8380				
2018-19	120	3737	3450	10	7317	8380				
2019-20	640	3774	3485	550	8449	8380				
2020-21	120	3774	3485	10	7389	8380				
2021-22	640	3812	3519	550	8521	8120				
2022-23	120	3812	3519	10	7461	8120				



### REVENUE

The District's unrestricted general fund revenues for 2018-2019 are approximately \$56.1 million. Approximately 89.8% of the District's total revenue is directly from apportionment. The remaining 10.2% is from other sources, (such as state lottery, interest, community program revenues, etc.) many of which are also based on FTES.

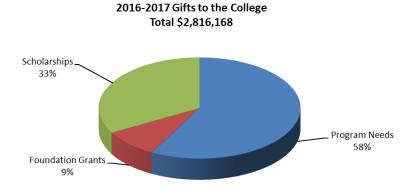


The chart below depicts the District's General Fund Unrestricted Revenues for 2018-2019:

#### Gifts Received from the Cuesta College Foundation

The Cuesta College Foundation provides essential financial support for the college's programs, services, scholarships, and capital campaigns.

The chart below depicts the gifts the college received from of the Cuesta College Foundation.

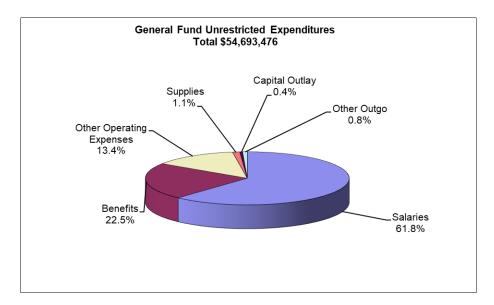




## **EXPENDITURES**

This Budget incorporates the Budget Assumptions and the District's Long-Term Obligations. In Fall 2018, the Planning and Budget Committee will make recommendations as to how to expend Lottery Funds, and any other new funding, against the District's 2018-2019 Resource Allocation Priority Lists (one-time and on-going).

The chart below depicts the District's General Fund Unrestricted Expenditures for 2018-2019:





# **CalPERS and CalSTRS**

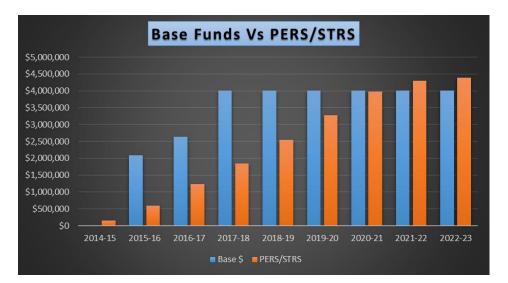
Perhaps the most significant fiscal challenge the District faces over the next several years is accounting for the increased costs of CalPERS and CalSTRS contribution rates. In 2013-14, the PERS contribution rate was 11.44% and the STRS contribution rate was 8.25%. By 2022-23, these rates will grow to 25.3% and 22.1%, respectively, with further increase anticipated in subsequent years. From 2018-19 through 2022-23, we project increased costs of \$2,548,662 attributable to these rate increases. With modest COLAs and FTES growth projected over this time period, the District will need to budget carefully to absorb these costs.

In recent years, the state has provided a cumulative \$552.3 million in general purpose augmentations to help districts address the rising pension costs. While this amount exceeds the cost of increased obligations to date, it is far short of the ultimate cost of the rate increases when fully implemented. Note that there is no guarantee that the state will continue to fund general purpose increases, so such support should not be assumed.

In a Budget Update to the Board of Governors (Item 3.1, July of 2017), system Vice Chancellor Mario Rodriguez wrote the following:

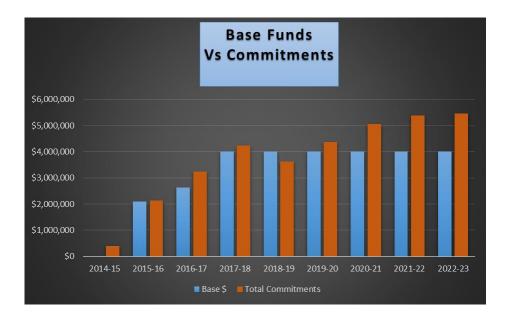
"As we move towards the next budget cycle, it is important to keep in mind our system has received \$552 million in base increases over the last three years to support increased operating expenses, primarily attributable to escalating employer pension rates. While the employer pension rate increases have only totaled \$317 million between 2013-14 and 2017-18, the Legislative Analyst's Office expects this to reach \$902 million through 2024-25. It is important for colleges to properly plan for how they will absorb the remaining rate increases between now and 2024-25, and to use wisely their share of the \$552 million in base increase to mitigate its impacts on their students and employees."

A challenge for the District will be to weigh commitments made in the near term against these longterm obligations. The chart below compares the impact of base funding increases against PERS and STRS contribution increases over the next few years. The District has effectively been pre-funded for increases through 2020-21.





This next chart compares the impact of PERS and STRS costs and ongoing compensation agreements to general purpose funding increases made over this time. Note that the compensation agreements net out the impact of COLAs. The chart shows the District will need to make up over \$1.2 million over the next several years, unless the state provides further general purpose increases to bridge the gap.





## CalSTRS

The 2014-2015 State budget approved annual increases to the STRS employer rates from 2014-2015 to 2020-2021. The rate increased by 0.63% in 2014-2015 and by 1.85% annually through the 2019-2020 fiscal year. In 2020-2021, the rate increase will be 0.97%. After 2020-2021, statute allows for annual adjustments up to 1%. The chart below shows the increased cost to the District.

PROJECTED INCREASES IN STRS EMPLOYER												
	CONTRIBUTIONS											
	(Assumes no increases in salaries)											
	2018-19 2019-20 2020-21 2021-22 2022-23											
1.85%	\$404,655	\$404,655	\$404,655	\$404,655	\$404,655							
1.85%		\$404,655	\$404,655	\$404,655	\$404,655							
0.97%			\$185,188	\$185,188	\$185,188							
1.00%				\$190,915	\$190,915							
1.00%					\$190,915							
TOTAL	\$404,655	\$809,310	\$994,498	\$1,185,413	\$1,376,328							



#### CalPERS

Each June, the California Public Employees' Retirement System (CalPERS) Board meets to review the pool actuarial study to set the employer paid rates for the following fiscal year. For fiscal year 2018-19, the employer contribution rate increased from 15.531% to 18.062%. In addition, CalPERS prepared estimated increases in future employer contribution rates over a five-year phase-in period. The chart below shows the estimated percentage increases and the corresponding fiscal impact of the increases to the District.

PROJECTED INCREASES IN PERS EMPLOYER CONTRIBUTIONS										
(Assumes no increases in salaries)										
2018-19 2019-20 2020-21 2021-22 2022-23										
2.531%	\$303,734	\$303,734	\$303,734	\$303,734	\$303,734					
2.738%		\$328,575	\$328,575	\$328,575	\$328,575					
2.7%			\$324,015	\$324,015	\$324,015					
1.1%				\$132,006	\$132,006					
0.7%					\$84,004					
TOTAL	\$303,734	\$632,309	\$956,324	\$1,088,330	\$1,172,334					



## 2018-2019 DISTRICT RESOURCE ALLOCATION PRIORITIES

The Planning and Budget Committee completes the prioritization and forwards the list to the Superintendent/President's Cabinet. After review, Cabinet prioritizes the items to be funded based on fund availability. After consideration of input from Cabinet, the Superintendent/President makes the final funding determination. This process is described in more detail in the Annual Budget Process section.

	2018-2019 Resource Allocation Scoresneet-On Going										
Rank Order		Cluster Top Priorities	Amount	Subjective Score	Weighted Subjective	Rubric Score	Weighted Rubric	Final Weighted Score			
1		Contract for development of International	4 05 000								
	Institution-Wide 1	Student Recruitment Action Plan	\$ 35,000	26.765	0.335	50.00	0.417	0.7512			
2	VPSS 1	Mental Health Counselor SLO/NCC	\$ 74,500	16.059	0.201	60.00	0.500	0.7007			
3	Dean WED 2	FT Automotive Lab Technician	\$ 55,000	15.529	0.194	51.00	0.425	0.6191			
4	Academic Senate 1	Faculty Professional Development	\$ 50,000	12.824	0.160	55.00	0.458	0.6186			
5	Dean WED 6	CMC-STEP Coordinator (1.0 FTE)	\$ 50,000	10.412	0.130	56.00	0.467	0.5968			
6 7	VPSS 3 VPAA 1	Student Health Services - MFT Intern Fund Library Journal databases at existing level	\$ 20,000 \$ 50,000	10.588	0.132	55.00 50.00	0.458	0.5907			
8	Academic Senate 3	Administrative Support for the Academic Senate	\$ 2,300	10.118	0.105	53.00	0.442	0.5681			
9	VPAS 3	Police Officer (NCC)	\$ 56,000	20.412	0.255	33.00	0.275	0.5301			
10	VPAS 1	Chemical Hygiene Officer	\$ 50,000	18.941	0.237	35.00	0.292	0.5284			
11	VPAA 6	Replace Tech Support/Instructional Lab Tech	\$ 50,000	8.588	0.107	50.00	0.417	0.5240			
12	Dean WED 1	Emeritus Program Coordinator (1.0 FTE)	\$ 50,000	19.118	0.239	34.00	0.283	0.5223			
13	VPSS 4	Counseling - Nursing/Allied Health Counselor	\$120,000	5.000	0.063	53.00	0.442	0.5042			
14	VPSS 5	Student Life & Leadership-FT Activities Assistant (NCC)	\$ 45,000	6.059	0.076	51.00	0.425	0.5007			
15	President 1	Marketing - Advertising	\$ 50,000	13.706	0.171	38.00	0.317	0.4880			
16	Academic Senate 6	Faculty Retreat Funds	\$ 20,000	5.529	0.069	50.00	0.417	0.4858			
17	President 2	Director - Marketing	\$111,000	11.353	0.142	41.00	0.342	0.4836			
18	Dean AHSS 5	Art: Increase 2D Tech hours from 10 hours/wk to 20 hours/wk	\$ 20,000	7.294	0.091	47.00	0.392	0.4828			
19	Dean Science Math 10	ATHL: Instructional Equipment	\$ 40,000	10.529	0.132	42.00	0.350	0.4816			
20 21	VPSS 8 Dean WED 8	Financial Aid - Assistant Director Agriculture Mechanics Lab Tech, Half-time (.5 FTE)	\$ 20,000	9.353	0.117	42.00	0.350				
21	VPAA 3	Fund Library Reserve textbooks	\$ 25,000 \$ 15,000	5.765		47.00	0.392	0.4637			
22	VPSS 6	NCC Student Health Center -Mental health services provider	\$ 65,000	14.529 3.824	0.182	33.00 49.00	0.275	0.4566			
23	Academic Senate 4	CTE Liaison	\$ 15,000	4.059	0.048	48.00	0.400	0.4507			
24	VPAA 8	Two Instructional Aides II (NCC): Provide lead tutorial support in Math lab - 75% FT, one lead tutorial support in Math Lab, specific to developmental math .60 FT	\$ 95,000	7.353	0.092	43.00	0.400				
26	Academic Senate 8	Academic Senate Retreat Funds	\$ 5,000	2.941	0.037	48.00	0.400	0.4368			
27	Dean WED 4	District to subsidize rates for Cuesta's Children Center	\$ 25,000	7.176	0.090	41.00	0.342	0.4314			
28	Dean Science Math 9	LVN/NRAD: Simulation Coordination hours to organize, schedule and maintain simulation program for LVN and NRAD students on both campuses.	\$ 42,000	4.647	0.058	43.00	0.358	0.4164			
29	VPAS 5	Custodian	\$ 32,000	11.882	0.149	31.00	0.258				
30	VPAS 2	General Services Technician	\$ 50,000	9.059	0.113	34.00					

# 2018-2019 Resource Allocation Scoresheet-On Going



# 2018-2019 Resource Allocation Scoresheet-On Going

Rank Order		Cluster Top Priorities	Amount	Subjective Score	Weighted Subjective	Rubric Score	Weighted Rubric	Final Weighted Score
31	Dean WED 5	WED/CP Division Assist from .75 FTE District funded to 1.0 FTE District funded	\$ 24,000	6.588	0.082	36.00	0.300	0.3824
32	VPSS 9	DSPS Academic Success Coach	\$ 60,000	3.235	0.040	41.00	0.342	0.3821
33	VPSS 10	NCC - Increase Public Safety Support at NCC	\$ 32,000	3.706	0.046	37.00	0.308	0.3547
34	VPAS 7	Auto Mechanic	\$ 47,000	6.529	0.082	29.00	0.242	0.3233
35	VPAS 8	Purchasing Technician	\$ 58,000	6.059	0.076	28.00	0.233	0.3091
37	VPAS 9	Computer Technician	\$ 56,000	7.529	0.094	22.00	0.183	0.2775
38	VPAA 9	AA Clerical/Data Entry Support	\$ 33,320	0.353	0.004	29.00	0.242	0.2461
39	President 3	Director, Major Gifts & Planned Giving	\$111,000	5.588	0.070	16.00	0.133	0.2032
40	President 10	Part-time HR Assistant	\$ 29,162	2.000	0.025	21.00	0.175	0.2000
41	President 6	Closed captioning services for college vendor	\$ 2,000	6.765	0.085	10.00	0.083	0.1679



Rank	Churter		A	Subjective	Weighted	Rubric	Weighted	Final Weighted
Order	Cluster Top P		Amount	Score	Subjective	Score	Rubric	Score
		KINE/H/ATHL: The technology in these						
		classrooms is antiquated with the lowest score						
	Dean Math	(oldest) on the most recent Technology						
1	Science 1	Lifecycle Report for Kinesiology/Lecture Rooms 1100 and 1113	\$ 30,000	27.8235	0.348	55.00	0.458	0.8061
	Science 1	ENGL: Upgrade the A/V to the campus standard	÷ 50,000	27.0233	0.540	55.00	0.450	0.0001
		for (4) classrooms: 3308, 3309, 3310, 3313,						
		and upgrade stereo speakers to include a						
		center channel speaker for dialogue (@ \$450						
		each) for 8 classrooms,Logitech PowerPoint						
		Professional Presenter remotes (10) for our						
		classrooms @ \$50 a piece AND (8) Windows						
		Low-Range Instructional Computers for						
		Classrooms (@ \$1000 each): 3308, 3309, 3310,						
		3313, 6106, 6107, 6108B, and 6301.						
		Social Sciences: Upgrade computers in six						
		building 6300 classrooms to increase speed and						
		decrease start-up time and get media						
r	Dean AHSS 2	projectors with brighter lamps	\$ 58,100	23.529	0.294	54	0.450	0.7441
2	Deall An33 2	ENCL. (7) Mindawa Law Danas Computers and	\$ 38,100	25.329	0.294	54	0.430	0.7441
		ENGL: (7) Windows Low-Range Computers and (5) Apple Computers for faculty offices (@						
		\$1000 each)						
		Fine Arts: Replace aging computers in faculty						
		and staff offices and small student computer						
		lab (4 PC computers and 10 iMacs)						
		Spanish: iPad Pro with protection plan.						
		Keyboard for iPad, Apple iPencil						
		Drama: Laptop and Canon image PROGRAF iPF						
		24" Wide Format Color Printer w/out stand						
3	Dean AHSS 1		\$ 50,725	22.706	0.284	55	0.458	0.7422
		ENGL: Facilities: Arrange new, purchased PCs						
		in N3134 to provide space for writing tutoring						
		and create a supervisor window in between						
4	Dean AHSS 3	N3134 and N3100 Student Success Center offices	\$ 20,000	19.6471	0.246	58.00	0.483	0.7289
4	Deall Aliss 5	Unites	Ş 20,000	19.0471	0.240	38.00	0.465	0.7265
		Biology: Lab Equipment includes: Blood lactate						
	Dean Math	analyzers/Multiparameter Meters/PCR						
5	Science 2	Machine	\$ 13,000	24.9412	0.312	50.00	0.417	0.7284
			,			20.00	0	5.7 20 1
~	Academic	Online Educational Resource (OER) faculty	¢ 3,000	147647	0.105	F 4 00	0.450	0.0040
6	Senate 2	stipends	\$ 2,000	14.7647	0.185	54.00	0.450	0.6346
	Dean Math	Math: Reorient room 3301 to "front-facing" to		45 0055				
7	Science 3	include Replace computers in room 3301 to	Unknown	15.2353	0.190	53.00	0.442	0.6321
		Math: Bring rooms 3312 and 4111 math						
~		classrooms up to campus standards AV Specs	¢ 40.000	16 5204	0.207	F1 00	0.425	0.0040
8	Dean Math Scie	including universal switch boxes.	\$ 12,000	16.5294	0.207	51.00	0.425	0.6316
0		NCC SSC Lab computers for replacement of	\$ 6,000	18.4706	0.221	17 00	0.202	0.6335
9	VPAA 2	shelf life of over 6 years	\$ 6,000	10.4706	0.231	47.00	0.392	0.6225
		KINE: The KINE AD-T is now offered at the						
10	Dean Math Cal-	North County. Currently, there is no facility to teach the required 3-KINA courses.	\$ 150,000	14.2353	0.178	53.00	0.442	0.6196
11	VPSS 2	Financial Aid - Dreamer Center	\$ 50,000	11.1765	0.140	57.00	0.475	0.6147
	Dean Math	LVN: High fidelity adult simulation manikin for						
12	Science 4	LVN program	\$ 55,000	14.7647	0.185	48.00	0.400	0.5846
13	VPAA 4	TV Monitors for NCC and SLO SSC	\$ 15,000	10.5882	0.132	52.00	0.433	0.5657
		NRAD: Medication dispensary machine for med						
14	Dean Math Scie	practice	\$ 8,000	13.4118	0.168	45.00	0.375	0.5426
		Music, CPAC: Instrument Replacement, Mesa						
15	Dean AHSS 4	Boogie Guitar Amps	\$ 13,000	10.8824	0.136	48.00	0.400	0.5360



