## San Luis Obispo County Community College District



## Final Budget 2016-2017

# San Luis Obispo County Community College District Vision, Mission, and Values 

## College Mission

Cuesta College is an inclusive institution that inspires a diverse student population to achieve their educational goals.

We effectively support students in their efforts to improve foundational skills, earn certificates or associate degrees, transfer to four-year institutions, and advance in the workforce.

Through innovative and challenging learning opportunities, Cuesta College enhances lives by promoting cultural, intellectual, personal, and professional growth. We prepare students to become engaged citizens in our increasingly complex communities and world.

## Vision

Cuesta College is dedicated to accessible, high-quality education for the support and enhancement of student success, professional development, and the community we serve.

## Values

Access - Success - Excellence

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## Annual Budget Process

The budget development process begins with the development of budget assumptions. The budget assumptions are central to the budget development process and guide the allocation of resources. From February through April, budget assumptions are developed for the next Fiscal Year. The Planning and Budget Committee approves budget assumptions in May to be used to develop the budget for the next Fiscal Year.

Information from a variety of sources is considered in the development of the budget including:

- Institutional Goals and Institutional Objectives;
- Priorities identified through the Institutional Program Planning and Review process;
- Mandates from external agencies; and
- Status of long-term obligations.

During early spring, Units identify and prioritize needs for staffing, facilities, services, and equipment. These unit-level requests for resources are submitted on the Annual Program Planning Worksheet as part of the Institutional Program Planning and Review process. High-priority needs will be funded at the unit level if possible. The Annual Program Planning Worksheets are combined at the Cluster level and are once again prioritized. High-priority needs will be funded at the Cluster level if possible.

During the spring, the Planning and Budget Committee determines the number of one-time requests that each Cluster may present during the One-time Institutional Prioritization Process. All Clusters submit their list of unfunded, prioritized needs to the Planning and Budget Committee each March. In the Fall, the Planning and Budget Committee will recommend that unencumbered funds from the previous Fiscal Year be used to fund the prioritized list, or recommend that the unencumbered funds be saved for contingencies.

During the spring the Planning and Budget Committee determines the number of requests that each Cluster may present for the Ongoing Institutional Prioritization Process. All Clusters submit their list of prioritized on-going needs to the Planning and Budget Committee each March. In order to fund these on-going requests, the Planning and Budget Committee may recommend that new funding sources be used (if available) or that the administration identify current funding sources in order to remain revenue neutral.

During the spring, the Planning and Budget Committee receives a prioritized list of technology needs from the Technology Committee. The Planning and Budget Committee then determines which Technology needs will be funded from the Technology line item in the budget using the Technology Prioritization Process.

All prioritized requests will be aggregated into a final Prioritized Institutional List to indicate relative needs between the three Prioritization Processes.

## One-time Institutional Prioritization Process

The Planning and Budget Committee establishes the number of requests that each cluster may present during its meeting in March. After that time, Cluster managers are informed about the maximum number of requests to present. They will also be given a Prioritization Form to fill out for each request. This form will be used by the co-chairs to complete a Resource Allocation Rubric
for each request. Using a 60-point scale, this rubric weighs each request based on the following criteria:

1. The contribution this proposal will make toward the achievement of Institutional Goals and/or Institutional Objectives;
2. An outcome based on the measurement of student learning outcomes or administrative services outcomes;
3. Data in the Institutional Program Planning and Review;
4. List of recommended priorities from each Unit and Cluster; and
5. Health or safety concerns;

Once this process is complete, Cluster managers will present a narrative to the Planning and Budget Committee for subjective ranking. The Planning and Budget Committee will receive the ranking generated from the co-chairs' use of the Resource Allocation Rubric on the Subjective Ranking Form. To determine the final order, the points from the Resource Allocation Rubric will be combined with the Subjective Ranking, weighting them equally. The results of this process are presented to the Planning and Budget Committee on or before the following Planning and Budget Committee meeting. The process will be assessed annually.

## On-going Institutional Prioritization Process

The Planning and Budget Committee establishes the number of requests that each cluster may present during its meeting in March. After that time, Cluster managers are informed about the maximum number of requests to present. They will also be given a Prioritization Form to fill out for each request. This form will be used by the co-chairs to complete a Resource Allocation Rubric for each request. Using a 60 -point scale, this rubric weighs each request based on the following criteria:

1. The contribution this proposal will make toward the achievement of Institutional Goals and/or Institutional Objectives;
2. An outcome based on the measurement of student learning outcomes or administrative services outcomes;
3. Data in the Institutional Program Planning and Review;
4. List of recommended priorities from each Unit and Cluster; and
5. Health or safety concerns;

Once this process is complete, Cluster managers will present a narrative to the Planning and Budget Committee for subjective ranking. The Planning and Budget Committee will receive the ranking generated from the co-chairs' use of the Resource Allocation Rubric on the Subjective Ranking Form. To determine the final order, the points from the Resource Allocation Rubric will be combined with the Subjective Ranking, weighting them equally. The results of this process are presented to the Planning and Budget Committee on or before the following Planning and Budget Committee meeting. The process will be assessed annually.

## Technology Prioritization Process

The Planning and Budget Committee establishes the number of requests that each cluster may present during its meeting in March. After that time, Cluster managers are informed about the maximum number of requests to present. They will also be given a Prioritization Form to fill out for each request. This form will be used by the co-chairs to complete a Resource Allocation Rubric
for each request. Using a 60-point scale, this rubric weighs each request based on the following criteria:

1. The contribution this proposal will make toward the achievement of Institutional Goals and/or Institutional Objectives;
2. An outcome based on the measurement of student learning outcomes or administrative services outcomes;
3. Data in the Institutional Program Planning and Review;
4. List of recommended priorities from each Unit and Cluster; and
5. Health or safety concerns;

Once this process is complete, Cluster managers will present a narrative to the Planning and Budget Committee for subjective ranking. The Planning and Budget Committee will receive the ranking generated from the co-chairs' use of the Resource Allocation Rubric on the Subjective Ranking Form. To determine the final order, the points from the Resource Allocation Rubric will be combined with the Subjective Ranking, weighting them equally. The results of this process are presented to the Planning and Budget Committee on or before the following Planning and Budget Committee meeting. The process will be assessed annually.

## ASSUMPTIONS FOR DEVELOPING THE 2016-2017 BUDGET

 (As recommended by the Planning and Budget Committee on May 17, 2016)The district's budget will:
Be balanced
Assume revenue will be based on 8,220 FTES and the effects on various funding sources
Reflect the 2016-2017 State Budget

- Recognize any increase/decrease in state funding
o Increase in Base Allocation \$559,013
o Payment on past due State Mandated Cost Reimbursements \$774,324 ONE-TIME
o Deferred Maintenance \& Instructional Equipment $\$ 1,368,963$
- Include an escrow account for predicted budget shortfalls, i.e., property tax, RDA funding, student fees, restoration
- Recognize a COLA of $0 \%$
- Recognize a deficit factor of $0.5 \%$

Incorporate the assumptions of the Five Year Budget Projections
Carry over FY2015-2016 balances as recommended by the Planning and Budget Committee
Recognize changes in on-going, 2000, and 3000 (salaries and benefits) due to Step, Column and other movement

- Recognize increase/decrease in PERS from 11.85\% to 13.888\%
- Recognize increase in STRS from $10.73 \%$ to $12.58 \%$
- Recognize a decrease in Worker's Compensation Insurance premium from $1.02 \%$ to $0.96 \%$
- Assume an inflationary factor of $1.0 \%$ for Operational Expenses (5000)
- Budget current on-going district obligations that have not been previously budgeted
- Increase level of district match for categorical programs when required
o Recognize district match of $\$ 8,534$ for DSPS D/HH
o Increase district match for EOPS by $\$ 17,208$
- Increase the district match for categorical programs by the proportionate amount of any salary increases approved for employee groups
- Budget for long-term obligations


## Recognize Legal, Financial and Statutory Requirements

The district will develop a budget that:

- maintains at least a six percent ( $6 \%$ ) reserve of state and local revenue in the General Fund;
- meets the fifty percent ( $50 \%$ ) law, i.e., at least $50 \%$ of the current expense of education is allocated to instructional salary and benefits;
- provides for staffing levels required by the Board of Governors in relation to Title 5,

Chapter 4, Subchapter 3, Articles 1, 2, and 3. This statute is designed to ensure that districts are making good faith attempts to achieve the long-term goal of a seventy-five percent ( $75 \%$ ) to twenty-five percent ( $25 \%$ ) full-time to part-time faculty ratio; Fall 2015 was $56 \%$ FT to 44\% PT

- includes reasonable provisions to cover all known or projected liabilities to the district (e.g., accumulated vacation and sick leave, etc.); and
- meets all statutory and legally mandated income /expenditure requirements

Comply with the Education Protection Account (EPA) requirements for Prop 30 funds designated for instructional salaries

Not exceed the appropriations limit as calculated on the Gann Limit Worksheet

## 2016-2017 BUDGET CRITERIA

 (As recommended by the Planning and Budget Committee on May 17, 2016)
## The purpose of the district's budget is to provide:

- Students with a high-quality education
- The resources and support needed to deliver effective instruction
- The resources and support to facilitate the teaching- learning process
- The means to manage the district in an efficient and cost-effective way


## The criteria listed below will be used in developing the budget:

- Institutional Goals and Objectives
- Institutional Achievement Standards
- Priorities identified through the Institutional Program Planning and Review process
- Mandates from external agencies
- Long-term obligations
- Learning Outcomes (student, institutional, administrative)
- Guiding Principles for Budget Reductions due to Budget Shortfall
- Legal, financial or statutory requirements
- Procedural Guidelines


## 1. Institutional Goals and Objectives \& Institutional Achievement Standards

The district provides direct links between resource allocations and planning:

- The Institutional Program Planning and Review process includes the requirement that each unit addresses its contribution to the achievement of Institutional Goals and/or Institutional Objectives and Institutional Achievement Standards
- Requests for funding are prioritized by the Planning and Budget Committee using a rubric that gives higher scores to proposals that will contribute to the achievement of the Institutional Goals and Institutional Objectives
- The district has established an Institutional Objectives Fund. These funds are allocated based on the extent to which the funding will contribute to the achievement of an Institutional Objective


## 2. Priorities identified through the Institutional Program Planning and Review process

The Planning and Budget Committee uses the Resource Allocation Rubric to develop a recommendation of institutional priorities. The rubric weighs each request based on the extent the request is justified by:

- The contribution the proposed item will make toward the achievement of Institutional Goals and/or Institutional Objectives
- An outcome based on the measurement of learning outcomes (student, institutional, administrative)
- Data in the Institutional Program Planning and Review
- Health or safety concerns


## 3. Mandates from external agencies

The district will develop a budget that addresses mandates for external agencies

## 4. Long-term obligations

CUESTA
COLLEGE

## 5. Learning Outcomes (student, institutional, administrative)

6. Guiding Principles when addressing Budget Reductions due to Potential Budget Shortfalls (as adopted by Planning and Budget)

- Protect, to the extent possible, the core curriculum, programs and services needed to fulfill the mission of the district and for the California Community Colleges.
- Maintain student access and services throughout the district to the extent possible.
- Reduce, combine, suspend, or eliminate services, programs, positions, or other costs farthest from students, instruction, and the support needed for student success.
- Stay flexible, plan for contingencies, while recognizing that decisions at the state level may not be made in a timely manner. Acknowledge that all units must work together as a college.
- Communicate civilly; gather facts, weigh options, listen, and deliberate together when difficult choices must be made.
- Adhere to the district's governance process.


## 7. Legal, Financial and Statutory Requirements

The district will develop a budget that:

- Achieves and maintains at least a six percent (6\%) contingency reserve of state and local revenue in the General Fund
- Meets the fifty percent ( $50 \%$ ) law, i.e., at least $50 \%$ of the current expense of education is allocated to instructional salary and benefits
- Provides for staffing levels required by the Board of Governors in relation to Title 5, Chapter 4, Subchapter 3, Articles 1, 2, and 3. This statute is designed to ensure that districts are making good faith attempts to achieve the long-term goal of a seventy-five percent ( $75 \%$ ) to twenty-five percent ( $25 \%$ ) part-time faculty ration
- Includes reasonable provisions to cover all known or projected liabilities to the district (e.g., accumulated vacation, sick leave, etc.)
- Meets all statutory and legally mandated income and expenditure requirements


## 8. Procedural Guidelines

The district will develop a budget that:

- Is balanced
- Is based on planning that reflects both current and long-term district needs
- Makes steady progress upward correcting actual or anticipated structural budget issues (e.g. declining revenue, rising costs, lack of ongoing dollars to cover ongoing expenses, etc.)
- Has had campus community involvement and consideration during preparation
- Includes all contractually negotiated costs and expenses
- Reflects the state's economy
- Includes all known and projected increases in fixed costs; identifies significant but unfunded items not included in the budget
- Highlights unusual items and/or provides information on substantive changes from previous budgets
- Eliminates the structural deficit by annually projecting the trends of the increases to the 3000 account on a three-year basis, minimally, and including this projection as a budget assumption in the development of each year's annual budget. The rate of increase of the

3000s and the subsequent projected costs should be budgeted into each year's annual budget, accordingly

- Considers restructuring any long-term debt to minimize annual fiscal impact


## State Budget Overview

The 2016-17 Budget Act reflects a state economy in the midst of a modest cycle of economic expansion. Despite reasonable year-over-year revenue growth, the Governor continues to warn against overcommitting state resources during good times for fear of retraction when the state faces an inevitable economic downturn. The total state General Fund expenditures are estimated at $\$ 122.2$ billion, which is a $\$ 6.5$ billion increase over the 2015 Budget Act. The final budget includes a reserve for economic uncertainties of $\$ 1.8$ billion and the Rainy Fund has grown to $\$ 6.7$ billion.

While there are few economic indicators pointing toward a recession at the moment, the state's Department of Finance is projecting a return to budget deficits in the near future due to new state commitments. These commitments include an increase in the minimum wage, increases for developmental disability services, and a revised financing package for Medi-Cal. The Governor further notes that, at seven years, the current economic expansion is already two years longer than the average post-war recovery.

Key features of the Governor's proposal include paying down debt, enhancing the Rainy Day Fund, increased funding for education, investments in state infrastructure and deferred maintenance, emission reduction through Cap and Trade expenditures, and anti-drought efforts.

The District's final budget reflects the budget agreement reached between the Governor and Legislature and incorporates allocation details provided by the Chancellor's Office.

