San Luis Obispo County Community College District



Final Budget 2016-2017

San Luis Obispo County Community College District Vision, Mission, and Values

College Mission

Cuesta College is an inclusive institution that inspires a diverse student population to achieve their educational goals.

We effectively support students in their efforts to improve foundational skills, earn certificates or associate degrees, transfer to four-year institutions, and advance in the workforce.

Through innovative and challenging learning opportunities, Cuesta College enhances lives by promoting cultural, intellectual, personal, and professional growth. We prepare students to become engaged citizens in our increasingly complex communities and world.

Vision

Cuesta College is dedicated to accessible, high-quality education for the support and enhancement of student success, professional development, and the community we serve.

Values

Access - Success - Excellence

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• Student Clubs Agency Fund

Annual Budget Process

The budget development process begins with the development of budget assumptions. The budget assumptions are central to the budget development process and guide the allocation of resources. From February through April, budget assumptions are developed for the next Fiscal Year. The Planning and Budget Committee approves budget assumptions in May to be used to develop the budget for the next Fiscal Year.

Information from a variety of sources is considered in the development of the budget including:

- Institutional Goals and Institutional Objectives;
- Priorities identified through the Institutional Program Planning and Review process;
- Mandates from external agencies; and
- Status of long-term obligations.

During early spring, Units identify and prioritize needs for staffing, facilities, services, and equipment. These unit-level requests for resources are submitted on the Annual Program Planning Worksheet as part of the Institutional Program Planning and Review process. High-priority needs will be funded at the unit level if possible. The Annual Program Planning Worksheets are combined at the Cluster level and are once again prioritized. High-priority needs will be funded at the Cluster level if possible.

During the spring, the Planning and Budget Committee determines the number of one-time requests that each Cluster may present during the One-time Institutional Prioritization Process. All Clusters submit their list of unfunded, prioritized needs to the Planning and Budget Committee each March. In the Fall, the Planning and Budget Committee will recommend that unencumbered funds from the previous Fiscal Year be used to fund the prioritized list, or recommend that the unencumbered funds be saved for contingencies.

During the spring the Planning and Budget Committee determines the number of requests that each Cluster may present for the Ongoing Institutional Prioritization Process. All Clusters submit their list of prioritized on-going needs to the Planning and Budget Committee each March. In order to fund these on-going requests, the Planning and Budget Committee may recommend that new funding sources be used (if available) or that the administration identify current funding sources in order to remain revenue neutral.

During the spring, the Planning and Budget Committee receives a prioritized list of technology needs from the Technology Committee. The Planning and Budget Committee then determines which Technology needs will be funded from the Technology line item in the budget using the Technology Prioritization Process.

All prioritized requests will be aggregated into a final Prioritized Institutional List to indicate relative needs between the three Prioritization Processes.

One-time Institutional Prioritization Process

The Planning and Budget Committee establishes the number of requests that each cluster may present during its meeting in March. After that time, Cluster managers are informed about the maximum number of requests to present. They will also be given a Prioritization Form to fill out for each request. This form will be used by the co-chairs to complete a Resource Allocation Rubric



for each request. Using a 60-point scale, this rubric weighs each request based on the following criteria:

- 1. The contribution this proposal will make toward the achievement of Institutional Goals and/or Institutional Objectives;
- 2. An outcome based on the measurement of student learning outcomes or administrative services outcomes;
- 3. Data in the Institutional Program Planning and Review;
- 4. List of recommended priorities from each Unit and Cluster; and
- 5. Health or safety concerns;

Once this process is complete, Cluster managers will present a narrative to the Planning and Budget Committee for subjective ranking. The Planning and Budget Committee will receive the ranking generated from the co-chairs' use of the Resource Allocation Rubric on the Subjective Ranking Form. To determine the final order, the points from the Resource Allocation Rubric will be combined with the Subjective Ranking, weighting them equally. The results of this process are presented to the Planning and Budget Committee on or before the following Planning and Budget Committee meeting. The process will be assessed annually.

On-going Institutional Prioritization Process

The Planning and Budget Committee establishes the number of requests that each cluster may present during its meeting in March. After that time, Cluster managers are informed about the maximum number of requests to present. They will also be given a Prioritization Form to fill out for each request. This form will be used by the co-chairs to complete a Resource Allocation Rubric for each request. Using a 60-point scale, this rubric weighs each request based on the following criteria:

- 1. The contribution this proposal will make toward the achievement of Institutional Goals and/or Institutional Objectives;
- 2. An outcome based on the measurement of student learning outcomes or administrative services outcomes:
- 3. Data in the Institutional Program Planning and Review;
- 4. List of recommended priorities from each Unit and Cluster; and
- 5. Health or safety concerns;

Once this process is complete, Cluster managers will present a narrative to the Planning and Budget Committee for subjective ranking. The Planning and Budget Committee will receive the ranking generated from the co-chairs' use of the Resource Allocation Rubric on the Subjective Ranking Form. To determine the final order, the points from the Resource Allocation Rubric will be combined with the Subjective Ranking, weighting them equally. The results of this process are presented to the Planning and Budget Committee on or before the following Planning and Budget Committee meeting. The process will be assessed annually.

Technology Prioritization Process

The Planning and Budget Committee establishes the number of requests that each cluster may present during its meeting in March. After that time, Cluster managers are informed about the maximum number of requests to present. They will also be given a Prioritization Form to fill out for each request. This form will be used by the co-chairs to complete a Resource Allocation Rubric



for each request. Using a 60-point scale, this rubric weighs each request based on the following criteria:

- 1. The contribution this proposal will make toward the achievement of Institutional Goals and/or Institutional Objectives;
- 2. An outcome based on the measurement of student learning outcomes or administrative services outcomes;
- 3. Data in the Institutional Program Planning and Review;
- 4. List of recommended priorities from each Unit and Cluster; and
- 5. Health or safety concerns;

Once this process is complete, Cluster managers will present a narrative to the Planning and Budget Committee for subjective ranking. The Planning and Budget Committee will receive the ranking generated from the co-chairs' use of the Resource Allocation Rubric on the Subjective Ranking Form. To determine the final order, the points from the Resource Allocation Rubric will be combined with the Subjective Ranking, weighting them equally. The results of this process are presented to the Planning and Budget Committee on or before the following Planning and Budget Committee meeting. The process will be assessed annually.



ASSUMPTIONS FOR DEVELOPING THE 2016-2017 BUDGET

(As recommended by the Planning and Budget Committee on May 17, 2016)

The district's budget will:

Be balanced

Assume revenue will be based on 8,220 FTES and the effects on various funding sources

Reflect the 2016-2017 State Budget

- Recognize any increase/decrease in state funding
 - o Increase in Base Allocation \$559,013
 - o Payment on past due State Mandated Cost Reimbursements \$774,324 ONE-TIME
 - o Deferred Maintenance & Instructional Equipment \$1,368,963
- Include an escrow account for predicted budget shortfalls, i.e., property tax, RDA funding, student fees, restoration
- Recognize a COLA of 0%
- Recognize a deficit factor of 0.5%

Incorporate the assumptions of the Five Year Budget Projections

Carry over FY2015-2016 balances as recommended by the Planning and Budget Committee

Recognize changes in on-going, 2000, and 3000 (salaries and benefits) due to Step, Column and other movement

- Recognize increase/decrease in PERS from 11.85% to 13.888%
- Recognize increase in STRS from 10.73% to 12.58%
- Recognize a decrease in Worker's Compensation Insurance premium from 1.02% to 0.96%
- Assume an inflationary factor of 1.0% for Operational Expenses (5000)
- Budget current on-going district obligations that have not been previously budgeted
- Increase level of district match for categorical programs when required
 - o Recognize district match of \$8,534 for DSPS D/HH
 - o Increase district match for EOPS by \$17,208
- Increase the district match for categorical programs by the proportionate amount of any salary increases approved for employee groups
- Budget for long-term obligations

Recognize Legal, Financial and Statutory Requirements

The district will develop a budget that:

- maintains at least a six percent (6%) reserve of state and local revenue in the General Fund;
- meets the fifty percent (50%) law, i.e., at least 50% of the current expense of education is allocated to instructional salary and benefits;
- provides for staffing levels required by the Board of Governors in relation to Title 5, Chapter 4, Subchapter 3, Articles 1, 2, and 3. This statute is designed to ensure that districts are making good faith attempts to achieve the long-term goal of a seventy-five percent (75%) to twenty-five percent (25%) full-time to part-time faculty ratio; Fall 2015 was 56% FT to 44% PT



- includes reasonable provisions to cover all known or projected liabilities to the district (e.g., accumulated vacation and sick leave, etc.); and
- meets all statutory and legally mandated income /expenditure requirements

Comply with the Education Protection Account (EPA) requirements for Prop 30 funds designated for instructional salaries

Not exceed the appropriations limit as calculated on the Gann Limit Worksheet



2016-2017 BUDGET CRITERIA

(As recommended by the Planning and Budget Committee on May 17, 2016)

The purpose of the district's budget is to provide:

- Students with a high-quality education
- The resources and support needed to deliver effective instruction
- The resources and support to facilitate the teaching- learning process
- The means to manage the district in an efficient and cost-effective way

The criteria listed below will be used in developing the budget:

- Institutional Goals and Objectives
- Institutional Achievement Standards
- Priorities identified through the Institutional Program Planning and Review process
- Mandates from external agencies
- Long-term obligations
- Learning Outcomes (student, institutional, administrative)
- Guiding Principles for Budget Reductions due to Budget Shortfall
- Legal, financial or statutory requirements
- Procedural Guidelines

1. Institutional Goals and Objectives & Institutional Achievement Standards

The district provides direct links between resource allocations and planning:

- The Institutional Program Planning and Review process includes the requirement that each unit addresses its contribution to the achievement of Institutional Goals and/or Institutional Objectives and Institutional Achievement Standards
- Requests for funding are prioritized by the Planning and Budget Committee using a rubric that gives higher scores to proposals that will contribute to the achievement of the Institutional Goals and Institutional Objectives
- The district has established an Institutional Objectives Fund. These funds are allocated based on the extent to which the funding will contribute to the achievement of an Institutional Objective

2. Priorities identified through the Institutional Program Planning and Review process

The Planning and Budget Committee uses the Resource Allocation Rubric to develop a recommendation of institutional priorities. The rubric weighs each request based on the extent the request is justified by:

- The contribution the proposed item will make toward the achievement of Institutional Goals and/or Institutional Objectives
- An outcome based on the measurement of learning outcomes (student, institutional, administrative)
- Data in the Institutional Program Planning and Review
- Health or safety concerns

3. Mandates from external agencies

The district will develop a budget that addresses mandates for external agencies

4. Long-term obligations



The district will develop a budget that covers long-term debt obligations.

5. Learning Outcomes (student, institutional, administrative)

6. Guiding Principles when addressing Budget Reductions due to Potential Budget Shortfalls (as adopted by Planning and Budget)

- Protect, to the extent possible, the core curriculum, programs and services needed to fulfill the mission of the district and for the California Community Colleges.
- Maintain student access and services throughout the district to the extent possible.
- Reduce, combine, suspend, or eliminate services, programs, positions, or other costs farthest from students, instruction, and the support needed for student success.
- Stay flexible, plan for contingencies, while recognizing that decisions at the state level may not be made in a timely manner. Acknowledge that all units must work together as a college.
- Communicate civilly; gather facts, weigh options, listen, and deliberate together when difficult choices must be made.
- Adhere to the district's governance process.

7. Legal, Financial and Statutory Requirements

The district will develop a budget that:

- Achieves and maintains at least a six percent (6%) contingency reserve of state and local revenue in the General Fund
- Meets the fifty percent (50%) law, i.e., at least 50% of the current expense of education is allocated to instructional salary and benefits
- Provides for staffing levels required by the Board of Governors in relation to Title 5, Chapter 4, Subchapter 3, Articles 1, 2, and 3. This statute is designed to ensure that districts are making good faith attempts to achieve the long-term goal of a seventy-five percent (75%) to twenty-five percent (25%) part-time faculty ration
- Includes reasonable provisions to cover all known or projected liabilities to the district (e.g., accumulated vacation, sick leave, etc.)
- Meets all statutory and legally mandated income and expenditure requirements

8. Procedural Guidelines

The district will develop a budget that:

- Is balanced
- Is based on planning that reflects both current and long-term district needs
- Makes steady progress upward correcting actual or anticipated structural budget issues (e.g. declining revenue, rising costs, lack of ongoing dollars to cover ongoing expenses, etc.)
- Has had campus community involvement and consideration during preparation
- Includes all contractually negotiated costs and expenses
- Reflects the state's economy
- Includes all known and projected increases in fixed costs; identifies significant but unfunded items not included in the budget
- Highlights unusual items and/or provides information on substantive changes from previous budgets
- Eliminates the structural deficit by annually projecting the trends of the increases to the 3000 account on a three-year basis, minimally, and including this projection as a budget assumption in the development of each year's annual budget. The rate of increase of the



3000s and the subsequent projected costs should be budgeted into each year's annual budget, accordingly

• Considers restructuring any long-term debt to minimize annual fiscal impact



2016-2017 ADOPTED STATE BUDGET

State Budget Overview

The 2016-17 Budget Act reflects a state economy in the midst of a modest cycle of economic expansion. Despite reasonable year-over-year revenue growth, the Governor continues to warn against overcommitting state resources during good times for fear of retraction when the state faces an inevitable economic downturn. The total state General Fund expenditures are estimated at \$122.2 billion, which is a \$6.5 billion increase over the 2015 Budget Act. The final budget includes a reserve for economic uncertainties of \$1.8 billion and the Rainy Fund has grown to \$6.7 billion.

While there are few economic indicators pointing toward a recession at the moment, the state's Department of Finance is projecting a return to budget deficits in the near future due to new state commitments. These commitments include an increase in the minimum wage, increases for developmental disability services, and a revised financing package for Medi-Cal. The Governor further notes that, at seven years, the current economic expansion is already two years longer than the average post-war recovery.

Key features of the Governor's proposal include paying down debt, enhancing the Rainy Day Fund, increased funding for education, investments in state infrastructure and deferred maintenance, emission reduction through Cap and Trade expenditures, and anti-drought efforts.

The District's final budget reflects the budget agreement reached between the Governor and Legislature and incorporates allocation details provided by the Chancellor's Office.

California Community Colleges

The 2016-17 Budget Act assumes the K-14 Proposition 98 minimum guarantee of \$71.9 billion, which is a \$3.5 billion increase over the 2015-16 Budget Act. The increase is primarily due to the relative strength in the state's per capita income, which is a key component to the calculation of the guarantee. New allocations to community colleges are as follows:

Ongoing Funds

- Cost of Living Adjustment 0%
- Enrollment Growth \$115 million (2% statewide)
- Strong Workforce \$200 million
- Operating Costs \$75 million
- Career Technical Education \$48 million
- Basic Skills \$30 million
- Institutional Effectiveness \$10 million
- CalWORKs \$8.7 million
- Expanded broadband capacity \$5 million (plus \$7 million one-time)
- Part-time Faculty Office hours \$3.6 million

One-time Funds

- Mandate Backlog \$105.8 million
- Deferred Maintenance & Instructional Equipment \$184.5 million



- Online Education \$20 million
- Innovation Awards \$25 million
- Statewide data security \$3 million
- Zero-Textbook-Cost Degrees \$5 million
- E-readers for incarcerated students \$3 million

Other Funds

- Proposition 39 Funding \$49.2 million
- Adult Education \$505 million (\$5 million is for statewide activities)

Challenges Ahead for the District

- The ability to increase FTES in order to increase and/or stabilize revenues.
- Increasing rates for PERS and STRS.
- Avoiding commitment of one-time revenues for ongoing expenditures.
- Increased expenses with the adoption of the Health Care Reform Act in 2014.
- The rising cost of technology, service contracts, supplies, and facility maintenance.
- The ability to maintain required match on categorical funds.
- Compliance with the 50% Law.
- Threat of an economic slowdown.
- Phase out of Proposition 30. The sales tax component expires at the end of 2016, and the income tax portion expires at the end of 2018. Proposition 55 proposes to extend the income tax component until 2030, though there is no proposal to extend the increased sales tax.