Rank Order	Cluster Top Priorities		Amount	Subjective Score	Weighted Subjective	Rubric Score	Weighted Rubric	Final Weighted Score
16	VPSS 7	Outreach - Outreach Database	\$ 7,000	14.1765	0.177	43.00	0.358	0.5355
47		ATTIC Center for faculty training, professional		0.0000	0.400	F0 00	0.447	0 5463
17	VPAA 7	development	\$ 157,000	8.0000	0.100	50.00	0.417	0.5167
		ENGL: Extend wall or fill in doorway between						
		6107 & 6108A and other additional soundproofing in building 6100: 6106, 6107,						
18	Dean AHSS 7	6103	\$ 55,000	8.3529	0.104	49.00	0.408	0.5127
-								
19	Dean AHSS 8	Art: 1 large printing press	\$ 13,700	11.4118	0.143	44.00	0.367	0.5093
		Social Sciences: Replace vertical blinds in 6300 classroom with functional blinds that can be						
20	Dean AHSS 6	closed during media presentations	Unknown	10.0588	0.126	46.00	0.383	0.5091
-	Academic	closed during media presentations	UIIKIIUWII	10.0588	0.120	40.00	0.363	0.3091
	Senate 5	ATTIC Faculty Resource Center	\$ 150,000	6.3529	0.079	51.00	0.425	0.5044
12	senate s	ESL: Continuing Education Center (SLO	÷ 130,000	0.3323	0.075	51.00	0.423	0.5044
		Campus); facility for all intake processes for						
		ESL and Adult Basic Education: admissions, and						
22	Dean AHSS 9	assessments, orientations.	Unknown	8.1765	0.102	47.00	0.392	0.4939
23	VPAS 4	Dispatch Radio Upgrade and Link	\$ 60,000	14.9412	0.187	32.00	0.267	0.4534
23	117.5 4	Cabinet removal and replacement furniture for	<i>\(\)</i>	11.5112	0.10/	52.00	0.207	0.1551
24	VPAA 5	NCC SSC	\$ 1,000	9.5294	0.119	40.00	0.333	0.4525
	Academic							
25	Senate 7	Technology for ATTIC	\$ 50,000	3.118	0.039	49	0.408	0.4473
		ENGL: Non-instructional Equipment: Classroom						
		computer drafting stools in (10) SLO campus						
		classrooms, (28) computer lab chairs in 6103,						
		and replace (60) classroom desks with the						
		campus standard @ \$450 per desk: 6107 &						
26	Dean AHSS 10	6108B.	\$ 31,000	7.0000	0.088	42.00	0.350	0.4375
27	Dean WED 3	Automotive Technology/Auto Body Dry Storage	\$ 10,000	11.8824	0.149	34.00	0.283	0.4319
		Math: Need a new multi-function copier for the				~~ ~~		
28	Dean Math Scie	North County Campus Math/ Science building	\$ 4,500	10.9412	0.137	33.00	0.275	0.4118
		Storage, Upgrades, etc. for Engineering & Tech						
20		Compound (Storage/Wi-Fi in Shops/Stadium Lighting/Trailer/Raised Beds	\$ 40,000	6.9412	0.087	38.00	0.217	0.4034
	Dean WED 7		. ,			-		
	VPAS 6	Vehicle (AV equipment)	\$ 20,000	9.1765	0.115	30.00		0.3647
31	President 7	Classification Study	\$ 150,000	8.7647	0.110	24.00	0.200	0.3096
32	VPAA 10	Staff MAC	\$ 2,500	1.8235	0.023	33.00	0.275	0.2978
33	VPAS 10	Lexipol Electronic Policy Manual Subscription	\$ 10,000	5.0000	0.063	26.00	0.217	0.2792
		Hardware Lifecycle-Computers ADS-8102-						
34	President 5	GPEUG and W7DS 8100-ERX7	\$ 3,500	14.412	0.180	0	0.000	0.1801
		Office space-Bldg. 8100-Modular has reached						
35	President 4	maximum capacity for staff per office	\$ 200,000	4.8235	0.060	11.00	0.092	0.1520
		Hardware Lifecycle - bring current technology						
		to "within lifespan" is \$2200, total cost per						
36	President 9	year is \$3,005.56	\$ 5,206	10.882	0.136	0	0.000	0.1360
37	President 8	Office space renovation	Unknown	4.5294	0.057	7.00	0.058	0.1150



#### LONG-TERM OBLIGATIONS

This Final Budget includes the following long-term obligations:

#### **Certificates of Participation**

The District made the final payment of the 2003 Certificates of Participation (COPs) in July 2017. The District used proceeds from the General Obligation Bond Series B to pay off the 2009 Certificates of Participation (COPs) in February 2018. The District has no further long-term debt obligations at this time.

#### **Compensated Absences (Vacation)**

This expense has been brought under control by requiring staff to stay within the vacation limit each year. The average total payout of excess vacation hours in recent years has been under \$20,000.

#### **OPEB** (medical)

The most recent actuarial study was conducted as of February 1, 2016 and concluded the Annual Required Contributions (ARC) is \$64,915. An actuarial study is currently underway and will be incorporated into the fiscal year 2017-2018 annual financial statements.

#### Load Banking

Load Banking is not carried as a general fund liability (per our auditors) and any expenses arising from the use of Load Banking are absorbed into that year's budget.

#### **STRS and PERS**

New accounting criteria issued by the Governmental Accounting Standards Board significantly changes the reporting of public pension liabilities for community colleges. Both the STRS and PERS pension plans are underfunded. The new standard requires the District to report a liability for its proportionate share of the net pension liability. As of June 30, 2017, the District's share of the net pension liability was \$56,300,749. This liability is recorded on the District-wide consolidated financial statements and does not impact the general fund.



#### **Multi-Year Projections**

The five-year District budget projections assume changes related to the new funding formula but do not otherwise assume significant changes at the state or local level. Future changes to revenues or expenditures would alter the projections and impact the net ending balance. For example, these projections do not make any assumptions about future negotiations with employee groups. Any negotiated compensation agreements will increase expenditures and reduce projected ending balances. The key assumptions over the projection period include:

- FTES of 8,436 from 2017-18 through 2018-19; 8,449 from 2019-20 through 2020-21 and 8,521 from 2021-22 through 2022-23
- COLA of 2.71% in 2018-19 and 1.5% from 2019-20 through 2022-23
- Annual increases of \$200,000 in salary costs for step/column/longevity increases
- Annual increase in other operating expenses of 1% (contracts, etc.)
- No assumption of one-time unrestricted funding (e.g., mandate reimbursement)

The following adjustments are made for the 2018-19 Budget to mitigate a potential deficit:

- \$599,835 in net faculty salary savings from the PARS Early Retirement Program
- \$500,000 in management/classified salary savings from frozen vacant positions
- \$86,000 annual transfer from the Bookstore

The District ended the 2017-18 fiscal year with an ending balance lower than the previous year. The net ending balance, including the PARS post-employment benefits trust, was \$9,587,119, which is 17.5% of General Fund expenditures (the 2016-2017 ending balance was 18.9%). The decrease is primarily due to one-time and retroactive negotiated salary increases. For perspective, the average net ending balance for the District's 14 comparable districts was 23.4% at the end of the 2015-16 year.

The District's projected required reserve for 2018-19, based on the recently revised BP 6200, is \$3,281,609. The projected contingency and PARS post-retirement benefits trust is \$8,050,043. Note that the revision to BP 6200 reduces the required reserve and shifts more of the ending balance into the contingency.

It should be further noted that the bulk of the contingency can be attributed to the significant amounts of one-time unrestricted funds the District has received in recent years. From 2014-15 through 2017-18, the District has received over \$5.2 million in one-time funds, with over \$3.9 million of that coming in 2015-16. The District will need to carefully distinguish between one-time and ongoing resources when considering future commitments.



#### MULTI-YEAR BUDGET PROJECTIONS UNRESTRICTED GENERAL FUND 2.71% COLA 2018-19 1.5% COLA thru 2021-22 8436 FTES 2017-18 through 2018-19 8449 FTES 2019-20 through 2020-21, 8521 FTES 2021-22 through 2022-23

	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
	Unaudited	Budget	Projection	Projection	Projection	Projection
REVENUES						
Beginning Balance	\$9,808,568	\$6,547,820	\$8,292,353	\$9,529,637	\$11,409,365	\$10,859,732
Prior Year Apportionment			<b>A</b> 1 <b>- - - -</b>	<b>A</b> 1 <b>- - - - -</b>	<b>A</b> 1 <b>- - - - -</b>	<u> </u>
8100 TOTAL FEDERAL REVENUE	\$7,162	\$4,700	\$4,700	\$4,700	\$4,700	\$4,700
	<b>\$0,000,74,4</b>	<b>#0 505 745</b>	<b>\$0.505.745</b>	<b>*</b> 0 505 745	<b>*</b> 0 505 745	<b>#0 505 745</b>
8600 TOTAL STATE REVENUE w/o General Apportionment	\$2,983,714	\$3,505,745	\$3,505,745	\$3,505,745	\$3,505,745	\$3,505,745
Unrestricted One-Time Payments	\$203,687					
	¢0.040.504	¢4.055.404	¢4 747 007	¢4 747 007	¢4 747 007	¢4 747 007
8800 TOTAL LOCAL REVENUE w/o Property Tax and Enrollment Fees	\$2,210,531	\$1,955,184	\$1,717,037	\$1,717,037	\$1,717,037	\$1,717,037
General Apportment + Prop Taxes + EPA + Enroll Fees	\$47,137,656	\$49,085,794	\$50,416,019	\$51,172,259	\$51,939,843	\$49,673,941
General Apportment + Prop Taxes + EPA + Enfoir Fees Growth (Decline)	\$47,137,030	\$49,065,794	\$50,416,019	\$51,172,259	-\$3,000,000	φ49,073,941
COLA	\$646,843	\$1,330,225	\$756,240	\$767,584	\$734,098	\$745,109
Base Allocation Increase	\$1,372,177	ψ1,330,223	Ψ730,240	\$707,504	\$754,030	ψ/45,105
One-Time Allocation	ψ1,372,177					
8900 Other Financing Sources	\$101,840	\$208,441	\$86,000	\$86,000	\$86,000	\$86,000
	φ101,010	φ200,111	400,000	400,000	\$00,000	φ00,000
TOTAL REVENUE	\$54,663,610	\$56,090,089	\$56,485,741	\$57,253,325	\$54,987,423	\$55,732,532
	÷= .,000,010	+,200,000	<i></i> ,,,,,,,	,		,,
TOTAL REVENUE AND BEGINNING BALANCE	\$64,472,178	\$62,637,909	\$64,778,094	\$66,782,963	\$66,396,788	\$66,592,264
	+- / / -		+ - / - /		<b>,</b> , ,	
EXPENDITURES						
Certificated (1000)	\$22,847,017	\$23,187,207	\$23,287,207	\$23,387,207	\$23,487,207	\$23,587,207
Unappropriated funds for faculty pay increase		. , ,	. , ,	. , ,	. , ,	. , ,
Savings from efficiencies						
Savings from PARS Early Retirement Program		-\$820,621	-\$820,621	-\$820,621	-\$820,621	-\$820,621
CCFT Salary Incr 1% Retro 7/1/16, 3% Retro 1/1/18	\$701,101					
Classified (2000)	\$11,434,337	\$11,437,275	\$11,537,275	\$11,637,275	\$11,737,275	\$11,837,275
2017-18 CCCUE Salary Increase	\$262,692					
2017-18 Mgt, Supervisor, Conf	\$66,294					
3000 TOTAL STAFF BENEFITS	\$11,005,743	\$12,074,735	\$12,139,378	\$12,210,778	\$12,282,178	\$12,353,578
STRS/PERS Increases			\$733,230	\$509,203	\$322,921	\$274,919
Payment to PARS Early Retirement Program		\$220,786	\$220,786	\$220,786	\$220,786	\$220,786
CCFT Salary Increase	\$84,793					
CCCUE Salary Increase	\$42,504					
Mgt, Supervisor, Conf Increase	\$14,686					
4000 TOTAL SUPPLIES	\$649,988	\$626,927	\$626,927	\$626,927	\$626,927	\$626,927
	<b>*</b> *****	AT 010 001	<b>A7</b> 000 000	AT 100 000	AT 544 004	<b>*</b> = 0/= 0/=
5000 TOTAL OTHER OPERATING EXPENSES	\$6,833,885	\$7,319,804	\$7,393,002	\$7,466,932	\$7,541,601	\$7,617,017
6000 TOTAL CAPITAL EXPENDITURES	¢500.004	\$000.04F	<b>\$75.055</b>	<b>Ф75 055</b>	<b>Ф75 О</b> 55	<b>Ф75 055</b>
6000 TOTAL CAPITAL EXPENDITURES	\$533,894	\$239,315	\$75,055	\$75,055	\$75,055	\$75,055
	\$3,447,424	\$408,048	\$400,356	\$400,356	\$400,356	¢400.050
7000 TOTAL OTHER OUTGO**	\$3,447,424	\$408,048	\$400,356	\$400,356	\$400,356	\$400,356
TOTAL EXPENDITURES	\$57,924,358	\$54,693,476	\$55,592,595	\$55,713,898	\$55,873,686	\$56,172,500
IOTAL EXPENDITORES	\$57,924,556	\$54,095,470	\$55,592,595	\$55,715,696	\$55,675,000	\$50,172,500
TOTAL ENDING BALANCE	\$6,547,820	\$7,944,433	\$9,185,499	\$11,069,064	\$10,523,102	\$10,419,765
REQUIRED RESERVE	\$3,203,567	\$3,281,609	\$3,335,556	\$3,342,834	\$3,352,421	\$3,370,350
Projected Deficit Factor	ψ3,203,307	-\$252,080	-\$255,861	-\$259,699	-\$263,370	-\$252,095
Purchase Order and Budget Carryovers		Ψ202,000	φ200,001	φ200,000	Ψ200,070	ψ202,000
Projected unspent budget and benefits		\$600,000	\$600,000	\$600,000	\$600,000	\$600,000
Escrowed Growth		\$300,000	\$200,000	\$300,000	\$200,000	\$300,000
Contingency	\$3,344,253	\$5,010,744	\$6,194,082	\$8,066,531	\$7,507,311	\$7,397,319
PARS Post-Employment Benefits Trust (Fund 78)	\$3,039,299	\$3,039,299	\$3,039,299	\$3,039,299	\$3,039,299	\$3,039,299
PARS not included in Ending Balance	<i></i>	₩0,000, <b>2</b> 00	₩0,000,200	₩0,000,200	₩0,000,200	ψ0,000,200
NET ENDING BALANCE	\$6,547,820	\$8,292,353	\$9,529,637	\$11,409,365	\$10,859,732	\$10,767,669
	\$0,011,020	<i>\$0,202,000</i>	\$0,020,001	÷,.00,000	\$10,000,10Z	<i></i> ,,,
TOTAL EXPENDITURES AND ENDING BALANCE	\$64,472,178	\$62,637,909	\$64,778,094	\$66,782,963	\$66,396,788	\$66,592,264
	ψ04,412,170	ψ02,001,309	ψ04,110,034	ψ00,102,303	ψ00,030,100	ψ00,032,204