## California Community Colleges

The 2016-17 Budget Act assumes the K-14 Proposition 98 minimum guarantee of $\$ 71.9$ billion, which is a $\$ 3.5$ billion increase over the 2015-16 Budget Act. The increase is primarily due to the relative strength in the state's per capita income, which is a key component to the calculation of the guarantee. New allocations to community colleges are as follows:

## Ongoing Funds

- Cost of Living Adjustment - $0 \%$
- Enrollment Growth - $\$ 115$ million ( $2 \%$ statewide)
- Strong Workforce - $\$ 200$ million
- Operating Costs - $\$ 75$ million
- Career Technical Education - $\$ 48$ million
- Basic Skills - $\$ 30$ million
- Institutional Effectiveness - $\$ 10$ million
- CalWORKs - $\$ 8.7$ million
- Expanded broadband capacity - $\$ 5$ million (plus $\$ 7$ million one-time)
- Part-time Faculty Office hours - $\$ 3.6$ million

One-time Funds

- Mandate Backlog - $\$ 105.8$ million
- Deferred Maintenance \& Instructional Equipment - $\$ 184.5$ million
- Online Education - $\$ 20$ million
- Innovation Awards - $\$ 25$ million
- Statewide data security - $\$ 3$ million
- Zero-Textbook-Cost Degrees - $\$ 5$ million
- E-readers for incarcerated students - $\$ 3$ million

Other Funds

- Proposition 39 Funding - $\$ 49.2$ million
- Adult Education - $\$ 505$ million ( $\$ 5$ million is for statewide activities)


## Challenges Ahead for the District

- The ability to increase FTES in order to increase and/or stabilize revenues.
- Increasing rates for PERS and STRS.
- Avoiding commitment of one-time revenues for ongoing expenditures.
- Increased expenses with the adoption of the Health Care Reform Act in 2014.
- The rising cost of technology, service contracts, supplies, and facility maintenance.
- The ability to maintain required match on categorical funds.
- Compliance with the $50 \%$ Law.
- Threat of an economic slowdown.
- Phase out of Proposition 30. The sales tax component expires at the end of 2016, and the income tax portion expires at the end of 2018. Proposition 55 proposes to extend the income tax component until 2030, though there is no proposal to extend the increased sales tax.

Apportionment is the district's primary source of General Fund revenue. It's comprised of the district's basic allocation and funding per full-time equivalent students (FTES). The district receives funding per FTES up to its assigned workload (cap). The rates for fiscal year 2016-17 are \$5,004 for credit FTES, $\$ 3,009$ for non-credit FTES, and $\$ 5,004$ for Career Development and College Preparation (enhanced) FTES.

State apportionment is made up of property taxes, enrollment fees, Education Protection Account (Prop 30) and general apportionment. The structure of the 2016-2017 district budget of approximately $\$ 46.7$ million will be as follows:

| $\$ 41.4$ million Property tax (primarily paid in December and April) | $88.55 \%$ |
| :--- | ---: |
| 4.0 million Enrollment fees | $8.59 \%$ |
| 1.3 million Education Protection Account (Prop 30) (paid quarterly) | $2.86 \%$ |
| 0 dollars General Apportionment (paid per a monthly schedule) | $0 \%$ |
| $\$ 46.7$ million | $\mathbf{1 0 0 . 0 0 \%}$ |

The chart below shows the number of FTES earned each academic year.

## Full Time Equivalent Students (FTES) Actual Without Borrowing



The chart below shows the number of full time equivalent students (FTES) as reported to the Chancellor's Office. The district is able to report FTES for credit summer courses that start in one fiscal year but end in the following fiscal year in either fiscal year. In addition, if the district declines in a fiscal year, other than the years with state mandated workload reductions, the district is funded at the prior year level for one year. The chart shows the number of funded FTES for each year.

The Five Year Budget Reduction Plan assumed flat enrollment of 8,633 FTES for all five years. The district's FTES has dropped below the target. However, Cost of Living Adjustments (COLA) and increases in base apportionment have offset the reduction from lower funded FTES.

## Full Time Equivalent Students (FTES) Funded FTES



Each year the District sets the FTES targets for a five-year period. The Vice President of Administrative Services, Vice President of Academic Affairs, Vice President of Student Services and the Director of Institutional Research constitute a workgroup that convenes to review, revise as needed, and recommend the five-year FTES targets. The five-year period includes the current year and four additional years in parallel with the five-year budget projections. The targets are taken to the Enrollment Management Committee and the Planning and Budget Committee for review and feedback. The Superintendent/President provides final determination of the FTES targets. The chart below shows the FTES targets that were developed and approved in Spring 2016.

## FIESTargets

Developed Spring 2016

| Year | Leading Summer | Fall | Spring | Trailing Summer | Total <br> FIES | Funded FIES |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2015-16 | 687 | 3524 | 3475 | 534 | 8220 | 8220 |
| 2016-17* | 120 | 3500 | 3500 | 10 | 7130 | 8220 |
| 2017-18 | 670 | 3500 | 3500 | 550 | 8220 | 8220 |
| 2018-19* | 120 | 3535 | 3535 | 10 | 7200 | 8220 |
| 2019-20 | 670 | 3570 | 3570 | 550 | 8360 | 8360 |

## REVENUE

The district's unrestricted general fund revenues for 2016-2017 are approximately $\$ 52.2$ million. Approximately $90 \%$ of the district's total revenue is directly from apportionment. The remaining $10 \%$ is from other sources, (such as state lottery, interest, community program revenues, etc.) many of which are also based on FTES.

The chart below depicts the district's General Fund Unrestricted Revenues for 2016-2017:


## EXPENDITURES

This Budget incorporates the Budget Assumptions, the District's Long-Term Obligations, and the continued implementation of the 2013-2017 Five-Year Budget Reduction Plan adopted by the Board of Trustees on December 12, 2012 and April 10, 2013. In Fall 2016, the Planning and Budget Committee will make recommendations as to how to expend Lottery Funds, and any other new funding, against the district's 2016-2017 Resource Allocation Priority Lists (one-time, ongoing and/or technology).

The chart below depicts the district's General Fund Unrestricted Expenditures for 2016-2017:


## CalPERS and CalSTRS

Perhaps the most significant fiscal challenge the District faces over the next several years is accounting for the increased costs CalPERS and CalSTRS contribution rates. In 2013-14, the PERS contribution rate was $11.44 \%$ and the STRS contribution rate was $8.25 \%$. By 2020-21, these rates will grow to $19.10 \%$ and $20.40 \%$, respectively. From 2016-17 through 2020-21, we project increased costs of $\$ 2,850,000$ attributable to these rate increases. With tepid FTES growth and COLA projected over this time period, the district will need to budget carefully to absorb these costs.

## CalSTRS

The 2014-2015 State budget approved annual increases to the STRS employer rates from 20142015 to 2020-2021. The rate increased by $0.63 \%$ in 2014-2015 and will increase by $1.85 \%$ each year for the following 5 years. In the final year, 2020-2021, the rate increase will be $0.97 \%$. The chart below shows the increased cost to the district.

| PROJECIED INCREASESIN STRSEMPLOYER CONTRBUTIONS <br> (Assumes no increases in salaries) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2016-17 | FY2017-18 | FY2018-19 | FY2019-20 | FY2020-21 |
| 1.85\% | \$416,456 | \$416,456 | \$416,456 | \$416,456 | \$416,456 |
| 1.85\% |  | \$416,456 | \$416,456 | \$416,456 | \$416,456 |
| 1.85\% |  |  | \$416,456 | \$416,456 | \$416,456 |
| 1.85\% |  |  |  | \$416,456 | \$416,456 |
| 0.97\% |  |  |  |  | \$218,358 |
| TOTAL | \$416,456 | \$832,912 | \$1,249,368 | \$1,665,824 | \$1,884,182 |

## CalPERS

Each June the California Public Employees' Retirement System (CalPERS) Board meets to review the pool actuarial study to set the employer paid rates for the following fiscal year. For fiscal year 2016-17, the employer contribution rate increased from $11.847 \%$ to $13.888 \%$. In addition, CalPERS prepared estimated increases in future employer contribution rates over a five-year phase-in period. The chart below shows the estimated percentage increases and the corresponding fiscal impact of the increases to the District.

| PROEECTED INCREASESIN PERSEMPLOYER CONTRBUTIONS <br> (Assumes no increases in salaries) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2016-17 | FY2017-18 | FY2018-19 | FY2019-20 | FY2020-21 |
| 2.041\% | \$280,113 | \$280,113 | \$280,113 | \$280,113 | \$280,113 |
| 1.6\% |  | \$185,967 | \$185,967 | \$185,967 | \$185,967 |
| 1.6\% |  |  | \$185,967 | \$185,967 | \$185,967 |
| 1.5\% |  |  |  | \$174,344 | \$174,344 |
| 1.2\% |  |  |  |  | \$139,475 |
| TOTAL | \$280,113 | \$466,080 | \$652,047 | \$826,391 | \$965,866 |

## 2016-2017 DISTRICT RESOURCE ALLOCATION PRIORITIES

The Planning and Budget Committee completes the prioritization and forwards the list to the Superintendent/President's Cabinet. After review, Cabinet prioritizes the items to be funded based on fund availability. After consideration of input Cabinet, the Superintendent/President makes the final funding determination. This process is described in more detail in the Annual Budget Process section.

| Pesource Alocation Scoresheet-on eoing |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Ouster | Description | Requested Amount | Subjective | Weighted Subjective | Rublic | Weighted Rublic | Final |
| 1 | VPSS1 | Student Mental Health Therapist Intern, Contracted Service | \$20,000 | 38.0625 | 0.3884 | 60.00 | 0.5000 | 0.8884 |
| 2 | Arts, Humanities $1$ | CPAC50\%coordinator- REQUESTED AFIRR PRORIIITDIN 2015-2016 BUTNOTPUNDED YET | \$50,000 | 39.3125 | 0.4011 | 48.00 | 0.4000 | 0.8011 |
| 3 | VPAA 2 | Instructional Aides-Student SuccessCenters | \$118,000 | 33.8750 | 0.3457 | 54.00 | 0.4500 | 0.7957 |
| 4 | VPAS3 | Web Application Administrator | \$54,648 | 34.2500 | 0.3495 | 53.00 | 0.4417 | 0.7912 |
| 5 | WED3 | Full-time Associate Director induding Correctional Ed. for WED | \$100,000 | 29.7500 | 0.3036 | 58.00 | 0.4833 | 0.7869 |
| 6 | WED1 | Increase District Contribution for Director of Children'sCenter | \$20,000 | 30.2500 | 0.3087 | 56.00 | 0.4667 | 0.7753 |
| 7 | WED5 | Lab Technician for E\&T | \$60,000 | 28.6250 | 0.2921 | 56.00 | 0.4667 | 0.7588 |
| 8 | VPAA 3 | Library Collections | \$27,700 | 30.8750 | 0.3151 | 50.00 | 0.4167 | 0.7317 |
| 9 | Academic Senate 1 | Retreat Funds | \$20,000 | 26.1875 | 0.2672 | 55.00 | 0.4583 | 0.7256 |
| 10 | WED10 | Increase Dual Enrollment Assistant from 75\% to 100\% | \$15,000 | 28.3125 | 0.2889 | 51.00 | 0.4250 | 0.7139 |
| 11 | MSNAH3 | Athletics AthleticInstructional Equipment | \$40,000 | 33.0000 | 0.3367 | 45.00 | 0.3750 | 0.7117 |
| 12 | VPAA1 | Dean of Institutional Effectiveness | \$185,000 | 23.8125 | 0.2430 | 55.00 | 0.4583 | 0.7013 |
| 13 | Academic Senate 2 | Conference Travel Funds | \$7,500 | 24.3750 | 0.2487 | 54.00 | 0.4500 | 0.6987 |
| 14 | VPSS4 | CaFESpecialist, dassified position (1.0FIE) | \$52,500 | 25.3750 | 0.2589 | 52.00 | 0.4333 | 0.6923 |
| 15 | WED4 | District Contribute 50\%towardsCoordinator for CP \& ECOL | \$25,000 | 25.3125 | 0.2583 | 52.00 | 0.4333 | 0.6916 |
| 16 | VPAA 8 | Supervisor of Student SuccessCenter |  | 28.3125 | 0.2889 | 48.00 | 0.4000 | 0.6889 |
| 17 | WED2 | Instructional Support Suppliesfor WED area | \$5,000 | 23.3125 | 0.2379 | 54.00 | 0.4500 | 0.6879 |
| 18 | VPAS4 | Network and Systems Administrator | \$54,648 | 34.3750 | 0.3508 | 40.00 | 0.3333 | 0.6841 |
| 19 | WED6 | Testing Administration for E\&T | \$50,000 | 27.6875 | 0.2825 | 47.00 | 0.3917 | 0.6742 |
| 20 | VPAS1 | General ServicesTechnician | \$40,500 | 36.0000 | 0.3673 | 35.00 | 0.2917 | 0.6590 |
| 21 | Pres3 | MarketingFunds(increase) | \$100,000 | 37.2500 | 0.3801 | 32.00 | 0.2667 | 0.6468 |
| 22 | Arts, Humanities 7 | ESLRetention Assistants | \$40,000 | 27.0625 | 0.2761 | 44.00 | 0.3667 | 0.6428 |
| 23 | WED8 | Substitutesfor Children'sCenter | \$20,000 | 18.3750 | 0.1875 | 53.00 | 0.4417 | 0.6292 |
| 24 | VPAS2 | Auto Mechanic | \$47,196 | 29.9375 | 0.3055 | 38.00 | 0.3167 | 0.6222 |
| 25 | Academic Senate 3 | FITTInstructional Designer | \$86,000 | 23.7500 | 0.2423 | 45.00 | 0.3750 | 0.6173 |
| 26 | VPAS8 | Computer Servics Technician | \$46,044 | 31.0625 | 0.3170 | 36.00 | 0.3000 | 0.6170 |
| 27 | VPAA 10 | Student SuccessCenter 2 (1NCC\& 1SLO) PT Adm. Support | \$40,000 | 25.4375 | 0.2596 | 41.00 | 0.3417 | 0.6012 |
| 28 | Pres 4 | Operational Data Store (ODS) - Data Warehouse | $\begin{aligned} & \hline \$ 25,000- \\ & \$ 50,000 \end{aligned}$ | 27.8750 | 0.2844 | 36.00 | 0.3000 | 0.5844 |
| 29 | Pres5 | Associate Director, Research | \$20,000 | 28.3750 | 0.2895 | 35.00 | 0.2917 | 0.5812 |