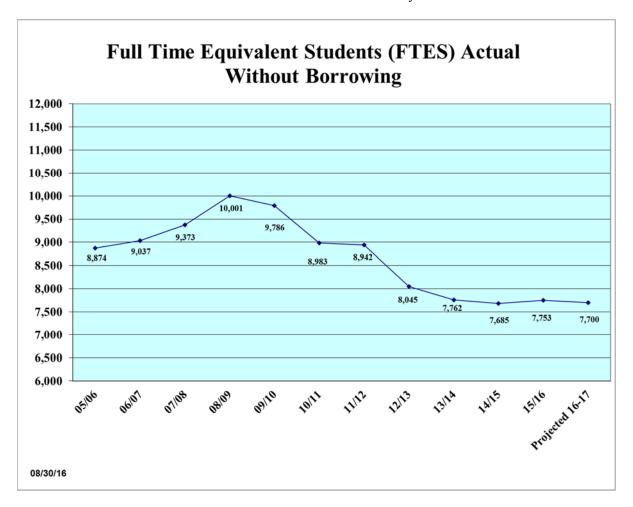
District Revenue and Full-time Equivalent Students (FTES)

Apportionment is the district's primary source of General Fund revenue. It's comprised of the district's basic allocation and funding per full-time equivalent students (FTES). The district receives funding per FTES up to its assigned workload (cap). The rates for fiscal year 2016-17 are \$5,004 for credit FTES, \$3,009 for non-credit FTES, and \$5,004 for Career Development and College Preparation (enhanced) FTES.

State apportionment is made up of property taxes, enrollment fees, Education Protection Account (Prop 30) and general apportionment. The structure of the 2016-2017 district budget of approximately \$46.7 million will be as follows:

\$41.4 million	Property tax (primarily paid in December and April)	88.55%
4.0 million	Enrollment fees	8.59%
1.3 million	Education Protection Account (Prop 30) (paid quarterly)	2.86%
0 dollars Gei	neral Apportionment (paid per a monthly schedule)	0%
\$46.7 million		100.00%

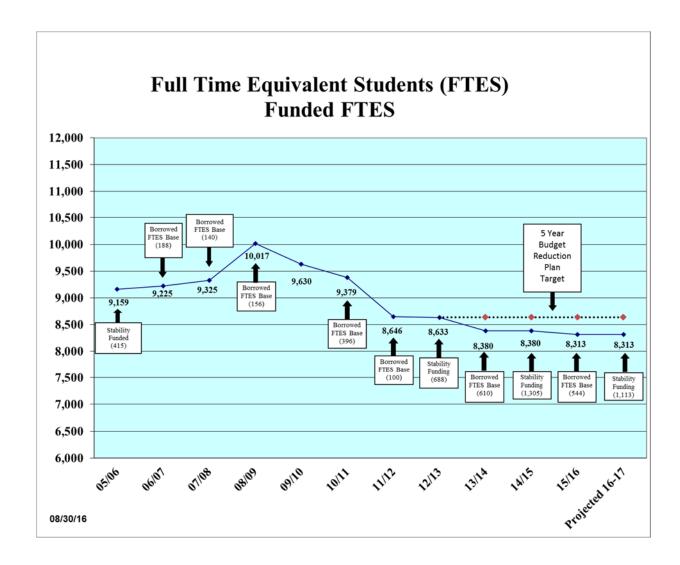
The chart below shows the number of FTES earned each academic year.





The chart below shows the number of full time equivalent students (FTES) as reported to the Chancellor's Office. The district is able to report FTES for credit summer courses that start in one fiscal year but end in the following fiscal year in either fiscal year. In addition, if the district declines in a fiscal year, other than the years with state mandated workload reductions, the district is funded at the prior year level for one year. The chart shows the number of funded FTES for each year.

The Five Year Budget Reduction Plan assumed flat enrollment of 8,633 FTES for all five years. The district's FTES has dropped below the target. However, Cost of Living Adjustments (COLA) and increases in base apportionment have offset the reduction from lower funded FTES.





Each year the District sets the FTES targets for a five-year period. The Vice President of Administrative Services, Vice President of Academic Affairs, Vice President of Student Services and the Director of Institutional Research constitute a workgroup that convenes to review, revise as needed, and recommend the five-year FTES targets. The five-year period includes the current year and four additional years in parallel with the five-year budget projections. The targets are taken to the Enrollment Management Committee and the Planning and Budget Committee for review and feedback. The Superintendent/President provides final determination of the FTES targets. The chart below shows the FTES targets that were developed and approved in Spring 2016.

FTESTargets

Developed Spring 2016

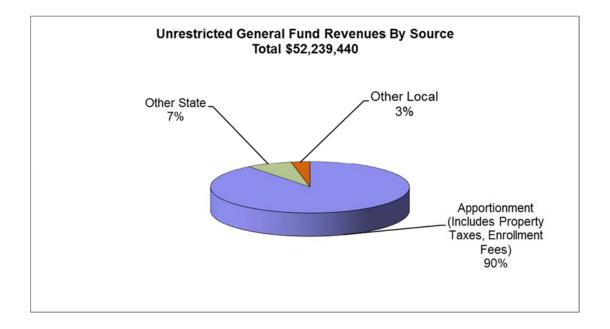
	Leading			Trailing	Total	Funded
Year	Summer	Fall	S pring	Summer	FTES	FTES
2015-16	687	3524	3475	534	8220	8220
2016-17*	120	3500	3500	10	7130	8220
2017-18	670	3500	3500	550	8220	8220
2018-19*	120	3535	3535	10	7200	8220
2019-20	670	3570	3570	550	8360	8360



REVENUE

The district's unrestricted general fund revenues for 2016-2017 are approximately \$52.2 million. Approximately 90% of the district's total revenue is directly from apportionment. The remaining 10% is from other sources, (such as state lottery, interest, community program revenues, etc.) many of which are also based on FTES.

The chart below depicts the district's General Fund Unrestricted Revenues for 2016-2017:

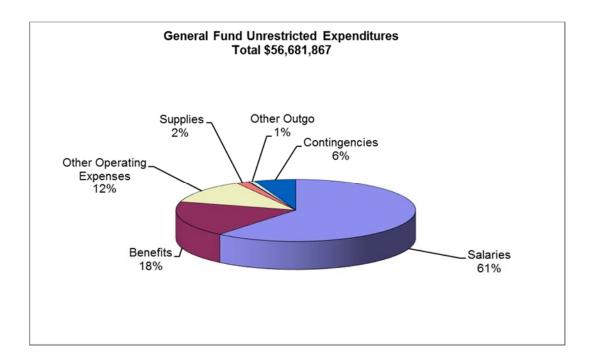




EXPENDITURES

This Budget incorporates the Budget Assumptions, the District's Long-Term Obligations, and the continued implementation of the 2013-2017 Five-Year Budget Reduction Plan adopted by the Board of Trustees on December 12, 2012 and April 10, 2013. In Fall 2016, the Planning and Budget Committee will make recommendations as to how to expend Lottery Funds, and any other new funding, against the district's 2016-2017 Resource Allocation Priority Lists (one-time, ongoing and/or technology).

The chart below depicts the district's General Fund Unrestricted Expenditures for 2016-2017:





CalPERS and CalSTRS

Perhaps the most significant fiscal challenge the District faces over the next several years is accounting for the increased costs CalPERS and CalSTRS contribution rates. In 2013-14, the PERS contribution rate was 11.44% and the STRS contribution rate was 8.25%. By 2020-21, these rates will grow to 19.10% and 20.40%, respectively. From 2016-17 through 2020-21, we project increased costs of \$2,850,000 attributable to these rate increases. With tepid FTES growth and COLA projected over this time period, the district will need to budget carefully to absorb these costs.

CalSTRS

The 2014-2015 State budget approved annual increases to the STRS employer rates from 2014-2015 to 2020-2021. The rate increased by 0.63% in 2014-2015 and will increase by 1.85% each year for the following 5 years. In the final year, 2020-2021, the rate increase will be 0.97%. The chart below shows the increased cost to the district.

PROJECTED INCREASES IN STRS EMPLOYER CONTRIBUTIONS												
	(Assumes no increases in salaries)											
	FY2016-17	FY2017-18	FY2018-19	FY2019-20	FY2020-21							
1.85%	\$416,456	\$416,456	\$416,456	\$416,456	\$416,456							
1.85%		\$416,456	\$416,456	\$416,456	\$416,456							
1.85%			\$416,456	\$416,456	\$416,456							
1.85%				\$416,456	\$416,456							
0.97% \$218												
TOTAL	\$416,456	\$832,912	\$1,249,368	\$1,665,824	\$1,884,182							



CalPERS

Each June the California Public Employees' Retirement System (CalPERS) Board meets to review the pool actuarial study to set the employer paid rates for the following fiscal year. For fiscal year 2016-17, the employer contribution rate increased from 11.847% to 13.888%. In addition, CalPERS prepared estimated increases in future employer contribution rates over a five-year phase-in period. The chart below shows the estimated percentage increases and the corresponding fiscal impact of the increases to the District.

PROJECTED INCREASES IN PERS EMPLOYER											
CONTRIBUTIONS											
	(Assui	mes no inc	reases in s	alaries)							
	FY2016-17	FY2017-18	FY2018-19	FY2019-20	FY2020-21						
2.041%	\$280,113	\$280,113	\$280,113	\$280,113	\$280,113						
1.6%		\$185,967	\$185,967	\$185,967	\$185,967						
1.6%			\$185,967	\$185,967	\$185,967						
1.5%				\$174,344	\$174,344						
1.2% \$139,4											
TOTAL	\$280,113	\$466,080	\$652,047	\$826,391	\$965,866						



2016-2017 DISTRICT RESOURCE ALLOCATION PRIORITIES

The Planning and Budget Committee completes the prioritization and forwards the list to the Superintendent/President's Cabinet. After review, Cabinet prioritizes the items to be funded based on fund availability. After consideration of input Cabinet, the Superintendent/President makes the final funding determination. This process is described in more detail in the Annual Budget Process section.

		Resource Allocation S	Scores	heet-C	n Goir	ng		
			Requested		Weighted		Weighted	
	Cluster	Description	Amount	Subjective	Subjective	Rublic	Rublic	Final
		Student Mental Health Therapist Intern,						
1	VPSS1	Contracted Service	\$20,000	38.0625	0.3884	60.00	0.5000	0.8884
		CPAC50% coordinator—REQUESTED AFTER						
	Arts, Humanities	PRIORITIZED IN 2015-2016 BUT NOT FUNDED						
2	1	YET	\$50,000	39.3125	0.4011	48.00	0.4000	0.8011
3	VPAA 2	Instructional Aides – Student Success Centers	\$118,000	33.8750	0.3457	54.00	0.4500	0.7957
4	VPAS3	Web Application Administrator	\$54,648	34.2500	0.3495	53.00	0.4417	0.7912
		Full-time Associate Director including						
5	WED3	Correctional Ed. for WED	\$100,000	29.7500	0.3036	58.00	0.4833	0.7869
		Increase District Contribution for Director of						
6	WED1	Children's Center	\$20,000	30.2500	0.3087	56.00	0.4667	0.7753
7	WED5	Lab Technician for E&T	\$60,000	28.6250	0.2921	56.00	0.4667	0.7588
8	VPAA3	Library Collections	\$27,700	30.8750	0.3151	50.00	0.4167	0.7317
	Academic							
9	Senate 1	Retreat Funds	\$20,000	26.1875	0.2672	55.00	0.4583	0.7256
		Increase Dual Enrollment Assistant from 75%						
10	WED10	to 100%	\$15,000	28.3125	0.2889	51.00	0.4250	0.7139
11	MSNAH3	Athletics/ Athletic Instructional Equipment	\$40,000	33.0000	0.3367	45.00	0.3750	0.7117
12	VPAA 1	Dean of Institutional Effectiveness	\$185,000	23.8125	0.2430	55.00	0.4583	0.7013
	Academic							
13	Senate 2	Conference Travel Funds	\$7,500	24.3750	0.2487	54.00	0.4500	0.6987
14	VPSS4	CaFE Specialist, dassified position (1.0 FTE)	\$52,500	25.3750	0.2589	52.00	0.4333	0.6923
		District Contribute 50% towards Coordinator						
15	WED4	for CP & ECOL	\$25,000	25.3125	0.2583	52.00	0.4333	0.6916
16	VPAA 8	Supervisor of Student Success Center		28.3125	0.2889	48.00	0.4000	0.6889
17	WED2	Instructional Support Supplies for WED area	\$5,000	23.3125	0.2379	54.00	0.4500	0.6879
18	VPAS4	Network and Systems Administrator	\$54,648	34.3750	0.3508	40.00	0.3333	0.6841
19	WED6	Testing Administration for E&T	\$50,000	27.6875	0.2825	47.00	0.3917	0.6742
20	VPAS1	General Services Technician	\$40,500	36.0000	0.3673	35.00	0.2917	0.6590
21	Pres3	Marketing Funds (increase)	\$100,000	37.2500	0.3801	32.00	0.2667	0.6468
	Arts, Humanities							
22		ESL Retention Assistants	\$40,000	27.0625	0.2761	44.00	0.3667	0.6428
23	WED8	Substitutes for Children's Center	\$20,000	18.3750	0.1875	53.00	0.4417	0.6292
24	VPAS2	Auto Mechanic	\$47,196	29.9375	0.3055	38.00	0.3167	0.6222
	Academic							
25	Senate 3	FTTT Instructional Designer	\$86,000	23.7500	0.2423	45.00	0.3750	0.6173
26	VPAS8	Computer Services Technician	\$46,044	31.0625	0.3170	36.00	0.3000	0.6170
		Student Success Center 2 (1NCC & 1 SLO) PT						
27	VPAA 10	Adm. Support	\$40,000	25.4375	0.2596	41.00	0.3417	0.6012
		Operational Data Store (ODS) - Data	\$25,000-					
28	Pres4	Warehouse	\$50,000	27.8750	0.2844	36.00	0.3000	0.5844
29	Pres5	Associate Director, Research	\$20,000	28.3750	0.2895	35.00	0.2917	0.5812