#### CALIFORNIA COMMUNITY COLLEGES GANN LIMIT WORKSHEET 2018-19

DISTRICT NAME: San Luis Obispo County Community College District DATE: June 8, 2018

I.	201	8-19 APPROPRIATIONS LIMIT:							
	Α.	2017-18 Appropriations Limit		<u>\$71</u>	,659,185				
	В.	<b>2018-19</b> Price Factor: 1.0367							
	C.	Population factor:							
		<ol> <li>2015-16 Second Period Actual FTES <u>8,300.06</u></li> <li>2016-17 Second Period Actual FTES <u>7,292.81</u></li> <li>2017-18 Population change factor <u>0.8786</u> (line C.2. divided by line C.1.)</li> </ol>							
	D.	D. 2016-17 Limit adjusted by inflation and population factors (line A multiplied by line B and line C.3.)							
	Ε.	Adjustments to increase limit:							
		<ol> <li>Transfers in of financial responsibility</li> <li>Temporary voter approved increases</li> <li>Total adjustments - increase</li> </ol>	\$ 						
		Sub-Total		\$					
	F.	Adjustments to decrease limit:							
		<ol> <li>Transfers out of financial responsibility</li> <li>Lapses of voter approved increases</li> <li>Total adjustments - decrease</li> </ol>	\$ 	<	>				
	G.	2017-18 Appropriations Limit		<u>\$6</u>	<u>5,270,383</u>				
١١.	201	8-19 APPROPRIATIONS SUBJECT TO LIMIT:							
	Α.	State Aid (General Apportionment, Apprenticeship							
		Allowance and Prop. 30 Education Protection Account T	ax revenue)	\$ <u>5,4</u>	404,248				
	В.	State Subventions (Home Owners Property Tax Relief, Timber Yield tax, etc.)			<u>234,388</u>				
	C.	Local Property taxes		<u>38,</u>	<u>830,574</u>				
	D.	Estimated excess Debt Service taxes		••••	0				
	Ε.	Estimated Parcel taxes, Square Foot taxes, etc.			0				
	F.	Interest on proceeds of taxes			<u>10,000</u>				
	G.	Local appropriations from taxes for unreimbursed State, court, and federal mandates		<	<u>91,159&gt;</u>				
	H.	2017-18 Appropriations Subject to Limit		\$44	1,388,051				



# **GENERAL FUND BUDGET**



Cuesta College Final Budget - Revenue General Fund Summary		18 - 19 General Fund Unrestricted Revenue		18 - 19 General Fund Restricted Revenue		18 - 19 Final Budget Revenue
Beginning Balance	\$		\$	1,147,527	\$	7,695,347
8110 Forest Reserve	\$	2.500	¢		¢	2 500
8110     Forest Reserve       8120     Higher Education Act	\$	3,500	\$	104,245	\$	3,500
8140 TANF			$\square$	52,004		52,004
8150 Financial Aid Administration		-				
8155 Financial Aid-Prior Year		-		-		-
8160 Veterans Education		1,200		-		1,200
8170 VTEA		-		382,117		382,117
8190 Other Federal Revenues		-		690,910		690,910
8100 TOTAL FEDERAL REVENUE	\$	4,700	\$	1,229,276	\$	1,233,976
8611 GeneralApportionment	\$	498,112	\$		\$	498,112
8612 Prior Year State Apportionment	Ψ			-	Ψ	
8613 Other General Apportion ment		307,297		-		307,297
8621 Extended Opportunity Programs and Services (EOPS)		-		441,227		441,227
8622 Disabled Student Services and Programs (DSPS)		-		661,503		661,503
8623 Other General Categorical Apportionment		-		3,718,914		3,718,914
8627 Telecommunications (TTIP)		-	$\square$	-		-
8630 EPA	$\square$	5,131,712	$\square$	-	$\square$	5,131,712
8650 Reimbursable CategoricalPrograms	$\square$	-	$\vdash$	-	$\left  \right $	-
8652 Scheduled Maintenance and Special Repairs	$\vdash$	-	$\vdash$	-	$\left  \cdot \right $	-
8653 Instructional Improvement Grant	$\vdash$	-	$\vdash$	5 721022	$\left  \right $	5 721022
8659       Other Reimbursable Categorical Programs         8672       Home Owner's Property Tax Relief	$\vdash$	-	$\vdash$	5,731,023	$\left  \cdot \right $	5,731,023
8672 Home Owner's Property Tax Relief 8681 State Lottery Proceeds	$\vdash$	1,288,785	$\vdash$	452,355	$\vdash$	1,741,140
8682 State Mandated Costs		253,495		+52,555		253,495
8690 Other State Revenues		1,656,168		865,519		2,521,687
8600 TOTAL STATE REVENUE	\$	9,135,569	\$	11,870,541	\$	21,006,110
	Ψ	,150,000	Ψ	11,070,041	Ψ	21,000,110
8811 Property Tax	\$	41,224,650	\$	-	\$	41,224,650
8812 Tax Allocation, Supplemental Roll		-		-		-
8813     Tax Allocation, Unsecured Roll       8816     Prior Years Taxes	$\left  \right $	-		-		
8816 Phor Years Taxes 8817 Education Revenue Augmentation Fund (ERAF)		-		-		-
8819 RDA Residual					$\square$	
8820 Contributions, Gifts, Grants		-		379,687		379,687
8830 Contracted Services		-		-		
8831 Contract Instructional Services		56,709		7,500		64,209
8832 Other Contracted Services		-		515,187		515,187
8840 Sales and Commissions		-		-		-
8850 Rental and Leases (Facility Use)		152,000		12,960		164,960
8860 Interest, Investment Income		50,000		-		50,000
8872 Community Services Classes		395,000		-		395,000
8874 Enrollment Fees		3,561,545		-		3,561,545
8875 Field Trips		-		355		355
8876 Health Services		-		354,665		354,665
8877 Instructional Materials Fees		-		-		-
8879 Student Records 8880 Nonresident Tuition	$\vdash$	40,000 850,000	$\vdash$	-	$\left  \cdot \right $	40,000 850,000
8881 Parking Services	$\vdash$	40,000	$\vdash$	622,000	$\vdash$	662,000
8885 Other Student Fees and Charges	$\square$	35,000	Η		$\square$	35,000
8890 OtherLocalRevenues	H	336,475	Η	385,320	$\vdash$	721,795
8891 Cash Over/Under		-	Π		$\square$	
8893 Outla wed Warrants		-		-		-
8894 Bad Debt Recovery - District Enrollment Fees		-		-		-
8895 Bad Debt Recovery - Other		-		-		-
8800 TOTAL LOCAL REVENUE	\$	46,741,379	\$	2,277,674	\$	49,019,053
8910 Proceeds From GenlFixed Asset	\$	-	\$	-	\$	-
8912 Sale of Equipment and Supplies	H	-	ŕ	-	ŕ	-
		-	Π	-		-
8970 Fiscal Agent Pass Through		-	Π	-	$\square$	-
8970         FiscalAgentPass Through           8972         Proceeds From CapitalLeases	_	208,441		-		208,441
				-		-
8972 Proceeds From CapitalLeases		-	$\square$			
8972       Proceeds From CapitalLeases         8981       Interfund Transfers-In         8982       Intra fund Transfers-In	\$	- 208,441	\$	-	\$	208,441
8972       Proceeds From Capital Leases         8981       Interfund Transfers-In         8982       Intrafund Transfers-In         8900       TOTAL OTHER REVENUE			\$			
8972       Proceeds From Capital Leases         8981       Interfund Transfers-In         8982       Intrafund Transfers-In         8900       TOTAL OTHER REVENUE	\$ \$	208,441	\$ \$	15,377,491	\$ \$	208,441



Final	ta College Budget - Expenditures ral Fund Summary		18 - 19 General Fund Unrestricted Expenditures		18 - 19 General Fund Restricted Expenditures		18 - 19 Final Budget Expenditures
1100	InstructionalSalaries, Contract/Regular	\$	9,784,986	\$	43,746	\$	9,828,732
1200	, B	φ	5,005,461	Ψ	947,557	Ψ	5,953,018
1300	Instructional Salaries, Other		7,394,190		-		7,394,190
1400	Non - Instructional Salaries, Other		181,949	_	2 11,6 12		393,561
100	0 TOTAL ACADEMIC SALARIES	\$	22,366,586	\$	1,202,915	\$	23,569,501
2100	Non - Instructional Regular Status	\$	10,270,715	\$	4,030,585	\$	14,301,300
2200	Instructional Aides - Regular Status		782,996		287,456		1,070,452
	Hourly/Student Non-Instructional		223,116		843,786		1,066,902
2400	Hourly/Student Instructional		160,448	-	226,600	$\square$	387,048
200	0 TOTAL CLASSIFIED SALARIES	\$	11,437,275	\$	5,388,427	\$	16,825,702
3 10 0	State Teachers Retirement System (STRS)	\$	5,068,667	\$	184,710	\$	5,253,377
	Public Employees Retirement System (BERS)	Ψ	2,096,664	Ψ	709,080	Ψ	2,805,744
	Old Age, Survivors & Disability Insurance		1,368,236	T	403,457		1,771,693
3400	Health & Welfare Fringe Package		3,122,477		556,182		3,678,659
	State Unemployment Insurance		57,007		3,154		60,161
	Workers Compensation Insurance	_	351,684	-	69,116		420,800
3900	Retiree Benefits		230,786	-	-	$\square$	230,786
300	0 TOTAL STAFF BENEFITS	\$	12,295,521	\$	1,925,699	\$	14,221,220
4200	Books, Magazines & Periodicals	\$	10,925	\$	102,510	\$	113,435
4300	Software Under \$200 or < 1 Year		4,993		1,000		5,993
4400	Instructional Supplies and Materials		20,548		631,809		652,357
4700	Non-Instructional Supplies and Materials		590,461	-	628,427	$\square$	1,218,888
400	0 TOTAL SUPPLIES	\$	626,927	\$	1,363,746	\$	1,990,673
5100	Personneland Consultant Services	\$	1,834,338	\$	778,277	\$	2,612,615
5200	Utilities and House keeping		2,006,344		27,000		2,033,344
5300	Legal, Election and Audit Expenses		443,075		-		443,075
	Insurance		330,596	_	-		330,596
	Dues and Memberships		60,940	-	10,443		71,383
	Traveland Conference Expense Rents and Leases		476,770 99,211	-	733,214 7,500	$\vdash$	1,209,984
	Repairs and Maintenance	_	1,241,418	-	22,836	$\square$	1,264,254
	Other Services and Expenses		827,112		1,908,162		2,735,274
500	0 TOTAL OTHER OPERATING EXPENSES	\$	7,319,804	\$	3,487,432	\$	10,807,236
тот	FAL 1000-5000	\$	54,046,113	\$	13,368,219	\$	67,414,332
6100	Sites and Site Improvement	\$	500	\$		\$	500
	Buildings		-	Ť	-	Ť.	-
6300	Books		41,804		5,000		46,804
6400	Equipment		197,011	-	2,682,026	$\square$	2,879,037
600	0 TOTAL CAPITAL EXPENSES	\$	239,315	\$	2,687,026	\$	2,926,341
100	0-6000 TOTAL EXPENDITURES	\$	54,285,428	\$	16,055,245	\$	70,340,673
7 100	De bt Re tire ment (Long Term De bt)	\$	33,048	\$	-	\$	33,048
	In tra fund Transfers - Out		-		-	П	-
	In terfund Transfers - Out Other Transfers		375,000	-	-	$\vdash$	375,000
	Student Financial Aid		-	-	162,432	$\vdash$	162,432
	Other Payments to Students		-	-	307,341	$\square$	307,341
	Contingencies/Escrow Accounts		-		-	Π	
7800	Unappropriated Funds		-		-		-
7900	Reserve for Contingencies		4,662,825	┝	-	$\square$	4,662,825
700	0 TOTAL OTHER OUTGO	\$	5,070,873	\$	469,773	\$	5,540,646
TOTA	AL EXPENDITURES	\$	59,356,301	\$	16,525,018	\$	75,881,319
TOTA	AL EXPECTED ENDING BALANCE	\$	3,281,609	\$	-	\$	3,281,609
TOT	AL EXPENDITURES AND ENDING RALANCE	\$	62,637,909	¢	16 525 019	¢	79,162,927
101/	AL EXPENDITURES AND ENDING BALANCE	Þ	04,037,909	Φ	16,525,018	Φ	19,102,921