| Resource Alocation Scoresheet-On Going |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Custer | Description | Requested Amount | Subjective | Weighted Subjective | Rublic | Weighted Rublic | Fnal |
| 30 | WED9 | Oerical Support: CTEGrantsDual Enrollment | \$45,000 | 20.8125 | 0.2124 | 44.00 | 0.3667 | 0.5790 |
| 31 | VPSS7 | Admissionsand Records Student Services Assistant | \$41,000 | 21.8750 | 0.2232 | 41.00 | 0.3417 | 0.5649 |
| 32 | Pres2 | Part-time Benefits Specialist | \$48,018 | 26.8125 | 0.2736 | 34.00 | 0.2833 | 0.5569 |
| 33 | WBD7 | Distance Education Classified Support for Bus. Ed. | \$15,000 | 14.0000 | 0.1429 | 49.00 | 0.4083 | 0.5512 |
| 34 | Arts, Humanities 10 | Division assistant | \$51,278 | 20.3750 | 0.2079 | 41.00 | 0.3417 | 0.5496 |
| 35 | VPSS9 | DSPS Alternative Testing Proctor (. 5 FIE, 10 month) | \$20,421 | 17.5625 | 0.1792 | 44.00 | 0.3667 | 0.5459 |
| 36 | VPAS5 | General Maintenance Worker | \$39,780 | 28.0625 | 0.2864 | 31.00 | 0.2583 | 0.5447 |
| 37 | Pres6 | Social media recruitingfees | \$5,000 | 24.0000 | 0.2449 | 30.00 | 0.2500 | 0.4949 |
| 38 | Academic Senate 5 | 20\%reassigned time for CTELiaison | \$18,000 | 18.4375 | 0.1881 | 35.00 | 0.2917 | 0.4798 |
| 39 | Pres8 | Oerical Support, Research | \$21,000 | 23.0000 | 0.2347 | 27.00 | 0.2250 | 0.4597 |
| 40 | VPAA4 | Restore 1.5FIELibrary Technician I | \$45,000 | 26.0625 | 0.2659 | 23.00 | 0.1917 | 0.4576 |
| 41 | VPAS6 | PublicSafety Officer | \$27,729 | 20.0000 | 0.2041 | 30.00 | 0.2500 | 0.4541 |
| 42 | Academic Senate 6 | New Faculty Orientation | \$2,000 | 15.0625 | 0.1537 | 34.00 | 0.2833 | 0.4370 |
| 43 | Academic <br> Senate 4 | Administrative Support | \$900 | 17.0625 | 0.1741 | 27.00 | 0.2250 | 0.3991 |
| 44 | VPAS7 | Convert Lead Accountant to Accounting Supervisor | \$10,374 | 19.2500 | 0.1964 | 24.00 | 0.2000 | 0.3964 |
| 45 | Academic <br> Senate 8 | Additional Sabbatical Leaves | \$50,000 | 14.3125 | 0.1460 | 29.00 | 0.2417 | 0.3877 |
| 46 | Pres9 | Director, Major Gifts | \$100,000 | 11.5625 | 0.1180 | 31.00 | 0.2583 | 0.3763 |
| 47 | VPAA6 | VPAA-Part-time Adm. Assistant |  | 17.6250 | 0.1798 | 18.00 | 0.1500 | 0.3298 |
| 48 | VPAA 9 | Library-Division Assistant from .5to 1.0FIE | \$45,000 | 18.8750 | 0.1926 | 11.00 | 0.0917 | 0.2843 |
| 49 | Academic Senate 9 | A.G.S Honor Cords | \$150 | 13.6875 | 0.1397 | 2.00 | 0.0167 | 0.1563 |


| Resource Alocation Scoresheet-One Time |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Custer | Description | Requested Amount | Subjective | Weighted Subjective | Rublic | $\begin{gathered} \text { Weighted } \\ \text { Rublic } \end{gathered}$ | Final |
| 1 | Arts, Humanities 5 | Portable Instructional Technology for 8 off campusNon-credit ES_sites | \$14,800 | 16.2500 | 0.3385 | 51 | 0.4250 | 0.7635 |
| 2 | VPAA5 | New tablesand charsfor Student Success Center | \$30,000 | 15.4375 | 0.3216 | 51 | 0.4250 | 0.7466 |
| 3 | MSNAH1 | Physical Scienc Geologyl Geology Petrograhic Scops(3) | \$2,700 | 18.6250 | 0.3880 | 43 | 0.3583 | 0.7464 |
| 4 | MSNAH2 | Biology/ Keyboard trayslocated in AT Labson both campusesneed to be replaced. <br> (SLO/ NOC) | \$10,000 | 16.8750 | 0.3516 | 42 | 0.3500 | 0.7016 |
| 5 | MSNAH4 | Nursing/ Allied Health BMS PARA-Dedicated EMS ParamedicLAB-Cassroom C | \$100,000 | 16.6875 | 0.3477 | 41 | 0.3417 | 0.6893 |
| 6 | MSNAH5 | Pnyscal ScencelPnyszubctanoratory Equipment | \$45,000 | 16.6250 | 0.3464 | 39 | 0.3250 | 0.6714 |
| 7 | Arts, Humanities 8 | Cassroom desksthat are effective in moving-4 dassrooms | \$40,000 | 14.1875 | 0.2956 | 44 | 0.3667 | 0.6622 |
| 8 | VPSS8 | South County Center Instructional Technology | \$3,300 | 9.5000 | 0.1979 | 53 | 0.4417 | 0.6396 |
| 9 | Academic <br> Senate 7 | Faculty Professional Development Reference materials | \$500 | 8.8125 | 0.1836 | 49 | 0.4083 | 0.5919 |
| 10 | VPAA 7 | Library-Professional Development | \$3,500 | 7.6250 | 0.1589 | 50 | 0.4167 | 0.5755 |
| 11 | MSNAH8 | Borogyाvicroscope reparr ana ueaningswo and NOC | \$10,000 | 14.8125 | 0.3086 | 32 | 0.2667 | 0.5753 |
| 12 | VPSS2 | Fnancial Aid Facility request (Front counter redesign) | \$30,000 | 13.6250 | 0.2839 | 34 | 0.2833 | 0.5672 |
| 13 | MSNAH7 | Biology/ Sphygmomanometers, Stethoscopes and Spirometers | \$3,700 | 13.9375 | 0.2904 | 33 | 0.2750 | 0.5654 |
| 14 | VPSS3 | CaFE (CalWORKS Foster Youth/ EOPSFacility (Confidential Counseling Offices) | \$15,000 | 13.0625 | 0.2721 | 33 | 0.2750 | 0.5471 |
| 15 | MSNAH9 | Krnesiologyl Atnieticswelgnt Room Caralo Equipment | \$50,000 | 10.8125 | 0.2253 | 35 | 0.2917 | 0.5169 |
| 16 | VPAS9 | Delivery Truck | \$10,000 | 13.7500 | 0.2865 | 27 | 0.2250 | 0.5115 |
| 17 | VPSS5 | Student Health Servicesfacility request (Front counter re-design) | \$20,000 | 11.8125 | 0.2461 | 31 | 0.2583 | 0.5044 |
| 18 | Pres7 | Upgrade Admin Conference Room | \$1,500 | 12.6250 | 0.2630 | 28 | 0.2333 | 0.4964 |
| 19 | MSNAH6 | Nath/ Soundaproot room 4405 toadjoining room 4404 |  | 11.7500 | 0.2448 | 29 | 0.2417 | 0.4865 |
| 20 | VPSS10 | Student Life and Leadership Bectronic Signboard | \$15,000 | 7.6250 | 0.1589 | 38 | 0.3167 | 0.4755 |
| 21 | Pres10 | Cassification Study | \$50,000 | 9.9375 | 0.2070 | 26 | 0.2167 | 0.4237 |
| 22 | MSNAH10 | Physicar Saences All Programs-uassiom Chairs | \$6,000 | 10.2500 | 0.2135 | 25 | 0.2083 | 0.4219 |
| 23 | VPAS10 | 3Patrol Vehicles | $\begin{gathered} \$ 42,361 \\ \text { each } \end{gathered}$ | 8.7500 | 0.1823 | 26 | 0.2167 | 0.3990 |
| 24 | VPSS6 | DSPSSoft Scape redesign | \$10,000 | 7.7500 | 0.1615 | 25 | 0.2083 | 0.3698 |


| Resource Alocation Scoresheet-Technology |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Custer | Description | Requested Amount | Subjective | Weighted Subjective | Rublic | Weighted Rublic | Final |
| Arts, Humanities $12$ | Improve iMacs in digital photography lab (dyinglab) | \$25,500 | 4.3125 | 0.4313 | 54 | 0.4500 | 4.7625 |
| Arts, Humanities $23$ | Update tech and reconfigure digital art lab to increase by 4 student stations | \$15,683 | 3.7500 | 0.3750 | 53 | 0.4417 | 4.1917 |
| Arts, Humanities $34$ | New AV connection/ hookup/ cabling \& speaker system 6106, 6107, 6106B, 6301 | \$20,000 | 3.1875 | 0.3188 | 52 | 0.4333 | 3.6208 |
| Arts, Humanities $46$ | 7105 Tech upgrade from no tech to some tech | TBD | 26250 | 0.2625 | 50 | 0.4167 | 3.0417 |
| Arts, Humanities $5 \mathbf{9}$ | Faculty Offiœ Computers-10 SDSand SS | \$8,200 | 1.1250 | 0.1125 | 43 | 0.3583 | 1.4833 |

## LONG-TERM OBLIGATIONS

This Final Budget includes the following long-term obligations:

## Certificates of Participation

No Unrestricted General Funds will be needed for the two Certificates of Participation (COPs) annual debt payments in 2016-2017. Debt payments totaling $\$ 811,399$ will be made from the Debt Service Fund. The budget includes parking funds of $\$ 80,000$, Student Center Fees of $\$ 70,000$ and the Bookstore of $\$ 86,000$. The remaining will come from Debt Service fund balance.

## Compensated Absences (Vacation)

This expense has been brought under control by requiring staff to stay within the vacation limit each year. The average total payout of excess vacation hours in recent years has been under $\$ 16,000$.

## OPEB (medical)

The most recent actuarial study was conducted as of February 1, 2016 and concluded the Annual Required Contributions (ARC) is $\$ 64,915$.

## Load Banking

Load Banking is not carried as a liability (per our auditors) and any expenses arising from the use of Load Banking are absorbed into that year's budget.

## STRS and PERS

New accounting criteria issued by the Governmental Accounting Standards Board significantly changes the reporting of public pension liabilities for community colleges. Both the STRS and PERS pension plans are underfunded. The new standard requires the District to report a liability for its proportionate share of the net pension liability. As of June 30, 2015, the District's share of the net pension liability was $\$ 40,603,099$. This liability is recorded on the district-wide consolidated financial statements as does not impact the general fund.

## Multi-Year Projections

The five-year projections do not assume dramatic policy changes at the state or local level. Any such changes to revenues or expenditures would alter the projections and impact the net ending balance. The key assumptions implemented over the period include:

- FTES of 8,300 from 2016-17 through 2018-19; 8,360 thereafter
- COLA of $1.5 \%$ from 2017-18 through 2020-21
- Savings in years 2017-18 through 2020-21 due increased FTES:FTE efficiency
- Annual increases of $\$ 100,000$ for classified salary costs
- Annual increase other operating expenses of $1 \%$ (contracts, etc.)
- No assumption of one-time unrestricted funding (e.g., mandate reimbursement)

The San Luis Obispo County Community College District (District) ended the 2015-16 fiscal year with a healthy contingency and ending balance. The final net ending balance was $\$ 8,359,206$, which is $16 \%$ of General Fund expenditures. The five-year projections show this figure to be anomalous, though, as the District benefitted from some events last year that are unlikely to occur again over the projection period, including higher than anticipated FTES.

More significantly, the District received over $\$ 3.9$ million in unrestricted one-time funds from the state in 2015-16. For comparison, the District received no such funds in 2014-15 and $\$ 764,347$ in 2016-17. This one-time funding boosted total revenues to approximately $\$ 55.4$ million in 2015-16, which is about $\$ 3.2$ million more than we anticipate for the 2016-17 fiscal year. The District will need to carefully distinguish between one-time and ongoing resources when making future expenditure commitments.