Resource Allocation Scoresheet-On Going Requested Weighted Weighted **Cluster** Description **Amount** Subjective Subjective Rublic Rublic **Final** 30 WED 9 Clerical Support: CTEGrants Dual Enrollment \$45,000 20.8125 0.2124 44.00 0.3667 0.5790 Admissions and Records Student Services 0.2232 31 VPSS7 **Assistant** \$41,000 21.8750 41.00 0.3417 0.5649 Part-time Benefits Specialist \$48,018 26.8125 0.2736 34.00 0.2833 0.5569 32 Pres 2 Distance Education Classified Support for Bus. 33 WED 7 14.0000 0.1429 \$15,000 49.00 0.4083 0.5512 Arts, Humanities 34 10 Division assistant 0.2079 41.00 0.3417 0.5496 \$51,278 20.3750 DSPS Alternative Testing Proctor (.5 FTE, 10 35 VPSS9 0.5459 month) \$20,421 17.5625 0.1792 44.00 0.3667 36 VPAS5 General Maintenance Worker \$39,780 28.0625 0.2864 31.00 0.2583 0.5447 37 Pres6 24.0000 0.2500 0.4949 Social media recruiting fees \$5,000 0.2449 30.00 Academic 38 Senate 5 20% reassigned time for CTELiaison \$18,000 18.4375 0.1881 35.00 0.2917 0.4798 39 Pres8 Clerical Support, Research \$21,000 23.0000 0.2347 27.00 0.2250 0.4597 40 VPAA 4 Restore 1.5 FTE Library Technician I 26.0625 0.2659 0.1917 \$45,000 23.00 0.4576 41 VPAS6 20.0000 0.2041 0.4541 Public Safety Officer \$27,729 30.00 0.2500 Academic 42 Senate 6 **New Faculty Orientation** \$2,000 15.0625 0.1537 34.00 0.2833 0.4370 Academic 43 Senate 4 Administrative Support \$900 17.0625 0.1741 27.00 0.2250 0.3991 Convert Lead Accountant to Accounting 44 VPAS7 Supervisor 5 4 1 \$10,374 19.2500 0.1964 24.00 0.2000 0.3964 Academic 45 Senate 8 Additional Sabbatical Leaves \$50,000 14.3125 0.1460 29.00 0.2417 0.3877 46 Pres9 Director, Major Gifts \$100,000 11.5625 0.1180 31.00 0.2583 0.3763 47 VPAA 6 VPAA - Part-time Adm. Assistant 17.6250 0.1798 18.00 0.1500 0.3298 48 VPAA 9 Library - Division Assistant from .5 to 1.0 FTE \$45,000 18.8750 0.1926 11.00 0.0917 0.2843 Academic 49 Senate 9 \$150 13.6875 0.1397 2.00 0.0167 0.1563 A.G.S. Honor Cords



Resource Allocation Scoresheet-One Time Weighted Weighted Requested Cluster Description **Amount** Subjective Subjective Rublic Rublic Final Arts, Humanities Portable Instructional Technology for 8 off 15 campus Non-credit ESLsites \$14,800 16.2500 0.3385 51 0.4250 0.7635 New tables and chairs for Student Success 2 VPAA 5 Center \$30,000 15.4375 0.3216 51 0.4250 0.7466 Physical Science Geology/ Geology 3 MSNAH1 Petrograhic Scops (3) \$2,700 18.6250 0.3880 43 0.3583 0.7464 Biology/Keyboard trays located in AT Labson both campuses need to be replaced. (SLO/NCC) 4 MSNAH2 \$10,000 0.3516 42 0.3500 0.7016 16.8750 Nursing/ Allied Health EMS/ PARA-Dedicated EMS/Paramedic LAB-Classroom C 5 MSNAH 4 0.3477 41 0.3417 0.6893 \$100,000 16.6875 Physical Science/ Phys 2080 Laboratory 6 MSNAH 5 Equipment \$45,000 16.6250 0.3464 39 0.3250 0.6714 Arts. Humanities Classroom desks that are effective in 78 moving-4 dassrooms \$40,000 14.1875 0.2956 44 0.3667 0.6622 8 VPSS8 South County Center Instructional Technology \$3,300 9.5000 0.1979 53 0.4417 0.6396 Academic Faculty Professional Development Reference 9 Senate 7 materials \$500 8.8125 0.1836 49 0.4083 0.5919 Library – Professional Development Biology/ Iviidroscope Repair and Cleaning SLO 10 VPAA 7 \$3,500 7.6250 0.1589 50 0.4167 0.5755 11 MSNAH8 and NCC \$10,000 14.8125 0.3086 32 0.2667 0.5753 Financial Aid Facility request (Front counter re-12 VPSS2 \$30,000 13.6250 0.2839 34 0.2833 0.5672 Biology/ Sphygmomanometers, Stethoscopes 13 MSNAH 7 \$3,700 13.9375 0.2904 33 0.2750 0.5654 and Spirometers CaFE (CalWORKS) Foster Youth/ EOPS Facility (Confidential Counseling Offices) Ninestology/ Athletics-weight Room Cardio 14 VPSS3 \$15,000 13.0625 0.2721 33 0.2750 0.5471 0.2917 15 MSNAH 9 \$50,000 10.8125 0.2253 35 0.5169 **Equipment** 16 VPAS9 **Delivery Truck** \$10,000 13.7500 0.2865 27 0.2250 0.5115 Student Health Services facility request (Front 0.2461 17 VPSS5 counter re-design) \$20,000 11.8125 31 0.2583 0.5044 Upgrade Admin Conference Room watry soundproor room 4405 to adjoining 12.6250 0.2630 0.4964 18 Pres7 \$1,500 28 0.2333 19 M SNAH 6 room 4404 0.2448 11.7500 29 0.2417 0.4865 Student Life and Leadership Electronic 20 VPSS10 Signboard \$15,000 7.6250 0.1589 38 0.3167 0.4755 Classification Study Physical Sciences All Programs-Classroom 21 Pres 10 \$50,000 9.9375 0.2070 26 0.2167 0.4237 22 M SNAH 10 Chairs \$6,000 10.2500 0.2135 25 0.2083 0.4219 \$42,361 23 VPAS10 3 Patrol Vehides 0.1823 each 8.7500 26 0.2167 0.3990 24 VPSS6 \$10,000 7.7500 0.1615 25 0.2083 0.3698 DSPS Soft Scape redesign



Resource Allocation Scoresheet-Technology Requested Weighted Weighted **Guster** Description **Amount** Subjective Subjective Rublic Rublic Final Arts, Humanities Improve iMacs in digital photography lab (dying lab) \$25,500 4.3125 0.4313 54 0.4500 4.7625 Arts, Humanities Update tech and reconfigure digital art lab to 23 increase by 4 student stations \$15,683 3.7500 0.3750 53 0.4417 4.1917 Arts, Humanities New AV connection/hookup/cabling & 34 speaker system 6106, 6107, 6106B, 6301 \$20,000 0.3188 52 0.4333 3.6208 3.1875 Arts, Humanities 7105 Tech upgrade from no tech to some tech TBD 0.4167 3.0417 46 2.6250 0.2625 50 Arts, Humanities 59 Faculty Office Computers—10 SDS and SS \$8,200 1.1250 0.1125 43 0.3583 1.4833



LONG-TERM OBLIGATIONS

This Final Budget includes the following long-term obligations:

Certificates of Participation

No Unrestricted General Funds will be needed for the two Certificates of Participation (COPs) annual debt payments in 2016-2017. Debt payments totaling \$811,399 will be made from the Debt Service Fund. The budget includes parking funds of \$80,000, Student Center Fees of \$70,000 and the Bookstore of \$86,000. The remaining will come from Debt Service fund balance.

Compensated Absences (Vacation)

This expense has been brought under control by requiring staff to stay within the vacation limit each year. The average total payout of excess vacation hours in recent years has been under \$16,000.

OPEB (medical)

The most recent actuarial study was conducted as of February 1, 2016 and concluded the Annual Required Contributions (ARC) is \$64,915.

Load Banking

Load Banking is not carried as a liability (per our auditors) and any expenses arising from the use of Load Banking are absorbed into that year's budget.

STRS and PERS

New accounting criteria issued by the Governmental Accounting Standards Board significantly changes the reporting of public pension liabilities for community colleges. Both the STRS and PERS pension plans are underfunded. The new standard requires the District to report a liability for its proportionate share of the net pension liability. As of June 30, 2015, the District's share of the net pension liability was \$40,603,099. This liability is recorded on the district-wide consolidated financial statements as does not impact the general fund.



Multi-Year Projections

The five-year projections do not assume dramatic policy changes at the state or local level. Any such changes to revenues or expenditures would alter the projections and impact the net ending balance. The key assumptions implemented over the period include:

- FTES of 8,300 from 2016-17 through 2018-19; 8,360 thereafter
- COLA of 1.5% from 2017-18 through 2020-21
- Savings in years 2017-18 through 2020-21 due increased FTES:FTE efficiency
- Annual increases of \$100,000 for classified salary costs
- Annual increase other operating expenses of 1% (contracts, etc.)
- No assumption of one-time unrestricted funding (e.g., mandate reimbursement)

The San Luis Obispo County Community College District (District) ended the 2015-16 fiscal year with a healthy contingency and ending balance. The final net ending balance was \$8,359,206, which is 16% of General Fund expenditures. The five-year projections show this figure to be anomalous, though, as the District benefitted from some events last year that are unlikely to occur again over the projection period, including higher than anticipated FTES.

More significantly, the District received over \$3.9 million in unrestricted one-time funds from the state in 2015-16. For comparison, the District received no such funds in 2014-15 and \$764,347 in 2016-17. This one-time funding boosted total revenues to approximately \$55.4 million in 2015-16, which is about \$3.2 million *more* than we anticipate for the 2016-17 fiscal year. The District will need to carefully distinguish between one-time and ongoing resources when making future expenditure commitments.



MULTI-YEAR BUDGET PROJECTIONS UNRESTRICTED GENERAL FUND FTES ASSUMPTIONS

8300 FTES 2015-16 through 2018-19 8360 FTES 2019-2020 through 2020-2021

	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
	Actual	Unaudited	Projection	Projection	Projection	Projection	Projection
REVENUES				-	·	ļ	
Beginning Balance	\$5,913,843	\$5,260,574	\$8,359,206	\$7,473,443	\$6,018,598	\$4,334,309	\$2,775,037
Prior Year Apportionment	\$814,461						
8100 TOTAL FEDERAL REVENUE	\$6,738	\$7,178	\$4,700	\$4,700	\$4,700	\$4,700	\$4,700
8600 TOTAL STATE REVENUE w/o General Apportionmo	\$1,754,793	\$3,064,838	\$3,124,682	\$3,124,682	\$3,124,682	\$3,124,682	\$3,124,682
(Lottery, Mandate and Part-time prorata)	\$370,948	\$3,943,562	\$764,347	ψ5,124,002	ψ5,124,002	ψ5,124,002	ψ5,124,002
(Lottory, Mandate and Fart time proteta)	φον σ,σ το	ψο,ο 10,002	Ψ101,011				
8800 TOTAL LOCAL REVENUE w/o Property Tax	\$2,181,930	\$2,175,340	\$1,617,709	\$1,617,709	\$1,617,709	\$1,617,709	\$1,617,709
and Enrollment Fees							
General Apportment + Prop Taxes + EPA + Enroll Fees	\$43,108,941	\$43,273,211	\$46,113,064	\$46,728,002	\$47,428,922	\$48,440,356	\$49,166,961
COLA	\$365,433	\$382,292	\$0	\$700,920	\$711,434	\$726,605	\$737,504
Base Allocation Increase		\$2,082,073	\$614,938				
Full-time Faculty Hiring		\$453,772					
Deficit Factor	-\$137,953						
8900 Other Financing Sources (surplus sales)	\$17,472	\$17,286	\$0	\$0	\$0	\$0	\$0
TOTAL REVENUE	\$48,482,763	\$55,399,552	\$52,239,440	\$52,176,013	\$52,887,447	\$53,914,052	\$54,651,557
TOTAL DEVENUE AND DEGINING DALANGE	#54.000.000	# 00 000 400	#00 500 040	\$50.040.450	# 50,000,045	# 50.040.004	#F7 400 F00
TOTAL REVENUE AND BEGINNING BALANCE	\$54,396,606	\$60,660,126	\$60,598,646	\$59,649,456	\$58,906,045	\$58,248,361	\$57,426,593
EXPENDITURES							
Certificated (1000)	\$21,645,327	\$23,677,929	\$22,948,834	\$23,048,834	\$23,148,834	\$23,248,834	\$23,348,834
Savings from efficiencies				-\$336,846	-\$336,846	-\$336,846	-\$336,846
Classified (2000)	\$10,279,225	\$11,066,236	\$11,560,411	\$11,660,411	\$11,760,411	\$11,860,411	\$11,960,411
3000 TOTAL STAFF BENEFITS	\$7,599,407	\$9,439,327	\$10,457,617	\$10,414,837	\$11,077,860	\$11,740,883	\$12,392,283
STRS/PERS Increases	,,,,,,,	, -,,-	., ., .	\$602,423	\$602,423	\$590,800	\$357,833
4000 TOTAL SUPPLIES	\$759,400	\$750,331	\$961,535	\$961,535	\$961,535	\$961,535	\$961,535
5000 TOTAL OTHER OPERATING EXPENSES	\$6,885,614	\$6,451,403	\$7,056,964	\$7,127,534	\$7,198,809	\$7,270,797	\$7,343,505
3000 TOTAL OTTILIK OF EIKATING EXTENSES	ψ0,000,014	ψ0,431,403	ψ1,030,904	ψ1,121,554	ψ1,190,009	ψ1,210,191	ψ1,545,505
6000 TOTAL CAPITAL EXPENDITURES	\$331,701	\$494,540	\$75,055	\$75,055	\$75,055	\$75,055	\$75,055
7000 TOTAL OTHER OUTGO**	\$1,635,358	\$421,154	\$446,510	\$446,510	\$446,510	\$421,154	\$421,154
7000 TOTAL OTTILIK OUTGO	ψ1,033,330	Ψ421,134	Ψ440,510	ψ440,510	ψ440,510	Ψ421,134	Ψ+21,134
TOTAL EXPENDITURES	\$49,136,032	\$52,300,920	\$53,506,926	\$54,000,293	\$54,934,591	\$55,832,623	\$56,523,764
TOTAL ENDING DALANGE	ΦE 000 == :	#0.050.00	Φ7.004.7C-	ME 040 46	Φ0.07.1.15 :	00.445.765	ФССС СТ
TOTAL ENDING BALANCE	\$5,260,574	\$8,359,206	\$7,091,720	\$5,649,163	\$3,971,454	\$2,415,738	\$902,829
REQUIRED RESERVE	\$3,165,868	\$3,655,194	\$3,912,227	\$3,780,279	\$3,822,965	\$3,884,561	\$3,928,811
Projected Deficit Factor	#204 004		-\$218,278	-\$230,565	-\$237,145	-\$240,702	-\$245,835
Purchase Order and Budget Carryovers Projected unspent budget and benefits	-\$334,931		\$600,000	\$600,000	\$600,000	\$600,000	\$600,000
Unappropriated Funds			Φ000,000	φουυ,υυυ	φουυ,υυυ	\$600,000	\$600,000
Contingency	\$1,759,775	\$4,704,012	\$3,561,216	\$2,238,319	\$511,344	-\$1,109,524	-\$2,671,817
	Ţ.,. C C,. 10	+ .,. 0 1,0 12	+=,== ·,= ·	,,	4111,011	Ţ.,. ,	+=,5,1,5,1
NET ENDING BALANCE	\$5,260,574	\$8,359,206	\$7,473,443	\$6,018,598	\$4,334,309	\$2,775,037	\$1,256,995
							\$57,426,593
TOTAL EXPENDITURES AND ENDING BALANCE	\$54,396,606	\$60,660,126	\$60,598,646	\$59,649,456	\$58,906,045	\$58,248,361	



CALIFORNIA COMMUNITY COLLEGES GANN LIMIT WORKSHEET 2016-17

DISTRICT NAME: San Luis Obispo County Community College District DATE: May 13, 2016

l.	20′	16-17 APPROPRIATIONS LIMIT:		
	A.	2015-16 Appropriations Limit		\$64,087,812
	B.	2016-17 Price Factor: 1.0537		
	C.			
		 2014-15 Second Period Actual FTES 7,125.49 2015-16 Second Period Actual FTES 8,300.06 2016-17 Population change factor 1.1648 (line C.2. divided by line C.1.) 		
	D.	2015-16 Limit adjusted by inflation and population factors (line A multiplied by line B and line C.3.)	3	\$ <u>78,658,161</u>
	E.	Adjustments to increase limit:		
		 Transfers in of financial responsibility Temporary voter approved increases Total adjustments - increase 	\$ 	
		Sub-Total		\$
	F.	Adjustments to decrease limit:		
		 Transfers out of financial responsibility Lapses of voter approved increases Total adjustments - decrease 	\$ 	< >
	G.	2016-17 Appropriations Limit		<u>\$78,658,161</u>
II.	201	16-17 APPROPRIATIONS SUBJECT TO LIMIT:		
	A.	State Aid (General Apportionment, Apprenticeship		
		Allowance and Prop. 30 Education Protection Account Ta	ax revenue)	\$ <u>5,125,716</u>
	B.	State Subventions (Home Owners Property Tax Relief, Timber Yield tax, etc.)		235,247
	C.	Local Property taxes		36,207,288
	D.	Estimated excess Debt Service taxes		0
	E.	Estimated Parcel taxes, Square Foot taxes, etc.		0
	F.	Interest on proceeds of taxes		10,000
	G.	Local appropriations from taxes for unreimbursed State, court, and federal mandates		< 90,578>
	Н.	•		\$41,668,829