Final	ta College Budget - Revenue ral Fund Combined		16 - 17 Actual Revenue		17 - 18 Unaudite d Revenue		18 - 19 Tentative Budget	18 - 19 Final Budget
	nning Balance	\$	9,539,685	\$	10,861,612	\$	10,326,160 \$	7,695,347
8 1 10	Forest Reserve	\$	5,168	\$	5,888	\$	3,500 \$	3,500
	Higher Education Act	Ψ	123,609		88,291	Ψ	104,245	104,245
8 14 0	TANF		51,838		52,053		32,113	52,004
8 15 0	FinancialAid		12,090		12,070		-	-
	Financial Aid - Prior Year		-		1,350		-	-
	Ve te rans Education		1,299		1,274		1,200	1,200
	VTEA		285,152		339,739		382,117	382,117
8 190	Other Federal Revenues	$\left  \right $	140,198	$\left  \right $	341,352	$\vdash$	397,665	690,910
8 10	0 TOTAL FEDERAL REVENUE	\$	619,354	\$	842,017	\$	920,840 \$	1,233,976
8611	GeneralApportionment	\$	848,025	\$	74,230	\$	- \$	498,112
8612	Prior Year State Apportionment		443,918		(176,142)		-	-
8613	Other General Apportion ment		361,142		333,333		308,562	307,297
8621	Extended Opportunity Programs and Services (EOPS	5)	483,705		430,668		494,419	441,227
	Disabled Student Services and Programs (DSPS)		755,917		733,779		770,732	661,503
	Other General Categoric al Apportionment		4,102,688		4,125,412		3,767,644	3,718,914
	Telecommunications (TTIP)	$\square$	-	$\square$	-	$\square$	-	-
8630		$\square$	4,105,298	$\vdash$	5,728,082	$\vdash$	6,068,371	5,131,712
	Reimbursable CategoricalPrograms	$\vdash$	-	+	-	$\vdash$	-	-
	Scheduled Maintenance and SpecialRepairs	$\vdash$	-	$\vdash$	-	$\vdash$	-	-
	Instructional Improvement Grant	$\left  \right $	-		-	$\vdash$	-	
	Other Reimburs able Categoric al Programs	$\vdash$	2,338,053	+	4,214,471	$\vdash$	6,138,426	5,731,023
	Home Owner's Property Tax Relief State Lottery Proceeds	$\vdash$	235,039	$\vdash$	234,388	$\vdash$	- 1,604,382	- 1741 140
	State Lottery Proceeds State Mandated Costs	$\left  \right $	1,891,997 996,749		1,346,175 411,095	$\vdash$		1,741,140
	Other State Revenues	$\left  \right $	,	+	1,798,309	$\vdash$	253,495 1,141,759	253,495
8090	Omerstate Revenues		1,229,569		1,798,509		1,141,739	2,521,687
860	0 TOTAL S TATE REVENUE	\$	17,792,100	\$	19,253,800	\$	20,547,790 \$	21,006,110
	Property Ta x	\$	33,818,079	\$	35,566,732	\$	40,679,723 \$	41,224,650
	Tax Allocation, Supplemental Roll		1,002,732		806,626		-	-
	Tax Allocation, Unsecured Roll		768,252		778,260		-	-
	Prior Years Taxes	$\square$	(17,156)		(38,674)		-	-
	Education Revenue Augmentation Fund (ERAF)	$\square$	1,922,072		1,977,486		-	-
	RDA Residual	$\square$	315,062		485,510	$\square$	-	-
	Contributions, Gifts, Grants	$\left  \right $	1,742,067		2,249,135	$\square$	332,927	379,687
	Contracted Services Contract Instructional Services	$\left  \right $	- 19 6 19		-	$\vdash$		
	Other Contracted Services	$\vdash$	18,618 481,413		21,556 498,218	$\vdash$	64,209 515,187	64,209 515,187
	Sales and Commissions				1,753	$\vdash$	5 15, 18 7	5 15, 18 /
	Rental and Leases (Facility Use)	$\vdash$	2,133		191,266	$\vdash$	- 164,960	164,960
	Interest, Investment Income	$\vdash$	53,158		105,524	$\vdash$	50,000	50,000
	Community Services Classes	$\vdash$	590,283	+	553,108		395,000	395.000
	Enrollment Fees		3,867,845	++	3,544,036	H	3,634,230	3,561,545
	Field Trips	$\vdash$			15,278	H	5,054,250	355
	He alth Services		317,040		302,009	H	354,665	354,665
	Instruction a l Materia ls Fees		96,402		91,647		-	
	Student Records		42,060		43,567		40,000	40,000
	Nonre side nt Tuition		704,147		815,183		850,000	850,000
	Parking Services	$\square$	614,934	$\square$	577,736		662,000	662,000
	Other Student Fees and Charges		47,104		44,151		35,000	35,000
	OtherLocalRevenues		474,713		592,515		587,457	721,795
	Cash Over/Under		42		153		-	-
	Outla we d Warrants		-		-		-	-
8894	Bad Debt Recovery - District Enrollment Fees		2,015		946		-	-
8895	Bad Debt Recovery - Other	$\square$	670		267		-	-
880	0 TOTAL LOCAL REVENUE	\$	47,029,038	\$	49,223,988	\$	48,365,358 \$	49,019,053
8010	Proceeds From GenlFixed Asset	$\square$		$\square$		$\mid$		
	Sale of Equipment and Supplies	$\vdash$	5,942	+	- 10,117	$\vdash$	-	-
	Fiscal Agent Pass Through	$\vdash$	1,043,031	+	952,701	H		-
	Proceeds From CapitalLeases	$\vdash$	1,043,031	+	932,701	$\vdash$	-	-
	Interfund Transfers-In	$\vdash$	142,269	+	92,423	$\vdash$	- 86,000	208,441
	Intra fund Transfers - In	$\vdash$	-		674,547	H	-	- 200,441
	0 TOTAL OTHER REVENUE	\$	1, 19 1, 2 4 2	\$	1,729,788	\$	86,000 \$	208,441
		φ \$						
	AL REVENUE		66,631,734	\$		\$	69,919,988 \$	71,467,580
TOT	AL REVENUE AND BEGINNING BALANCE	\$	76,171,419	\$	81,911,205	\$	80,246,148 \$	79,162,927



Gen	sta College 1 Budget - Expenditures eral Fund Combined		16 - 17 Actual Expenditures		17 - 18 Un a u dite d Expenditure s		18 - 19 Tentative Budget		18 - 19 Final Budget
110.0	InstructionalSalaries, Contract/Regular	\$	10,138,542	\$	10,377,124	\$	9,869,359	\$	9,828,732
	Non-InstructionalSalaries, Contract/Regular	φ	5,587,387	φ	5,726,391	Ψ	6,083,280	Ψ	5,953,018
1300			7,434,754	T	7,744,965		7,415,190		7,394,190
1400	Non-InstructionalSalaries, Other		786,220		1,136,339		277,868		393,561
100	0 TOTAL ACADEMIC SALARIES	\$	23,946,903	\$	24,984,819	\$	23,645,697	\$	23,569,501
2 100	Non - Instructional Regular Status	\$	12,804,717	¢	13.591.629	¢	14,416,666	¢	14,301,300
	Instructional Aides - Regular Status	φ	777,438	φ	916,593	φ	1,070,452	Ψ	1,070,452
	Hourly/Student Non-Instructional		1,676,404	t	1,580,747	$\square$	1,377,824		1,066,902
	Hourly/Student Instructional		410,073		401,618		252,361		387,048
200	00 TOTAL CLAS SIFIED S ALARIES	\$	15,668,632	\$	16,490,587	\$	17,117,303	\$	16,825,702
200		Ψ	10,000,002	Ψ	10,470,207	Ψ	17,117,505	Ψ	10,020,702
3 100	State Teachers Retirement System (STRS)	\$	3,823,099	\$	4,754,429	\$	4,801,883	\$	5,253,377
3200	Public Employees Retirement System (PERS)		1,969,589		2,415,825		2,922,280		2,805,744
3300	Old Age, Survivors & Disability Insurance		1,581,532		1,715,609		1,868,338		1,771,693
3400	Health & Welfare Fringe Package		3,149,966		3,540,365		3,790,400		3,678,659
3500	State Unemployment Insurance		53,162		54,687		60,688		60,161
	Workers Compensation Insurance		370,888		422,300		431,144		420,800
3900	Retiree Benefits	_	7,463	-	7,002		230,786		230,786
300	00 TOTAL STAFF BENEFITS	\$	10,955,699	\$	12,910,217	\$	14,105,519	\$	14,221,220
4200	Books, Magazines & Periodicals	\$	69,898	¢	92,491	¢	109,927	¢	113,435
	Software Under \$200 or < 1 Year	Ģ	1,245	φ	6,885	φ	5,993	φ	5,993
	Instructional Supplies and Materials		542,676	-	556,268	$\vdash$	816,966		652,357
	Non-Instructional Supplies and Materials	-	791,176	-	881,429	$\square$	997,774		1,218,888
	00 TOTAL SUPPLIES	\$	1,404,995	\$	1,537,073	\$	1,930,660	\$	1,990,673
400		Ψ	1,404,775	Ψ	1,001,010	Ψ	1,750,000	Ψ	1,770,075
	Personneland Consultant Services	\$	3,056,374	\$	3,331,989	\$	2,159,549	\$	2,612,615
	Utilities and Housekeeping	_	1,723,507	-	1,904,241		2,039,594		2,033,344
	Legal, Election and Audit Expenses	_	344,719	-	422,633		370,466		443,075
	Insurance	_	260,399	-	227,403	$\square$	365,785		330,596
	Dues and Memberships	_	70,354	-	86,775		62,421		71,383
	Traveland Conference Expense Rents and Leases	_	1,020,542	-	1,072,016	$\vdash$	1,132,932 123,034	$\vdash$	1,209,984
	Repairs and Maintenance	_	1,386,691	-	1,304,231	$\vdash$	1,250,962		1,264,254
	Other Services and Expenses	-	904,008	+	891,458	$\square$	1,736,258		2,735,274
	00 TOTAL OTHER OPERATING EXPENSES	\$	8,951,486	¢	9,475,890	¢	9,241,001	¢	10,807,236
TO	TAL 1000-5000	\$	60,927,715	\$	65,398,586	\$	66,040,180	\$	67,414,332
	Sites and Site Improvement	\$	4,305	\$	116,998	\$	20,500	\$	500
	Buildings	_	451,562	_	1,282,717		475,410		-
	Books	-	145,945	-	138,611	$\left  \right $	41,804	_	46,804
0400	Equipment	-	1,682,503	t	1,945,049		2,344,631		2,879,037
		_				¢	2,882,345	\$	2,926,341
600	00 TOTAL CAPITAL EXPENSES	\$	2,284,315	\$	3,483,375	\$	2,002,343		
	0 TOTAL CAPITAL EXPENSES 0-6000 TOTAL EXPENDITURES	\$ \$	2,284,315 63,212,030		3,483,375			\$	70,340,673
100				\$		\$			<b>70,340,673</b> 33,048
<b>10 0</b> 7 100	0-6000 TOTAL EXPENDIFURES	\$	63,212,030	\$	68,881,961	\$	68,922,525		
<b>100</b> 7100 7200 7300	0 - 6000 TOTAL EXPENDITURES Debt Retirement (Long Term Debt) Intrafund Transfers - Out Interfund Transfers - Out	\$	63,212,030	\$	<b>68,881,961</b> 71,944	\$	68,922,525		
<b>100</b> 7100 7200 7300 7400	0 - 6000 TOTAL EXPENDITURES Debt Retirement (Long Term Debt) Intra fund Transfers - Out Interfund Transfers - Out Other Transfers	\$	63,212,030 71,944 - 756,361 1,043,074	\$	68,881,961 71,944 674,547 3,375,100 952,701	\$	68,922,525 71,510 - 455,000		33,048 - 375,000
<b>100</b> 7100 7200 7300 7400 7500	0 - 6000 TOTAL EXPENDITURES Debt Retirement (Long Term Debt) Intrafund Transfers - Out Interfund Transfers - Out Other Transfers Student Financial Aid	\$	63,212,030 71,944 - 756,361	\$	68,881,961 71,944 674,547 3,375,100	\$	<b>68,922,525</b> 71,510		33,048
<b>100</b> 7100 7200 7300 7400 7500 7600	0-6000 TOTAL EXPENDIFURES Debt Retirement (Long Term Debt) Intrafund Transfers - Out Interfund Transfers - Out Other Transfers Student Financial Aid Other Payments to Students	\$	63,212,030 71,944 - 756,361 1,043,074	\$	68,881,961 71,944 674,547 3,375,100 952,701	\$	68,922,525 71,510 - 455,000		33,048 - 375,000 -
<b>100</b> 7 100 7 200 7 300 7 400 7 500 7 600 7 700	0 - 6000 TOTAL EXPENDIFURES Debt Retirement (Long Term Debt) Intrafund Transfers - Out Interfund Transfers - Out Other Transfers Student Financial Aid Other Payments to Students Contingencies/Escrow Accounts	\$	63,212,030 71,944 - 756,361 1,043,074 55,808	\$	68,881,961 71,944 674,547 3,375,100 952,701 64,574	\$	<b>68,922,525</b> 71,510 - 455,000 - 90,370		33,048 - 375,000 - 162,432
100 7100 7200 7300 7400 7500 7600 7700 7800	0 - 6000 TOTAL EXPENDIFURES Debt Retirement (Long Term Debt) Intrafund Transfers - Out Interfund Transfers - Out Other Transfers Student Financial Aid Other Payments to Students Contingencies/Escrow Accounts Unappropriated Funds	\$	63,212,030 71,944 - 756,361 1,043,074 55,808	\$	68,881,961 71,944 674,547 3,375,100 952,701 64,574	\$	68,922,525 71,510 - 455,000 - 90,370 198,929 - -		33,048 375,000 
<b>100</b> 7200 7300 7400 7500 7600 7700 7800 7900	0-6000 TOTAL EXPENDIFURES Debt Retirement (Long Term Debt) Intrafund Transfers - Out Interfund Transfers - Out Other Transfers Student Financial Aid Other Payments to Students Contingencies/Escrow Accounts Unappropriated Funds Reserve for Contingencies	\$ \$ 	63,212,030 71,944 756,361 1,043,074 55,808 170,590 - -	\$	68,881,961 71,944 674,547 3,375,100 952,701 64,574 195,031 - -	\$	68,922,525 71,510 - 455,000 - 90,370 198,929 - - 5,588,504	\$	33,048 
100 7100 7200 7300 7400 7500 7600 7700 7800 7900	0 - 6000 TOTAL EXPENDIFURES Debt Retirement (Long Term Debt) Intrafund Transfers - Out Interfund Transfers - Out Other Transfers Student Financial Aid Other Payments to Students Contingencies/Escrow Accounts Unappropriated Funds	\$	63,212,030 71,944 756,361 1,043,074 55,808 170,590 - -	\$	68,881,961 71,944 674,547 3,375,100 952,701 64,574 195,031 - -	\$	68,922,525 71,510 - 455,000 - 90,370 198,929 - -	\$	33,048 375,000 
100 7100 7200 7300 7400 7500 7600 7700 7800 7900 <b>700</b>	0-6000 TOTAL EXPENDIFURES Debt Retirement (Long Term Debt) Intrafund Transfers - Out Interfund Transfers - Out Other Transfers Student Financial Aid Other Payments to Students Contingencies/Escrow Accounts Unappropriated Funds Reserve for Contingencies	\$ \$ 	63,212,030 71,944 756,361 1,043,074 55,808 170,590 - -	\$	68,881,961 71,944 674,547 3,375,100 952,701 64,574 195,031 - - 5,333,897	\$	68,922,525 71,510 - 455,000 - 90,370 198,929 - - 5,588,504	\$	33,048 
100 7100 7200 7300 7400 7500 7600 7700 7800 7900 700 700	0-6000 TOTAL EXPENDIFURES Debt Retirement (Long Term Debt) Intrafund Transfers - Out Interfund Transfers - Out Other Transfers Student Financial Aid Other Payments to Students Contingencies/Escrow Accounts Unappropriated Funds Reserve for Contingencies 00 TOTAL OTHER OUTGO	\$ \$         	63,212,030 71,944 - 756,361 1,043,074 55,808 170,590 - - - 2,097,777	\$ \$ 4 5 5	68,881,961 71,944 674,547 3,375,100 952,701 64,574 195,031 - - 5,333,897	\$ \$ \$ \$ \$	68,922,525 71,510 - 455,000 - 90,370 198,929 - - 5,588,504 6,404,313 75,326,838	\$	33,048 375,000 162,432 307,341 4,662,825 5,540,646



Final Bud General H	ollege get - Revenue 'und Unrestricted		16 - 17 Actual Revenue		17 - 18 Unaudite d Revenue		18 - 19 Tentative Budget	18 - 19 Final Budget
Beginning	g Balance	\$	8,359,206	\$	9,808,568	\$	9,507,681 \$	6,547,820
8110 Fore	st Reserve	\$	5,168	\$	5,888	\$	3,500 \$	3,500
0	er Education Act		-		-		-	-
3140 TAN			-		-		-	-
3150 Finan			-	$\square$	-		-	-
	acial Aid - Prior Year rans Education		- 1,299	$\square$	- 1,274		- 1,200	- 1,200
8170 VTE			1,299		1,274	-	1,200	1,200
	r FederalRevenues		-		-		-	-
9 10 0 70		đ	( )(7	đ	7 1(2	đ	4 7 0 0 \$	4.700
8100 10	TAL FEDERAL REVENUE	\$	6,467	\$	7,162	\$	4,700 \$	4,700
	ralApportionment	\$	848,025	\$	74,230	\$	- \$	498,112
8612 Prior	YearState Apportionment		443,918		(176,142)		-	-
	r General Apportion ment		361,142		333,333		308,562	307,297
	ded Opportunity Programs and Services (EOP	S)	-		-		-	-
	bled Student Services and Programs (DSPS)		-		-		-	-
	r GeneralCategoricalApportionment		-	$\square$	-		-	-
8627 Teleo 8630 EPA	ommunications (TTℙ)		-		-		-	
	humahla Catagoria al Drogramma		4,105,298		5,728,082	-	6,068,371	5,131,712
	bursable CategoricalPrograms duled Maintenance and SpecialRepairs					-		-
	ctional Improvement Grant					-		
	r Reimbursable Categorical Programs					$\square$	-	
	e Owner's Property Tax Relief		235,039		234,388			
	Lottery Proceeds		1,420,239		962,947		1,246,110	1,288,785
	Mandated Costs		996,749		411,095		253,495	253,495
	r State Revenues		1,143,368		1,656,168		1,141,759	1,656,168
8600 TO	TAL STATE REVENUE	\$	9,553,778	\$	9,224,101	\$	9,018,297 \$	9,135,569
8000 10	TAL STATE REVENUE	<del>ب</del>	9,555,118	φ	9,224,101	φ	9,018,297 \$	9,135,509
8811 Prop		\$	33,818,079	\$	35,566,732	\$	40,679,723 \$	41,224,650
	Allocation, Supplemental Roll		1,002,732		806,626		-	-
	Allocation, Unsecured Roll		768,252		778,260		-	-
	Years Taxes		(17,156)		(38,674)		-	-
	ation Revenue Augmentation Fund (ERAF)		1,922,072		1,977,486		-	-
8819 RDA	ributions, Gifts, Grants		315,062		485,510 19,000		-	-
	racted Services		58,520		19,000			-
	ract Instructional Services		11,392		17,531	$\square$	56,709	56,709
	r Contracted Services		7,643		4,480		-	
	s and Commissions		2,133		1,753		-	-
	aland Leases (Facility Use)		152,393		178,306		152,000	152,000
	est, Investment Income		53,158		105,524		50,000	50,000
	nunity Services Classes		590,283	$\square$	553,108	$\square$	395,000	395,000
8874 Enro			3,867,845		3,544,036		3,634,230	3,561,545
8875 Field	Trips		-		-		-	-
8876 Heal	h Services		-		-		-	-
8877 Instru	c tional Materials Fees		96,402		91,647		-	-
	ent Records		42,060		43,567		40,000	40,000
8880 Noni	e side nt Tuition		704,147		815,183		850,000	850,000
	ng Services		43,375		36,522		40,000	40,000
	r Student Fees and Charges		47,104		44,151		35,000	35,000
	r LocalRevenues		184,892		298,393		100,000	336,475
	Over/Under		42	$\square$	153		-	-
	wed Warrants		-		-		-	-
	Debt Recovery - District Enrollment Fees Debt Recovery - Other		2,015	$\square$	946 267	$\square$	-	-
5695 Bau	Debt Recovery - Other	++	070		207		-	
8800 TO	TAL LOCAL REVENUE	\$	43,673,115	\$	45,330,507	\$	46,032,662 \$	46,741,379
3910 Proc	eeds From GenlFixed Asset	\$	-	\$	-	\$	- \$	-
	of Equipment and Supplies		5,942	T I	10,117	T I	-	-
	lAgent Pass Through		-		-		-	-
	eeds From CapitalLeases		142,269		-		-	-
	und Transfers-In		-		91,723		86,000	208,441
8982 Intra	und Transfers-In		-		-		-	-
8900 TO	TAL OTHER REVENUE	\$	148,211	\$	101,840	\$	86,000 \$	208,441
		*	140,211	4	101,040	4		200,441
						1 2		
FOTAL R	EVENUE	\$	53,381,571	\$	54,663,610	\$	55,141,659 \$	56,090,089