## MULTI-YEAR BUDGET PROJECTIONS UNRESTRICTED GENERAL FUND FTES ASSUMPTIONS

8300 FTES 2015-16 through 2018-19
8360 FTES 2019-2020 through 2020-2021


DISTRICT NAME: San Luis Obispo County Community College District DATE: May 13, 2016

## I. 2016-17 APPROPRIATIONS LIMIT:

A. 2015-16 Appropriations Limit
\$64,087,812
B. 2016-17 Price Factor: 1.0537
C. Population factor:

1. 2014-15 Second Period Actual FTES $7,125.49$
2. 2015-16 Second Period Actual FTES $8,300.06$
3. 2016-17 Population change factor 1.1648 (line C.2. divided by line C.1.)
D. 2015-16 Limit adjusted by inflation and population factors
$\$ \underline{78,658,161}$
(line A multiplied by line B and line C.3.)
E. Adjustments to increase limit:
4. Transfers in of financial responsibility
5. Temporary voter approved increases
6. Total adjustments - increase

Sub-Total
\$. $\qquad$
$\qquad$
\$...................
F. Adjustments to decrease limit:

1. Transfers out of financial responsibility $\qquad$
2. Lapses of voter approved increases
3. Total adjustments - decrease
G. 2016-17 Appropriations Limit
$\qquad$
\$78,658,161
II. 2016-17 APPROPRIATIONS SUBJECT TO LIMIT:
A. State Aid (General Apportionment, Apprenticeship

Allowance and Prop. 30 Education Protection Account Tax revenue) \$ 5,125,716
B. State Subventions (Home Owners Property Tax Relief, Timber Yield tax, etc.)
C. Local Property taxes

36,207,288
D. Estimated excess Debt Service taxes $\qquad$
E. Estimated Parcel taxes, Square Foot taxes, etc.
............... 0
F. Interest on proceeds of taxes
G. Local appropriations from taxes for unreimbursed State, court, and federal mandates
$\leq 90,578>$
H. 2016-17 Appropriations Subject to Limit

## GENERAL FUND BUDGET



| Cuesta College <br> Final Budget - Expenditures General Fund Summary |  |  | 16-17 <br> General Fund Unrestricted Expenditures |  | 16-17 <br> General Fund Restricted Expenditures |  | 16-17 Final Budget Expenditures |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1100 | InstructionalS a laries, Contract/Regular | \$ | 10,850,381 | \$ | 150,508 | \$ | 11,000,889 |
| 1200 | Non-InstructionalSalaries, Contract/Regular |  | 5,025,464 |  | 1,112,251 |  | 6,137,715 |
| 1300 | InstructionalS a laries, Other |  | 6,886,547 |  | 21,000 |  | 6,907,547 |
| 1400 | Non-InstructionalS a laries, Other |  | 186,442 |  | 313,636 |  | 500,078 |
|  |  |  |  |  |  |  |  |
| 1000 TOTAL ACADEMIC S ALARIES |  | \$ | 22,948,834 | \$ | 1,597,395 | \$ | 24,546,229 |
|  |  |  |  |  |  |  |  |
| 2100 | Non-Instructional RegularStatus | \$ | 10,158,808 | \$ | 4,526,466 | \$ | 14,685,274 |
| 2200 | Instructional Aides - RegularStatus |  | 979,696 |  | - |  | 979,696 |
| 2300 | Hourly/S tudent Non-Instruc tional |  | 261,459 |  | 882,855 |  | 1,144,314 |
| 2400 | Hourly/S tudent Ins truc tional |  | 160,448 |  | 162,881 |  | 323,329 |
|  |  |  |  |  |  |  |  |
| 2000 TOTAL CLAS S IF IED S ALARIES |  | \$ | 11,560,411 | \$ | 5,572,202 | \$ | 17,132,613 |
|  |  |  |  |  |  |  |  |
| 3100 | State Teachers Retire ment S ystem (STRS) | \$ | 4,2 14,025 | \$ | 218,850 | \$ | 4,432,875 |
| 3200 | Public Employees Retire ment System (PERS) |  | 1,614,193 |  | 524,387 |  | 2,138,580 |
| 3300 | Old Age, Survivors \& Dis a bility Insurance |  | 1,299,426 |  | 407,006 |  | 1,706,432 |
| 3400 | He alth \& We lfa re Fringe Package |  | 2,913,149 |  | 453,026 |  | 3,366,175 |
| 3500 | State Unemployment Insurance |  | 57,339 |  | 5,080 |  | 62,419 |
| 3600 | Workers Compensation Insurance |  | 349,485 |  | 66,203 |  | 415,688 |
| 3900 | Retire e Benefits |  | 10,000 |  | - |  | 10,000 |
|  |  |  |  |  |  |  |  |
| 3000 TOTAL S TAFF BENEFITS |  | \$ | 10,457,617 | \$ | 1,674,552 | \$ | 12,132,169 |
|  |  |  |  |  |  |  |  |
| 4200 | Books, Magazines \& Periodic als | \$ | 10,520 | \$ | 87,500 | \$ | 98,020 |
| 4300 | Software Under $\$ 200$ or $<1 \mathrm{Year}$ |  | 7,493 |  | 3,500 |  | 10,993 |
| 4400 | InstructionalSupplies and Ma terials |  | 357,194 |  | 443,242 |  | 800,436 |
| 4700 | Non-InstructionalSupplies and Materials |  | 586,328 |  | 284,581 |  | 870,909 |
|  |  |  |  |  |  |  |  |
| 4000 TOTAL S UP P LIES |  | \$ | 961,535 | \$ | 818,823 | \$ | 1,780,358 |
|  |  |  |  |  |  |  |  |
| 5100 | Personneland Consultant Services | \$ | 1,569,694 | \$ | 1,834,878 | \$ | 3,404,572 |
| 5200 | Utilities and House kee ping |  | 1,866,269 |  | 3,502 |  | 1,869,771 |
| 5300 | Legal, Election and Audit Expenses |  | 495,466 |  | - |  | 495,466 |
| 5400 | Insurance |  | 413,910 |  | - |  | 413,910 |
| 5500 | Dues and Memberships |  | 60,396 |  | 7,000 |  | 67,396 |
| 5600 | Traveland Conference Expense |  | 478,678 |  | 468,538 |  | 947,216 |
| 5700 | Rents and Leases |  | 101,099 |  | 26,000 |  | 127,099 |
| 5800 | Repairs and Maintenance |  | 1,245,716 |  | 6,000 |  | 1,251,716 |
| 5900 | OtherServices and Expenses |  | 825,736 |  | 1,548,574 |  | 2,374,310 |
|  |  |  |  |  |  |  |  |
| 5000 | 0 TOTAL OTHER OP ERATING EXP ENS ES | \$ | 7,056,964 | \$ | 3,894,492 | \$ | 10,951,456 |
|  |  |  |  |  |  |  |  |
| TOTAL 1000-5000 |  | \$ | 52,985,361 | \$ | 13,557,464 | \$ | 66,542,825 |
|  |  |  |  |  |  |  |  |
| 6100 | Sites and Site Improve ment | \$ | 500 | \$ | - | \$ | 500 |
| 6200 | Buildings |  | - |  | - |  | - |
| 6300 | Books |  | 35,894 |  | - |  | 35,894 |
| 6400 | Equipment |  | 38,661 |  | 900,773 |  | 939,434 |
|  |  |  |  |  |  |  |  |
| 6000 TOTAL CAP TTAL EXP ENS ES |  | \$ | 75,055 | \$ | 900,773 | \$ | 975,828 |
|  |  |  |  |  |  |  |  |
| 1000-6000 TOTAL EXP ENDITURES |  | \$ | 53,060,416 | \$ | 14,458,237 | \$ | 67,518,653 |
|  |  |  |  |  |  |  |  |
| 7100 | Debt Retire ment (Long Term Debt) | \$ | 71,510 | \$ | - | \$ | 71,510 |
| 7200 | Intrafund Transfers - Out |  | - |  | - |  | - |
| 7300 | Interfund Transfers - Out |  | 375,000 |  | 80,000 |  | 455,000 |
| 7500 | Student Fin ancia 1 Aid |  | - |  | 69,625 |  | 69,625 |
| 7600 | OtherPayments to Students |  | - |  | 179,504 |  | 179,504 |
| 7700 | Contingencies/Escrow Ac counts |  | 3,174,941 |  | - |  | 3,174,941 |
| 7800 | Unappropriated Funds |  | - |  | - |  | - |
| 7900 | Reserve for Contingencies |  | - |  | - |  | - |
|  |  |  |  |  |  |  |  |
| 7000 TOTAL OTHER OUTGO |  | \$ | 3,621,451 | \$ | 329,129 | \$ | 3,950,580 |
|  |  |  |  |  |  |  |  |
| TOTAL EXP ENDITURES |  | \$ | 56,681,867 | \$ | 14,787,366 | \$ | 71,469,233 |
|  |  |  |  |  |  |  |  |
| TOTAL EXP ECTED ENDING B ALANCE |  | \$ | 3,916,779 | \$ | - | \$ | 3,916,779 |
| TOTAL EXP ENDITURES AND ENDING BALANCE |  |  |  |  |  |  |  |
|  |  | \$ | 60,598,646 | \$ | 14,787,366 | \$ | 75,386,012 |



| Cue <br> Fina <br> Gen | ta College <br> Budget - Expenditures ral Fund Combined |  | 14-15 Actual Expenditures s |  | $\begin{gathered} 15-16 \\ \text { Unaudited } \\ \text { Expenditures } \\ \hline \end{gathered}$ |  | 16-17 <br> Tentative <br> Budget |  | $\begin{gathered} \text { 16-17 } \\ \text { Final } \\ \text { Budget } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1100 | InstructionalS a laries, Contract/Regular | \$ | 16,942,124 | \$ | 18,531,436 | \$ | 17,883,163 | \$ | 11,000,889 |
| 1200 | Non-InstructionalSa la ries, Contract/Regular |  | 5,209,185 |  | 5,851,427 |  | 6,177,286 |  | 6,137,715 |
| 1300 | InstructionalS a laries, Other |  | 107 |  | 2,958 |  | - |  | 6,907,547 |
| 1400 | Non-Instructiona 1S a laries, Other |  | 219,145 |  | 266,292 |  | 13,776 |  | 500,078 |
| 1000 TOTAL ACADEMIC S ALARIES |  | \$ | 22,370,561 | \$ | 24,652,113 | \$ | 24,074,225 | \$ | 24,546,229 |
| 2100 | Non- Instructiona 1Regular Status | \$ | 11,580,791 | \$ | 12,411,405 | \$ | 14,135,518 | \$ | 14,685,274 |
| 2200 | InstructionalAides-RegularStatus |  | 765,009 |  | 858,877 |  | 1,078,099 |  | 979,696 |
| 2300 | Hourly/Student Non-Instructional |  | 1,706,126 |  | 1,670,806 |  | 1,467,090 |  | 1,144,314 |
| 2400 | Hourly/Student Instructional |  | 216,575 |  | 370,237 |  | 488,944 |  | 323,329 |
| 2000 TOTAL CLAS S IFIED S ALARIES |  | \$ |  | \$ |  | \$ | 17,169,651 | \$ |  |
|  |  |  | 14,268,501 |  |  |  | 17,169,651 |  |  |
| 3100 | State Teachers Retirement S ystem (STRS) | \$ | 1,838,099 | \$ | 3,744,664 | \$ | 2,986,666 | \$ | 4,432,875 |
| 3200 | Public Employees Retire ment S ystem (PERS) |  | 1,476,982 |  | 1,643,395 |  | 2,107,106 |  | 2,138,580 |
| 3300 | Old Age, Survivors \& Dis a bility Insurance |  | 1,431,108 |  | 1,565,643 |  | 1,690,607 |  | 1,706,432 |
| 3400 | He alth \& We lfa re Fringe Package |  | 3,245,561 |  | 3,320,462 |  | 3,374,315 |  | 3,366,175 |
| 3500 | State Unemployment Insurance |  | 42,256 |  | 48,512 |  | 60,946 |  | 62,419 |
| 3600 | Workers Compensation Insurance |  | 369,790 |  | 397,623 |  | 410,676 |  | 415,688 |
| 3900 | Retiree Benefits |  | 328,146 |  | 8,551 |  | - |  | 10,000 |
|  |  |  |  |  |  |  |  |  |  |
| 3000 TOTAL S TAFF BENEFITS |  | \$ | 8,731,942 | \$ | 10,728,850 | \$ | 10,630,316 | \$ | 12,132,169 |
|  |  |  |  |  |  |  |  |  |  |
| 4200 | Books, Magazines \& Periodic als | \$ | 15,112 | \$ | 5,985 | \$ | 70,520 | \$ | 98,020 |
| 4300 | Software Under $\$ 200$ or $<1$ Year |  | 7,302 |  | 2,549 |  | 29,000 |  | 10,993 |
| 4400 | InstructionalS upplies and Materials |  | 507,723 |  | 632,920 |  | 839,777 |  | 800,436 |
| 4700 | Non-InstructionalS upplies and Materials |  | 806,156 |  | 880,330 |  | 839,127 |  | 870,909 |
|  |  |  |  |  |  |  |  |  |  |
| 4000 TOTAL S UPP LIES |  | \$ | 1,336,293 | \$ | 1,521,784 | \$ | 1,778,424 | \$ | 1,780,358 |
|  |  |  |  |  |  |  |  |  |  |
| 5100 | Personneland Consultant Services | \$ | 2,762,482 | \$ | 2,866,223 | \$ | 2,558,041 | \$ | 3,404,572 |
| 5200 | Utilities and House keeping |  | 1,62 1,638 |  | 1,463,185 |  | 1,876,0 19 |  | 1,869,771 |
| 5300 | Legal, Election and Audit Expenses |  | 576,123 |  | 297,176 |  | 462,316 |  | 495,466 |
| 5400 | Insurance |  | 408,279 |  | 353,950 |  | 413,910 |  | 413,910 |
| 5500 | Dues and Memberships |  | 73,269 |  | 87,414 |  | 66,362 |  | 67,396 |
| 5600 | Traveland Conference Expense |  | 767,737 |  | 865,963 |  | 773,278 |  | 947,216 |
| 5700 | Rents and Leases |  | 217,256 |  | 292,973 |  | 146,024 |  | 127,099 |
| 5800 | Repairs and Maintenance |  | 1,287,499 |  | 1,488,981 |  | 1,239,516 |  | 1,251,716 |
| 5900 | OtherServices and Expenses |  | 1,068,727 |  | 1,037,327 |  | 1,775,596 |  | 2,374,310 |
|  |  |  |  |  |  |  |  |  |  |
| 5000 TOTAL OTHER OPERATING EXP ENS ES |  | \$ | 8,783,010 | \$ | 8,753,19 2 | \$ | 9,311,062 | \$ | 10,951,456 |
|  |  |  |  |  |  |  |  |  |  |
| TOTAL 1000-5000 |  | \$ | 55,490,307 | \$ | 60,967,264 | \$ | 62,963,678 | \$ | 66,542,825 |
|  |  |  |  |  |  |  |  |  |  |
| 6100 | Sites and Site Improve ment | \$ | 1,249 | \$ | 39,224 | \$ | 500 | \$ | 500 |
| 6200 | Buildings |  | 13,000 |  | 130,206 |  | - |  | - |
| 6300 | Books |  | 108,820 |  | 196,410 |  | 35,894 |  | 35,894 |
| 6400 | Equipment |  | 1,745,774 |  | 1,914,2 12 |  | 778,086 |  | 939,434 |
|  |  |  |  |  |  |  |  |  |  |
| 6000 TOTAL CAPITAL EXP ENS ES |  | \$ | 1,868,843 | \$ | 2,280,052 | \$ | 814,48 0 | \$ | 975,828 |
|  |  |  |  |  |  |  |  |  |  |
| 1000-6000 TOTAL EXP ENDITURES |  | \$ | 57,359,150 | \$ | 63,247,316 | \$ | 63,778,158 | \$ | 67,518,653 |
|  |  |  |  |  |  |  |  |  |  |
| 7100 | Debt Retire ment (Long Term Debt) | \$ | 46,154 | \$ | 46,154 | \$ | 71,5 10 | \$ | 71,5 10 |
| 7200 | Intra fund Transfers - Out |  | 4,325 |  | - |  | - |  | - |
| 7300 | Interfund Transfers - Out |  | 1,668,679 |  | 455,000 |  | 455,000 |  | 455,000 |
| 7500 | Student Financial 1 Aid |  | 58,183 |  | 108,122 |  | 70,913 |  | 69,625 |
| 7600 | OtherPayments to Students |  | 91,486 |  | 146,116 |  | 98,884 |  | 179,504 |
| 7700 | Contingenc ies/Escrow Ac counts |  | - |  | - |  | 1,436,493 |  | 3,174,941 |
| 7800 | Unappropriated Funds |  | - |  | - |  | - |  | - |
| 7900 | Reserve forContingencies |  | - |  | - |  | - |  | - |
|  |  |  |  |  |  |  |  |  |  |
| 7000 TOTAL OTHER OUTGO |  | \$ | 1,868,827 | \$ | 755,392 | \$ | 2,132,800 | \$ | 3,950,580 |
|  |  |  |  |  |  |  |  |  |  |
| TOTAL EXP ENDITURES |  | \$ | 59,227,977 | \$ | 64,002,708 | \$ | 65,910,958 | \$ | 71,469,233 |
|  |  |  |  |  |  |  |  |  |  |
| TOTAL EXP ECTED ENDING BALANCE |  | \$ | 6,539,268 | \$ | 9,539,685 | \$ | 3,707,382 | \$ | 3,916,779 |
| TOTAL EXP ENDITURES AND ENDING BALANCE |  |  |  |  |  |  |  |  |  |
|  |  | \$ | 65,767,245 | \$ | 73,542,393 | \$ | 69,618,340 | \$ | 75,386,012 |
| CuI | STA ${ }^{\text {EGE }}$ | Fin | nal Budget |  |  |  |  |  | Page 33 |