GENERAL FUND BUDGET



Final	ta College Budget - Revenue ral Fund Summary		16 - 17 General Fund Unrestricted Revenue		16 - 17 General Fund Restricted Revenue		16 - 17 Final Budget Revenue
Begin	nning Balance	\$	8,359,206	\$	1,180,479	\$	9,539,685
8 110	Forest Reserve	\$	3,500	\$		\$	3,500
	Higher Education Act	Ť	-	-	104,318		104,318
8 14 0	TANF		-		50,164	П	50,164
	Financial Aid Administration		-				-
	Veterans Education	Н	1,200	L		Н	1,200
	VTEA	Н	-	H	300,541 106,963	Н	300,541
	Other Federal Revenues		-		106,963	Н	106,963
8 10	0 TOTAL FEDERAL REVENUE	\$	4,700	\$	561,986	\$	566,686
8611	General Apportionment	\$	-	\$		\$	
	Prior Year State Apportionment	П	-	Т		П	-
8613	Other General Apportionment		307,316				307,316
	Extended Opportunity Programs and Services (EOPS)		-		481,374		481,374
	Disabled Student Services and Programs (DSPS)	Н	-	L	682,158	Н	682,158
	Other General Categorical Apportionment	Н	-	H	4,420,884	Н	4,420,884
8630	Telecommunications (TTIP)	Н	1,331,759	Н		Н	1,331,759
	Re imburs able Categorical Programs	Н	1,331,739	Н		Н	1,331,739
	Scheduled Maintenance and Special Repairs	Н	_			Н	
	Instructional Improvement Grant	Н	-	Н		Н	_
	Other Reimburs able Categoric al Programs	П	-	Т	4,913,727	П	4,913,727
8672	Home Owner's Property Tax Relief	П	-	Т		П	-
	State Lottery Proceeds		1,195,200		373,500		1,568,700
	State Mandated Costs		996,747		-		996,747
8690	Other State Revenues	Н	1,389,766	H	-	Н	1,389,766
860	0 TOTAL STATE REVENUE	\$	5,220,788	\$	10,871,643	\$	16,092,431
8811	Property Tax	\$	41,379,698	\$	_	\$	41,379,698
	Tax Allocation, Supplemental Roll	Ψ	-	Ψ	-	Ψ	-
	Tax Allocation, Unsecured Roll	П	-	Т	-	П	-
8816	Prior Years Taxes	П	-	Т	-	П	-
8817	Education Revenue Augmentation Fund (ERAF)		-		-		-
	RDA Re sidua l	Ш	-	L	-	Ш	-
	Contributions, Gifts, Grants	Ш	-	L	289,805	Н	289,805
	Contracted Services	Н	56.700	H	7.500	Н	- (4.200
	Contract Instructional Services Other Contracted Services	Н	56,709	Н	7,500 457,097	Н	64,209 457,097
	Sales and Commissions	Н		Н	437,097	Н	437,097
	Rental and Leases (Facility Use)	Н	111,000	Н	12,960	Н	123,960
	Interest, Investment Income	Н	90,000	Н	,,,,,,	Н	90,000
	Community Services Classes	П	395,000	T		П	395,000
8874	Enrollment Fees	П	4,016,545	Т		П	4,016,545
8875	Field Trips		-			П	-
	He a lth Services		-		350,000	Ш	350,000
	Instructional Materials Fees	Ш	-	L		Ш	-
	Student Records	Н	40,000	H		Н	40,000
	Nonresident Tuition	Н	800,000	H	(21,000	Н	800,000
	Parking Services Other Student Fees and Charges	Н	40,000 10,000	H	621,000	\vdash	661,000 10,000
	Other Local Revenues	Н	75,000	Н	434,896	\vdash	509,896
	Cash Over/Under	Н	73,000	Н	734,090	\vdash	509,090
	Outla wed Warrants	Н	-	H		H	-
	Bad Debt Recovery - District Enrollment Fees	Н	-	Ħ	-	Ħ	-
8895	Bad Debt Recovery - Other		-		-	П	-
880	0 TOTAL LOCAL REVENUE	\$	47,013,952	\$	2,173,258	\$	49,187,210
8010	Proceeds From GenlFixed Asset	\$	_	\$		\$	
	Sale of Equipment and Supplies	\$	-	\$	-	\$	<u> </u>
	Interfund Transfers-In	\$	-	\$	-	\$	-
890	0 TOTAL OTHER REVENUE	\$	-	\$	-	\$	_
070	V TO THE OTHER RETERVE	Ψ	-	Ψ	-	Ψ	
TOTA	AL REVENUE	\$	52,239,440	\$	13,606,887	\$	65,846,327



Final	ta College Budget - Expenditures ral Fund Summary		16 - 17 General Fund Unrestricted Expenditures		16 - 17 General Fund Restricted Expenditures		16 - 17 Final Budget Expenditures
1100	Leaders die en al Carlo eine Company de l'Occupant	6	10.050.201	0	150 500	Φ.	11 000 000
1100	InstructionalSalaries, Contract/Regular Non-InstructionalSalaries, Contract/Regular	\$	10,850,381 5,025,464	2	150,508 1,112,251	3	11,000,889 6,137,715
1300	Instructional Salaries, Other		6,886,547	Н	21,000	Н	6,907,547
1400	Non-Instructional Salaries, Other		186,442	Н	313,636	Н	500,078
100	0 TOTAL ACADEMIC S ALARIES	\$	22,948,834	\$	1,597,395	\$	24,546,229
2 10 0		\$	10,158,808	\$	4,526,466	\$	14,685,274
	Instructional Aides - Regular Status		979,696	L	-	Ш	979,696
	Hourly/Student Non-Instructional		261,459	H	882,855	Н	1,144,314
2400	Hourly/Student Instructional		160,448	H	162,881	Н	323,329
200	0 TOTAL CLASSIFIED SALARIES	\$	11,560,411	\$	5,572,202	\$	17,132,613
3 10 0	State Teachers Retirement System (STRS)	\$	4,214,025	\$	218,850	\$	4,432,875
	Public Employees Retirement System (PERS)		1,614,193	Ť	524,387	Ť	2,138,580
	Old Age, Survivors & Disability Insurance		1,299,426	T	407,006	П	1,706,432
	Health & Welfare Fringe Package		2,913,149	Т	453,026	П	3,366,175
	State Unemployment Insurance		57,339	Т	5,080	П	62,419
3600	Workers Compensation Insurance		349,485	Г	66,203	П	415,688
3900	Retire e Benefits		10,000	F	-	П	10,000
300	0 TOTAL STAFF BENEFITS	\$	10,457,617	\$	1,674,552	\$	12,132,169
1200	Books, Magazines & Periodicals	\$	10,520	•	87,500	¢	98,020
	Software Under \$200 or < 1 Year	3	7,493	Þ	3,500	Þ	10,993
	Instructional Supplies and Materials	-	357,194	Н	443,242	Н	800,436
	Non-Instructional Supplies and Materials		586,328		284,581	Н	870,909
400	0 TOTAL SUPPLIES	\$	961,535	\$	818,823	\$	1,780,358
5 10 0		\$	1,569,694	\$	1,834,878	\$	3,404,572
	Utilities and Housekeeping		1,866,269	L	3,502	Ш	1,869,77
	Legal, Election and Audit Expenses		495,466	H	-	Н	495,466
	Insurance		413,910	H	7.000	Н	413,910
	Dues and Memberships	-	60,396	Н	7,000	Н	67,396
	Tra veland Conference Expense Rents and Leases		478,678 101,099	Н	468,538 26,000	Н	947,216 127,099
	Repairs and Maintenance		1,245,716	Н	6,000	Н	1,251,716
	Other Services and Expenses		825,736		1,548,574		2,374,310
500	0 TOTAL OTHER OPERATING EXPENSES	\$	7,056,964	\$	3,894,492	\$	10,951,456
тот	TAL 1000 - 5000	\$	52,985,361	¢	13,557,464	¢	66,542,825
10.					13,227,404	İ	
6100	•	\$	500	\$	-	\$	500
	Buildings		-	H	-	Н	-
	Books Equipment		35,894 38,661	H	900,773	Н	35,894 939,434
600	0 TOTAL CAPITAL EXPENSES	\$	75,055	\$	900,773	\$	975,828
				Ė			
100	0-6000 TOTAL EXPENDITURES	\$	53,060,416	\$	14,458,237	\$	67,518,653
7 10 0	De bt Re tire ment (Long Term De bt)	\$	7 1,5 10	\$	-	\$	7 1,5 10
7200	Intra fund Trans fers - Out		-	Т	-	П	-
	Interfund Transfers - Out		375,000	Т	80,000	П	455,000
7500	Student Financial Aid		-		69,625	П	69,625
	Other Payments to Students		-		179,504		179,504
7700	Contingencies/Escrow Accounts		3,174,941		-		3,174,94
	Unappropriated Funds Reserve for Contingencies		-	H	-	Н	-
	·			¢		¢	2.050.500
700	0 TOTAL OTHER OUTGO	\$	3,621,451	\$	329,129	\$	3,950,580
ТОТА	AL EXPENDITURES	\$	56,681,867	\$	14,787,366	\$	71,469,233
TOTA	AL EXPECTED ENDING BALANCE	\$	3,916,779	\$	-	\$	3,916,779
ГОТА	LEXPENDITURES AND ENDING BALANCE	\$	60,598,646	\$	14,787,366	\$	75,386,012



Fina Ge n	sta College l Budget - Revenue e ral Fund Combined		14 - 15 Actual Revenue		15 - 16 Unaudite d Re ve nue		16 - 17 Te nta tive Budge t		16 - 17 Final Budget
Begi	nning Balance	\$	7,249,877	\$	6,539,268	\$	7,264,927	\$	9,539,685
8 110	Forest Reserve	\$	4,650	\$	5,198	\$	3,500	\$	3,500
	Higher Education Act	Ť	107,954	Ì	166,346	Ť	104,318	H	104,318
8 14 0	TANF		47,014		52,804		52,804	П	50,164
8 15 0	Financial Aid		11,590		12,225		-	П	-
	Veterans Education		2,088		1,980		1,200		1,200
	VTEA	Ш	375,202	_	352,185	Ш	297,085	Ш	300,541
8 19 0	Other Federa I Revenues		1,029,385		134,984		104,805		106,963
8 10	0 TOTAL FEDERAL REVENUE	\$	1,577,883	\$	725,722	\$	563,712	\$	566,686
	General Apportionment	\$		\$	1,719,485	\$	-	\$	-
	Prior Year State Apportionment	+	814,461	-	260,110	Н	200.210	Н	207.216
	Other General Apportionment	67	321,808	-	3 10,679	Н	290,219	Н	307,316
	Extended Opportunity Programs and Services (EOP Disabled Student Services and Programs (DSPS)	3)	373,474		430,917	Н	506,709	Н	481,374
	Other General Categorical Apportionment	+	732,020 2,677,576	-	766,495 3,543,643	Н	764,165 3,885,651	Н	682,158 4,420,884
	Telecommunications (TTP)	+	2,077,370	-	3,343,043	Н	3,863,031	Н	4,420,004
	EP A	+	6,574,833	\dashv	5,165,817	Н	4,338,302	H	1,331,759
	Re imburs able Cate goric al Programs	+	٠,٥١٦,٥٥٥	\dashv	5,105,017	Н	-,550,502	H	1,551,755
	Scheduled Maintenance and Special Repairs	+	-	+		Н	-	H	
	Instructional Improvement Grant	\Box	-	\exists		Н	-	Н	-
	Other Reimbursable Categorical Programs		1,682,310		2,480,859	Н	3,973,950	Н	4,913,727
	Home Owner's Property Tax Relief		231,037	\exists	235,247	П	-	Н	-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	State Lottery Proceeds	П	1,513,191		1,231,630	П	1,342,486	П	1,568,700
	State Mandated Costs		606,148	\exists	4,143,023	П	1,006,724	П	996,747
8690	Other State Revenues	П	20,782		1,466,233		-	H	1,389,766
860	0 TOTAL STATE REVENUE	\$	15,547,640	\$	21,754,138	\$	16,108,206	\$	16,092,431
8811	Property Tax	\$	30,545,354	S	32,195,560	S	38,066,440	S	41,379,698
	Tax Allocation, Supplemental Roll	1	706,688	-	744,994	4	-	-	
8813	Tax Allocation, Unsecured Roll	П	736,344		749,712	П	-	П	-
8816	Prior Years Taxes		(15,953)		(28,667)		-	П	-
8817	Education Revenue Augmentation Fund (ERAF)		353,740		1,294,361		-		-
	RDA Residual		211,369		200,666		-		-
	Contributions, Gifts, Grants	Ш	1,032,767		1,730,743	Ш	-	Ш	289,805
	Contracted Services	Ш	-	_	-	Ш	245,716	Ш	
	Contract Instructional Services		97,500	4	47,756	Н	56,709	Н	64,209
	Other Contracted Services	Н	403,342	_	341,052	Н	7,500	Н	457,097
	Sales and Commissions	\perp	795	4	11,206	Н	457,097	Н	122.066
	Rentaland Leases (Facility Use)	+	200,368	-	163,651	Н	123,960	Н	123,960
	Interest, Investment Income Community Services Classes	+	91,722	-	104,444	Н	90,000	Н	90,000
	Enrollment Fees	+	445,777 3,993,008	-	472,859 3,914,173	Н	395,000 3,899,916	Н	395,000 4,016,545
	Field Trips	+	3,993,008	-	3,914,173	Н	3,899,910	Н	4,010,343
	Health Services		347,566	-	333,293	Н	350,000	Н	350,000
	Instructional Materials Fees		96,470		93,690	Н	330,000	Н	330,000
	Student Records		35,531		43,619	Н	40,000	Н	40,000
	Nonre side nt Tuition		832,236		774,152	Н	800,000	Н	800,000
	Parking Services	П	659,571		641,396	П	661,000	П	661,000
8885	Other Student Fees and Charges		56,877	\exists	39,387	П	10,000	П	10,000
8890	OtherLocalRevenues	П	536,042		629,585	П	478,157	П	509,896
8891	Cash Over/Under		231		1,693		-	П	-
8893	Outla wed Warrants		-		-	П	-		-
	Bad Debt Recovery - District Enrollment Fees		1,894		1,657		-		-
8895	Bad Debt Recovery - Other	\square	809		4,951		-	H	-
880	0 TOTAL LOCAL REVENUE	\$	41,370,048	\$	44,505,979	\$	45,681,495	\$	49,187,210
8910	Proceeds From GenlFixed Asset	H	13,260	4	12,404	Н	-	H	-
	Sale of Equipment and Supplies	П	4,212		4,589	П	-	П	-
	Interfund Transfers-In		-		293		-	H	-
890	O TOTAL OTHER REVENUE	\$	17,472	\$	17,286	\$	-	\$	-
	AL REVENUE	\$	•					П	65,846,327
1017	AL REVENUE	Ф	58,513,043	Φ	67,003,125	Φ	62,353,413	\$	05,040,327
TOT	AL REVENUE AND BEGINNING BALANCE	\$	65,762,920	\$	73,542,393	\$	69,618,340	\$	75,386,012