Fin a l	ta College Budget - Expenditures eral Fund Unrestricted		16 - 17 Actual Expenditures		17 - 18 Unaudite d Expenditure s		18 - 19 Tentative Budget		18 - 19 Final Budget
1100	Instructional Salaries, Contract/Regular	\$	10,081,629	\$	10,310,028	\$	9,825,612	\$	9,784,986
	Non-InstructionalSalaries, Contract/Regular	φ	4,783,329	Ψ	4,959,656	Ψ	5,135,046	Ψ	5,005,461
1300	Instructional Salaries, Other		7,416,472	1	7,715,072		7,394,190		7,394,190
1400	Non-InstructionalSalaries, Other		360,364		563,362		181,949		181,949
100	0 TOTAL ACADEMIC SALARIES	\$	22,641,794	\$	23,548,118	\$	22,536,797	\$	22,366,586
2 10 0		¢.	0.642.265	•	10.016.016	6	10 050 515	<b>•</b>	10.050.515
	Non-Instructional Regular Status	\$		\$	10,216,816	\$	10,270,715	\$	10,270,715
	Instructional Aides - Regular Status Hourly/Student Non-Instructional	_	653,153	-	730,436	$\left  \cdot \right $	782,996	-	782,996
	Hourly/Student Instructional	-	619,303 182,926	+	207,853	$\vdash$	160,448		160,448
200	0 TOTAL CLASS FIED SALARIES	\$	11,098,747	\$	11,763,323	\$	11,436,893	\$	11,437,275
3 10 0	State Teachers Retirement System (STRS)	\$	3,556,063	\$	4,419,299	\$	4,600,276	\$	5,068,667
	Public Employees Retirement System (PERS)		1,529,702	1	1,883,671	Ħ	2,186,964	-	2,096,664
	Old Age, Survivors & Disability Insurance		1,263,653		1,379,897		1,409,695		1,368,236
3400	Health & Welfare Fringe Package		2,735,002		3,045,025		3,265,869		3,122,477
	State Unemployment Insurance		50,466		51,894		57,343		57,007
3600	Workers Compensation Insurance		317,085		360,938	П	358,298		351,684
3900	Retire e Bene fits		7,463		7,002		230,786		230,786
300	0 TOTAL STAFF BENEFITS	\$	9,459,434	\$	11,147,726	\$	12,109,231	\$	12,295,521
	Books, Magazines & Periodicals	\$	4,241	\$	10,195	\$	11,285	\$	10,925
4300	Software Under \$200 or < 1 Year		947		2 15		4,993	_	4,993
	Instructional Supplies and Materials		115,461		160,178		18,548		20,548
4700	Non-InstructionalSupplies and Materials	_	485,210	-	479,400	$\square$	602,030	_	590,461
400	0 TOTAL SUPPLES	\$	605,859	\$	649,988	\$	636,856	\$	626,927
5 10 0	Personneland Consultant Services	\$	1,804,188	\$	1,835,371	\$	1,798,488	\$	1,834,338
	Utilities and Housekeeping	φ	1,7 12,5 14	φ	1,874,978	φ	2,006,344	Ψ	2,006,344
	Legal, Election and Audit Expenses		344,719		422,633		370,466		443,075
	Insurance		260,399		227,403		365,785		330,596
5500	Dues and Memberships		68,698		74,163	$\square$	60,421		60,940
5600	Traveland Conference Expense		537,848		569,748		461,101		476,770
5700	Rents and Leases		133,285		157,025	П	101,114		99,211
5800	Repairs and Maintenance		1,344,507		1,241,375		1,241,692		1,241,418
5900	Other Services and Expenses		487,810		431,189		483,013		827,112
500	0 TOTAL OTHER OPERATING EXPENSES	\$	6,693,968	\$	6,833,885	\$	6,888,424	\$	7,319,804
тот	FAL 1000-5000	\$	50,499,802	\$	53,943,040	\$	53,608,201	\$	54,046,113
6100	Sites and Site Improvement	\$	_	\$		\$	500	\$	500
	Buildings	φ	-	φ	-	φ	-	φ	
	Books		100,464		76,523		41,804		41,804
6400	Equipment		583,638		457,371		44,511		197,011
600	0 TOTAL CAPITAL EXPENSES	\$	684,102	\$	533,894	\$	86,815	\$	239,315
100	0-6000 TOTAL EXPENDITURES	\$	51,183,904	\$	54,476,934	\$	53,695,016	\$	54,285,428
7 10 0	Dakt Datim mant (Lang Tam, Data)	¢	71044	¢	71044	¢	71 6 10	¢	22.040
	Debt Retire ment (Long Term Debt) Intra fund Transfers - Out	\$	71,944	\$	71,944	\$	7 1,5 10	\$	33,048
	Intratund Transfers - Out Interfund Transfers - Out	-	676,361	+	3,375,000	$\left  \cdot \right $	375,000	-	375,000
	Other Transfer		070,301	-	3,373,000		375,000	-	373,000
	Student Financial Aid	-		-			-	-	
	Other Payments to Students		-	-	480		-	-	-
	Contingencies/Escrow Accounts		-				-	-	-
	Unappropriated Funds		-	-	-		-	-	-
	Reserve for Contingencies		-		-		7,259,322		4,662,825
700	0 TOTAL OTHER OUTGO	\$	748,305	\$	3,447,424	\$	7,705,832	\$	5,070,873
	AL EXPENDITURES	\$	51,932,209	\$	57,924,358	\$		\$	59,356,301
	AL EXPECTED ENDING BALANCE	\$	9,808,568			\$		\$	3,281,609
		Ţ,							
TOTA	AL EXPENDITURES AND ENDING BALANCE	\$	61,740,777	\$	64,472,178	\$	64,649,340	\$	62,637,909



Cuesta College Final Budget - Revenue General Fund Restricted		16 - 17 Ac tual Re ve nue		17 - 18 Unaudite d Re ve nue		18 - 19 Tentative Budget		18 - 19 Final Budget
Beginning Balance	\$	1,180,479	\$	1,053,044	\$	818,479	\$	1,147,527
8110 Forest Reserve	\$		\$	-	\$	-	\$	
8120 HigherEducation Act	Ψ	123,609	Ψ	88,291	φ	104,245	Ψ	104,245
8140 TANF		51,838		52,053		32,113		52,004
8150 Financial Aid		12,090		12,070		-		-
8 155 Financial Aid-Prior Year		-		1,350		-		-
8 160 Veterans Education		-		-		-		-
8170 VTEA		285,152		339,739		382,117		382,117
8190 Other Federal Revenues		140,198		341,352		397,665		690,910
8100 TOTAL FEDERAL REVENUE	\$	612,887	\$	834,855	\$	916,140	\$	1,229,276
8611 General Apportionment	\$	-	\$	-	\$	-	\$	
8612 Prior Year State Apportionment	Ψ	-	Ψ	-	Ψ	-	Ψ	-
8613 Other General Apportionment		-		-		-		-
8621 Extended Opportunity Programs and Services (EOPS	5	483,705		430,668		494,419		441,227
8622 Disabled Student Services and Programs (DSPS)		755,917		733,779		770,732		661,503
8622 Other General Categoric al Apportionment		4,102,688		4,125,412		3,767,644		3,718,914
8627 Tele communications (TTP)		4,102,000	$\square$	4,123,412				5,710,914
8627 Telecommunications (TTIP) 8630 EPA	$\vdash$		$\vdash$	-	$\vdash$		$\vdash$	-
			$\vdash$		$\vdash$		$\vdash$	
8650 Reimbursable Categoric al Programs	$\vdash$	-	$\vdash$	-	$\vdash$	-	$\vdash$	-
8652 Scheduled Maintenance and Special Repairs		-	$\vdash$	-	$\left  \cdot \right $	-	$\vdash$	-
8653 Instructional Improvement Grant		-		-		-		
8659 Other Reimbursable Categorical Programs		2,338,053		4,214,471		6,138,426		5,731,023
8672 Home Owner's Property Tax Relief		-		-		-		-
8681 State Lottery Proceeds		471,758		383,228		358,272		452,355
8682 State Mandated Costs		-		-		-		-
8690 OtherState Revenues		86,201		142,141		-		865,519
8600 TOTAL S TATE REVENUE	\$	8,238,322	\$	10,029,699	\$	11,529,493	\$	11,870,541
9911 Droporty Tox	\$		\$	-	\$		\$	
8811 Property Tax	\$	-	Ф		\$	-	\$	-
8812 Tax Allocation, Supplemental Roll		-	$\square$	-		-	$\vdash$	
8813 Tax Allocation, Unsecured Roll	_	-	$\square$	-		-		-
8816 Prior Years Taxes	_							-
8817 Education Revenue Augmentation Fund (ERAF)		-	$\square$	-		-		-
8819 RDA Residual		-		-		-		-
8820 Contributions, Gifts, Grants		1,683,547		2,230,135		332,927	$\vdash$	379,687
8830 Contracted Services		-		-		-		-
8831 Contract Instructional Services		7,226		4,025		7,500		7,500
8832 Other Contracted Services		473,770		493,738		515,187		5 15,187
8840 Sales and Commissions		-		-		-		-
8850 Rentaland Leases (Facility Use)		12,960		12,960		12,960		12,960
8860 Interest, Investment Income		-		-		-		-
8872 Community Services Classes		-		-		-		-
8874 Enrollment Fees		-		-		-		-
8875 Field Trips		-	$\square$	15,278		-		355
8876 Health Services		317,040		302,009		354,665		354,665
8877 Instructional Materials Fees		517,040		502,007				554,005
8879 Student Records		-	$\vdash$	-	$\vdash$		$\vdash$	-
8879 Student Records 8880 Nonresident Tuition	$\vdash$	-	$\vdash$	-	$\vdash$	-	$\vdash$	-
		=	$\vdash$	- 5 4 1 0 1 4	$\vdash$	-	$\vdash$	-
8881 Parking Services		571,559	$\vdash$	541,214	$\vdash$	622,000	$\vdash$	622,000
8885 Other Student Fees and Charges		-	$\vdash$	-	$ \rightarrow $	-	$\vdash$	-
8890 Other Local Revenues	$\square$	289,821	$\square$	294,122	$\square$	487,457	$\vdash$	385,320
8891 Cash Over/Under		-	$\square$	-		-	$\vdash$	-
8893 Outla we d Warrants		-		-		-		-
8894 Bad Debt Recovery - District Enrollment Fees		-		-		-		-
8895 Bad Debt Recovery - Other		-		-		-		-
8800 TOTAL LOCAL REVENUE	\$	3,355,923	\$	3,893,481	\$	2,332,696	\$	2,277,674
8910 Proceeds From Gen1Fixed Asset	\$	-	\$	-	\$	-	\$	-
8912 Sale of Equipment and Supplies		-		-		-		-
8970 FiscalAgentPass Through		1,043,031		952,701		-		-
8972 Proceeds From CapitalLeases						-		-
8981 Interfund Transfers - In		-	H	700	H	-	H	
8982 Intra fund Transfers - In		-		674,547		-		-
8900 TOTAL OTHER REVENUE	\$	1,043,031	\$	1,627,948	\$	_	\$	_
	4	1,0 - 0,001	Ψ	1,0 4 / , / 7 0	Ψ	-	*	
	_		<del></del>		<u> </u>		<del></del>	
TOTAL REVENUE	\$	13,250,163	\$	16,385,983	\$	14,778,329	\$	15,377,491