| Cuesta College <br> Final Budget - Expenditures General Fund Unrestricted |  |  | $\begin{gathered} 14-15 \\ \text { Actual } \\ \text { Expenditures } \\ \hline \end{gathered}$ |  | $\begin{gathered} 15-16 \\ \text { Unaudited } \\ \text { Expenditures } \\ \hline \end{gathered}$ |  | 16-17 <br> Tentative <br> Budget |  | 16-17 <br> Final <br> Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1100 | InstructionalS a laries, Contract/Regular | \$ | 16,793,755 | \$ | 18,381,501 | \$ | 17,736,928 | \$ | 10,850,381 |
| 1200 | Non-InstructionalSalaries, Contract/Regular |  | 4,638,288 |  | 5,033,973 |  | 5,198,130 |  | 5,025,464 |
| 1300 | InstructionalS a laries, Other |  | 107 |  | 2,958 |  | - |  | 6,886,547 |
| 1400 | Non-InstructionalS a laries, Other |  | 213,177 |  | 259,497 |  | 13,776 |  | 186,442 |
|  |  |  |  |  |  |  |  |  |  |
| 1000 TOTAL ACADEMIC S ALARIES |  | \$ | 21,645,327 | \$ | 23,677,929 | \$ | 22,948,834 | \$ | 22,948,834 |
|  |  |  |  |  |  |  |  |  |  |
| 2100 | Non-InstructionalRegularStatus | \$ | 8,715,732 | \$ | 9,463,436 | \$ | 10,176,311 | \$ | 10,158,808 |
| 2200 | Instructional Aides - RegularStatus |  | 765,009 |  | 765,994 |  | 979,696 |  | 979,696 |
| 2300 | Hourly/S tudent Non-Instructional |  | 699,630 |  | 730,748 |  | 265,859 |  | 261,459 |
| 2400 | Hourly/S tudent Instructional |  | 98,854 |  | 106,058 |  | 160,448 |  | 160,448 |
|  |  |  |  |  |  |  |  |  |  |
| 2000 TOTAL CLAS S IFIED S ALARIES |  | \$ | 10,279,225 | \$ | 11,066,236 | \$ | 11,582,314 | \$ | 11,560,411 |
|  |  |  |  |  |  |  |  |  |  |
| 3100 | State Teachers Retirement System (STRS) | \$ | 1,757,002 | \$ | 3,548,601 | \$ | 2,824,259 | \$ | 4,2 14,025 |
| 3200 | Public Employees Retire ment System (PERS) |  | 1,148,070 |  | 1,300,686 |  | 1,613,737 |  | 1,614,193 |
| 3300 | Old Age, Survivors \& Disability Insurance |  | 1,159,088 |  | 1,284,140 |  | 1,301,785 |  | 1,299,426 |
| 3400 | He alth \& We lfa re Fringe Package |  | 2,843,5 12 |  | 2,903,518 |  | 2,919,670 |  | 2,913,149 |
| 3500 | State Unemployment Insurance |  | 40,083 |  | 46,156 |  | 57,348 |  | 57,339 |
| 3600 | Workers Compensation Insurance |  | 323,506 |  | 347,675 |  | 349,781 |  | 349,485 |
| 3900 | Retiree Benefits |  | 328,146 |  | 8,551 |  | - |  | 10,000 |
|  |  |  |  |  |  |  |  |  |  |
| 3000 TOTAL S TAFF BENEFITS |  | \$ | 7,599,407 | \$ | 9,439,327 | \$ | 9,066,580 | \$ | 10,457,617 |
|  |  |  |  |  |  |  |  |  |  |
| 4200 | Books, Magazines \& Periodicals | \$ | 12,105 | \$ | 3,440 | \$ | 10,520 | \$ | 10,520 |
| 4300 | Software Under $\$ 200$ or $<1$ Year |  | 1,675 |  | 1,581 |  | 29,000 |  | 7,493 |
| 4400 | InstructionalSupplies a nd Ma terials |  | 193,840 |  | 122,186 |  | 360,262 |  | 357,194 |
| 4700 | Non-InstructionalS upplies and Materials |  | 551,780 |  | 623,124 |  | 583,499 |  | 586,328 |
|  |  |  |  |  |  |  |  |  |  |
| 4000 TOTAL S UPP LIES |  | \$ | 759,400 | \$ | 750,331 | \$ | 983,281 | \$ | 961,535 |
|  |  |  |  |  |  |  |  |  |  |
| 5100 | Personneland ConsultantServices | \$ | 1,674,052 | \$ | 1,636,408 | \$ | 1,430,516 | \$ | 1,569,694 |
| 5200 | Utilities and House kee ping |  | 1,610,342 |  | 1,455,534 |  | 1,875,019 |  | 1,866,269 |
| 5300 | Legal, Election and Audit Expenses |  | 576,123 |  | 295,838 |  | 462,316 |  | 495,466 |
| 5400 | Insurance |  | 408,279 |  | 353,950 |  | 413,910 |  | 413,910 |
| 5500 | Dues and Memberships |  | 70,649 |  | 77,147 |  | 60,496 |  | 60,396 |
| 5600 | Traveland Conference Expense |  | 469,567 |  | 458,359 |  | 395,418 |  | 478,678 |
| 5700 | Rents and Leases |  | 149,221 |  | 124,670 |  | 122,424 |  | 101,099 |
| 5800 | Repairs and Maintenance |  | 1,249,326 |  | 1,388,426 |  | 1,235,716 |  | 1,245,7 16 |
| 5900 | OtherServices and Expenses |  | 678,055 |  | 661,071 |  | 930,057 |  | 825,736 |
|  |  |  |  |  |  |  |  |  |  |
| 5000 TOTAL OTHER OP ERATING EXP ENS ES |  | \$ | 6,885,614 | \$ | 6,451,403 | \$ | 6,925,872 | \$ | 7,056,964 |
|  |  |  |  |  |  |  |  |  |  |
| TOTAL 1000-5000 |  | \$ | 47,168,973 | \$ | 51,385,226 | \$ | 51,506,881 | \$ | 52,985,361 |
|  |  |  |  |  |  |  |  |  |  |
| 6100 | Sites and S ite Improve ment | \$ | 354 | \$ | 1,316 | \$ | 500 | \$ | 500 |
| 6200 | Buildings |  | - |  | - |  | - |  | - |
| 6300 | Books |  | 47,920 |  | 54,441 |  | 35,894 |  | 35,894 |
| 6400 | Equipment |  | 283,427 |  | 438,783 |  | 7,437 |  | 38,661 |
|  |  |  |  |  |  |  |  |  |  |
| 6000 TOTAL CAP ITAL EXP ENS ES |  | \$ | 331,701 | \$ | 494,540 | \$ | 43,831 | \$ | 75,055 |
|  |  |  |  |  |  |  |  |  |  |
| 1000-6000 TOTAL EXP ENDITURES |  | \$ | 47,500,674 | \$ | 51,879,766 | \$ | 51,550,712 | \$ | 53,060,416 |
|  |  |  |  |  |  |  |  |  |  |
| 7100 | Debt Retire ment (Long Term Debt) | \$ | 46,154 | \$ | 46,154 | \$ | 71,510 | \$ | 71,510 |
| 7200 | Intra fund Transfers - Out |  | 525 |  | - |  | - |  | - |
| 7300 | Interfund Transfers - Out |  | 1,588,679 |  | 375,000 |  | 375,000 |  | 375,000 |
| 7500 | Student Fina ncial 1 Aid |  | - |  | - |  |  |  | - |
| 7600 | OtherPayments to Students |  | - |  | - |  |  |  | - |
| 7700 | Contingenc ies/Esc row Ac counts |  | - |  | - |  | 1,436,493 |  | 3,174,941 |
| 7800 | Unappropriated Funds |  | - |  | - |  | - |  | - |
| 7900 | Reserve forContingencies |  | - |  | - |  | - |  | - |
|  |  |  |  |  |  |  |  |  |  |
| 7000 TOTAL OTHER OUTGO |  | \$ | 1,635,358 | \$ | 421,154 | \$ | 1,883,003 | \$ | 3,621,451 |
|  |  |  |  |  |  |  |  |  |  |
| TOTAL EXP ENDITURES |  | \$ | 49,136,032 | \$ | 52,300,920 | \$ | 53,433,715 | \$ | 56,681,867 |
|  |  |  |  |  |  |  |  |  |  |
| TOTAL EXP ECTED ENDING B ALANCE |  | \$ | 5,260,574 | \$ | 8,359,206 | \$ | 3,707,382 | \$ | 3,916,779 |
|  |  |  |  |  |  |  |  |  |  |
| TOTAL EXP ENDITURES AND ENDING BALANCE |  | \$ | 54,396,606 | \$ | 60,660,126 | \$ | 57,141,097 | \$ | 60,598,646 |



| Cuesta College <br> Final Budget - Expenditures <br> General Fund Restricted |  |  | $\begin{gathered} 14-15 \\ \text { Actual } \\ \text { Expenditures } \end{gathered}$ |  | 15-16 <br> Unaudited Expenditures |  | 16-17 <br> Tentative <br> Budget |  | 16-17 <br> Final <br> Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1100 | InstructionalS a laries, Contract/Regular | \$ | 148,369 |  | 149,935 |  | 146,235 | \$ | 150,508 |
| 1200 | Non-InstructionalSa la ries, Contract/Regular |  | 570,897 |  | 817,454 |  | 979,156 |  | 1,112,251 |
| 1300 | InstructionalS a laries, Other |  | - |  | - |  | - |  | 21,000 |
| 1400 | Non-InstructionalSa laries, Other |  | 5,968 |  | 6,795 |  | - |  | 313,636 |
|  |  |  |  |  |  |  |  |  |  |
| 1000 TOTAL ACADEMIC S ALARIES |  | \$ | 725,234 | \$ | 974,184 | \$ | 1,12 5,391 | \$ | 1,597,395 |
|  |  |  |  |  |  |  |  |  |  |
| 2100 | Non-Instructional Regular Status | \$ | 2,865,059 |  | 2,947,969 |  | 3,959,207 | \$ | 4,526,466 |
| 2200 | InstructionalAides - Regular Status |  | - |  | 92,883 |  | 98,403 |  | - |
| 2300 | Hourly/S tudent Non- Instructional |  | 1,006,496 |  | 940,058 |  | 1,201,231 |  | 882,855 |
|  | Hourly/S tudent Instruc tional |  | 117,721 |  | 264,179 |  | 328,496 |  | 162,881 |
|  |  |  |  |  |  |  |  |  |  |
| 200 | 0 TOTAL CLAS S IFIED S ALARIES | \$ | 3,989,276 | \$ | 4,245,089 | \$ | 5,587,337 | \$ | 5,572,202 |
|  |  |  |  |  |  |  |  |  |  |
| 3100 | S tate Teachers Retire ment S ystem (STRS) | \$ | 81,097 |  | 196,063 |  | 162,407 | \$ | 218,850 |
| 3200 | Public Employees Retire ment System (PERS) |  | 328,912 |  | 342,709 |  | 493,369 |  | 524,387 |
| 3300 | Old Age, Survivors \& Dis a bility Insurance |  | 272,020 |  | 281,503 |  | 388,822 |  | 407,006 |
| 3400 | He alth \& We lfa re Fringe Package |  | 402,049 |  | 416,944 |  | 454,645 |  | 453,026 |
| 3500 | State Unemployment Insurance |  | 2,173 |  | 2,356 |  | 3,598 |  | 5,080 |
| 3600 | Workers Compensation Insurance |  | 46,284 |  | 49,948 |  | 60,895 |  | 66,203 |
| 3900 | Retiree Benefits |  | - |  | - |  | - |  | - |
|  |  |  |  |  |  |  |  |  |  |
| 3000 TOTAL S TAFF B ENEFITS |  | \$ | 1,132,535 | \$ | 1,289,523 | \$ | 1,563,736 | \$ | 1,674,552 |
|  |  |  |  |  |  |  |  |  |  |
| 4200 | Books, Magazines \& Periodic als | \$ | 3,007 |  | 2,545 |  | 60,000 | \$ | 87,500 |
| 4300 | Software Under $\$ 200$ or $<1$ Year |  | 5,627 |  | 968 |  | - |  | 3,500 |
| 4400 | InstructionalSupplies and Materials |  | 313,883 |  | 510,734 |  | 479,5 15 |  | 443,242 |
| 4700 | Non-InstructionalSupplies and Materials |  | 254,376 |  | 257,206 |  | 255,628 |  | 284,581 |
|  |  |  |  |  |  |  |  |  |  |
| 4000 TOTAL S UPPLIES |  | \$ | 576,893 | \$ | 771,453 | \$ | 795,143 | \$ | 818,823 |
|  |  |  |  |  |  |  |  |  |  |
| 5100 | Personneland Consultant Services | \$ | 1,088,430 |  | 1,229,815 |  | 1,127,525 | \$ | 1,834,878 |
| 5200 | Utilities and House ke e ping |  | 11,296 |  | 7,651 |  | 1,000 |  | 3,502 |
| 5300 | Legal, Election and Audit Expenses |  | - |  | 1,338 |  | - |  | - |
| 5400 | Insurance |  | - |  | - |  | - |  | - |
| 5500 | Dues and Memberships |  | 2,620 |  | 10,267 |  | 5,866 |  | 7,000 |
| 5600 | Traveland Conference Expense |  | 298,170 |  | 407,604 |  | 377,860 |  | 468,538 |
| 5700 | Rents and Leases |  | 68,035 |  | 168,303 |  | 23,600 |  | 26,000 |
| 5800 | Repairs and Maintenance |  | 38,173 |  | 100,555 |  | 3,800 |  | 6,000 |
| 5900 | OtherServices and Expenses |  | 390,672 |  | 376,256 |  | 845,539 |  | 1,548,574 |
|  |  |  |  |  |  |  |  |  |  |
| 5000 TOTAL OTHER OPERATING EXP ENS ES |  | \$ | 1,897,396 | \$ | 2,301,789 | \$ | 2,385,190 | \$ | 3,894,492 |
|  |  |  |  |  |  |  |  |  |  |
| TOTAL 1000-5000 |  | \$ | 8,321,334 | \$ | 9,582,038 | \$ | 11,456,797 | \$ | 13,557,464 |
|  |  |  |  |  |  |  |  |  |  |
| 6100 | S ite s and S ite Improve ment | \$ | 895 |  | 37,908 |  | - | \$ | - |
| 6200 | Buildings |  | 13,000 |  | 130,206 |  | - |  | - |
| 6300 | Books |  | 60,900 |  | 141,969 |  | - |  | - |
| 6400 | Equipment |  | 1,462,347 |  | 1,475,429 |  | 770,649 |  | 900,773 |
|  |  |  |  |  |  |  |  |  |  |
| 6000 TOTAL CAPITAL EXP ENS ES |  | \$ | 1,537,142 | \$ | 1,785,512 | \$ | 770,649 | \$ | 900,773 |
|  |  |  |  |  |  |  |  |  |  |
| 1000-6000 TOTAL EXP ENDITURES |  | \$ | 9,858,476 | \$ | 11,367,550 | \$ | 12,227,446 | \$ | 14,458,237 |
|  |  |  |  |  |  |  |  |  |  |
| 7100 | Debt Retire ment (Long Term Debt) | \$ | - |  | - |  | - | \$ | - |
| 7200 | Intra fund Transfers - Out |  | 3,800 |  | - |  | - |  | - |
| 7300 | Interfund Transfers - Out |  | 80,000 |  | 80,000 |  | 80,000 |  | 80,000 |
| 7500 | Student Financial Aid |  | 58,183 |  | 108,122 |  | 70,913 |  | 69,625 |
| 7600 | OtherPayments to Students |  | 91,486 |  | 146,116 |  | 98,884 |  | 179,504 |
| 7700 | Contingenc ies/Escrow Ac counts |  | - |  | - |  | - |  | - |
| 7800 | Unappropriated Funds |  | - |  | - |  | - |  | - |
| 7900 | Reserve forContingencies |  | - |  | - |  | - |  | - |
|  |  |  |  |  |  |  |  |  |  |
| 7000 TOTAL OTHER OUTGO |  | \$ | 233,469 | \$ | 334,238 | \$ | 249,797 | \$ | 329,129 |
|  |  |  |  |  |  |  |  |  |  |
| TOTAL EXP ENDITURES |  | \$ | 10,091,945 | \$ | 11,701,788 | \$ | 12,477,243 | \$ | 14,787,366 |
|  |  |  |  |  |  |  |  |  |  |
| TOTAL EXP ECTED ENDING BALANCE |  | \$ | 1,278,694 | \$ | 1,180,479 | \$ | - | \$ | - |
|  |  |  |  |  |  |  |  |  |  |
| TOTAL EXP ENDITURES AND ENDING BALANCE |  | \$ | 11,370,639 | \$ | 12,882,267 | \$ | 12,477,243 | \$ | 14,787,366 |