Cuesta College Final Budget - Expenditures General Fund Combined		14 - 15 Ac tual Expenditures		15 - 16 Unaudite d Expenditure s		16 - 17 Tentative Budget	16 - 17 Final Budget
1100 Instructional Salaries, Contract/Regular	\$	16,942,124	\$	18,531,436	S	17,883,163 \$	11,000,889
1200 Non-Instructional Salaries, Contract/Regular	-	5,209,185	Ψ.	5,851,427	Ψ	6,177,286	6,137,715
1300 Instructional Salaries, Other	_	107	Н	2,958			6,907,547
1400 Non-Instructional Salaries, Other		219,145	Г	266,292		13,776	500,078
1000 TOTAL ACADEMIC SALARIES	\$	22,370,561	\$	24,652,113	\$	24,074,225 \$	24,546,229
2 100 Non-Instructional Regular Status	\$	11,580,791	\$	12,411,405	\$	14,135,518 \$	14,685,274
2200 Instructional Aides - Regular Status	\perp	765,009	L	858,877	Ш	1,078,099	979,696
2300 Hourly/Student Non-Instructional	\perp	1,706,126	L	1,670,806	Ш	1,467,090	1,144,314
2400 Hourly/Student Instructional	-	216,575	H	370,237	Н	488,944	323,329
2000 TOTAL CLASSIFIED SALARIES	\$	14,268,501	\$	15,311,325	\$	17,169,651 \$	17,132,613
3100 State Teachers Retirement System (STRS)	\$	1,838,099	\$	3,744,664	S	2,986,666 \$	4,432,875
3200 Public Employees Retirement System (PERS)	Ψ	1,476,982	Ψ	1,643,395	Ψ	2,107,106	2,138,580
3300 Old Age, Survivors & Disability Insurance	-	1,431,108	Н	1,565,643	Н	1,690,607	1,706,432
3400 Health & Welfare Fringe Package	_	3,245,561	Н	3,320,462		3,374,315	3,366,175
3500 State Unemployment Insurance	_	42,256	Н	48,512		60,946	62,419
3600 Workers Compensation Insurance	_	369,790	Н	397,623	Н	410,676	415,688
3900 Retiree Benefits		328,146	İ	8,551		-	10,000
3000 TOTAL STAFF BENEFITS	\$	8,731,942	\$	10,728,850	\$	10,630,316 \$	12,132,169
			Ĺ				
4200 Books, Magazines & Periodicals	\$	15,112	\$	5,985	\$	70,520 \$	98,020
4300 Software Under \$200 or < 1 Year		7,302	L	2,549	Ш	29,000	10,993
4400 Instructional Supplies and Materials		507,723	L	632,920		839,777	800,436
4700 Non-Instructional Supplies and Materials	-	806,156	H	880,330		839,127	870,909
4000 TOTAL SUPPLIES	\$	1,336,293	\$	1,521,784	\$	1,778,424 \$	1,780,358
5100 Personneland Consultant Services	\$	2.762.482	•	2 866 222	•	2 559 041 €	2 404 572
5200 Utilities and House keeping	1	2,762,482 1,621,638	Þ	2,866,223 1,463,185	Þ	2,558,041 \$ 1,876,019	3,404,572 1,869,771
5300 Legal, Election and Audit Expenses	-	576,123	Н	297,176		462,316	495,466
5400 Insurance	-	408,279	Н	353,950	Н	413,910	413,910
5500 Dues and Memberships	-	73,269	Н	87,414	Н	66,362	67,396
5600 Traveland Conference Expense	_	767,737	H	865,963	Н	773,278	947,216
5700 Rents and Leases	\top	217,256	Т	292,973		146,024	127,099
5800 Repairs and Maintenance		1,287,499	Г	1,488,981		1,239,516	1,251,716
5900 Other Services and Expenses		1,068,727		1,037,327		1,775,596	2,374,310
5000 TOTAL OTHER OPERATING EXPENSES	\$	8,783,010	\$	8,753,192	\$	9,311,062 \$	10,951,456
TOTAL 1000 - 5000	\$	55 490 307	\$	60 967 264	¢	62,963,678 \$	66,542,825
6100 Sites and Site Improvement	\$	1,249	\$	39,224	\$	500 \$	500
6200 Buildings	\perp	13,000	L	130,206		-	-
6300 Books 6400 Equipment	+	108,820 1,745,774	H	196,410		35,894 778,086	35,894 939,434
6000 TOTAL CAPITAL EXPENSES	\$	1,868,843	\$	2,280,052	\$	814,480 \$	975,828
1000-6000 TOTAL EXPENDITURES	\$	57,359,150	\$	63,247,316	\$	63,778,158 \$	67,518,653
7 100 Debt Retirement (Long Term Debt)	\$	46,154	\$	46,154	S	71,510 \$	71,510
7200 Intra fund Transfers - Out	Ť	4,325	Ė	-	H		- ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
7300 Interfund Transfers - Out	\top	1,668,679	П	455,000		455,000	455,000
7500 Student Financial Aid		58,183	Г	108,122		70,913	69,625
7600 Other Payments to Students		91,486		146,116		98,884	179,504
7700 Contingencies/Escrow Accounts		-		-		1,436,493	3,174,94
7800 Unappropriated Funds	LI.	-	Ĺ	-		-	-
7900 Reserve for Contingencies	+	-	H	-		-	-
7000 TOTAL OTHER OUTGO	\$	1,868,827	\$	755,392	\$	2,132,800 \$	3,950,580
The state of the s			\$	64,002,708	\$	65,910,958 \$	71,469,233
TOTAL EXPENDITURES	\$	59,227,977	Ψ	0 - 1,00 - 1,700		05,710,750 10	
			Ė				
TOTAL EXPENDITURES TOTAL EXPECTED ENDING BALANCE	\$		\$	9,539,685		3,707,382 \$	3,916,779



Cuesta College Final Budget - Revenue General Fund Unrestricted			14 - 15 Ac tual Re ve nue		15 - 16 Unaudite d Re ve nue		16 - 17 Tentative Budget		16 - 17 Final Budget
Begi	nning Balance	\$	5,913,843	\$	5,260,574	\$	6,864,927	\$	8,359,206
8 1 1 0	Forest Reserve	\$	4,650	•	5,198	·	3,500	e.	3,500
	Higher Education Act	Φ	4,030	Φ	3,198	Φ	3,300	Ф	3,300
	TANF	Н	-	Н	-	Н		Н	_
	Financial Aid	Н	-	Н	-	П		Н	-
8160	Veterans Education	П	2,088	П	1,980		1,200	П	1,200
8170	VTEA	П	-	П	-		-	П	-
8190	Other Federal Revenues	П	-	П	-		-	П	-
8 10	0 TOTAL FEDERAL REVENUE	\$	6,738	\$	7,178	\$	4,700	\$	4,700
8611	General Apportionment	\$	_	\$	1,719,485	\$	-	\$	
	Prior Year State Apportionment	Ť	814,461	Ť	260,110	-	-	Ť	-
	Other General Apportionment	П	321,808	П	310,679	П	290,219	П	307,316
	Extended Opportunity Programs and Services (EOP)	S)	-	П	-		-	П	-
	Disabled Student Services and Programs (DSPS)	Ĺ	-	П	-		-	П	-
8623	Other General Categorical Apportionment	П	-	П	-		-	П	-
8627	Telecommunications (TTIP)		-		-		-		-
8630			6,574,833		5,165,817		4,338,302		1,331,759
	Re imburs a ble Categoric a l Programs	П	-	П	-		-	П	-
	Scheduled Maintenance and Special Repairs	Ш	-	Ш	-		-	Ш	-
	In structional Improvement Grant	Ш	-	Ш	-		-	Ш	-
	Other Re imburs able Categoric al Programs	Ш	-	Ш	-		-	Ш	-
	Home Owner's Property Tax Relief	Ш	231,037	Ш	235,247		-	Ш	-
	State Lottery Proceeds	Ш	1,177,003	Ш	904,822		1,052,160	Ш	1,195,200
	State Mandated Costs	Н	606,148	Н	4,143,023	Н	1,006,724	Н	996,747
8690	Other State Revenues	Н	20,782	Н	1,389,766	Н	-	Н	1,389,766
860	0 TOTAL STATE REVENUE	\$	9,746,072	\$	14,128,949	\$	6,687,405	\$	5,220,788
8811	Property Ta x	\$	30,545,354	\$	32,195,560	\$	38,066,440	\$	41,379,698
8812	Tax Allocation, Supplemental Roll	П	706,688	П	744,994		-	П	-
8813	Tax Allocation, Unsecured Roll		736,344		749,712		-		-
8816	Prior Years Taxes	Ш	(15,953)		(28,667)		-	Ш	-
	Education Revenue Augmentation Fund (ERAF)		353,740	Ш	1,294,361	Ш	-	Ш	-
	RDA Re sidual	Ш	211,369	Ш	200,666	Ш	-	Ш	-
	Contributions, Gifts, Grants	Н	67,597	Ш	48,189	Ш	-	Ш	-
	Contracted Services	Н	-	Н	-		-	Н	
	Contract Instructional Services	Н	90,000	Н	41,431		56,709	Н	56,709
	Other Contracted Services Sales and Commissions	Н	4,800	Н	7,739		-	Н	-
	Rentaland Leases (Facility Use)	Н	795	Н	11,206		- 111 000	Н	111 000
	Interest, Investment Income	Н	187,408 91,722	Н	150,691 104,444	Н	111,000 90,000	Н	90,000
	Community Services Classes	Н	445,777	Н	472,859	Н	395,000	Н	395,000
	Enrollment Fees	Н	3,993,008	Н	3,914,173	Н	3,899,916	Н	4,016,545
	Field Trips	Н	-	Н	46		3,077,710	Н	1,010,515
	Health Services	Н		Н	-		-	Н	
	Instruction a l Materia ls Fees	Н	96,470	Н	93,690		-	Н	_
	Student Records	П	35,531	П	43,619		40,000	П	40,000
8880	Nonresident Tuition	П	832,236	П	774,152	П	800,000	П	800,000
8881	Parking Services		55,388	П	47,760		40,000	П	40,000
8885	Other Student Fees and Charges	П	56,877	П	39,387		10,000	П	10,000
8890	OtherLocalRevenues		214,396		331,826		75,000		75,000
8891	Cash Over/Under		231		1,693		-		-
	Outla wed Warrants	Ш	-	Ш	-		-	Ш	-
	Bad Debt Recovery - District Enrollment Fees	Ш	1,894	Ш	1,657		-	Ш	-
8895	Bad Debt Recovery - Other	Н	809	Н	4,951	Н	-	Н	-
880	0 TOTAL LOCAL REVENUE	\$	38,712,481	\$	41,246,139	\$	43,584,065	\$	47,013,952
8910	Proceeds From GenlFixed Asset	Н	13,260	Н	12,404	H	-	Н	
	Sale of Equipment and Supplies	Н	4,212	Н	4,589		-	Н	
	Interfund Transfers-In				293		-		-
890	0 TOTAL OTHER REVENUE	\$	17,472	\$	17,286	\$	_	\$	-
			,	ė.		Ф		П	
TOT	AL REVENUE	\$	48,482,763	\$	55,399,552	\$	50,276,170	\$	52,239,440
				4					



InstructionalSalaries, Contract/Regular InstructionalSalaries, Contract/Regular InstructionalSalaries, Other InstructionalSalaries, Contract/Regular	\$	16,793,755 4,638,288 107 213,177	\$	18,381,501			Budget
200 Non-InstructionalSalaries, Contract/Regular 300 InstructionalSalaries, Other 400 Non-InstructionalSalaries, Other 1000 TOTAL ACADEMIC SALARIES 2100 Non-InstructionalRegularStatus 2200 InstructionalAides - RegularStatus	\$	4,638,288 107 213,177			S	17,736,928 \$	10,850,381
1300 InstructionalSalaries, Other 1400 Non-InstructionalSalaries, Other 1000 TOTAL ACADEMIC SALARIES 1000 Non-InstructionalRegularStatus 1200 InstructionalAides - RegularStatus		107 213,177		5,033,973	Ψ	5,198,130	5,025,464
1400 Non-Instructional Salaries, Other 1000 TOTAL ACADEMIC SALARIES 2100 Non-Instructional Regular Status 2200 Instructional Aides - Regular Status		213,177	-	2,958	П	-	6,886,547
1000 TOTAL ACADEMIC S ALARIES 2100 Non-Instructional Regular Status 2200 Instructional Aides - Regular Status				259,497	П	13,776	186,442
2100 Non-Instructional Regular Status 2200 Instructional Aides - Regular Status		21 (45 225			П	.,,,,,	
2200 Instructional Aides - Regular Status		21,645,327	\$	23,677,929	\$	22,948,834 \$	22,948,834
Ţ.	\$	8,715,732	\$	9,463,436	\$	10,176,311 \$	10,158,808
300 Hourly/Student Non-Instructional		765,009		765,994		979,696	979,696
.500 110 any is taucht from anstructional		699,630		730,748	Ш	265,859	261,459
2400 Hourly/S tudent Instructional		98,854	L	106,058	Ш	160,448	160,448
2000 TOTAL CLASSIFIED SALARIES	\$	10,279,225	\$	11,066,236	\$	11,582,314 \$	11,560,411
3 100 State Teachers Retirement System (STRS)	\$	1,757,002	\$	3,548,601	\$	2,824,259 \$	4,214,025
3200 Public Employees Retirement System (PERS)		1,148,070		1,300,686	Ш	1,613,737	1,614,193
3300 Old Age, Survivors & Disability Insurance		1,159,088		1,284,140		1,301,785	1,299,426
3400 Health & Welfare Fringe Package		2,843,512		2,903,518		2,919,670	2,913,149
3500 State Unemployment Insurance		40,083		46,156	Ш	57,348	57,339
3600 Workers Compensation Insurance		323,506		347,675	Ш	349,781	349,485
Retiree Benefits		328,146	L	8,551	Н	-	10,000
3000 TOTAL STAFF BENEFITS	\$	7,599,407	\$	9,439,327	\$	9,066,580 \$	10,457,617
1200 Pooks Magazinas & Ponis die - 1-	\$	12 10 7	•	2 440	•	10.520	10.520
H200 Books, Magazines & Periodicals	2	12,105	2	3,440	2	10,520 \$	
4300 Software Under \$200 or < 1 Year	-	1,675	H	1,581	Н	29,000	7,493
1400 Instructional Supplies and Materials	_	193,840	H	122,186	Н	360,262	357,194
1700 Non-Instructional Supplies and Materials		551,780	H	623,124	Н	583,499	586,328
4000 TOTAL SUPPLIES	\$	759,400	\$	750,331	\$	983,281 \$	961,535
5 100 Personnel and Consultant Services	\$	1,674,052	\$	1,636,408	\$	1,430,516 \$	1,569,694
5200 Utilities and House keeping	Ψ.	1,610,342	Ψ.	1,455,534	"	1,875,019	1,866,269
5300 Legal, Election and Audit Expenses		576,123	Н	295,838	Н	462,316	495,466
5400 Insurance		408,279		353,950	Н	413,910	413,910
5500 Dues and Memberships		70,649		77,147	Н	60,496	60,396
5600 Traveland Conference Expense		469,567		458,359	П	395,418	478,678
5700 Rents and Leases		149,221	Т	124,670	П	122,424	101,099
5800 Repairs and Maintenance		1,249,326		1,388,426	П	1,235,716	1,245,716
5900 Other Services and Expenses		678,055		661,071		930,057	825,736
5000 TOTAL OTHER OPERATING EXPENSES	\$	6,885,614	\$	6,451,403	\$	6,925,872 \$	7,056,964
TOTAL 1000-5000	\$	47,168,973	\$	51,385,226	\$	51,506,881 \$	52,985,361
Sino Sites and Site Improvement	\$	354	•	1,316	e	500 \$	500
5100 Sites and Site Improvement 5200 Buildings	•	334	Þ	1,510	D	300 \$	300
5300 Books	-	47,920	H	54,441	Н	35,894	35,894
5400 Equipment		283,427	H	438,783	Н	7,437	38,661
6000 TOTAL CAPITAL EXPENSES	\$	331,701	4	494,540	¢	43,831 \$	75,055
		ŕ	Ĺ		П		
1000-6000 TOTAL EXPENDITURES	\$	47,500,674	\$	51,879,766	\$	51,550,712 \$	53,060,416
1100 Doht Patiramant (Lana Tama Dala)	\$	46,154	\$	46,154	\$	71,510 \$	71,510
7 100 De bt Re tire me nt (Long Te rm De bt)		525		-	П	-	-
7200 Intra fund Trans fers - Out		1,588,679	L	375,000	Ш	375,000	375,000
7200 Intra fund Transfers - Out 7300 Interfund Transfers - Out		1,366,079		-	Ш		-
7200 Intra fund Transfers - Out 7300 Interfund Transfers - Out 7500 Student Financial Aid		1,366,079	-	-	Ц		-
7200 Intra fund Transfers - Out 7300 Interfund Transfers - Out 7500 Student Financial Aid 7600 Other Payments to Students						1,436,493	3,174,94
7200 Intra fund Transfers - Out 7300 Interfund Transfers - Out 7500 Student Financial Aid 7600 Other Payments to Students 7700 Contingencies/Escrow Accounts		-		-	ш	1,430,493	-,-, .,-
7200 Intra fund Transfers - Out 7300 Interfund Transfers - Out 7500 Student Financia I Aid 7600 Other Payments to Students 7700 Contingencies/Escrow Accounts 7800 Unappropriated Funds		- - -		-		-	-
7200 Intra fund Transfers - Out 7300 Interfund Transfers - Out 7500 Student Financial Aid 7600 Other Payments to Students 7700 Contingencies/Escrow Accounts		-		-			-
7200 Intra fund Transfers - Out 7300 Interfund Transfers - Out 7500 Student Financia I Aid 7600 Other Payments to Students 7700 Contingencies/Escrow Accounts 7800 Unappropriated Funds	\$	-	\$	-	\$	-	3,621,451
7200 Intra fund Transfers - Out 7300 Interfund Transfers - Out 7500 Student Financial Aid 7600 Other Payments to Students 7700 Contingencies/Escrow Accounts 7800 Unappropriated Funds 7900 Reserve for Contingencies	\$	1,635,358	\$	421,154	\$	-	-
7200 Intra fund Transfers - Out 7300 Interfund Transfers - Out 7500 Student Financial Aid 7600 Other Payments to Students 7700 Contingencies/Escrow Accounts 7800 Unappropriated Funds 7900 Reserve for Contingencies 7000 TOTAL OTHER OUTGO		1,635,358	Ĺ	421,154	\$	1,883,003 \$	3,621,451