F in a l	ta College Budget - Expenditures ral Fund Restricted		16 - 17 Actual Expenditures		17 - 18 Unaudite d Expenditure s		18 - 19 Tentative Budget		18 - 19 Final Budget
1100	In structional Salaries, Contract/Regular	\$	56,913	\$	67,096	\$	43,747	\$	43,746
	Non-Instructional Salaries, Contract/Regular	-	804,058	-	766,735	-	948,234	-	947,557
	Instructional Salaries, Other		18,282		29,893	$\square$	21,000		-
1400	Non-InstructionalSalaries, Other		425,856		572,977		95,919		2 11,6 12
1000	0 TOTAL ACADEMIC S ALARIES	\$	1,305,109	\$	1,436,701	\$	1,108,900	\$	1,202,915
	Non-Instructional Regular Status	\$	3,161,352	\$	3,374,813	\$	4,145,951	\$	4,030,585
	Instructional Aides - Regular Status	_	124,285	-	186,157		287,456		287,456
	Hourly/Student Non-Instructional Hourly/Student Instructional		1,057,101	-	972,529 193,765		1,155,090 91,913		843,786
							. ,		.,
200	0 TOTAL CLASS FIED SALARES	\$	4,569,885	\$	4,727,264	\$	5,680,410	\$	5,388,427
3 10 0	State Teachers Retirement System (STRS)	\$	267,036	\$	335,130	\$	201,607	\$	184,710
3200	Public Employees Retirement System (PERS)		439,887		532,154		735,316		709,080
3300	Old Age, Survivors & Disability Insurance		317,879		335,712		458,643		403,457
3400	Health & Welfare Fringe Package		414,964		495,340		524,531		556,182
3500	State Unemployment Insurance		2,696		2,793		3,345		3,154
	Workers Compensation Insurance		53,803		61,362		72,846		69,116
3900	Retiree Benefits	_	-	-	-	$\left  \right $	-		-
300	0 TOTAL STAFF BENEFITS	\$	1,496,265	\$	1,762,491	\$	1,996,288	\$	1,925,699
4200	Books, Magazines & Periodicals	\$	65,657	¢	82,296	¢	98,642	¢	102,510
	Software Under \$200 or < 1 Year	φ	298	φ	6,670	φ	1,000	φ	1,000
	Instructional Supplies and Materials	-	427,215	+	396,090		798,418		631,809
	Non-Instructional Supplies and Materials		305,966	1	402,029		395,744		628,427
			,		,				0.10,1.11
400	0 TOTAL SUPPLIES	\$	799,136	\$	887,085	\$	1,293,804	\$	1,363,746
5 10 0	Personneland Consultant Services	\$	1,252,186	\$	1,496,618	\$	361,061	\$	778,277
5200	Utilities and Housekeeping		10,993		29,263		33,250		27,000
5300	Legal, Election and Audit Expenses		-		-		-		-
5400	Insurance		-		-		-		-
	Dues and Memberships		1,656	_	12,612		2,000		10,443
	Traveland Conference Expense	_	482,694	-	502,268		671,831		733,214
	Rents and Leases	_	51,607	-	78,119		21,920		7,500
	Repairs and Maintenance Other Services and Expenses	_	42,184	-	62,856 460,269		9,270		22,836
3900	Other Services and Expenses		410,198		400,209		1,233,245		1,908,102
500	0 TOTAL OTHER OPERATING EXPENSES	\$	2,257,518	\$	2,642,005	\$	2,352,577	\$	3,487,432
TOT	AL 1000-5000	\$	10,427,913	\$	11,455,546	\$	12,431,979	\$	13,368,219
6100	Sites and Site Improvement	\$	4,305	\$	116,998	\$	20,000	\$	-
	Buildings		451,562		1,282,717		475,410		-
6300	Books		45,481		62,088		-		5,000
6400	Equipment	_	1,098,865	-	1,487,678		2,300,120		2,682,026
600	0 TOTAL CAPITAL EXPENSES	\$	1,600,213	\$	2,949,481	\$	2,795,530	\$	2,687,026
1000	0-6000 TOTAL EXPENDITURES	\$	12,028,126	\$	14,405,027	\$	15,227,509	\$	16,055,245
7 10 0	Debt Petimement (Long Term Debt)	\$		\$		\$	-	\$	
	De bt Re tire ment (Long Term De bt) In tra fund Transfers - Out	\$	-	э	674,547	Э	-	¢	-
	Intratund Transfers - Out Interfund Transfers - Out		80,000	-	100	$\vdash$	- 80,000	$\vdash$	-
	Other Transfers	-	1,043,074	1	952,701	+		$\vdash$	
	Student Financial Aid	-	55,808	1	64,574	$\vdash$	90,370	$\vdash$	162,432
	Other Payments to Students	-	170,590	t	194,551	$\uparrow \uparrow$	198,929	$\vdash$	307,341
	Contingencies/Escrow Accounts		-	t	-	$\uparrow \uparrow$	-		-
	Un a ppropria te d Funds		-		-		-		-
7900	Reserve for Contingencies		-		-		-	-	-
700	0 TOTAL OTHER OUTGO	\$	1,349,472	\$	1,886,473	\$	369,299	\$	469,773
ΤΟΤΑ	AL EXPENDITURES	\$	13,377,598	\$	16,291,500	\$	15,596,808	\$	16,525,018
	AL EXPECTED ENDING BALANCE	\$	1,053,044		1,147,527			\$	
1018		Ĺ							-
	AL EXPENDITURES AND ENDING BALANCE		14,430,642	leb.	17,439,027	1. m 1	15,596,808	the l	16,525,018



# **OTHER FUND BUDGETS**



## **DEBT SERVICE FUNDS**

Debt Service Funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest. Debt Service Funds should be used if current financial resources are being accumulated for principal and interest payments on general long-term liabilities that will mature in future years. The District made the final payment of the 2003 Certificates of Participation (COPs) in July 2017. The District used proceeds from the General Obligation Bond Series B to pay off the 2009 Certificates of Participation (COPs) in February 2018.

The District has the following Debt Service Funds:

#### **GO Bond Interest and Redemption Fund**

**COPs Repayment Fund** 



## **GO Bond Interest and Redemption Fund**

The District passed a \$275 million General Obligation bond in November 2014. Debt payments will be made from this fund. The San Luis Obispo Tax Assessor will collect \$19.25 per \$100,000 of assessed value from property owners. The revenue collected will be deposited into this fund and annual debt payments will be made from this fund.

		APPROVED BUDGET 2017-18	ADJUSTED BUDGET 2017-18	ACTUAL UNAUDITED 2017-18	FINAL BUDGET 2018-19
Beginning Balance	\$_	12,821,134 \$	12,821,134 \$	12,821,134 \$	21,624,485
Income					
8672 Homeowners' Property Tax Refief	\$	60,000 \$	65,234 \$	65,234 \$	60,000
8811 Tax Allocation, Secured Roll		10,250,000	11,221,491	11,221,491	11,000,000
8812 Tax Allocation, Supplemental Roll		200,000	237,768	237,768	200,000
8813 Tax Allocation, Unsecured Roll		250,000	246,365	246,365	250,000
8816 Prior Year Taxes		0	(18,175)	(18,175)	0
8860 Interest		50,000	175,109	175,109	150,000
8941 Sale of Bonds		0	7,648,484	7,648,484	0
8981 Interfund Transfers-In		0	0	0	
TOTAL INCOME	\$	10,810,000 \$	19,576,276 \$	19,576,276 \$	11,660,000
TOTAL INCOME & BEGINNING BALANCE	\$_	23,631,134 \$	32,397,410 \$	32,397,410 \$	33,284,485
Expenditures					
5340 Debt Administration	\$	0\$	0\$	0\$	0
7130 Debt Retirement		7,670,000	7,670,000	7,670,000	6,325,000
7140 Debt Interest & Other Serv Chg		2,616,896	11,378,768	3,098,521	5,483,957
7150 Capital Lease Payments		0	0	0	0
7300 Interfund Transfers - Out	_	0	4,404	4,404	0
TOTAL EXPENDITURES	\$	10,286,896 \$	19,053,172 \$	10,772,925 \$	11,808,957
ENDING BALANCE, JUNE 30	\$_	13,344,238 \$	13,344,238 \$	21,624,485 \$	21,475,528
TOTAL EXPENDITURES & ENDING BALANC	E <u>\$</u>	23,631,134 \$	32,397,410 \$	32,397,410 \$	33,284,485



In July 2003, the San Luis Obispo County Community College District Financing Corporation issued \$3,325,000 of Certificates of Participation (COPs) with interest rates ranging from 1.10 percent to 3.80 percent. The final payment was made in July 2017.

In November 2009, the San Luis Obispo County Community College District Financing Corporation issued \$7,315,000 of Certificates of Participation (COPs) Series B Notes with interest rates ranging from 3.00 percent to 5.875 percent. The District used proceeds from the General Obligation Bond Series B to pay off the COPs in February 2018.

The remaining balance in this fund will be transferred to the General Fund in 2018-19.

		APPROVED BUDGET 2017-18	ADJUSTED BUDGET 2017-18	ACTUAL UNAUDITED 2017-18	FINAL BUDGET 2018-19
Beginning Balance	\$	1,612,830 \$	1,612,830 \$	1,612,830 \$	121,391
Income					
8860 Interest	\$	2,500 \$	3,448 \$	3,448 \$	50
8981 Interfund Transfers-In	_	6,465,000	6,035,788	6,035,788	0
TOTAL INCOME	\$	6,467,500 \$	6,039,236 \$	6,039,236 \$	50
TOTAL INCOME & BEGINNING BALANCE	\$	8,080,330 \$	7,652,066 \$	7,652,066 \$	121,441
Expenditures					
5340 Debt Administration	\$	5,775 \$	0\$	0\$	0
7130 Debt Retirement		7,220,000	7,220,000	7,220,000	0
7140 Debt Interest & Other Serv Chg		569,484	310,675	310,675	0
7150 Capital Lease Payments		0	0	0	0
7300 Interfund Transfers - Out		0	0	0	121,441
TOTAL EXPENDITURES	\$	7,795,259 \$	7,530,675 \$	7,530,675 \$	121,441
ENDING BALANCE, JUNE 30	\$_	285,071 \$	121,391 \$	121,391 \$	0
TOTAL EXPENDITURES & ENDING BALANC	E <u>\$</u>	8,080,330 \$	7,652,066 \$	7,652,066 \$	121,441



# SPECIAL REVENUE FUNDS

Special Revenue Funds account for the proceeds of special revenue sources whose expenditures are legally restricted. Special Revenue Funds encompass activities not directly related to the educational program of the college, but that provide a service to students (such as the Children's Center). Such activities may provide non-classroom or laboratory experience for students and incidentally create goods or services that may be sold. In the process of creating the incidental goods or services, expenditures are incurred in addition to those necessary solely for the educational benefits of students. These expenditures are charged against revenue received as a direct result of the operations. Other instructional expenses are accounted for as part of the General Fund.

The District has the following Special Revenue Funds:

# **Children's Center Funds**



#### **CHILDREN'S CENTER FUND**

The District maintains a licensed Children's Center on both the San Luis Obispo and North County sites. The San Luis Obispo Children's Center has two preschool classrooms and one toddler classroom. The North County Children's Center has one preschool classroom and one toddler classroom. The centers are used as a laboratory by students studying Early Childhood Education. The Children's Center provides childcare services for Cuesta College students to allow them to pursue their educational goals. The Children's Center is self-funded and does not require General Fund assistance.

		APPROVED BUDGET 2017-18	ADJUSTED BUDGET 2017-18	ACTUAL UNAUDITED 2017-18	FINAL BUDGET 2018-19
Beginning Balance	\$_	100,754	\$ 100,754	\$ 100,754	\$ 126,067
Income					
8690 Other State Revenue	\$	0	\$ 1,225	\$ 1,225	\$ 0
8820 Contributions, Gifts, Grants		0	239	239	0
8860 Interest		250	1,415	1,415	1,500
8871 Child Development Services		400,000	389,810	359,284	375,000
8890 Other Local Income		45,000	52,800	52,800	50,000
8981 Interfund Transfers-In	_	0	0		0
TOTAL INCOME	\$	445,250	\$ 445,489	\$ 414,963	\$ 426,500
TOTAL INCOME & BEGINNING BALANCE	\$_	546,004	\$ 546,243	\$ 515,717	\$ 552,567
Expenditures					
2000 Classified Salaries	\$	290,000	\$ 291,888	\$ 281,299	\$ 294,627
3000 Benefits		90,000	102,733	102,733	121,051
4000 Supplies and Materials		10,000	4,281	4,281	5,000
5000 Other Operating Expenses		10,000	1,212	1,212	5,822
6000 Capital Outlay		0	0	0	0
7000 Other Student Aid	_	0	125	125	0
TOTAL EXPENDITURES	\$	400,000	\$ 400,239	\$ 389,650	\$ 426,500
ENDING BALANCE, JUNE 30	\$_	146,004	\$ 146,004	\$ 126,067	\$ 126,067
TOTAL EXPENDITURES & ENDING BAL	\$_	546,004	\$ 546,243	\$ 515,717	\$ 552,567



# **CAPTIAL PROJECTS FUNDS**

Capital Projects Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities and other capital projects (other than those financed by proprietary and fiduciary funds). Resources accumulated for future acquisitions or construction of capital projects are recorded in this fund.

The District has the following Capital Projects Funds:

# **Capital Projects Fund**

# 2014 General Obligation Bond Project Fund



## **CAPITAL PROJECTS FUND**

The Capital Projects Fund is used to account for the accumulation and expenditure of monies for the acquisition or construction of significant capital outlay items and Scheduled Maintenance projects that are not funded by State grants or construction bonds. The District transfers \$375,000 annually from the General Fund to fund non-reimbursable capital projects.

		APPROVED BUDGET 2017-18	ADJUSTED BUDGET 2017-18	ACTUAL UNAUDITED 2017-18	FINAL BUDGET 2018-19
Beginning Balance	\$_	1,281,056	\$ 1,281,056	\$ 1,281,056	\$ 990,770
Income					
8652 Scheduled Maint & Special Repair	\$	246,966	\$ 224,474	\$ 224,474	\$ 105,990
8690 Other State Revenues		200,000	250,388	250,388	0
8820 Contributions, Gifts, Grants		0	0	0	0
8860 Interest		5,000	16,632	16,632	15,000
8890 Other Local Revenues		50,000	94,942	94,942	75,000
8981 Interfund Transfer-In		375,000	375,000	375,000	375,000
8982 Intrafund Transfer-In	-	0	235,645	235,645	0
TOTAL INCOME	\$	876,966	\$ 1,197,081	\$ 1,197,081	\$ 570,990
TOTAL INCOME & BEGINNING BALANCE	\$	2,158,022	\$ 2,478,137	\$ 2,478,137	\$ 1,561,760
Expenditures					
4000 Supplies and Materials	\$	0	\$ 1,535	\$ 1,535	\$ 0
5000 Other Operating Expenses		1,658,022	896,786	896,786	1,061,760
6000 Capital Outlay		0	844,171	353,401	0
7000 Other Outgo	-	0	235,645	235,645	0
TOTAL EXPENDITURES	\$	1,658,022	\$ 1,978,137	\$ 1,487,367	\$ 1,061,760
ENDING BALANCE, JUNE 30	\$	500,000	\$ 500,000	\$ 990,770	\$ 500,000
TOTAL EXPENDITURES & ENDING BALANCE	\$	2,158,022	\$ 2,478,137	\$ 2,478,137	\$ 1,561,760



## 2014 General Obligation Bond Project Fund

The District passed a \$275 million General Obligation bond in November 2014. The bonds will be issued in four separate series over a twelve-year period. The first series of bonds (\$75 million) was issued in March 2015. The second series of bonds (\$73 million) was issued in February 2018. The proceeds from these issuances have been deposited into this fund.