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COLLEGE

## OTHER FUND BUDGETS

## DEBT SERVICE FUNDS

Debt Service Funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest. Debt Service Funds should be used if current financial resources are being accumulated for principal and interest payments on general long-term liabilities that will mature in future years. The district has issued two Certificates of Participation (COPs). Funds for debt payments on the 2003 COPs and 2009 COPs come from the Debt Service Fund, the Bookstore Fund, parking fees, and the Student Center Fee Fund.

The district has the following Debt Service Funds:
GO Bond Interest and Redemption Fund
COPs Repayment Fund

The district passed a $\$ 275$ million General Obligation bond in November 2014. Debt payments will be made from this fund. The San Luis Obispo Tax Assessor will collect $\$ 19.25$ per $\$ 100,000$ of assessed value from property owners. The revenue collected will be deposited into this fund and annual debt payments will be made from this fund.

|  |  | $\begin{aligned} & \text { APPROVED } \\ & \text { BUDGET } \\ & 2015-16 \end{aligned}$ |  | ADJUSTED <br> BUDGET 2015-16 |  | UNAUDITED ACTUAL 2015-16 |  | FINAL BUDGET 2016-17 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 5,844,521 | \$ | 5,844,521 | \$ | 5,844,521 | \$ | 12,537,880 |
| Income |  |  |  |  |  |  |  |  |
| 8672 Homeowners' Property Tax Relief | \$ | 0 | \$ | 63,703 | \$ | 63,703 | \$ | 65,000 |
| 8811 Tax Allocation, Secured Roll |  | 8,337,974 |  | 9,101,198 |  | 9,101,198 |  | 9,100,000 |
| 8812 Tax Allocation, Supplemental Roll |  | 0 |  | 96,928 |  | 96,928 |  | 100,000 |
| 8813 Tax Allocation, Unsecured Roll |  | 0 |  | 110 |  | 110 |  | 100 |
| 8860 Interest, Investment Income |  | 18,000 |  | 47,977 |  | 47,977 |  | 50,000 |
| 8890 Other Local Revenue |  | 0 |  | 541 |  | 541 |  | 0 |
| TOTAL INCOME | \$ | 8,355,974 | \$ | 9,310,457 | \$ | 9,310,457 | \$ | 9,315,100 |
| TOTAL INCOME \& BEGINNING BALANCE | \$ | 14,200,495 | \$ | 15,154,978 | \$ | 15,154,978 | \$ | 21,852,980 |
| Expenditures |  |  |  |  |  |  |  |  |
| 5340 Debt Administration | \$ | 0 | \$ |  | \$ | 0 | \$ | 0 |
| 7130 Debt Retirement |  | 0 |  | 0 |  | 0 |  | 7,905,000 |
| 7140 Debt Interest \& Other Serv Chg |  | 2,617,098 |  | 3,571,580 |  | 2,617,098 |  | 2,810,996 |
| 7150 Capital Lease Payments |  | 0 |  | 0 |  | 0 |  | 0 |
| 7300 Interfund Transfers - Out |  | 0 |  | 0 |  | 0 |  | 0 |
| TOTAL EXPENDITURES | \$ | 2,617,098 | \$ | 3,571,580 | \$ | 2,617,098 | \$ | 10,715,996 |
| ENDING BALANCE, JUNE 30 | \$ | 11,583,397 | \$ | 11,583,398 | \$ | 12,537,880 | \$ | 11,136,984 |
| TOTAL EXPENDITURES \& ENDING BALANCE |  | 14,200,495 | \$ | 15,154,978 | \$ | 15,154,978 | \$ | 21,852,980 |

## COPs Repayment Fund

In July 2003, the San Luis Obispo County Community College District Financing Corporation issued $\$ 3,325,000$ of Certificates of Participation (COPs) with interest rates ranging from 1.10 percent to 3.80 percent. As of June 30, 2016, the principal balance outstanding is $\$ 860,000$. The notes mature through 2017. The 2003 COPs was used to refinance the 1997 COPs. The 1997 COPs proceeds were used to purchase an 82 acre site for the North County Campus and modular buildings.

In November 2009, the San Luis Obispo County Community College District Financing Corporation issued $\$ 7,315,000$ of Certificates of Participation (COPs) Series B Notes with interest rates ranging from 3.00 percent to 5.875 percent. As of June 30, 2016, the principal balance outstanding is $\$ 6,770,000$. The notes mature through November 2039. The proceeds of the notes were used to supplement State Grant funding for the Theater Arts Building, a parking lot for the Theater Arts Building, and a sewer maintenance project.

|  |  | APPROVED <br> BUDGET <br> 2015-16 |  | ADJUSTED <br> BUDGET 2015-16 |  | UNAUDITED ACTUAL 2015-16 |  | $\begin{gathered} \text { FINAL } \\ \text { BUDGET } \\ 2016-17 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 2,760,805 | \$ | 2,760,805 | \$ | 2,760,805 | \$ | 2,188,367 |
| Income |  |  |  |  |  |  |  |  |
| 8860 Interest |  | 2,000 |  | 8,604 |  | 8,604 |  | 5,000 |
| 8981 Interfund Transfers-In |  | 241,000 |  | 235,899 |  | 235,899 |  | 236,250 |
| TOTAL INCOME | \$ | 243,000 | \$ | 244,503 | \$ | 244,503 | \$ | 241,250 |
| TOTAL INCOME \& BEGINNING BALANCE | \$ | 3,003,805 | \$ | 3,005,308 | \$ | 3,005,308 | \$ | 2,429,617 |
| Expenditures |  |  |  |  |  |  |  |  |
| 5340 Debt Administration | \$ | 10,825 | \$ | 10,825 | \$ | 5,775 | \$ | 5,775 |
| 7130 Debt Retirement |  | 395,000 |  | 395,000 |  | 395,000 |  | 410,000 |
| 7140 Debt Interest \& Other Serv Chg |  | 416,167 |  | 417,670 |  | 416,166 |  | 401,399 |
| 7150 Capital Lease Payments |  | 0 |  | 0 |  | 0 |  | 0 |
| 7300 Interfund Transfers - Out |  | 0 |  | 0 |  | 0 |  | 0 |
| TOTAL EXPENDITURES | \$ | 821,992 | \$ | 823,495 | \$ | 816,941 | \$ | 817,174 |
| ENDING BALANCE, JUNE 30 | \$ | 2,181,813 | \$ | 2,181,813 | \$ | 2,188,367 | \$ | 1,612,443 |
| TOTAL EXPENDITURES \& ENDING BALAN |  | 3,003,805 | \$ | 3,005,308 | \$ | 3,005,308 | \$ | 2,429,617 |

## SPECIAL REVENUE FUNDS

Special Revenue Funds account for the proceeds of special revenue sources whose expenditures are legally restricted. Special Revenue Funds encompass activities not directly related to the educational program of the college, but that provide a service to students (such as the Children's Center). Such activities may provide non-classroom or laboratory experience for students and incidentally create goods or services that may be sold. In the process of creating the incidental goods or services, expenditures are incurred in addition to those necessary solely for the educational benefits of students. These expenditures are charged against revenue received as a direct result of the operations. Other instructional expenses are accounted for as part of the General Fund.

The district has the following Special Revenue Funds:

## Children's Center Funds

## CHILDREN'S CENTER FUND

The district maintains a licensed Children's Center on both the San Luis Obispo and North County sites. The San Luis Obispo Children's Center has two preschool classrooms and one toddler classroom. The North County Children's Center has one preschool classroom and one toddler classroom. The centers are used as a laboratory by students studying Early Childhood Education. The Children's Center provides childcare services for Cuesta College students to allow them to pursue their educational goals. The Children's Center is self-funded and does not require General Fund assistance.

|  | APPROVED <br> BUDGET <br> 2015-16 |  | $\begin{gathered} \text { ADJUSTED } \\ \text { BUDGET } \\ \text { 2015-16 } \end{gathered}$ |  | UNAUDITED ACTUAL 2015-16 |  | FINAL BUDGET 2016-17 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 40,402 | \$ | 40,402 | \$ | 40,402 | \$ | 1,217 |
| Income |  |  |  |  |  |  |  |  |
| 8690 Other State Revenue | \$ | 0 | \$ | 356 | \$ | 356 | \$ | 0 |
| 8820 Contributions, Gifts, Grants |  | 0 |  | 19,779 |  | 19,779 |  | 0 |
| 8850 Rents and Leases |  | 22,800 |  | 5,400 |  | 5,400 |  | 5,400 |
| 8860 Interest |  | 150 |  | 15 |  | 15 |  | 25 |
| 8871 Child Development Services |  | 330,000 |  | 313,515 |  | 313,515 |  | 365,000 |
| 8890 Other Local Income |  | 0 |  | 37,832 |  | 37,832 |  | 35,000 |
| 8981 Interfund Transfers-In |  | 0 |  | 0 |  | 0 |  | 0 |
| TOTAL INCOME | \$ | 352,950 | \$ | 376,897 | \$ | 376,897 | \$ | 405,425 |
| TOTAL INCOME \& BEGINNING BALANCE | \$ | 393,352 | \$ | 417,299 | \$ | 417,299 | \$ | 406,642 |
| Expenditures |  |  |  |  |  |  |  |  |
| 2000 Classified Salaries | \$ | 250,269 | \$ | 250,547 | \$ | 289,734 | \$ | 290,000 |
| 3000 Benefits |  | 95,489 |  | 96,697 |  | 96,697 |  | 95,489 |
| 4000 Supplies and Materials |  | 5,000 |  | 12,383 |  | 12,383 |  | 10,000 |
| 5000 Other Operating Expenses |  | 2,192 |  | 15,591 |  | 15,591 |  | 10,000 |
| 6000 Capital Outlay |  | 0 |  | 1,677 |  | 1,677 |  | 0 |
| TOTAL EXPENDITURES | \$ | 352,950 | \$ | 376,895 | \$ | 416,082 | \$ | 405,489 |
| ENDING BALANCE, JUNE 30 |  | 40,402 |  | 40,404 |  | 1,217 |  | 1,153 |
| TOTAL EXPENDITURES \& ENDING BAL | \$ | 393,352 | \$ | 417,299 | \$ | 417,299 | \$ | 406,642 |

## CAPTIAL PROJECTS FUNDS

Capital Projects Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities and other capital projects (other than those financed by proprietary and fiduciary funds). Resources accumulated for future acquisitions or construction of capital projects are recorded in this fund.