Cuesta College Final Budget - Revenue General Fund Restricted		14 - 15 Ac tual Re ve nue		15 - 16 Unaudite d Re ve nue		16 - 17 Te nta tive Budge t		16 - 17 Final Budget
Beginning Balance	\$	1,336,034	\$	1,278,694	\$	400,000	\$	1,180,479
8110 Forest Reserve	\$		\$		\$	_	\$	
8120 Higher Education Act	P	107,954	Ψ	166,346	Ψ	104,318	Ψ	104,318
8 14 0 TANF	П	47,014	П	52,804	П	52,804	П	50,164
8150 Financial Aid	П	11,590	П	12,225	П	-	П	-
8160 Veterans Education	П	-	П	-	П	-	П	-
8170 VTEA		375,202		352,185		297,085		300,541
8 190 Other Federal Revenues	H	1,029,385	Н	134,984		104,805	Н	106,963
8100 TOTAL FEDERAL REVENUE	\$	1,571,145	\$	718,544	\$	559,012	\$	561,986
8611 General Apportionment	\$	-	\$	-	\$	-	\$	-
8612 Prior Year State Apportionment	П	-	П	-	П	-	П	-
8613 Other General Apportionment		-		-		-		-
8621 Extended Opportunity Programs and Services (EOPS	S)	373,474		430,917		506,709		481,374
8622 Disabled Student Services and Programs (DSPS)	Ш	732,020	Ш	766,495	Ш	764,165	Ш	682,158
8623 Other General Categorical Apportionment	Ш	2,677,576	Ш	3,543,643	Ш	3,885,651	Ш	4,420,884
8627 Telecommunications (TTIP)	Ш	-	Ш	-	Ш	-	Ш	-
8630 EPA	Ш	-	Ш	-	Ш	-	Ш	-
8650 Reimbursable Categorical Programs	Н	-	Н	-	Ш	-	Ш	-
8652 Scheduled Maintenance and Special Repairs	Н	-	Н	-	Ш	-	Н	-
8653 Instructional Improvement Grant	Н	-	Н		Н	-	Ш	-
8659 Other Reimbursable Categorical Programs	Н	1,682,310	Н	2,480,859	Н	3,973,950	Ш	4,913,727
8672 Home Owner's Property Tax Relief	Н	-	Н	-	Н	-	Ш	-
8681 State Lottery Proceeds	Н	336,188	Н	326,808	Н	290,326	Н	373,500
8682 State Mandated Costs 8690 Other State Revenues	H	-	Н	76,467	Н	-	Н	-
				70,407		_		
8600 TOTAL STATE REVENUE	\$	5,801,568	\$	7,625,189	\$	9,420,801	\$	10,871,643
8811 Property Tax	\$	-	\$	-	\$	-	\$	-
8812 Tax Allocation, Supplemental Roll	Ш	-	Ш	-		-		-
8813 Tax Allocation, Unsecured Roll	Ш	-	Ш	-		-	Ш	-
8816 Prior Years Taxes	Ш	-	Ш	-	Ш	-	Ш	-
8817 Education Revenue Augmentation Fund (ERAF)	Ш	-	Ш	-	Ш	-	Ш	-
8819 RDA Residual	Ш	-	Ш	-	Ш	-	Ш	-
8820 Contributions, Gifts, Grants	Н	965,170	Ш	1,682,554	Ш	245,716	Ш	289,805
8830 Contracted Services	Н		Н	-	Н		Н	
8831 Contract Instructional Services	Н	7,500	Н	6,325	Н	7,500	Н	7,500
8832 Other Contracted Services	Н	398,542	Н	333,313	Н	457,097	Н	457,097
8840 Sales and Commissions 8850 Rentaland Leases (Facility Use)	Н	12,960	Н	12,960	Н	12,960	Н	12,960
8860 Interest, Investment Income	Н	12,900	Н	12,960	Н	12,960	Н	12,900
8872 Community Services Classes	Н		Н		Н	-	Н	-
8874 Enrollment Fees	Н		Н		Н		Н	
8875 Field Trips	Н		Н		Н		Н	
8876 Health Services	Н	347,566	Н	333,293	Н	350,000	Н	350,000
8877 Instructional Materials Fees	Н		Н		Н	-	Н	-
8879 Student Records	Н	_	П	<u>-</u>	Н	_	П	_
8880 Nonresident Tuition	Н	_	П	<u>-</u>	Н	_	П	_
8881 Parking Services	П	604,183	П	593,636	П	621,000	П	621,000
8885 Other Student Fees and Charges	П	-	П	-	П	-	П	-
8890 Other Local Revenues	П	321,646	П	297,759	П	403,157	П	434,896
8891 Cash Over/Under	П	-	П	-	П		П	-
8893 Outlawed Warrants	П	-	П	-			П	-
8894 Bad Debt Recovery - District Enrollment Fees	П	-	П	-	П		П	-
8895 Bad Debt Recovery - Other	П	-	П	-			Н	-
8800 TOTAL LOCAL REVENUE	\$	2,657,567	\$	3,259,840	\$	2,097,430	\$	2,173,258
8910 Proceeds From Genl Fixed Asset	\mathbb{H}		Н		Н	_	Н	
8912 Sale of Equipment and Supplies	\forall		Н		Н	-	Н	
8981 Interfund Transfers-In	\vdash		Н		Н	-	Н	
8982 Intra fund Transfers-In		4,325		-		-	Ħ	-
8900 TOTAL OTHER REVENUE	\$	4,325	\$	_	\$	-	\$	
THE COURT OF THE C	۳	4,525	4		Ψ.		4	
	+							
TOTAL REVENUE	\$	10,034,605	\$	11,603,573	\$	12,077,243	\$	13,606,887



Cuesta College Final Budget - Expenditures General Fund Restricted		14 - 15 Ac tual Expenditures		15 - 16 Unaudite d Expenditure s	16 - 17 Tentative Budget	16 - 17 Final Budget
1100 InstructionalSalaries, Contract/Regular	\$	148,369	-	149,935	146,235 \$	150,508
1200 Non-Instructional Salaries, Contract/Regular	Ψ	570,897		817,454	979,156	1,112,25
1300 InstructionalSalaries, Other	\Box	-		-	-	21,000
1400 Non-Instructional Salaries, Other	\Box	5,968	4	6,795	-	3 13,63 6
1000 TOTAL ACADEMIC SALARIES	\$	725,234	\$	974,184 \$	1,125,391 \$	1,597,395
2100 Non-Instructional Regular Status	\$	2,865,059	-	2,947,969	3,959,207 \$	4,526,466
2200 Instructional Aides - Regular Status	-	-	\exists	92,883	98,403	-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
2300 Hourly/Student Non-Instructional	\Box	1,006,496		940,058	1,201,231	882,855
2400 Hourly/Student Instructional	\perp	117,721		264,179	328,496	162,88
2000 TOTAL CLASSIFIED SALARIES	\$	3,989,276	\$	4,245,089 \$	5,587,337 \$	5,572,202
3 100 State Teachers Retirement System (STRS)	\$	81,097	+	196,063	162,407 \$	218,850
3200 Public Employees Retirement System (PERS)	-	328,912		342,709	493,369	524,387
3300 Old Age, Survivors & Disability Insurance	\Box	272,020		281,503	388,822	407,006
3400 Health & Welfare Fringe Package		402,049		416,944	454,645	453,026
3500 State Unemployment Insurance		2,173	_	2,356	3,598	5,080
3600 Workers Compensation Insurance 3900 Retiree Benefits	+	46,284		49,948	60,895	66,203
3000 TOTAL STAFF BENEFITS	\$	1,132,535	¢	1,289,523 \$	1,563,736 \$	1,674,552
THE PART PART AND THE PART AND	Ψ'	1,102,000	*	-,- 57,0 # 5 P	2,000,700 (2,017,002
4200 Books, Magazines & Periodicals	\$	3,007		2,545	60,000 \$	87,500
4300 Software Under \$200 or < 1 Year		5,627		968		3,500
4400 Instructional Supplies and Materials 4700 Non-Instructional Supplies and Materials	+	3 13,883 254,376	-	510,734 257,206	479,515 255,628	443,242 284,58
						204,30
4000 TOTAL SUPPLIES	\$	576,893	\$	771,453 \$	795,143 \$	818,823
5 100 Personnel and Consultant Services	\$	1,088,430		1,229,815	1,127,525 \$	1,834,878
5200 Utilities and Housekeeping		11,296		7,651	1,000	3,502
5300 Legal, Election and Audit Expenses 5400 Insurance	\dashv	-	-	1,338	-	-
5500 Dues and Memberships	+	2,620	+	10,267	5,866	7,000
5600 Traveland Conference Expense	\top	298,170		407,604	377,860	468,538
5700 Rents and Leases		68,035		168,303	23,600	26,000
5800 Repairs and Maintenance		38,173	_	100,555	3,800	6,000
5900 Other Services and Expenses	+	390,672	+	376,256	845,539	1,548,574
5000 TOTAL OTHER OPERATING EXPENSES	\$	1,897,396	\$	2,301,789 \$	2,385,190 \$	3,894,492
TOTAL 1000 - 5000	\$	8,321,334	\$	9,582,038 \$	11,456,797 \$	13,557,464
6100 Sites and Site Improvement	\$	895		37,908	- \$	
6200 Buildings	$\exists \exists$	13,000		130,206	-	
6300 Books		60,900		141,969	-	
6400 Equipment	+	1,462,347	+	1,475,429	770,649	900,773
6000 TOTAL CAPITAL EXPENSES	\$	1,537,142	\$	1,785,512 \$	770,649 \$	900,773
	\$	9,858,476	\$	11,367,550 \$	12,227,446 \$	14,458,237
1000-6000 TOTAL EXPENDITURES	-					
	S	_		-	- S	
7 100 Debt Retirement (Long Term Debt)	\$	3,800	-		- \$ -	
7100 Debt Retirement (Long Term Debt) 7200 Intra fund Transfers - Out 7300 Interfund Transfers - Out	\$	3,800 80,000		80,000	- \$ - 80,000	80,000
7100 Debt Retirement (Long Term Debt) 7200 Intra fund Transfers - Out 7300 Interfund Transfers - Out 7500 Student Financial Aid	\$	80,000 58,183		80,000 108,122	80,000 70,913	69,62
7100 Debt Retirement (Long Term Debt) 7200 Intra fund Transfers - Out 7300 Interfund Transfers - Out 7500 Student Financial Aid 7600 Other Payments to Students	\$	80,000		80,000	80,000	80,000 69,625 179,504
7100 Debt Retirement (Long Term Debt) 7200 Intra fund Transfers - Out 7300 Interfund Transfers - Out 7500 Student Financial Aid 7600 Other Payments to Students 7700 Contingencies/Escrow Accounts	\$	80,000 58,183 91,486		80,000 108,122 146,116	80,000 70,913 98,884	69,625 179,504
7 100 Debt Retirement (Long Term Debt) 7 200 Intra fund Transfers - Out 7 300 Interfund Transfers - Out 7 500 Student Financia I Aid 7 600 Other Payments to Students 7 700 Contingencies/Escrow Accounts 7 800 Unappropriated Funds	\$	80,000 58,183		80,000 108,122	80,000 70,913	69,625 179,504
7 100 Debt Retirement (Long Term Debt) 7 200 Intra fund Transfers - Out 7 300 Interfund Transfers - Out 7 500 Student Financial Aid 7 600 Other Payments to Students 7 700 Contingencies/Escrow Accounts 7 800 Unappropriated Funds 7 800 Reserve for Contingencies	\$	80,000 58,183 91,486	\$	80,000 108,122 146,116	- 80,000 70,913 98,884 	69,62; 179,504
7 100 Debt Retirement (Long Term Debt) 7 200 Intra fund Transfers - Out 7 300 Interfund Transfers - Out 7 500 Student Financial Aid 7 600 Other Payments to Students 7 700 Contingencies/Escrow Accounts 7 800 Unappropriated Funds 7 900 Reserve for Contingencies 7 000 TOTAL OTHER OUTGO	\$	80,000 58,183 91,486 - - - 233,469		80,000 108,122 146,116 - - - 334,238 \$	80,000 70,913 98,884 - - - 249,797 \$	69,625 179,502
7 100 Debt Retirement (Long Term Debt) 7 200 Intra fund Transfers - Out 7 300 Interfund Transfers - Out 7 500 Student Financial Aid 7 600 Other Payments to Students 7 700 Contingencies/Escrow Accounts 7 800 Unappropriated Funds 7 800 Reserve for Contingencies		80,000 58,183 91,486		80,000 108,122 146,116	- 80,000 70,913 98,884 	69,62; 179,504
7100 Debt Retirement (Long Term Debt) 7200 Intra fund Transfers - Out 7300 Interfund Transfers - Out 7500 Student Financial Aid 7600 Other Payments to Students 7700 Contingencies/Escrow Accounts 7800 Unappropriated Funds 7900 Reserve for Contingencies 7000 TOTAL OTHER OUTGO	\$	80,000 58,183 91,486 - - - 233,469	\$	80,000 108,122 146,116 - - - 334,238 \$	80,000 70,913 98,884 - - - 249,797 \$	69,62: 179,504



OTHER FUND BUDGETS



DEBT SERVICE FUNDS

Debt Service Funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest. Debt Service Funds should be used if current financial resources are being accumulated for principal and interest payments on general long-term liabilities that will mature in future years. The district has issued two Certificates of Participation (COPs). Funds for debt payments on the 2003 COPs and 2009 COPs come from the Debt Service Fund, the Bookstore Fund, parking fees, and the Student Center Fee Fund.