Beginning Balance       \$ 24,319,664 \$ 24,319,664 \$ 24,319,664 \$ 69,388,948         Income       8860 Interest       \$ 150,000 \$ 618,346 \$ 618,346 \$ 500,000         8890 Other Local Revenues       0       0       0       0         8981 Interfund Transfers-In       0       4,404       0       0         TOTAL INCOME       \$ 96,469,664 \$ 97,745,505 \$ 97,745,505 \$ 69,888,948       500,000         TOTAL INCOME & BEGINNING BALANCE       \$ 96,469,664 \$ 97,745,505 \$ 97,745,505 \$ 69,888,948         Expenditures       \$ 130,000 \$ 144,740 \$ 144,740 \$ 155,269         2000 Classified Salaries       \$ 130,000 \$ 144,740 \$ 144,740 \$ 155,269         3000 Benefits       42,000       47,204       57,861         4000 Supplies and Materials       50,000       30,3191,843       3,191,843       2,000,000         5000 Other Operating Expense & Svc       2,000,000       39,386,216       18,829,583       25,000,000         6000 Capital Outlay       30,000,000       39,386,216       18,829,583       25,000,000         7001 Interfund Transfers - Out       5 38,687,000 \$ 48,913,190 \$ 28,356,557 \$ 27,313,130       0       0         FNDING BALANCE, JUNE 30       \$ 57,782,664 \$ 97,745,505 \$ 97,745,505 \$ 69,888,948 \$ 42,575,818       0			APPROVED BUDGET 2017-18	ADJUSTED BUDGET 2017-18	ACTUAL UNAUDITED 2017-18	FINAL BUDGET 2018-19
8860 Interest       \$ 150,000 \$ 618,346 \$ 618,346 \$ 500,000         8890 Other Local Revenues       0       0       0       0         8990 Other Local Revenues       0       0       0       0       0         8991 Interfund Transfers-In       0       4,404       4,404       0         TOTAL INCOME       \$ 72,150,000 \$ 73,425,841 \$ 73,425,841 \$ 500,000         TOTAL INCOME       \$ 96,469,664 \$ 97,745,505 \$ 97,745,505 \$ 69,888,948         Expenditures       \$ 96,469,664 \$ 97,745,505 \$ 97,745,505 \$ 69,888,948         2000 Classified Salaries       \$ 130,000 \$ 144,740 \$ 144,740 \$ 155,269         3000 Benefits       42,000       47,204       57,861         4000 Supplies and Materials       500,000       107,399       100,000         5000 Other Operating Expense & Svc       2,000,000       39,386,216       18,829,583       25,000,000         6000 Capital Outlay       30,000,000       39,386,216       18,829,583       25,000,000         7000 Interfund Transfers - Out       \$ 38,687,000 \$ 48,913,190 \$ 28,356,557 \$ 27,313,130       \$ 27,313,130         ENDING BALANCE, JUNE 30       \$ 57,782,664 \$ 48,832,315 \$ 69,388,948 \$ 42,575,818       42,575,818	Beginning Balance	\$	24,319,664 \$	24,319,664 \$	24,319,664 \$	69,388,948
8890 Other Local Revenues         0 <td>Income</td> <td></td> <td></td> <td></td> <td></td> <td></td>	Income					
8890 Other Local Revenues         0 <td>8860 Interest</td> <td>\$</td> <td>150,000 \$</td> <td>618,346 \$</td> <td>618,346 \$</td> <td>500,000</td>	8860 Interest	\$	150,000 \$	618,346 \$	618,346 \$	500,000
8981 Interfund Transfers-In       0       4,404       4,404       0         TOTAL INCOME       \$ 72,150,000 \$ 73,425,841 \$ 73,425,841 \$ 500,000         TOTAL INCOME & BEGINNING BALANCE       \$ 96,469,664 \$ 97,745,505 \$ 97,745,505 \$ 69,888,948         Expenditures       \$ 2000 Classified Salaries       \$ 130,000 \$ 144,740 \$ 144,740 \$ 155,269         3000 Benefits       \$ 42,000 \$ 47,204 \$ 47,204 \$ 57,861         4000 Supplies and Materials       \$ 50,000 \$ 107,399 \$ 107,399 \$ 100,000         5000 Other Operating Expense & Svc       \$ 2,000,000 \$ 3,191,843 \$ 3,191,843 \$ 2,000,000         \$ 000 Literfund Transfers - Out       \$ 38,687,000 \$ 48,913,190 \$ 28,356,557 \$ 27,313,130         ENDING BALANCE, JUNE 30       \$ 57,782,664 \$ 48,832,315 \$ 69,388,948 \$ 42,575,818	8890 Other Local Revenues		0		0	0
TOTAL INCOME       \$ 72,150,000 \$ 73,425,841 \$ 73,425,841 \$ 500,000         TOTAL INCOME & BEGINNING BALANCE       \$ 96,469,664 \$ 97,745,505 \$ 97,745,505 \$ 69,888,948         Expenditures       \$ 2000 Classified Salaries       \$ 130,000 \$ 144,740 \$ 144,740 \$ 155,269         3000 Benefits       42,000       47,204       47,204       57,861         4000 Supplies and Materials       \$ 0,000       3,191,843       3,191,843       2,000,000         5000 Other Operating Expense & Svc       \$ 0,000       39,386,216       18,829,583       25,000,000         707AL EXPENDITURES       \$ 38,687,000 \$ 48,913,190 \$ 28,356,557 \$ 27,313,130       \$ 27,745,505 \$ 69,388,948 \$ 42,575,818	8941 Sale of Bonds		72,000,000	72,803,091	72,803,091	0
TOTAL INCOME & BEGINNING BALANCE       96,469,664 \$ 97,745,505 \$ 97,745,505 \$ 69,888,948         Expenditures       2000 Classified Salaries       \$ 130,000 \$ 144,740 \$ 144,740 \$ 155,269         3000 Benefits       42,000 47,204 47,204 57,861         4000 Supplies and Materials       50,000 107,399 107,399 100,000         5000 Other Operating Expense & Svc       2,000,000 3,191,843 3,191,843 2,000,000         6000 Capital Outlay       30,000,000 39,386,216 18,829,583 25,000,000         7000 Interfund Transfers - Out       6,465,000 6,035,788 6,035,788 0         TOTAL EXPENDITURES       \$ 57,782,664 \$ 48,832,315 \$ 69,388,948 \$ 42,575,818	8981 Interfund Transfers-In	_	0	4,404	4,404	0
Expenditures         2000 Classified Salaries       \$ 130,000 \$ 144,740 \$ 144,740 \$ 155,269         3000 Benefits       42,000       47,204       57,861         4000 Supplies and Materials       50,000       107,399       107,399       100,000         5000 Other Operating Expense & Svc       2,000,000       3,191,843       3,191,843       2,000,000         6000 Capital Outlay       30,000,000       39,386,216       18,829,583       25,000,000         7000 Interfund Transfers - Out       6,465,000       6,035,788       6,035,788       0         TOTAL EXPENDITURES       \$ 38,687,000 \$ 48,913,190 \$ 28,356,557 \$ 27,313,130         ENDING BALANCE, JUNE 30       \$ 57,782,664 \$ 48,832,315 \$ 69,388,948 \$ 42,575,818	TOTAL INCOME	\$	72,150,000 \$	73,425,841 \$	73,425,841 \$	500,000
2000 Classified Salaries       \$ 130,000 \$ 144,740 \$ 144,740 \$ 155,269         3000 Benefits       42,000       47,204       47,204       57,861         4000 Supplies and Materials       50,000       107,399       107,399       100,000         5000 Other Operating Expense & Svc       2,000,000       3,191,843       3,191,843       2,000,000         6000 Capital Outlay       30,000,000       39,386,216       18,829,583       25,000,000         7000 Interfund Transfers - Out       6,465,000       6,035,788       6,035,788       0         TOTAL EXPENDITURES       \$ 38,687,000 \$ 48,913,190 \$ 28,356,557 \$ 27,313,130         ENDING BALANCE, JUNE 30       \$ 57,782,664 \$ 48,832,315 \$ 69,388,948 \$ 42,575,818	TOTAL INCOME & BEGINNING BALANCE	\$	96,469,664 \$	97,745,505 \$	97,745,505 \$	69,888,948
2000 Classified Salaries       \$ 130,000 \$ 144,740 \$ 144,740 \$ 155,269         3000 Benefits       42,000       47,204       47,204       57,861         4000 Supplies and Materials       50,000       107,399       100,000         5000 Other Operating Expense & Svc       2,000,000       3,191,843       3,191,843       2,000,000         6000 Capital Outlay       30,000,000       39,386,216       18,829,583       25,000,000         7000 Interfund Transfers - Out       6,465,000       6,035,788       6,035,788       0         TOTAL EXPENDITURES       \$ 38,687,000 \$ 48,913,190 \$ 28,356,557 \$ 27,313,130         ENDING BALANCE, JUNE 30       \$ 57,782,664 \$ 48,832,315 \$ 69,388,948 \$ 42,575,818	Expenditures					
3000 Benefits       42,000       47,204       47,204       57,861         4000 Supplies and Materials       50,000       107,399       107,399       100,000         5000 Other Operating Expense & Svc       2,000,000       3,191,843       3,191,843       2,000,000         6000 Capital Outlay       30,000,000       39,386,216       18,829,583       25,000,000         7000 Interfund Transfers - Out       6,465,000       6,035,788       6,035,788       0         TOTAL EXPENDITURES       \$ 38,687,000 \$ 48,913,190 \$ 28,356,557 \$ 27,313,130         ENDING BALANCE, JUNE 30       \$ 57,782,664 \$ 48,832,315 \$ 69,388,948 \$ 42,575,818		\$	130.000 \$	144.740 \$	144.740 \$	155.269
4000 Supplies and Materials       50,000       107,399       107,399       100,000         5000 Other Operating Expense & Svc       2,000,000       3,191,843       3,191,843       2,000,000         6000 Capital Outlay       30,000,000       39,386,216       18,829,583       25,000,000         7000 Interfund Transfers - Out       6,465,000       6,035,788       6,035,788       0         TOTAL EXPENDITURES       \$ 38,687,000 \$ 48,913,190 \$ 28,356,557 \$ 27,313,130         ENDING BALANCE, JUNE 30       \$ 57,782,664 \$ 48,832,315 \$ 69,388,948 \$ 42,575,818	3000 Benefits			, ,		
5000 Other Operating Expense & Svc       2,000,000       3,191,843       3,191,843       2,000,000         6000 Capital Outlay       30,000,000       39,386,216       18,829,583       25,000,000         7000 Interfund Transfers - Out       6,465,000       6,035,788       6,035,788       0         TOTAL EXPENDITURES       \$ 38,687,000 \$ 48,913,190 \$ 28,356,557 \$ 27,313,130         ENDING BALANCE, JUNE 30       \$ 57,782,664 \$ 48,832,315 \$ 69,388,948 \$ 42,575,818	4000 Supplies and Materials					
6000 Capital Outlay       30,000,000       39,386,216       18,829,583       25,000,000         7000 Interfund Transfers - Out       6,465,000       6,035,788       6,035,788       0         TOTAL EXPENDITURES       \$ 38,687,000 \$ 48,913,190 \$ 28,356,557 \$ 27,313,130         ENDING BALANCE, JUNE 30       \$ 57,782,664 \$ 48,832,315 \$ 69,388,948 \$ 42,575,818				3,191,843	,	
7000 Interfund Transfers - Out       6,465,000       6,035,788       6,035,788       0         TOTAL EXPENDITURES       \$ 38,687,000 \$ 48,913,190 \$ 28,356,557 \$ 27,313,130         ENDING BALANCE, JUNE 30       \$ 57,782,664 \$ 48,832,315 \$ 69,388,948 \$ 42,575,818			30,000,000	39,386,216	18,829,583	25,000,000
ENDING BALANCE, JUNE 30 \$ 57,782,664 \$ 48,832,315 \$ 69,388,948 \$ 42,575,818			6,465,000	6,035,788	6,035,788	0
	TOTAL EXPENDITURES	\$	38,687,000 \$	48,913,190 \$	28,356,557 \$	27,313,130
TOTAL EXPENDITURES & ENDING BALANCE \$ 96,469,664 \$ 97,745,505 \$ 97,745,505 \$ 69,888,948	ENDING BALANCE, JUNE 30	\$	57,782,664 \$	48,832,315 \$	69,388,948 \$	42,575,818
	TOTAL EXPENDITURES & ENDING BALANCE	\$	96,469,664 \$	97,745,505 \$	97,745,505 \$	69,888,948



#### **ENTERPRISE FUNDS**

Enterprise Funds are used to account for an operation when it is the intent of the governing board to operate as a business and to account for its total operating costs (direct and indirect, including depreciation). Such costs are financed or recovered primarily through user charges. Enterprise Funds may also be used when the periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

The District has the following Enterprise Funds:

# **Bookstore Fund**



#### **BOOKSTORE FUND**

The Cuesta College Bookstore is an auxiliary organization that operates as an enterprise fund of the District. It is a self-supporting unit that accounts for all assets and liabilities in procuring revenue and conforms to generally accepted accounting principles (GAAP) and auditing standards. The Bookstore is managed by a director and is under the direction of the Vice President of Administrative Services. It is governed by Board policy and its annual budget is approved by the Board of Trustees. The Bookstore operates two stores, one on the San Luis Obispo campus and one on the North County Campus.

	,	APPROVED BUDGET 2017-18	ACTUAL UNAUDITED 2017-18	FINAL BUDGET 2018-19
Operating Revenues				
Sales	\$	2,216,275 \$	1,943,794 \$	1,994,700
TOTAL OPERATING REVENUES	\$	2,216,275 \$	1,943,794 \$	1,994,700
Operating Expenses				
Classified Salaries	\$	491,450 \$	478,236 \$	428,885
Employee Benefits		163,250	164,177	113,165
Books and Supplies		1,485,113	1,435,289	1,445,012
Services and Other Operating Expenditures		84,600	105,421	90,634
Depreciation		725	0	0
Capital Outlay		2,000	292	18,284
TOTAL OPERATING EXPENSES	\$	2,227,138 \$	2,183,415 \$	2,095,980
OPERATING INCOME (LOSS)	\$	(10,863) \$	(239,621)	(101,280)
Nonoperating Revenues (Expenses)				
Interest Income	\$	1,000 \$	2,784 \$	600
Miscellaneous Revenues		161,200	89,518	151,000
Miscellaneous Expenses		(52,992)	(14,697)	(48,000)
Capital Outlay				
Operating Transfers In				
Operating Transfers Out		(86,000)	(86,000)	(86,000)
TOTAL NONOPERATING REVENUES (EXPENSES)	\$	23,208 \$	(8,395) \$	17,600
NET PROFIT (LOSS)	\$	12,345	(248,016)	(83,680)
RETAINED EARNINGS, BEGINNING OF YEAR	\$	283,655 \$	283,655 \$	35,639
RETAINED EARNINGS, END OF YEAR	\$	296,000 \$	35,639 \$	(48,041)



# **INTERNAL SERVICE FUNDS**

Internal Service Funds are used to account for the financing of goods or services provided by one department or organizational unit to other units on a cost-reimbursement. While the use of Internal Service Funds is not required under GAAP, they may be useful to identify and manage costs associated with particular services (e.g., self-insurance programs, duplicating and printing services, data processing, purchasing, motor pools, and central stores) and allocating such costs to user departments. By using the full accrual basis of accounting and flow of economic resources measurement focus, they can measure and recover the full cost, including depreciation of fixed assets, of providing goods and services.

The District has the following Internal Service Funds:

# Property and Liability Self Insurance Fund

#### **Dental Self Insurance Fund**

**Vision Self Insurance Fund** 



## PROPERTY AND LIABILITY FUND

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The District contracts with the Bay Area Community College District Joint Powers Authority for property and liability insurance coverage. There is a District cost of a \$10,000 deductible per claim. Settlement claims have not exceeded this commercial coverage in any of the past three years.

		APPROVED BUDGET 2017-18	ADJUSTED BUDGET 2017-18	ACTUAL UNAUDITED 2017-18	FINAL BUDGET 2018-19
Beginning Balance	\$_	50,000	\$ 50,000	\$ 50,000	\$ 50,000
Income					
8860 Interest	\$	300	\$ 723	\$ 723	\$ 500
8878 Insurance		0	0	0	0
8981 Interfund Transfer-In	_	0	0	0	0
TOTAL INCOME	\$	300	\$ 723	\$ 723	\$ 500
TOTAL INCOME & BEGINNING BALANCE	\$	50,300	\$ 50,723	\$ 50,723	\$ 50,500
Expenditures					
4000 Supplies and Materials	\$	0	\$ 0	\$ 0	\$ 0
5000 Other Operating Expenses		6,000	6,000	0	6,000
6000 Capital Outlay		6,000	5,700	0	
7000 Other Outgo	_	0	723	723	6,000
TOTAL EXPENDITURES	\$	12,000	\$ 12,423	\$ 723	\$ 12,000
ENDING BALANCE, JUNE 30	\$_	38,300	\$ 38,300	\$ 50,000	\$ 38,500
TOTAL EXPENDITURES & ENDING BALANCE	Ξ\$_	50,300	\$ 50,723	\$ 50,723	\$ 50,500



#### DENTAL SELF-INSURANCE FUND

The District's dental benefits are contracted with the California Schools Dental Coalition, a Joint Powers Authority (JPA). Employee dental deductions are deposited into this fund. The JPA charges the District an estimated monthly amount for claims. The JPA processes the dental claims and future monthly charges are adjusted based on claim history.

		APPROVED BUDGET 2017-18		ADJUSTED BUDGET 2017-18		ACTUAL UNAUDITED 2017-18		FINAL BUDGET 2018-19
Beginning Balance	\$_	217,156	\$	217,156	\$	217,156	\$	77,138
Income 8830 Contracted Services	\$	425 000	¢	425 000	¢	296 540	¢	425 000
8860 Interest	φ	425,000 25	Φ	425,000 25	Φ	386,549 4	Φ	425,000 25
8890 Other Local Income		20		20		4		0
TOTAL INCOME	\$	425,025	\$	425,025	\$	386,553	\$	425,025
TOTAL INCOME & BEGINNING BALANCE	\$	642,181	\$	642,181	\$	603,709	\$	502,163
<u>Expenditures</u>								
5000 Other Operating Expenses	\$	450,000	\$	450,000	\$	526,571	\$	450,000
TOTAL EXPENDITURES	\$	450,000	\$	450,000	\$	526,571	\$	450,000
ENDING BALANCE, JUNE 30	\$	192,181	\$	192,181	\$	77,138	\$	52,163
TOTAL EXPENDITURES & ENDING BALANCI	E\$.	642,181	\$	642,181	\$	603,709	\$	502,163



#### VISION SELF-INSURANCE FUND

The District's vision benefits are contracted with the California Schools Vision Coalition, a Joint Powers Authority (JPA). Employee vision deductions are deposited into this fund. The JPA charges the District an estimated monthly amount for claims. The JPA processes the vision claims and future monthly charges are adjusted based on claim history.