The district has the following Capital Projects Funds:

## Capital Projects Fund

## 2014 General Obligation Bond Project Fund

## CAPITAL PROJECTS FUND

The Capital Projects Fund is used to account for the accumulation and expenditure of monies for the acquisition or construction of significant capital outlay items and Scheduled Maintenance projects that are not funded by State grants or construction bonds. The district transfers $\$ 375,000$ annually from the General Fund as the district's Scheduled Maintenance required match and to fund nonreimbursable capital projects.

|  |  | $\begin{gathered} \text { APPROVED } \\ \text { BUDGET } \\ 2015-16 \end{gathered}$ |  | $\begin{gathered} \text { ADJUSTED } \\ \text { BUDGET } \\ 2015-16 \end{gathered}$ |  | UNAUDITED ACTUAL 2015-16 |  | FINAL BUDGET $2016-17$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 1,167,065 | \$ | 1,167,065 | \$ | 1,167,065 | \$ | 504,806 |
| Income |  |  |  |  |  |  |  |  |
| 8652 Scheduled Maint \& Special Repair | \$ | 461,729 | \$ | 461,729 | \$ | 461,729 | \$ | 559,048 |
| 8690 Other State Revenues |  | 0 |  | 203,859 |  | 203,859 |  | 200,000 |
| 8820 Contributions, Gifts, Grants |  | 0 |  | 0 |  | 0 |  | 0 |
| 8860 Interest |  | 3,500 |  | 8,172 |  | 8,172 |  | 5,000 |
| 8890 Other Local Revenues |  | 50,000 |  | 69,454 |  | 69,454 |  | 50,000 |
| 8981 Interfund Transfer-In |  | 375,000 |  | 375,000 |  | 375,000 |  | 375,000 |
| TOTAL INCOME | \$ | 890,229 | \$ | 1,118,214 | \$ | 1,118,214 | \$ | 1,189,048 |
| TOTAL INCOME \& BEGINNING BALANCE | \$ | 2,057,294 | \$ | 2,285,279 | \$ | 2,285,279 | \$ | 1,693,854 |
| Expenditures |  |  |  |  |  |  |  |  |
| 4000 Supplies and Materials | \$ | 0 | \$ | 0 | \$ | 0 | \$ | 0 |
| 5000 Other Operating Expenses |  | 1,557,294 |  | 1,548,596 |  | 1,543,791 |  | 1,193,854 |
| 6000 Capital Outlay |  | 0 |  | 236,683 |  | 236,682 |  | 0 |
| 7000 Other Outgo |  | 0 |  | 0 |  | 0 |  | 0 |
| TOTAL EXPENDITURES | \$ | 1,557,294 | \$ | 1,785,279 | \$ | 1,780,473 | \$ | 1,193,854 |
| ENDING BALANCE, JUNE 30 | \$ | 500,000 | \$ | 500,000 | \$ | 504,806 | \$ | 500,000 |
| TOTAL EXPENDITURES \& ENDING BALANCE | \$ | 2,057,294 | \$ | 2,285,279 | \$ | 2,285,279 | \$ | 1,693,854 |

## 2014 General Obligation Bond Project Fund

The District passed a $\$ 275$ million General Obligation bond in November 2014. The bonds will be issued in four separate series over a twelve-year period. The first series of bonds was issued in March 2015 for a total of $\$ 75$ million and deposited into this fund. The proceeds will be used for construction of the North County Campus Center and San Luis Obispo Campus Instructional Building, repairs and upgrades, technology improvements, and the retirement of the 2006 Certificates of Participation.

|  |  | $\begin{gathered} \text { APPROVED } \\ \text { BUDGET } \\ 2015-16 \end{gathered}$ | $\begin{gathered} \text { ADJUSTED } \\ \text { BUDGET } \\ 2015-16 \end{gathered}$ | $\begin{gathered} \text { UNAUDITED } \\ \text { ACTUAL } \\ 2015-16 \end{gathered}$ | FINAL BUDGET 2016-17 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 58,847,561 \$ | 58,847,561 \$ | 58,847,561 \$ | 49,032,236 |
| Income |  |  |  |  |  |
| 8860 Interest | \$ | 100,000 \$ | 291,673 \$ | 291,673 \$ | 250,000 |
| 8890 Other Local Revenues |  | 0 | 300 | 300 | 0 |
| 8941 Sale of Bonds |  | 0 | 0 | 0 | 0 |
| TOTAL INCOME | \$ | 100,000 \$ | 291,973 \$ | 291,973 \$ | 250,000 |
| TOTAL INCOME \& BEGINNING BALANCE | \$ | 58,947,561 \$ | 59,139,534 \$ | 59,139,534 \$ | 49,282,236 |
| Expenditures |  |  |  |  |  |
| 2000 Classified Salaries | \$ | 0 \$ | 87,472 \$ | 87,472 \$ | 120,000 |
| 3000 Benefits |  | 0 | 27,431 | 27,431 | 50,000 |
| 4000 Supplies and Materials |  | 0 | 1,587 | 1,587 | 2,000 |
| 5000 Other Operating Expense \& Svc |  | 0 | 5,904,161 | 5,904,161 | 6,000,000 |
| 6000 Capital Outlay |  | 25,000,000 | 19,171,321 | 4,086,647 | 35,000,000 |
| 7000 Interfund Transfers - Out |  | 0 | 0 | 0 | 0 |
| TOTAL EXPENDITURES | \$ | 25,000,000 \$ | 25,191,972 \$ | 10,107,298 \$ | 41,172,000 |
| ENDING BALANCE, JUNE 30 | \$ | 33,947,561 \$ | 33,947,562 \$ | 49,032,236 \$ | 8,110,236 |
| TOTAL EXPENDITURES \& ENDING BALANCE | \$ | 58,947,561 \$ | 59,139,534 \$ | 59,139,534 \$ | 49,282,236 |

## ENTERPRISE FUNDS

Enterprise Funds are used to account for an operation when it is the intent of the governing board to operate as a business and to account for its total operating costs (direct and indirect, including depreciation). Such costs are financed or recovered primarily through user charges. Enterprise Funds may also be used when the periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

The district has the following Enterprise Funds:

## Bookstore Fund

## BOOKSTORE FUND

The Cuesta College Bookstore is an auxiliary organization that operates as an enterprise fund of the district. It is a self-supporting unit that accounts for all assets and liabilities in procuring revenue and conforms to generally accepted accounting principles (GAAP) and auditing standards. The Bookstore is managed by a director and is under the direction of the Vice President of Administrative Services. It is governed by district Board policy and its annual budget is approved by the Board of Trustees. The Bookstore operates two stores, one on the San Luis Obispo campus and one on the North County Campus.

|  |  | PPROVED <br> BUDGET <br> 2015-16 |  | $\begin{aligned} & \text { UNAUDITED } \\ & \text { ACTUAL } \\ & 2015-16 \end{aligned}$ |  | FINAL BUDGET $2016-17$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Revenues |  |  |  |  |  |  |
| Sales | \$ | 2,557,400 | \$ | 2,238,116 | \$ | 2,383,400 |
| TOTAL OPERATING REVENUES | \$ | 2,557,400 | \$ | 2,238,116 | \$ | 2,383,400 |
| Operating Expenses |  |  |  |  |  |  |
| Classified Salaries | \$ | 445,452 | \$ | 483,612 | \$ | 461,636 |
| Employee Benefits |  | 110,000 |  | 130,352 |  | 121,500 |
| Books and Supplies |  | 1,749,345 |  | 1,639,332 |  | 1,669,585 |
| Services and Other Operating Expenditures |  | 83,400 |  | 106,506 |  | 105,900 |
| Depreciation |  | 2,000 |  | 2,724 |  | 2,000 |
| Capital Outlay |  | 4,000 |  | 0 |  | 4,000 |
| TOTAL OPERATING EXPENSES | \$ | 2,394,197 | \$ | 2,362,526 | \$ | 2,364,621 |
| OPERATING INCOME (LOSS) | \$ | 163,203 | \$ | $(124,410)$ |  | 18,779 |
| Nonoperating Revenues (Expenses) |  |  |  |  |  |  |
| Interest Income | \$ | 1,500 | \$ | 704 | \$ | 1,500 |
| Miscellaneous Revenues |  | 3,000 |  | 84,229 |  | 130,445 |
| Miscellaneous Expenses |  | $(45,500)$ |  | $(13,503)$ |  | $(56,300)$ |
| Capital Outlay |  |  |  |  |  |  |
| Operating Transfers In |  |  |  |  |  |  |
| Operating Transfers Out |  | $(86,000)$ |  | $(86,000)$ |  | $(86,000)$ |
| TOTAL NONOPERATING REVENUES (EXPENSES) | \$ | $(127,000)$ | \$ | $(14,570)$ | \$ | $(10,355)$ |
| NET PROFIT (LOSS) | \$ | 36,203 |  | $(138,980)$ |  | 8,424 |
| RETAINED EARNINGS, BEGINNING OF YEAR | \$ | 581,443 | \$ | 581,443 | \$ | 442,463 |
| RETAINED EARNINGS, END OF YEAR | \$ | 617,646 | \$ | 442,463 | \$ | 450,887 |

## INTERNAL SERVICE FUNDS

Internal Service Funds are used to account for the financing of goods or services provided by one department or organizational unit to other units on a cost-reimbursement. While the use of Internal Service Funds is not required under GAAP, they may be useful to identify and manage costs associated with particular services (e.g., self-insurance programs, duplicating and printing services, data processing, purchasing, motor pools, and central stores) and allocating such costs to user departments. By using the full accrual basis of accounting and flow of economic resources measurement focus, they can measure and recover the full cost, including depreciation of fixed assets, of providing goods and services.

The district has the following Internal Service Funds:

## Property and Liability Self Insurance Fund

## Dental Self Insurance Fund

## PROPERTY AND LIABILITY FUND

The district is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The district is contracted with the Bay Area Community College District Joint Powers Authority for property and liability insurance coverage. There is a district cost of a $\$ 10,000$ deductible per claim. Settlement claims have not exceeded this commercial coverage in any of the past three years.

|  | $\begin{gathered} \text { APPROVED } \\ \text { BUDGET } \\ 2015-16 \end{gathered}$ |  | ADJUSTED <br> BUDGET <br> 2015-16 |  | UNAUDITED ACTUAL 2015-16 |  | FINAL <br> BUDGET 2016-17 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 50,000 | \$ | 50,000 | \$ | 50,000 | \$ | 50,000 |
| Income |  |  |  |  |  |  |  |  |
| 8860 Interest | \$ | 100 | \$ | 293 | \$ | 293 | \$ | 300 |
| 8878 Insurance |  | 0 | \$ | 0 | \$ | 0 | \$ | 0 |
| 8981 Interfund Transfer-In |  | 0 |  | 0 |  | 0 |  | 0 |
| TOTAL INCOME | \$ | 100 | \$ | 293 | \$ | 293 | \$ | 300 |
| TOTAL INCOME \& BEGINNING BALANCE | \$ | 50,100 | \$ | 50,293 | \$ | 50,293 | \$ | 50,300 |
| Expenditures |  |  |  |  |  |  |  |  |
| 4000 Supplies and Materials | \$ | 0 | \$ | 0 | \$ | 0 | \$ | 0 |
| 5000 Other Operating Expenses |  | 6,000 |  | 5,900 |  | 0 |  | 6,000 |
| 6000 Capital Outlay |  | 6,000 |  | 6,000 |  | 0 |  | 6,000 |
| 7000 Other Outgo |  | 0 |  | 293 |  | 293 |  | 0 |
| TOTAL EXPENDITURES | \$ | 12,000 | \$ | 12,193 | \$ | 293 | \$ | 12,000 |
| ENDING BALANCE, JUNE 30 | \$ | 38,100 | \$ | 38,100 | \$ | 50,000 | \$ | 38,300 |
| TOTAL EXPENDITURES \& ENDING BALAN |  | 50,100 | \$ | 50,293 | \$ | 50,293 | \$ | 50,300 |

## DENTAL SELF-INSURANCE FUND

The district's dental benefits are contracted with the California Schools Dental Coalition, a Joint Powers Authority (JPA). Employee dental deductions are deposited into this fund. The JPA charges the district an estimated monthly amount for estimated claims. The JPA processes the dental claims and future monthly charges are adjusted based on claim history.

|  | APPROVED BUDGET 2015-16 |  | $\begin{gathered} \text { ADJUSTED } \\ \text { BUDGET } \\ 2015-16 \end{gathered}$ |  | UNAUDITED ACTUAL 2015-16 |  | $\begin{gathered} \text { FINAL } \\ \text { BUDGET } \\ 2016-17 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 297,254 | \$ | 297,254 | \$ | 297,254 | \$ | 262,501 |
| Income |  |  |  |  |  |  |  |  |
| 8830 Contracted Services | \$ | 425,000 | \$ | 437,550 | \$ | 437,550 | \$ | 425,000 |
| 8860 Interest |  | 50 |  | 10 |  | 10 |  | 50 |
| 8890 Other Local Income |  | 0 |  | 0 |  | 0 |  | 0 |
| TOTAL INCOME | \$ | 425,050 | \$ | 437,560 | \$ | 437,560 | \$ | 425,050 |
| TOTAL INCOME \& BEGINNING BALANCE | \$ | 722,304 | \$ | 734,814 | \$ | 734,814 | \$ | 687,551 |
| Expenditures |  |  |  |  |  |  |  |  |
| 5000 Other Operating Expenses | \$ | 425,000 | \$ | 437,510 | \$ | 472,313 | \$ | 450,000 |
| TOTAL EXPENDITURES | \$ | 425,000 | \$ | 400,757 | \$ | 472,313 | \$ | 450,000 |
| ENDING BALANCE, JUNE 30 | \$ | 297,304 | \$ | 334,057 | \$ | 262,501 | \$ | 237,551 |
| TOTAL EXPENDITURES \& ENDING BALAN |  | 722,304 | \$ | 734,814 | \$ | 734,814 | \$ | 687,551 |

Trust funds are used to account for assets held on behalf of another party in which the district has some discretionary authority for decision making or responsibility for approving expenditures.

Trust funds are appropriate when one or more of the following conditions are present:

- There is an agreement granting the district discretionary authority.
- There are contractual or regulatory conditions restricting the use of the funds or requiring the district to exercise a management role or report the results of operations in its financial statements.
- There is a compelling reason to measure operations (revenues, expenditures/expenses, and fund balance) and report the results in the district's financial statements. Examples of compelling reasons may include the materiality of the revenues and expenditures/expenses, or the usefulness of the information to the readers of the financial statements.