The district has the following Debt Service Funds:

GO Bond Interest and Redemption Fund

COPs Repayment Fund



GO Bond Interest and Redemption Fund

The district passed a \$275 million General Obligation bond in November 2014. Debt payments will be made from this fund. The San Luis Obispo Tax Assessor will collect \$19.25 per \$100,000 of assessed value from property owners. The revenue collected will be deposited into this fund and annual debt payments will be made from this fund.

		APPROVED BUDGET 2015-16		ADJUSTED BUDGET 2015-16	UNAUDITED ACTUAL 2015-16	FINAL BUDGET 2016-17
Beginning Balance	\$	5,844,521	\$	5,844,521 \$	5,844,521	\$ 12,537,880
Income 8672 Homeowners' Property Tax Relief 8811 Tax Allocation, Secured Roll 8812 Tax Allocation, Supplemental Roll	\$	0 8,337,974 0	\$	63,703 \$ 9,101,198 96,928	63,703 9,101,198 96,928	\$ 65,000 9,100,000 100,000
8813 Tax Allocation, Unsecured Roll 8860 Interest, Investment Income		0 18,000		110 47,977	110 47,977	100 50,000
8890 Other Local Revenue TOTAL INCOME	\$	8,355,974	\$	541 9,310,457 \$	9,310,457	\$ 9,315,100
TOTAL INCOME & BEGINNING BALANCE	\$	14,200,495	\$	15,154,978 \$	15,154,978	\$ 21,852,980
Expenditures						
5340 Debt Administration 7130 Debt Retirement	\$	0 0	\$	0 \$ 0	0 :	\$ 0 7,905,000
7140 Debt Interest & Other Serv Chg 7150 Capital Lease Payments		2,617,098 0		3,571,580 0	2,617,098 0	2,810,996 0
7300 Interfund Transfers - Out TOTAL EXPENDITURES	\$	2,617,098	\$	0 3,571,580 \$	2,617,098	\$ 10,715,996
ENDING BALANCE, JUNE 30	\$	11,583,397	•	11,583,398 \$	12,537,880	11,136,984
TOTAL EXPENDITURES & ENDING BALANC	E <u>\$</u>	14,200,495		15,154,978 \$	15,154,978	21,852,980



COPs Repayment Fund

In July 2003, the San Luis Obispo County Community College District Financing Corporation issued \$3,325,000 of Certificates of Participation (COPs) with interest rates ranging from 1.10 percent to 3.80 percent. As of June 30, 2016, the principal balance outstanding is \$860,000. The notes mature through 2017. The 2003 COPs was used to refinance the 1997 COPs. The 1997 COPs proceeds were used to purchase an 82 acre site for the North County Campus and modular buildings.

In November 2009, the San Luis Obispo County Community College District Financing Corporation issued \$7,315,000 of Certificates of Participation (COPs) Series B Notes with interest rates ranging from 3.00 percent to 5.875 percent. As of June 30, 2016, the principal balance outstanding is \$6,770,000. The notes mature through November 2039. The proceeds of the notes were used to supplement State Grant funding for the Theater Arts Building, a parking lot for the Theater Arts Building, and a sewer maintenance project.

		APPROVED BUDGET 2015-16	ADJUSTED BUDGET 2015-16	UNAUDITED ACTUAL 2015-16	FINAL BUDGET 2016-17
Beginning Balance	\$	2,760,805 \$	2,760,805	\$ 2,760,805	\$ 2,188,367
Income					
8860 Interest		2,000	8,604	8,604	5,000
8981 Interfund Transfers-In	_	241,000	235,899	235,899	236,250
TOTAL INCOME	\$	243,000 \$	244,503	\$ 244,503	\$ 241,250
TOTAL INCOME & BEGINNING BALANCE	\$	3,003,805 \$	3,005,308	\$ 3,005,308	\$ 2,429,617
Expenditures					
5340 Debt Administration	\$	10,825 \$	10,825	\$ 5,775	\$ 5,775
7130 Debt Retirement		395,000	395,000	395,000	410,000
7140 Debt Interest & Other Serv Chg		416,167	417,670	416,166	401,399
7150 Capital Lease Payments		0	0	0	0
7300 Interfund Transfers - Out		0	0	0	0
TOTAL EXPENDITURES	\$	821,992 \$	823,495	\$ 816,941	\$ 817,174
ENDING BALANCE, JUNE 30	\$	2,181,813 \$	2,181,813	\$ 2,188,367	\$ 1,612,443
TOTAL EXPENDITURES & ENDING BALANCE	E <u>\$</u>	3,003,805 \$	3,005,308	\$ 3,005,308	\$ 2,429,617



SPECIAL REVENUE FUNDS

Special Revenue Funds account for the proceeds of special revenue sources whose expenditures are legally restricted. Special Revenue Funds encompass activities not directly related to the educational program of the college, but that provide a service to students (such as the Children's Center). Such activities may provide non-classroom or laboratory experience for students and incidentally create goods or services that may be sold. In the process of creating the incidental goods or services, expenditures are incurred in addition to those necessary solely for the educational benefits of students. These expenditures are charged against revenue received as a direct result of the operations. Other instructional expenses are accounted for as part of the General Fund.

The district has the following Special Revenue Funds:

Children's Center Funds



CHILDREN'S CENTER FUND

The district maintains a licensed Children's Center on both the San Luis Obispo and North County sites. The San Luis Obispo Children's Center has two preschool classrooms and one toddler classroom. The North County Children's Center has one preschool classroom and one toddler classroom. The centers are used as a laboratory by students studying Early Childhood Education. The Children's Center provides childcare services for Cuesta College students to allow them to pursue their educational goals. The Children's Center is self-funded and does not require General Fund assistance.

		APPROVED BUDGET 2015-16	ADJUSTED BUDGET 2015-16	UNAUDITED ACTUAL 2015-16	FINAL BUDGET 2016-17
Beginning Balance	\$	40,402	\$ 40,402	\$ 40,402	\$ 1,217
Income					
8690 Other State Revenue	\$	0	\$ 356	\$ 356	\$ 0
8820 Contributions, Gifts, Grants		0	19,779	19,779	0
8850 Rents and Leases		22,800	5,400	5,400	5,400
8860 Interest		150	15	15	25
8871 Child Development Services		330,000	313,515	313,515	365,000
8890 Other Local Income		0	37,832	37,832	35,000
8981 Interfund Transfers-In	_	0	0	0	0
TOTAL INCOME	\$	352,950	\$ 376,897	\$ 376,897	\$ 405,425
TOTAL INCOME & BEGINNING BALANCE	\$	393,352	\$ 417,299	\$ 417,299	\$ 406,642
Expenditures					
2000 Classified Salaries	\$	250,269	\$ 250,547	\$ 289,734	\$ 290,000
3000 Benefits		95,489	96,697	96,697	95,489
4000 Supplies and Materials		5,000	12,383	12,383	10,000
5000 Other Operating Expenses		2,192	15,591	15,591	10,000
6000 Capital Outlay	_	0	1,677	1,677	0
TOTAL EXPENDITURES	\$	352,950	\$ 376,895	\$ 416,082	\$ 405,489
ENDING BALANCE, JUNE 30	_	40,402	40,404	1,217	1,153
TOTAL EXPENDITURES & ENDING BAL	\$_	393,352	\$ 417,299	\$ 417,299	\$ 406,642



CAPTIAL PROJECTS FUNDS

Capital Projects Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities and other capital projects (other than those financed by proprietary and fiduciary funds). Resources accumulated for future acquisitions or construction of capital projects are recorded in this fund.

The district has the following Capital Projects Funds:

Capital Projects Fund

2014 General Obligation Bond Project Fund



CAPITAL PROJECTS FUND

The Capital Projects Fund is used to account for the accumulation and expenditure of monies for the acquisition or construction of significant capital outlay items and Scheduled Maintenance projects that are not funded by State grants or construction bonds. The district transfers \$375,000 annually from the General Fund as the district's Scheduled Maintenance required match and to fund non-reimbursable capital projects.

	APPROVED BUDGET 2015-16	ADJUSTED BUDGET 2015-16	UNAUDITED ACTUAL 2015-16	FINAL BUDGET 2016-17
Beginning Balance	\$ 1,167,065	\$ 1,167,065	\$ 1,167,065	\$ 504,806
Income				
8652 Scheduled Maint & Special Repair	\$ 461,729	\$ 461,729	\$ 461,729	\$ 559,048
8690 Other State Revenues	0	203,859	203,859	200,000
8820 Contributions, Gifts, Grants	0	0	0	0
8860 Interest	3,500	8,172	8,172	5,000
8890 Other Local Revenues	50,000	69,454	69,454	50,000
8981 Interfund Transfer-In	375,000	375,000	375,000	375,000
TOTAL INCOME	\$ 890,229	\$ 1,118,214	\$ 1,118,214	\$ 1,189,048
TOTAL INCOME & BEGINNING BALANCE	\$ 2,057,294	\$ 2,285,279	\$ 2,285,279	\$ 1,693,854
Expenditures				
4000 Supplies and Materials	\$ 0	\$ 0	\$ 0	\$ 0
5000 Other Operating Expenses	1,557,294	1,548,596	1,543,791	1,193,854
6000 Capital Outlay	0	236,683	236,682	0
7000 Other Outgo	0	0	0	0
TOTAL EXPENDITURES	\$ 1,557,294	\$ 1,785,279	\$ 1,780,473	\$ 1,193,854
ENDING BALANCE, JUNE 30	\$ 500,000	\$ 500,000	\$ 504,806	\$ 500,000
TOTAL EXPENDITURES & ENDING BALANCE	\$ 2,057,294	\$ 2,285,279	\$ 2,285,279	\$ 1,693,854



2014 General Obligation Bond Project Fund

The District passed a \$275 million General Obligation bond in November 2014. The bonds will be issued in four separate series over a twelve-year period. The first series of bonds was issued in March 2015 for a total of \$75 million and deposited into this fund. The proceeds will be used for construction of the North County Campus Center and San Luis Obispo Campus Instructional Building, repairs and upgrades, technology improvements, and the retirement of the 2006 Certificates of Participation.

		APPROVED BUDGET 2015-16	ADJUSTED BUDGET 2015-16	UNAUDITED ACTUAL 2015-16	FINAL BUDGET 2016-17
Beginning Balance	\$	58,847,561 \$	58,847,561 \$	58,847,561 \$	49,032,236
Income					
8860 Interest	\$	100,000 \$	291,673 \$	291,673 \$	250,000
8890 Other Local Revenues		0	300	300	0
8941 Sale of Bonds		0	0	0	0
TOTAL INCOME	\$	100,000 \$	291,973 \$	291,973 \$	250,000
TOTAL INCOME & BEGINNING BALANCE	\$	58,947,561 \$	59,139,534 \$	59,139,534 \$	49,282,236
Expenditures					
2000 Classified Salaries	\$	0 \$	87,472 \$	87,472 \$	120,000
3000 Benefits		0	27,431	27,431	50,000
4000 Supplies and Materials		0	1,587	1,587	2,000
5000 Other Operating Expense & Svc		0	5,904,161	5,904,161	6,000,000
6000 Capital Outlay		25,000,000	19,171,321	4,086,647	35,000,000
7000 Interfund Transfers - Out	_	0	0	0	0
TOTAL EXPENDITURES	\$	25,000,000 \$	25,191,972 \$	10,107,298 \$	41,172,000
ENDING BALANCE, JUNE 30	\$	33,947,561 \$	33,947,562 \$	49,032,236 \$	8,110,236
TOTAL EXPENDITURES & ENDING BALANCE	\$	58,947,561 \$	59,139,534 \$	59,139,534 \$	49,282,236



ENTERPRISE FUNDS

Enterprise Funds are used to account for an operation when it is the intent of the governing board to operate as a business and to account for its total operating costs (direct and indirect, including depreciation). Such costs are financed or recovered primarily through user charges. Enterprise Funds may also be used when the periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

The district has the following Enterprise Funds:

Bookstore Fund



BOOKSTORE FUND

The Cuesta College Bookstore is an auxiliary organization that operates as an enterprise fund of the district. It is a self-supporting unit that accounts for all assets and liabilities in procuring revenue and conforms to generally accepted accounting principles (GAAP) and auditing standards. The Bookstore is managed by a director and is under the direction of the Vice President of Administrative Services. It is governed by district Board policy and its annual budget is approved by the Board of Trustees. The Bookstore operates two stores, one on the San Luis Obispo campus and one on the North County Campus.

	,	APPROVED BUDGET 2015-16	UNAUDITED ACTUAL 2015-16	FINAL BUDGET 2016-17
Operating Revenues				
Sales	\$	2,557,400 \$	2,238,116 \$	2,383,400
TOTAL OPERATING REVENUES	\$	2,557,400 \$	2,238,116 \$	2,383,400
Operating Expenses				
Classified Salaries	\$	445,452 \$	483,612 \$	461,636
Employee Benefits	·	110,000	130,352	121,500
Books and Supplies		1,749,345	1,639,332	1,669,585
Services and Other Operating Expenditures		83,400	106,506	105,900
Depreciation		2,000	2,724	2,000
Capital Outlay		4,000	0	4,000
TOTAL OPERATING EXPENSES	\$	2,394,197 \$	2,362,526 \$	2,364,621
OPERATING INCOME (LOSS)	\$_	163,203 \$	(124,410)	18,779
Nonoperating Revenues (Expenses)				
Interest Income	\$	1,500 \$	704 \$	1,500
Miscellaneous Revenues	·	3,000	84,229	130,445
Miscellaneous Expenses		(45,500)	(13,503)	(56,300)
Capital Outlay				
Operating Transfers In				
Operating Transfers Out		(86,000)	(86,000)	(86,000)
TOTAL NONOPERATING REVENUES (EXPENSES)	\$	(127,000) \$	(14,570) \$	(10,355)
NET PROFIT (LOSS)	\$_	36,203	(138,980)	8,424
RETAINED EARNINGS, BEGINNING OF YEAR	\$_	581,443 \$	581,443 \$	442,463
RETAINED EARNINGS, END OF YEAR	\$ <u></u>	617,646 \$	442,463 \$	450,887



INTERNAL SERVICE FUNDS

Internal Service Funds are used to account for the financing of goods or services provided by one department or organizational unit to other units on a cost-reimbursement. While the use of Internal Service Funds is not required under GAAP, they may be useful to identify and manage costs associated with particular services (e.g., self-insurance programs, duplicating and printing services, data processing, purchasing, motor pools, and central stores) and allocating such costs to user departments. By using the full accrual basis of accounting and flow of economic resources measurement focus, they can measure and recover the full cost, including depreciation of fixed assets, of providing goods and services.