		APPROVED BUDGET 2017-18	ADJUSTED BUDGET 2017-18	ACTUAL UNAUDITED 2017-18	FINAL BUDGET 2018-19
Beginning Balance	\$	0	\$ 0	\$ 0	\$ 18,304
Income					
8830 Contracted Services	\$	0	\$ 85,000	\$ 84,083	\$ 85,000
8860 Interest		0	10	3	10
8890 Other Local Income		0	0	0	0
TOTAL INCOME	\$	0	\$ 85,010	\$ 84,086	\$ 85,010
TOTAL INCOME & BEGINNING BALANCE	\$	0	\$ 85,010	\$ 84,086	\$ 103,314
<u>Expenditures</u>					
5000 Other Operating Expenses	\$	0	\$ 85,010	\$ 65,782	\$ 65,000
TOTAL EXPENDITURES	\$	0	\$ 85,010	\$ 65,782	\$ 65,000
ENDING BALANCE, JUNE 30	\$	0	\$ 0	\$ 18,304	\$ 38,314
TOTAL EXPENDITURES & ENDING BALANC	E\$	0	\$ 85,010	\$ 84,086	\$ 103,314



# TRUST FUNDS

Trust funds are used to account for assets held on behalf of another party in which the District has some discretionary authority for decision making or responsibility for approving expenditures.

Trust funds are appropriate when one or more of the following conditions are present:

- There is an agreement granting the District discretionary authority.
- There are contractual or regulatory conditions restricting the use of the funds or requiring the District to exercise a management role or report the results of operations in its financial statements.
- There is a compelling reason to measure operations (revenues, expenditures/expenses, and fund balance) and report the results in the District's financial statements. Examples of compelling reasons may include the materiality of the revenues and expenditures/expenses, or the usefulness of the information to the readers of the financial statements.

The District has the following Trust Funds:

#### Associated Students of Cuesta College Trust Fund

#### **Student Representation Fee Trust Fund**

**Student Center Fee Trust Fund** 

**Student Financial Aid Trust Fund** 

Scholarship and Loan Trust Fund

PARS Post-Employment Benefits Trust Fund

**Co-Curricular Trust Fund** 



# ASSOCIATED STUDENTS OF CUESTA COLLEGE TRUST FUND

The Associated Students of Cuesta College (ASCC) operates as an Associated Students Trust Fund of the District, as provided in Section 7665 of the Education Code. The program is managed by the Coordinator of Student Development and Activities and the Vice President of Student Services. ASCC has its own constitution and bylaws. Student funds are managed in accordance with District procedures. Student representatives decide how funds are to be used for the benefit of the students of Cuesta College.

The Associated Students of Cuesta College generate funds through an association fee of \$10 per student, per semester. Additional funds are raised through cafeteria commissions, interest income, and other fundraising activities. The ASCC budget serves as support for campus programs: athletics, performing and fine arts, child care, tutorial, transportation, job placement services, the student newspaper, book loans, and grants.

	APPROVED BUDGET 2017-18	ADJUSTED BUDGET 2017-18	ACTUAL UNAUDITED 2017-18	FINAL BUDGET 2018-19
Beginning Balance	\$ 217,864 \$	217,864 \$	217,864 \$	211,109
Income				
8840 Sales and Commissions	\$ 15,000 \$	15,000 \$	18,877 \$	15,000
8860 Interest	800 \$	800	3,530	1,000
8886 ASCC Fees	78,000	78,000	74,400	75,000
8890 Other Local Revenue	100	100	0	0
TOTAL INCOME	\$ 93,900 \$	93,900 \$	96,807 \$	91,000
TOTAL INCOME & BEGINNING BALANCE	\$ 311,764 \$	311,764 \$	314,671 \$	302,109
Expenditures				
2000 Classified Salaries	\$ 50,000 \$	50,000 \$	12,158 \$	37,000
3000 Benefits	2,000	2,000	157	1,000
4000 Supplies and Materials	23,050	23,050	8,450	20,890
5000 Other Operating Expenses	60,450	60,450	47,945	78,235
6000 Capital Outlay	4,000	0	11,001	0
7000 Other Outgo	0	0	23,851	0
TOTAL EXPENDITURES	\$ 139,500 \$	135,500 \$	103,562 \$	137,125
ENDING BALANCE, JUNE 30	\$ 172,264 \$	176,264 \$	211,109 \$	164,984
TOTAL EXPENDITURES & ENDING BALANCE	\$ 311,764 \$	311,764 \$	314,671 \$	302,109



#### STUDENT REPRESENTATION TRUST FUND

A vote of the students authorized the collection of a mandatory \$1 Student Representation Fee from every credit student each term. Uses of the funds include advocacy training, meeting with other student leaders and elected officials, and necessary supplies to support students in their advocacy and lobbying efforts.

	APPROVED BUDGET 2017-18	ADJUSTED BUDGET 2017-18		ACTUAL UNAUDITED 2017-18	FINAL BUDGET 2018-19
Beginning Balance	\$ 60,649	\$ 60,649	\$	60,649	\$ 53,197
Income					
8860 Interest	\$ 300	\$ 300	\$	926	\$ 500
8884 Student Rep Fee	16,500	16,500		16,507	16,500
TOTAL INCOME	\$ 16,800	\$ 16,800	\$	17,433	\$ 17,000
TOTAL INCOME & BEGINNING BALANCE	\$ 77,449	\$ 77,449	\$	78,082	\$ 70,197
Expenditures					
4000 Supplies and Materials	\$ 3,000	\$ 3,000	\$	888	\$ 2,000
5000 Other Operating Expenses	41,500	41,500	-	18,827	49,000
6000 Capital Outlay	0	0		5,170	0
TOTAL EXPENDITURES	\$ 44,500	\$ 44,500	\$	24,885	\$ 51,000
ENDING BALANCE, JUNE 30	\$ 32,949	\$ 32,949	\$	53,197	\$ 19,197
TOTAL EXPENDITURES & ENDING BALANCE	\$ 77,449	\$ 77,449	\$	78,082	\$ 70,197



#### STUDENT CENTER FEE TRUST FUND

Students voted in 1990 to authorize the collection of a Student Center Fee to build a student center. The fee is \$1 per unit up to \$10 maximum per year. Initially the fees were used to make payments on the debt issued to construct the student center. As of 2017, the debt has been fully repaid and fees collected will now be used for repairs and improvements to the building.

		APPROVED BUDGET 2017-18	ADJUSTED BUDGET 2017-18	ACTUAL UNAUDITED 2017-18	FINAL BUDGET 2018-19
Beginning Balance	\$	0	\$ 0	\$ 0	\$ 64,814
Income					
8860 Interest	\$	500	\$ 883	\$ 883	\$ 500
8883 Student Center Fee		68,000	63,931	63,931	65,000
TOTAL INCOME	\$	68,500	\$ 64,814	\$ 64,814	\$ 65,500
TOTAL INCOME & BEGINNING BALANCE	\$	68,500	\$ 64,814	\$ 64,814	\$ 130,314
<u>Expenditures</u>					
4000 Supplies and Materials	\$	0	\$ 0	\$ 0	\$ 0
5000 Other Operating Expenses		0	0	0	0
6000 Capital Outlay		50,000	46,314	0	50,000
7000 Other Outgo		0	0	0	0
TOTAL EXPENDITURES	\$	50,000	\$ 46,314	\$ 0	\$ 50,000
ENDING BALANCE, JUNE 30	\$	18,500	\$ 18,500	\$ 64,814	\$ 80,314
TOTAL EXPENDITURES & ENDING BALANCI	Ξ\$	68,500	\$ 64,814	\$ 64,814	\$ 130,314



# STUDENT FINANCIAL AID TRUST FUND

The Student Financial Aid Trust Fund is used to account for the deposit and direct payment of government-funded student financial aid.

		APPROVED BUDGET 2017-18		ADJUSTED BUDGET 2017-18		ACTUAL UNAUDITED 2017-18		FINAL BUDGET 2018-19
Beginning Balance	\$	0	\$	0	\$	0	\$	0
Income	•	40.000.000	•	10.007.010	•	10 007 010	•	40,000,000
8150 Student Financial Aid	\$	10,000,000	\$	12,387,012		12,387,012		12,000,000
8623 Other Gen Categorical Apportionme	nt	0		34,043		34,043		1,200,000
8659 Other Reimb Categorical Program		500,000		1,305,084		1,305,084		1,000,000
8860 Interest		0		0		0		0
TOTAL INCOME	\$	10,500,000	\$	13,726,139	\$	13,726,139	\$	14,200,000
TOTAL INCOME & BEGINNING BALANCE	\$	10,500,000	\$	13,726,139	\$	13,726,139	\$	14,200,000
<u>Expenditures</u>								
7300 Interfund Transfers-Out	\$	0	\$	0	\$	0	\$	0
7510 Student Financial Aid	Ψ	10,500,000		13,726,139		-		14,200,000
	ф.							
TOTAL EXPENDITURES	\$	10,500,000	Ф	13,726,139	Ф	13,726,139	Ф	14,200,000
ENDING BALANCE, JUNE 30	\$	0	\$	0	\$	0	\$	0
TOTAL EXPENDITURES & ENDING BALANCE	\$	10,500,000	\$	13,726,139	\$	13,726,139	\$	14,200,000



#### SCHOLARSHIP AND LOAN TRUST FUND

The Scholarship and Loan Trust Fund is used to account for gifts, donations, bequests, and other devices which are to be used for scholarships or for grants in aid and loans to students. Scholarship accounts are set up with the Cuesta College Foundation, awarded through Financial Aid, and processed to students through this Fund. Educational loans are also passed through this fund to students.

		APPROVED BUDGET 2017-18	ADJUSTED BUDGET 2017-18	ACTUAL UNAUDITED 2017-18	FINAL BUDGET 2018-19
Beginning Balance	\$	0	\$ 0	\$ 0	\$ 0
Income					
8820 Contributions, gifts, grants	\$	500,000	\$ 562,954	\$ 562,954	\$ 500,000
8860 Interest	-	0	0	0	0
TOTAL INCOME	\$	500,000	\$ 562,954	\$ 562,954	\$ 500,000
TOTAL INCOME & BEGINNING BALANCE	\$	500,000	\$ 562,954	\$ 562,954	\$ 500,000
Expenditures					
7300 Interfund Transfers-Out	\$	0	\$ 0	\$ 0	\$ 0
7530 Student Scholarships		500,000	562,954	562,954	500,000
TOTAL EXPENDITURES	\$	500,000	\$ 562,954	\$ 562,954	\$ 500,000
ENDING BALANCE, JUNE 30	\$_	0	\$ 0	\$ 0	\$ 0
TOTAL EXPENDITURES & ENDING BALANC	:Е\$	500,000	\$ 562,954	\$ 562,954	\$ 500,000



# PARS Post-Employment Benefits Trust Fund

The PARS Post-Employment Benefits Trust Fund is used to account for funds set aside in an irrevocable trust for offsetting the impacts of the rising PERS and STRS employer benefits costs. In December 2017, the Board of Trustees approved a resolution authorizing participation in the trust. The District made an initial investment of \$3 million into the Vanguard Conservative Fund. The District has the option of making additional investments as funds become available.

		APPROVED BUDGET 2017-18		ADJUSTED BUDGET 2017-18		ACTUAL UNAUDITED 2017-18		FINAL BUDGET 2018-19
Beginning Balance	\$	0	\$	0	\$	0 \$	5	3,039,299
Income 8860 Interest	¢	0	¢	20,200	¢	20,200	•	120.000
8981 Interfund Transfers-In	\$	0	\$	39,299 3,000,000	Ф	39,299 \$ 3,000,000	Þ	120,000 0
TOTAL INCOME	\$	0	\$	, ,	\$	3,039,299 \$	5	120,000
TOTAL INCOME & BEGINNING BALANCE	\$	0	\$	3,039,299	\$	3,039,299 \$	5	3,159,299
Expenditures								
7300 Interfund Transfers-Out	\$	0	\$	0	\$	0 \$	6	0
TOTAL EXPENDITURES	\$	0	\$	0	\$	0 \$	5	0
ENDING BALANCE, JUNE 30	\$	0	\$	3,039,299	\$	3,039,299 \$	6	3,159,299
TOTAL EXPENDITURES & ENDING BALANC	E\$	0	\$	3,039,299	\$	3,039,299 \$	5	3,159,299



# **CO-CURRICULAR TRUST FUND**

The Co-Curricular Trust Fund is used to account for activities and events that are an extension of classroom instruction or related college programs.

		APPROVED BUDGET 2017-18	ADJUSTED BUDGET 2017-18	ACTUAL UNAUDITED 2017-18	FINAL BUDGET 2018-19
Beginning Balance	\$	231,940 \$	231,940	\$ 231,940	\$ 272,198
Income					
8800 Local Revenue	\$	400,000 \$	382,304	\$ 382,304	\$ 400,000
8900 Intrafund Transfers In		0	70,070	70,070	0
TOTAL INCOME	\$	400,000 \$	452,374	\$ 452,374	\$ 400,000
TOTAL INCOME & BEGINNING BALANCE	\$	631,940 \$	684,314	\$ 684,314	\$ 672,198
Expenditures					
2000 Classified Salaries	\$	0\$	24,624	\$ 24,624	\$ 0
3000 Benefits		0	1,798	1,798	0
4000 Supplies and Materials		0	73,438	73,438	0
5000 Other Operating Expenses		400,000	289,089	248,831	400,000
6000 Capital Outlay		0	3,255	3,255	0
7000 Other Outgo		0	60,170	60,170	0
TOTAL EXPENDITURES	\$	400,000 \$	452,374	\$ 412,116	\$ 400,000
ENDING BALANCE, JUNE 30	\$	231,940 \$	231,940	\$ 272,198	\$ 272,198
TOTAL EXPENDITURES & ENDING BALANC	:Е\$	631,940 \$	684,314	\$ 684,314	\$ 672,198



# AGENCY FUNDS

Agency funds differ from trust funds in the degree of discretion that may be exercised. In agency funds, the agreement or instrument allows the District or college little or no discretion. As a result, agency funds are purely custodial in nature (i.e., assets equal liabilities; no fund equity exists). Agency funds are appropriate when all of the following conditions are present:

- There is an agreement granting the District little or no discretionary authority.
- There are no contractual or regulatory conditions restricting the use of the funds or requiring the District to exercise a management role or report the results of operations in its financial statements.
- There is no compelling reason to measure operations (revenues, expenditures/expenses, and fund balance) and report the results in the District's financial statements. Examples of compelling reasons may include the materiality of the revenues and expenditures/expenses, or the usefulness of the information to the readers of the financial statements.

The District has the following Agency Funds:

# **Student Clubs Agency Fund**



#### STUDENT CLUBS AGENCY FUND

The Student Clubs Trust fund is used to account for student clubs. Student Clubs are approved by the Associated Students of Cuesta College and have a faculty advisor.

		APPROVED BUDGET 2017-18		ADJUSTED BUDGET 2017-18		ACTUAL UNAUDITED 2017-18		FINAL BUDGET 2018-19
Beginning Balance	\$	18,760	\$	18,760	\$	18,760	\$	19,692
Income								
8800 Local Revenue	\$	10,000	\$	8,619	\$	8,619	\$	10,000
8900 Interfund Transfers-In	-	0		551		551		0
TOTAL INCOME	\$	10,000	\$	9,170	\$	9,170	\$	10,000
TOTAL INCOME & BEGINNING BALANCE	\$	28,760	\$	27,930	\$	27,930	\$	29,692
Expenditures								
2000 Classified Salaries	\$	0	\$	0	\$	0	\$	0
3000 Benefits	Ψ	0	Ψ	0	Ψ	0	Ψ	0
4000 Supplies and Materials		0		2,361		2,361		0
5000 Other Operating Expenses		10,000		6,809		5,877		10,000
6000 Capital Outlay		0		0		0		0
TOTAL EXPENDITURES	\$	10,000	\$	9,170	\$	8,238	\$	10,000
ENDING BALANCE, JUNE 30	\$	18,760	\$	18,760	\$	19,692	\$	19,692
	مەر مە							
TOTAL EXPENDITURES & ENDING BALANC	:Е\$	28,760	\$	27,930	\$	27,930	\$	29,692