The district has the following Trust Funds:

# Associated Students of Cuesta College Trust Fund Student Representation Fee Trust Fund <br> Student Center Fee Trust Fund Student Financial Aid Trust Fund 

Scholarship and Loan Trust Fund

Co-Curricular Trust Fund

## ASSOCIATED STUDENTS OF CUESTA COLLEGE TRUST FUND

The Associated Students of Cuesta College (ASCC) operates as an Associated Students Trust Fund of the district, as provided in Section 7665 of the Education Code. The program is managed by the Coordinator of Student Development and Activities and the Vice President of Student Services. ASCC has its own constitution and bylaws. Student funds are managed in accordance with district procedures. Student representatives decide how funds are to be used for the benefit of the students of Cuesta College.

The Associated Students of Cuesta College generate funds through an association fee of $\$ 10$ per student, per semester. Additional funds are raised through cafeteria commissions, interest income, and other fundraising activities. The ASCC budget serves as support for campus programs: athletics, performing and fine arts, child care, tutorial, transportation, job placement services, the student newspaper, book loans, and grants.

|  | $\begin{gathered} \text { APPROVED } \\ \text { BUDGET } \\ 2015-16 \end{gathered}$ |  | ADJUSTED <br> BUDGET <br> 2015-16 |  | UNAUDITED ACTUAL 2015-16 |  |  | FINAL BUDGET 2016-17 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 219,509 | \$ | 219,509 | \$ | 219,509 | \$ | 215,969 |
| Income |  |  |  |  |  |  |  |  |
| 8840 Sales and Commissions | \$ | 15,000 |  | 15,000 | \$ | 17,378 | \$ | 15,000 |
| 8860 Interest |  | 200 |  | 200 |  | 1,439 |  | 600 |
| 8886 ASCC Fees |  | 82,000 |  | 82,000 |  | 82,199 |  | 81,000 |
| 8890 Other Local Revenue |  | 200 |  | 200 |  | 80 |  | 100 |
| TOTAL INCOME | \$ | 97,400 |  | 97,400 | \$ | 101,096 |  | 96,700 |
| TOTAL INCOME \& BEGINNING BALANCE | \$ | 316,909 |  | 316,909 | \$ | 320,605 |  | 312,669 |
| Expenditures |  |  |  |  |  |  |  |  |
| 2000 Classified Salaries | \$ | 37,000 |  | 37,000 |  | 24,160 | \$ | 39,000 |
| 3000 Benefits |  | 3,000 |  | 3,000 |  | 93 |  | 3,000 |
| 4000 Supplies and Materials |  | 20,198 |  | 20,198 |  | 5,310 |  | 26,640 |
| 5000 Other Operating Expenses |  | 76,525 |  | 76,525 |  | 74,828 |  | 68,550 |
| 6000 Capital Outlay |  | 0 |  | 0 |  | 245 |  | 0 |
| TOTAL EXPENDITURES | \$ | 136,723 |  | 136,723 | \$ | 104,636 | \$ | 137,190 |
|  |  |  | \$ |  | \$ |  | \$ |  |
| ENDING BALANCE, JUNE 30 | \$ | 180,186 |  | 180,186 | \$ | 215,969 | \$ | 175,479 |
| TOTAL EXPENDITURES \& ENDING BALAN | \$ | 316,909 |  | 316,909 | \$ | 320,605 |  | 312,669 |

## STUDENT REPRESENTATION TRUST FUND

A vote of the students authorized the collection of a mandatory \$1 Student Representation Fee from every credit student each term. Uses of the funds include advocacy training, meeting with other student leaders and elected officials, and necessary supplies to support students in their advocacy and lobbying efforts.

|  | APPROVED <br> BUDGET <br> 2015-16 |  | ADJUSTED <br> BUDGET <br> 2015-16 |  | UNAUDITED ACTUAL 2015-16 |  | FINAL <br> BUDGET <br> 2016-17 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 65,001 | \$ | 65,001 | \$ | 65,001 | \$ | 61,031 |
| Income |  |  |  |  |  |  |  |  |
| 8860 Interest | \$ | 100 | \$ | 100 | \$ | 388 | \$ | 200 |
| 8884 Student Rep Fee |  | 19,000 |  | 19,000 |  | 17,288 |  | 17,500 |
| TOTAL INCOME | \$ | 19,100 | \$ | 19,100 | \$ | 17,676 | \$ | 17,700 |
| TOTAL INCOME \& BEGINNING BALANCE | \$ | 84,101 | \$ | 84,101 | \$ | 82,677 | \$ | 78,731 |
| Expenditures |  |  |  |  |  |  |  |  |
| 4000 Supplies and Materials | \$ | 5,500 | \$ | 5,500 | \$ | 8 | \$ | 5,000 |
| 5000 Other Operating Expenses |  | 42,800 |  | 42,800 |  | 21,638 |  | 44,000 |
| 7000 Other Outgo |  | 0 |  | 0 |  | 0 |  | 0 |
| TOTAL EXPENDITURES | \$ | 48,300 | \$ | 48,300 | \$ | 21,646 | \$ | 49,000 |
| ENDING BALANCE, JUNE 30 | \$ | 35,801 | \$ | 35,801 | \$ | 61,031 | \$ | 29,731 |
| TOTAL EXPENDITURES \& ENDING BALANCE | \$ | 84,101 | \$ | 84,101 | \$ | 82,677 | \$ | 78,731 |

## STUDENT CENTER FEE TRUST FUND

Students voted in 1990 to authorize the collection of a Student Center Fee to build a student center. The fee is $\$ 1$ per unit up to $\$ 10$ maximum per year. The district issued Certificates of Participation (COPs) in 1991 to pay for the construction of the building of the Student Center. The district is responsible for the building and uses the revenue from the Student Center Fees to make the semiannual COPs payments. The district collects approximately \$70,000 a year in Student Center Fees.


## STUDENT FINANCIAL AID TRUST FUND

The Student Financial Aid Trust Fund is used to account for the deposit and direct payment of government-funded student financial aid.

| APPROVED | ADJUSTED | UNAUDITED | FINAL |
| :---: | :---: | :---: | :---: |
| BUDGET | BUDGET | ACTUAL | BUDGET |
| $2015-16$ | $2015-16$ | $2015-16$ | $2016-17$ |



TOTAL INCOME \& BEGINNING BALANCE

| \$ | 9,500,000 | \$ | 11,638,672 | \$ | 11,638,672 | \$ | 10,000,000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 400,000 |  | 746,331 |  | 746,331 |  | 500,000 |
|  | 0 |  | 0 |  | 0 |  | 0 |
| \$ | 9,900,000 | \$ | 12,385,003 | \$ | 12,385,003 | \$ | 10,500,000 |

Expenditures

| 7300 Interfund Transfers-Out | $\$$ | 0 | $\$$ | 0 | $\$$ | 0 | $\$$ |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| 7510 Student Financial Aid |  | $9,900,000$ | $12,385,003$ | $12,385,003$ | $10,500,000$ |  |  |

TOTAL EXPENDITURES
\$ $9,900,000$ \$ $12,385,003$ \$ $12,385,003$ \$ $10,500,000$

ENDING BALANCE, JUNE 30
\$
0 \$
0 \$
0 \$
0

TOTAL EXPENDITURES \& ENDING BALANCE \$ 9,900,000 \$ 12,385,003 \$ 12,385,003 \$ 10,500,000

## SCHOLARSHIP AND LOAN TRUST FUND

The Scholarship and Loan Trust Fund is used to account for gifts, donations, bequests, and other devices which are to be used for scholarships or for grants in aid and loans to students. Scholarship accounts are set up with the Cuesta College Foundation, awarded through Financial Aid, and processed to students through this Fund. Educational loans are also passed through this fund to students.

|  |  | $\begin{gathered} \text { APPROVED } \\ \text { BUDGET } \\ 2015-16 \end{gathered}$ |  | $\begin{gathered} \text { ADJUSTED } \\ \text { BUDGET } \\ 2015-16 \end{gathered}$ |  | $\begin{gathered} \text { UNAUDITED } \\ \text { ACTUAL } \\ 2015-16 \end{gathered}$ |  | FINAL BUDGET $2016-17$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 0 | \$ | 0 | \$ | 0 | \$ | 0 |
| Income |  |  |  |  |  |  |  |  |
| 8820 Contributions, gifts, grants |  | 450,000 |  | 525,574 |  | 525,574 |  | 500,000 |
| 8860 Interest |  | 0 |  | 0 |  | 0 |  | 0 |
| TOTAL INCOME | \$ | 450,000 | \$ | 525,574 | \$ | 525,574 | \$ | 500,000 |
| TOTAL INCOME \& BEGINNING BALANCE | \$ | 450,000 | \$ | 525,574 | \$ | 525,574 | \$ | 500,000 |
| Expenditures |  |  |  |  |  |  |  |  |
| 7300 Interfund Transfers-Out | \$ | 0 | \$ | 0 | \$ | 0 | + | 0 |
| 7530 Student Scholarships |  | 450,000 |  | 525,574 |  | 525,574 |  | 500,000 |
| TOTAL EXPENDITURES | \$ | 450,000 | \$ | 525,574 | \$ | 525,574 | \$ | 500,000 |
| ENDING BALANCE, JUNE 30 | \$ | 0 | \$ | 0 | \$ | 0 | \$ | 0 |
| TOTAL EXPENDITURES \& ENDING BALAN |  | 450,000 | \$ | 525,574 | \$ | 525,574 | \$ | 500,000 |

## CO-CURRICULAR TRUST FUND

The Co-Curricular Trust Fund is used to account for activities and events that are an extension of classroom instruction or related college programs.

|  |  | PROVED <br> JDGET <br> 015-16 |  | ADJUSTED <br> BUDGET <br> 2015-16 |  | UNAUDITED ACTUAL 2015-16 |  | FINAL BUDGET 2016-17 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 321,687 | \$ | 321,687 | \$ | 321,687 | \$ | 220,443 |
| Income |  |  |  |  |  |  |  |  |
| 8800 Local Revenue | \$ | 400,000 | \$ | 369,877 | \$ | 369,877 | \$ | 400,000 |
| 8900 Other Financing Sources |  | 0 |  | 52,000 |  | 52,000 |  | 0 |
| TOTAL INCOME | \$ | 400,000 | \$ | 421,877 | \$ | 421,877 | \$ | 400,000 |
| TOTAL INCOME \& BEGINNING BALANCE | \$ | 721,687 | \$ | 743,564 | \$ | 743,564 | \$ | 620,443 |
| Expenditures |  |  |  |  |  |  |  |  |
| 2000 Classified Salaries | \$ | 0 | \$ | 32,644 | \$ | 32,644 | \$ | 0 |
| 3000 Benefits |  | 0 |  | 1,690 |  | 1,690 |  | 0 |
| 4000 Supplies and Materials |  | 0 |  | 63,749 |  | 63,749 |  | 0 |
| 5000 Other Operating Expenses |  | 400,000 |  | 256,399 |  | 357,643 |  | 400,000 |
| 6000 Capital Outlay |  | 0 |  | 3,203 |  | 3,203 |  | 0 |
| 7000 Other Outgo |  | 0 |  | 64,192 |  | 64,192 |  | 0 |
| TOTAL EXPENDITURES | \$ | 400,000 | \$ | 421,877 | \$ | 523,121 | \$ | 400,000 |
| ENDING BALANCE, JUNE 30 | \$ | 321,687 | \$ | 321,687 | \$ | 220,443 | \$ | 220,443 |
| TOTAL EXPENDITURES \& ENDING BALAN |  | 721,687 | \$ | 743,564 | \$ | 743,564 | \$ | 620,443 |

## AGENCY FUNDS

Agency funds differ from trust funds in the degree of discretion that may be exercised. In agency funds, the agreement or instrument allows the district or college little or no discretion. As a result, agency funds are purely custodial in nature (i.e., assets equal liabilities; no fund equity exists). Agency funds are appropriate when all of the following conditions are present:

- There is an agreement granting the district little or no discretionary authority.
- There are no contractual or regulatory conditions restricting the use of the funds or requiring the district to exercise a management role or report the results of operations in its financial statements.
- There is no compelling reason to measure operations (revenues, expenditures/expenses, and fund balance) and report the results in the district's financial statements. Examples of compelling reasons may include the materiality of the revenues and expenditures/expenses, or the usefulness of the information to the readers of the financial statements.

The district has the following Agency Funds:
Student Clubs Agency Fund

The Student Clubs Trust fund is used to account for student clubs. Student Clubs are approved by the Associated Students of Cuesta College and have a faculty advisor.

|  |  | $\begin{gathered} \text { APPROVED } \\ \text { BUDGET } \\ 2015-16 \end{gathered}$ |  | ADJUSTED BUDGET 2015-16 |  | UNAUDITED ACTUAL 2015-16 |  | $\begin{gathered} \text { FINAL } \\ \text { BUDGET } \\ 2016-17 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 16,592 | \$ | 16,592 | \$ | 16,592 | \$ | 18,975 |
| Income |  |  |  |  |  |  |  |  |
| 8800 Local Revenue | \$ | 10,000 | \$ | 12,657 | \$ | 12,657 | \$ | 10,000 |
| TOTAL INCOME | \$ | 10,000 | \$ | 12,657 | \$ | 12,657 | \$ | 10,000 |
| TOTAL INCOME \& BEGINNING BALANCE | \$ | 26,592 | \$ | 29,249 | \$ | 29,249 | \$ | 28,975 |
| Expenditures |  |  |  |  |  |  |  |  |
| 2000 Classified Salaries | \$ | 0 | \$ | 0 | \$ | 0 | \$ | 0 |
| 3000 Benefits |  | 0 |  | 0 |  | 0 |  | 0 |
| 4000 Supplies and Materials |  | 0 |  | 2,226 |  | 2,226 |  | 0 |
| 5000 Other Operating Expenses |  | 10,000 |  | 10,431 |  | 8,048 |  | 10,000 |
| 6000 Capital Outlay |  | 0 |  | 0 |  | 0 |  | 0 |
| TOTAL EXPENDITURES | \$ | 10,000 | \$ | 12,657 | \$ | 10,274 | \$ | 10,000 |
|  |  |  | \$ |  | \$ |  | \$ |  |
| ENDING BALANCE, JUNE 30 | \$ | 16,592 | \$ | 16,592 | \$ | 18,975 | \$ | 18,975 |
| TOTAL EXPENDITURES \& ENDING BALAN |  | 26,592 | \$ | 29,249 | \$ | 29,249 | \$ | 28,975 |