The district has the following Internal Service Funds:

Property and Liability Self Insurance Fund

Dental Self Insurance Fund



PROPERTY AND LIABILITY FUND

The district is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The district is contracted with the Bay Area Community College District Joint Powers Authority for property and liability insurance coverage. There is a district cost of a \$10,000 deductible per claim. Settlement claims have not exceeded this commercial coverage in any of the past three years.

		APPROVED BUDGET 2015-16		ADJUSTED BUDGET 2015-16		UNAUDITED ACTUAL 2015-16		FINAL BUDGET 2016-17
Beginning Balance	\$_	50,000	\$	50,000	\$	50,000	\$	50,000
Income 8860 Interest	\$	100	¢	293	©	293	¢	300
8878 Insurance	Ψ	0	\$	293	\$	293	\$	0
8981 Interfund Transfer-In		0	Ψ	0	Ψ	0	Ψ	0
TOTAL INCOME	\$	100	\$	293	\$	293	\$	300
TOTAL INCOME & BEGINNING BALANCE	\$_	50,100	\$	50,293	\$	50,293	\$	50,300
Expenditures								
4000 Supplies and Materials	\$	0	\$	0	\$	0	\$	0
5000 Other Operating Expenses	-	6,000	•	5,900	-	0		6,000
6000 Capital Outlay		6,000		6,000		0		6,000
7000 Other Outgo		0		293		293		0
TOTAL EXPENDITURES	\$	12,000	\$	12,193	\$	293	\$	12,000
ENDING BALANCE, JUNE 30	\$	38,100	\$	38,100	\$	50,000	\$	38,300
TOTAL EXPENDITURES & ENDING BALANCE	= \$_	50,100	\$	50,293	\$	50,293	\$	50,300



DENTAL SELF-INSURANCE FUND

The district's dental benefits are contracted with the California Schools Dental Coalition, a Joint Powers Authority (JPA). Employee dental deductions are deposited into this fund. The JPA charges the district an estimated monthly amount for estimated claims. The JPA processes the dental claims and future monthly charges are adjusted based on claim history.

		APPROVED BUDGET 2015-16	ADJUSTED BUDGET 2015-16	UNAUDITED ACTUAL 2015-16	FINAL BUDGET 2016-17
Beginning Balance	\$_	297,254	\$ 297,254	\$ 297,254	\$ 262,501
Income					
8830 Contracted Services	\$	425,000	\$ 437,550	\$ 437,550	\$ 425,000
8860 Interest		50	10	10	50
8890 Other Local Income	_	0	0	0	0
TOTAL INCOME	\$	425,050	\$ 437,560	\$ 437,560	\$ 425,050
TOTAL INCOME & BEGINNING BALANCE	\$	722,304	\$ 734,814	\$ 734,814	\$ 687,551
Expenditures					
5000 Other Operating Expenses	\$	425,000	\$ 437,510	\$ 472,313	\$ 450,000
TOTAL EXPENDITURES	\$	425,000	\$ 400,757	\$ 472,313	\$ 450,000
ENDING BALANCE, JUNE 30	\$	297,304	\$ 334,057	\$ 262,501	\$ 237,551
TOTAL EXPENDITURES & ENDING BALANCE	= \$_	722,304	\$ 734,814	\$ 734,814	\$ 687,551



TRUST FUNDS

Trust funds are used to account for assets held on behalf of another party in which the district has some discretionary authority for decision making or responsibility for approving expenditures.

Trust funds are appropriate when one or more of the following conditions are present:

- There is an agreement granting the district discretionary authority.
- There are contractual or regulatory conditions restricting the use of the funds or requiring the district to exercise a management role or report the results of operations in its financial statements.
- There is a compelling reason to measure operations (revenues, expenditures/expenses, and fund balance) and report the results in the district's financial statements. Examples of compelling reasons may include the materiality of the revenues and expenditures/expenses, or the usefulness of the information to the readers of the financial statements.

The district has the following Trust Funds:

Associated Students of Cuesta College Trust Fund

Student Representation Fee Trust Fund

Student Center Fee Trust Fund

Student Financial Aid Trust Fund

Scholarship and Loan Trust Fund

Co-Curricular Trust Fund



ASSOCIATED STUDENTS OF CUESTA COLLEGE TRUST FUND

The Associated Students of Cuesta College (ASCC) operates as an Associated Students Trust Fund of the district, as provided in Section 7665 of the Education Code. The program is managed by the Coordinator of Student Development and Activities and the Vice President of Student Services. ASCC has its own constitution and bylaws. Student funds are managed in accordance with district procedures. Student representatives decide how funds are to be used for the benefit of the students of Cuesta College.

The Associated Students of Cuesta College generate funds through an association fee of \$10 per student, per semester. Additional funds are raised through cafeteria commissions, interest income, and other fundraising activities. The ASCC budget serves as support for campus programs: athletics, performing and fine arts, child care, tutorial, transportation, job placement services, the student newspaper, book loans, and grants.

		APPROVED BUDGET 2015-16	ADJUSTED BUDGET 2015-16	UNAUDITED ACTUAL 2015-16	FINAL BUDGET 2016-17
Beginning Balance	\$	219,509 \$	219,509 \$	219,509 \$	215,969
Income					
8840 Sales and Commissions	\$	15,000 \$	15,000 \$	17,378 \$	15,000
8860 Interest		200 \$	200	1,439	600
8886 ASCC Fees		82,000	82,000	82,199	81,000
8890 Other Local Revenue	_	200	200	80	100
TOTAL INCOME	\$	97,400 \$	97,400 \$	101,096 \$	96,700
TOTAL INCOME & BEGINNING BALANCE	\$	316,909 \$	316,909 \$	320,605 \$	312,669
Expenditures					
2000 Classified Salaries	\$	37,000 \$	37,000 \$	24,160 \$	39,000
3000 Benefits		3,000	3,000	93	3,000
4000 Supplies and Materials		20,198	20,198	5,310	26,640
5000 Other Operating Expenses		76,525	76,525	74,828	68,550
6000 Capital Outlay	_	0	0	245	0
TOTAL EXPENDITURES	\$	136,723 \$	136,723 \$	104,636 \$	137,190
		\$	\$	\$	
ENDING BALANCE, JUNE 30	\$	180,186 \$	180,186 \$	215,969 \$	175,479
TOTAL EXPENDITURES & ENDING BALANCE	\$	316,909 \$	316,909 \$	320,605 \$	312,669



STUDENT REPRESENTATION TRUST FUND

A vote of the students authorized the collection of a mandatory \$1 Student Representation Fee from every credit student each term. Uses of the funds include advocacy training, meeting with other student leaders and elected officials, and necessary supplies to support students in their advocacy and lobbying efforts.

	APPROVED BUDGET 2015-16	ADJUSTED BUDGET 2015-16	UNAUDITED ACTUAL 2015-16	FINAL BUDGET 2016-17
Beginning Balance	\$ 65,001	\$ 65,001	\$ 65,001	\$ 61,031
<u>Income</u>				
8860 Interest	\$ 100	\$ 100	\$ 388	\$ 200
8884 Student Rep Fee	19,000	19,000	17,288	17,500
TOTAL INCOME	\$ 19,100	\$ 19,100	\$ 17,676	\$ 17,700
TOTAL INCOME & BEGINNING BALANCE	\$ 84,101	\$ 84,101	\$ 82,677	\$ 78,731
Expenditures				
4000 Supplies and Materials	\$ 5,500	\$ 5,500	\$ 8	\$ 5,000
5000 Other Operating Expenses	42,800	42,800	21,638	44,000
7000 Other Outgo	0	0	0	0
TOTAL EXPENDITURES	\$ 48,300	\$ 48,300	\$ 21,646	\$ 49,000
ENDING BALANCE, JUNE 30	\$ 35,801	\$ 35,801	\$ 61,031	\$ 29,731
TOTAL EXPENDITURES & ENDING BALANCE	\$ 84,101	\$ 84,101	\$ 82,677	\$ 78,731



STUDENT CENTER FEE TRUST FUND

Students voted in 1990 to authorize the collection of a Student Center Fee to build a student center. The fee is \$1 per unit up to \$10 maximum per year. The district issued Certificates of Participation (COPs) in 1991 to pay for the construction of the building of the Student Center. The district is responsible for the building and uses the revenue from the Student Center Fees to make the semiannual COPs payments. The district collects approximately \$70,000 a year in Student Center Fees.

		APPROVED BUDGET 2015-16	ADJUSTED BUDGET 2015-16	UNAUDITED ACTUAL 2015-16	FINAL BUDGET 2016-17
Beginning Balance	\$	0	\$ 0	\$ 0	\$ 0
Income					
8860 Interest	\$	200	\$ 367	\$ 367	\$ 250
8883 Student Center Fee		74,800	69,532	69,532	70,000
TOTAL INCOME	\$	75,000	\$ 69,899	\$ 69,899	\$ 70,250
TOTAL INCOME & BEGINNING BALANCE	\$	75,000	\$ 69,899	\$ 69,899	\$ 70,250
Expenditures					
7000 Other Outgo	\$	75,000	\$ 69,899	\$ 69,899	\$ 70,250
TOTAL EXPENDITURES	\$	75,000	\$ 69,899	\$ 69,899	\$ 70,250
ENDING BALANCE, JUNE 30	\$	0	\$ 0	\$ 0	\$ 0
TOTAL EXPENDITURES & ENDING BALANCE	E \$	75,000	\$ 69,899	\$ 69,899	\$ 70,250



STUDENT FINANCIAL AID TRUST FUND

The Student Financial Aid Trust Fund is used to account for the deposit and direct payment of government-funded student financial aid.

	APPROVED BUDGET 2015-16	ADJUSTED BUDGET 2015-16	UNAUDITED ACTUAL 2015-16	FINAL BUDGET 2016-17
Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 0
Income				
8150 Student Financial Aid	\$ 9,500,000	\$ 11,638,672	\$ 11,638,672	\$ 10,000,000
8659 Other Reimb Categorical Program	400,000	746,331	746,331	500,000
8860 Interest	0	0	0	0
TOTAL INCOME	\$ 9,900,000	\$ 12,385,003	\$ 12,385,003	\$ 10,500,000
TOTAL INCOME & BEGINNING BALANCE	\$ 9,900,000	\$ 12,385,003	\$ 12,385,003	\$ 10,500,000
Expenditures				
7300 Interfund Transfers-Out	\$ 0	\$ 0	\$ 0	\$ 0
7510 Student Financial Aid	9,900,000	12,385,003	12,385,003	10,500,000
TOTAL EXPENDITURES	\$ 9,900,000	\$ 12,385,003	\$ 12,385,003	\$ 10,500,000
ENDING BALANCE, JUNE 30	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL EXPENDITURES & ENDING BALANCE	\$ 9,900,000	\$ 12,385,003	\$ 12,385,003	\$ 10,500,000



SCHOLARSHIP AND LOAN TRUST FUND

The Scholarship and Loan Trust Fund is used to account for gifts, donations, bequests, and other devices which are to be used for scholarships or for grants in aid and loans to students. Scholarship accounts are set up with the Cuesta College Foundation, awarded through Financial Aid, and processed to students through this Fund. Educational loans are also passed through this fund to students.

		APPROVED BUDGET 2015-16		ADJUSTED BUDGET 2015-16		UNAUDITED ACTUAL 2015-16		FINAL BUDGET 2016-17
Beginning Balance	\$	0	\$	0	\$	0	\$	0
Income Operational State of the second		450,000		505 574		505 574		500 000
8820 Contributions, gifts, grants 8860 Interest		450,000 0		525,574 0		525,574 0		500,000 0
TOTAL INCOME	\$	450,000	\$	525,574	\$	525,574	\$	500,000
TOTAL INCOME & BEGINNING BALANCE	\$	450,000	\$	525,574	\$	525,574	\$	500,000
Expenditures								
7300 Interfund Transfers-Out	\$	0	\$	0	\$	0	\$	0
7530 Student Scholarships	Ť	450,000	,	525,574	Ť	525,574	•	500,000
TOTAL EXPENDITURES	\$	450,000	\$	525,574	\$	525,574	\$	500,000
ENDING BALANCE, JUNE 30	\$	0	\$	0	\$	0	\$	0
TOTAL EXPENDITURES & ENDING BALANC	E\$	450,000	\$	525,574	\$	525,574	\$	500,000



CO-CURRICULAR TRUST FUND

The Co-Curricular Trust Fund is used to account for activities and events that are an extension of classroom instruction or related college programs.

		APPROVED BUDGET 2015-16	ADJUSTED BUDGET 2015-16	UNAUDITED ACTUAL 2015-16		FINAL BUDGET 2016-17
Beginning Balance	\$	321,687	\$ 321,687	\$ 321,687 \$	5	220,443
Income						
8800 Local Revenue	\$	400,000	\$ 369,877	\$ 369,877 \$;	400,000
8900 Other Financing Sources		0	52,000	52,000		0
TOTAL INCOME	\$	400,000	\$ 421,877	\$ 421,877 \$	5	400,000
TOTAL INCOME & BEGINNING BALANCE	\$	721,687	\$ 743,564	\$ 743,564 \$;	620,443
Expenditures						
2000 Classified Salaries	\$	0	\$ 32,644	\$ 32,644 \$	6	0
3000 Benefits		0	1,690	1,690		0
4000 Supplies and Materials		0	63,749	63,749		0
5000 Other Operating Expenses		400,000	256,399	357,643		400,000
6000 Capital Outlay		0	3,203	3,203		0
7000 Other Outgo	_	0	64,192	64,192		0
TOTAL EXPENDITURES	\$	400,000	\$ 421,877	\$ 523,121 \$	5	400,000
ENDING BALANCE, JUNE 30	\$	321,687	\$ 321,687	\$ 220,443 \$	5	220,443
TOTAL EXPENDITURES & ENDING BALANC	E\$	721,687	\$ 743,564	\$ 743,564 \$;	620,443



AGENCY FUNDS

Agency funds differ from trust funds in the degree of discretion that may be exercised. In agency funds, the agreement or instrument allows the district or college little or no discretion. As a result, agency funds are purely custodial in nature (i.e., assets equal liabilities; no fund equity exists). Agency funds are appropriate when all of the following conditions are present:

- There is an agreement granting the district little or no discretionary authority.
- There are no contractual or regulatory conditions restricting the use of the funds or requiring the district to exercise a management role or report the results of operations in its financial statements.
- There is no compelling reason to measure operations (revenues, expenditures/expenses, and fund balance) and report the results in the district's financial statements. Examples of compelling reasons may include the materiality of the revenues and expenditures/expenses, or the usefulness of the information to the readers of the financial statements.

The district has the following Agency Funds:

Student Clubs Agency Fund



STUDENT CLUBS AGENCY FUND

The Student Clubs Trust fund is used to account for student clubs. Student Clubs are approved by the Associated Students of Cuesta College and have a faculty advisor.

		APPROVED BUDGET 2015-16	ADJUSTED BUDGET 2015-16	UNAUDITED ACTUAL 2015-16	FINAL BUDGET 2016-17
Beginning Balance	\$_	16,592	\$ 16,592	\$ 16,592	\$ 18,975
Income 8800 Local Revenue TOTAL INCOME	\$ \$	10,000	 12,657 12,657	12,657 12,657	 10,000
TOTAL INCOME & BEGINNING BALANCE	\$	26,592	\$ 29,249	\$ 29,249	\$ 28,975
Expenditures 2000 Classified Salaries 3000 Benefits 4000 Supplies and Materials 5000 Other Operating Expenses 6000 Capital Outlay TOTAL EXPENDITURES ENDING BALANCE, JUNE 30	\$	0 0 0 10,000 0 10,000	\$ 0 0 2,226 10,431 0 12,657	\$ 0 0 2,226 8,048 0 10,274	0 0 0 10,000 0 10,000
TOTAL EXPENDITURES & ENDING BALANC	E\$	26,592	29,249	29,249	 28,975

